



# HR Topics for People Leaders

February 27, 2024



# Agenda

<b>Welcome &amp; Housekeeping</b>	<b>Our Values</b>	<b>Dr. Diamond Ford</b>
<b>Performance Management: Evaluations &amp; Goal Setting</b>	<b>We Strive for Excellence</b>	<b>Kellye Terrell Shirnelle Council</b>
<b>Learning &amp; Development Opportunities</b>	<b>We Strive for Excellence</b>	<b>Bryan Harber</b>
<b>Flexible Work Arrangement Updates and Enhancements</b>	<b>We Nurture the Well-being of Our Community</b>	<b>Diamond Ford</b>
<b>Announcements, Reminders &amp; Updates</b>	<b>We Nurture the Well-being of Our Community</b>	<b>Diamond Ford</b>

# But first...

## A few reminders:



Use the Chat to share helpful information with other People Leaders.



We'll pause for questions after each topic. Add your questions to the Q&A section of this meeting or use the raise hand feature and we'll call you to state your question out loud.



We'll share this presentation, the Q&A and recording after today's call via the PLN Newsletter. You can also refer to the meeting chat later for the recording and files.



# Engagement Category – Interactive



## Moderate – Informational

Participants look, listen, and learn.



## High – Interactive

Participants engage in polls or other feedback platforms and are invited to respond via chat or open microphone.



## Very High – Collaborative

Participants are assigned to breakout rooms and participate in small groups.



# The People Leaders Network

A space to engage, share, grow and maximize your impact

The People Leaders Network is a community created for people who supervise direct reports.

The PLN serves as a vehicle and direct line to leaders to provide monthly, just in time, relevant and supportive information to leaders around leadership and management topics.

It is intended to enhance the Leader's Employee Experience by providing a space for connection.



## PLN Newsletter

Monthly newsletter for people leaders to stay in the know on processes, new campaigns, events, and access new/existing tools.

## Leading @Tech Webpage

Content hub for people leaders to access process guidelines, forms, events, news, FAQs, and more.

## Leader Groups

A space for people leaders to connect, share ideas, recognize good leadership practices, areas of opportunity, resources and more.

## HR Topics for People Leaders

Monthly discussions with GTHR, where leaders can learn best practices for managing their teams and developing themselves.

# Performance Management: Evaluation

Kellye Terrell, Executive Director of Human Resources  
Shirnelle Council, Assistant Director Employee Relations

# Performance Management

Performance Management is the process of managing, coaching, developing, and evaluating employees to cultivate relationships and create plans for future success.

## Four Components of the Performance Cycle:

- Self-Assessment
- **Formal Annual Evaluation Review**
- Goal Setting
- Continuous Coaching and Feedback





# Performance Management Cycle

- The Annual Evaluation period is February 5, 2024-April 5, 2024.
- Access the PM@Tech portal through the asc.gatech.edu site.
  - Click on the HR Services Tile
  - Click on the PM @Tech workspace.
- PM@Tech is for all staff employees. Faculty who supervise staff will also complete the annual performance cycle for their staff employees using PM@Tech.
- Students, Affiliates, Faculty, GTRI, EI2 and GTAA employees **do not** complete the performance management cycle using PM@Tech.
- Department Leaders and HR Partners can see all employees in their unit(s), including indirect reports.
- Visit the Georgia Tech Performance Management site for annual evaluation resources **now!** [hr.gatech.edu/performance-management](https://hr.gatech.edu/performance-management).



# People Leader PM@Tech Open Forum



**Join the upcoming people leader  
PM@Tech open forum  
Wednesday, February 28, 2024  
9:30 am - 10:30 am**

# Staff Performance Management Annual Cycle

**2023**

**Self-assessment**

Dec. 1 to Feb. 5

**Annual Performance Evaluations**

Feb. 5 to April 5

**2024**

**Goal Setting**

Mar. 1 to Apr. 30

**Continuous Coaching and Feedback**

Jan. 1 to Dec. 31



[hr.gatech.edu/performance-management](https://hr.gatech.edu/performance-management)

# Questions



# Performance Management: Learning Opportunities

Bryan Harber, Workplace Learning & Professional Development



PLAN

MANAGE

REVIEW

REWARD

# Learning & Development Support

For additional learning & development support, contact Workplace Learning & Professional Development at [training@gatech.edu](mailto:training@gatech.edu). Additional guidance and support can be found at the [Performance Management @TECH Website](#) and from your HR Representative.

PLAN

MANAGE

REVIEW

REWARD



## Mindset

- Trust, Clarity, & Ownership Course (People Leaders) \*
- [Seizing Your Career Workshop](#)
- [The PARTNER Method for Performance Management Online Module](#)

\* Contact WLPD to register for this course



## Skillset

- [SMART Goals Online Module](#)
- [Gaining Buy-in Online Module](#)
- [Setting Goals and Performance Management LinkedIn Learning Module](#)



## Toolset

- [Developing SMART Goals Guide](#)

PLAN

MANAGE

REVIEW

REWARD

# Learning & Development Support

For additional learning & development support, contact Workplace Learning & Professional Development at [training@gatech.edu](mailto:training@gatech.edu). Additional guidance and support can be found at the [Performance Management @TECH Website](#) and from your HR Representative.

PLAN

MANAGE

REVIEW

REWARD



## Mindset

- [DiSC: Flexing Your Style to Achieve Results Workshop](#)

Additional learning & development courses and resources for the **MANAGE** and **REWARD** phases of the Performance Management Cycle can be found here.

<http://tinyurl.com/PMatTechLDSupport>



## Skillset

- [Conducting Performance Reviews LinkedIn Learning Module](#)
- [Navigating Conflict and Challenging Conversations Workshop](#)
- [POWER of Writing Workshop](#)



## Toolset

- [Self-Assessment and Annual Evaluation Online Module](#)
- [Probation Evaluation Online Module](#)
- [Performance Management @Tech Website](#)





# Workplace Learning & Professional Development

## Learning Resource Catalog

Your Guide to 2024 Learning Opportunities



## WLPD 2024 Learning Resource Catalog

Explore the catalog for courses and programming offered throughout the year.

[WLPD Website](#) | [WLPD Email](#)

### **Trust, Clarity, & Ownership \***

Explore the three key ingredients that leaders need to support productive working relationships with their direct reports.

\* Contact WLPD to register for this course

### [Giving and Receiving Feedback](#)

**Mar. 12 | 9:00 - 11:00 a.m. | In Person**

Build skills and knowledge and around giving and receiving feedback.

### [Managing Your Performance](#)

**Mar. 12 | 9:00 - 11:00 a.m. | Virtual**

Learn the foundation of Georgia Tech's performance management approach.

### [Conflict Management: An Exercise in Enriching Relationships](#)

**Mar. 27 | 9:00 a.m. - 4:30 p.m. | In Person**

Explore how you and others deal with conflict by learning about personal Conflict Management Styles and a framework to leverage when working through conflict.

### [Seizing Your Career](#)

**Mar. 28 | 9:00 a.m. - 12:00 p.m. | In Person**

Master the four core attributes of professional success to seize control of your career.

### [DISC: Flexing Your Style to Achieve Results](#)

**May 21 | 9:00 a.m. - 5:00 p.m. | In Person**

Explore your personality style and the styles of others so you avoid common interpersonal issues and benefit from enriched relationships in every facet of your life.

\*\* If any of the above sessions are full, please join the waiting list or find another session date that works for your schedule by logging into the [Learning Management System](#) and searching in the course catalog by the session name.

# Questions







# PERFORMANCE MANAGEMENT @TECH

## Annual Evaluation Open Forum for People Leaders

Join us for a virtual open forum to review the Annual Performance Evaluation process and the PM@Tech system. GTHR representatives will be on hand to guide you through the PM@Tech system and provide answers to fundamental questions related to the performance evaluation process.

- Save the Date | February 28th
- Where: **Virtual meeting**
- Time: **9:30am – 10:30am**

[Register](#) to join the Open Forum

# **Working @Tech**

# **Flexible Work Arrangements**

Diamond M. Ford, Sr. Director of Employee Experience

# Benefits of Flexible Work



- **Improve employee life-work integration** – Allows employees to manage the demands of their career while also encouraging time for family, friends, hobbies, and self-care.



- **Reduce Absenteeism**- Provides opportunities for employees to attend to obligations outside of work leading to fewer unscheduled absences and disruptions to the work schedule.



- **Competitive Recruiting** – Flexible work opportunities create a desirable experience that attracts competitive talent.



- **Increased Engagement** – Engagement and staff retention can increase through employing flexible work arrangements.

# Working @ TECH



## Staff Reminder

We are striving for 100% completion. Encourage your teams to complete our update their Flexible Arrangement Forms as we prepare for the end of the calendar year.

- You can access the manager's dashboard via LITE for a summary of your team completion status.
- All full-time, benefits eligible staff who have not yet submitted are encouraged to do so by the end of the fiscal year. If they anticipate vast changes due to summer schedules, a new Working @Tech Arrangement is expected.

[Working @Tech Arrangement | Human Resources \(gatech.edu\)](https://hr.gatech.edu/working-at-tech)



# How to fill out your Working @Tech Arrangement Form



Through the Working @Tech initiative, the Institute is committed to cultivating our employees' well-being and providing opportunities for flexible work arrangements that support the Institute's mission and value of serving students.

Founded on our pursuit to lead by example, champion innovation, and maximize efficiency through the AdminX initiative, the Working @Tech Arrangement enables the Institute to provide enhanced reporting and analytics regarding how people work at Georgia Tech.

## Working @Tech Arrangement

Please note, while the Institute is committed to embracing flexibility, it is imperative that we prioritize the needs of our student population and recognize not all flexible options are guaranteed.

[Submit Yours Today](#)

## Working @Tech Resources

- [Working @Tech Job Aid](#)
- [Manager Talking Points](#) \*  
(\*see Managing Talent)
- [Flexwork Arrangements Policy](#)
- [Flexwork Arrangements Guidelines](#)
- [Working @Tech Arrangement](#)

Please select the options that best describe your work arrangements at Georgia Tech



## Work Arrangement

\* indicates a required field

\* In a typical week, I am...

Telecommuting some or all of the t

\* Where is your primary GT office/workspace?

Search by building name, address or building ID

Room/Space number:

\* Select which days of the week you are scheduled to *telecommute*:

- Monday  Tuesday  Wednesday  Thursday  Friday  Saturday
- Sunday
- I am available to come on-site as needed

\* My telecommuting location:

Country:

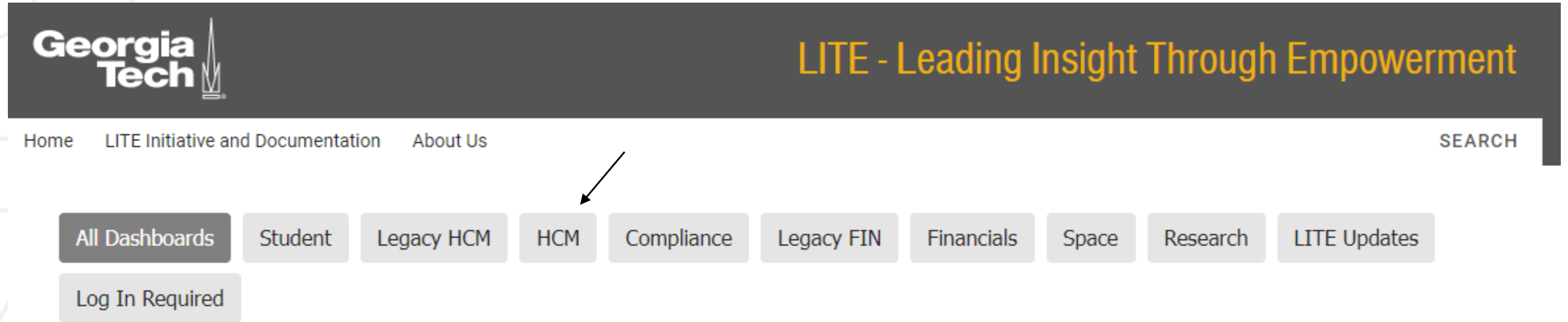
State:

City:

Additional Comments

Please provide more information, if needed

# Working @Tech Arrangement Dashboard



- Visit [lite.gatech.edu](http://lite.gatech.edu)
- Select the HCM tab from the top menu bar
- Dashboards are listed alphabetically; scroll all the way to the bottom to view your Working @Tech Arrangement dashboard

# Working @Tech Arrangement Dashboard



Back To All Reports Working @Tech Arrangement Completion Rate Export

Enter an Active Employee Name or OneUSG Employee ID

Alice Wonderland	✓	Telecommute ✓ Yes
Donlad Duck	✓	

Working @Tech Arrangement

None

Submitted Date : None  
Department : None  
Reports To: None | Reports To Job Title: None  
Approved By: None | Approved Date: None  
Email: None  
Telecommute City : None | State: None | Country: None  
Building Assigned: None | Room Assigned: None  
  
Telecommute?: None | Telecommute Status: Approved  
Remote Option: None  
Compressed Option: None | Compressed Day Off: None  
Other: None  
Has Flextime: None  
Flextime Description: None

Telecommute Days

Monday	Tuesday	Wednesday	Thursday	Friday
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Back To All Reports

Working @Tech Arrangement

Completion Rate

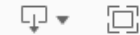
Export

Reset



View: Original

Watch



### Working @Tech Arrangement Completion Rate

Employee Count

Dept ID - Dept

Approval Status

Reports To Employee ID - Name

Flex Time

(All)

(All)

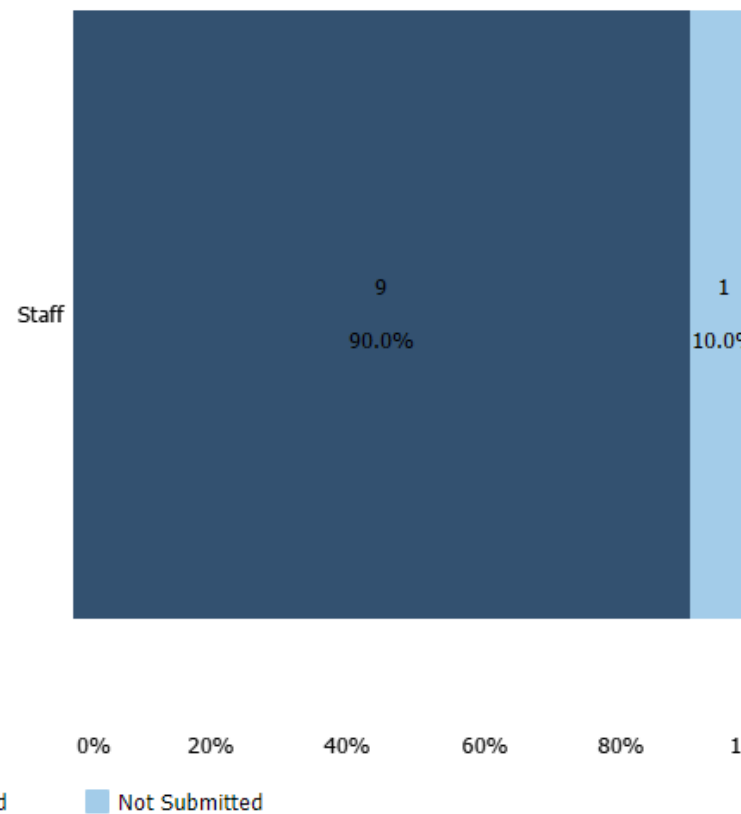
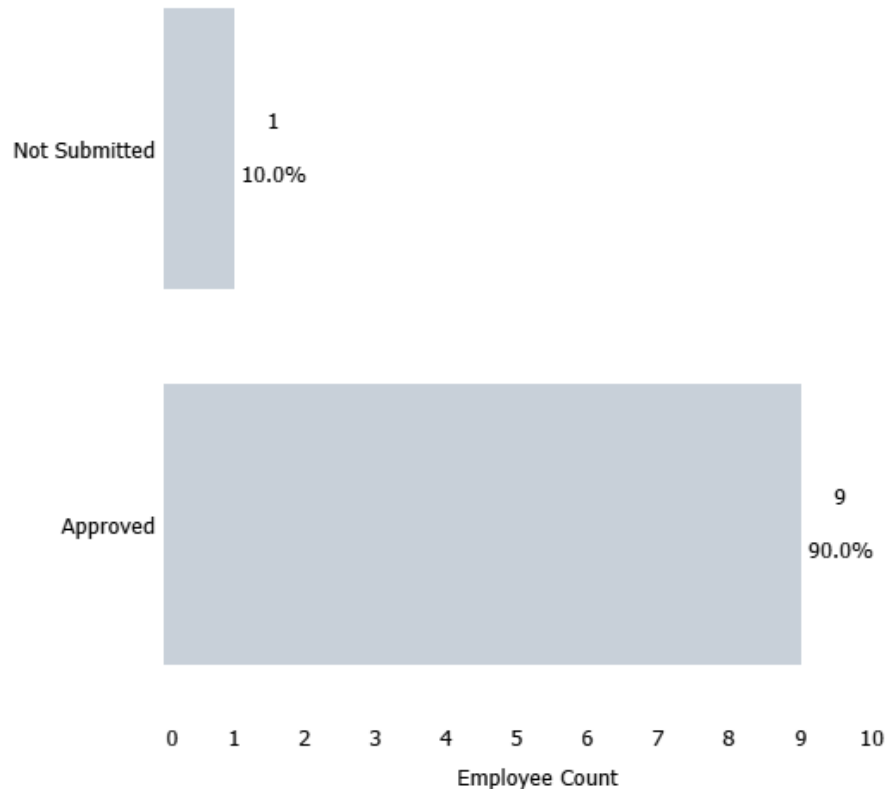
Manager's Name

(All)

**10**

### Completion By Approval Status

### Completion By Employee Class

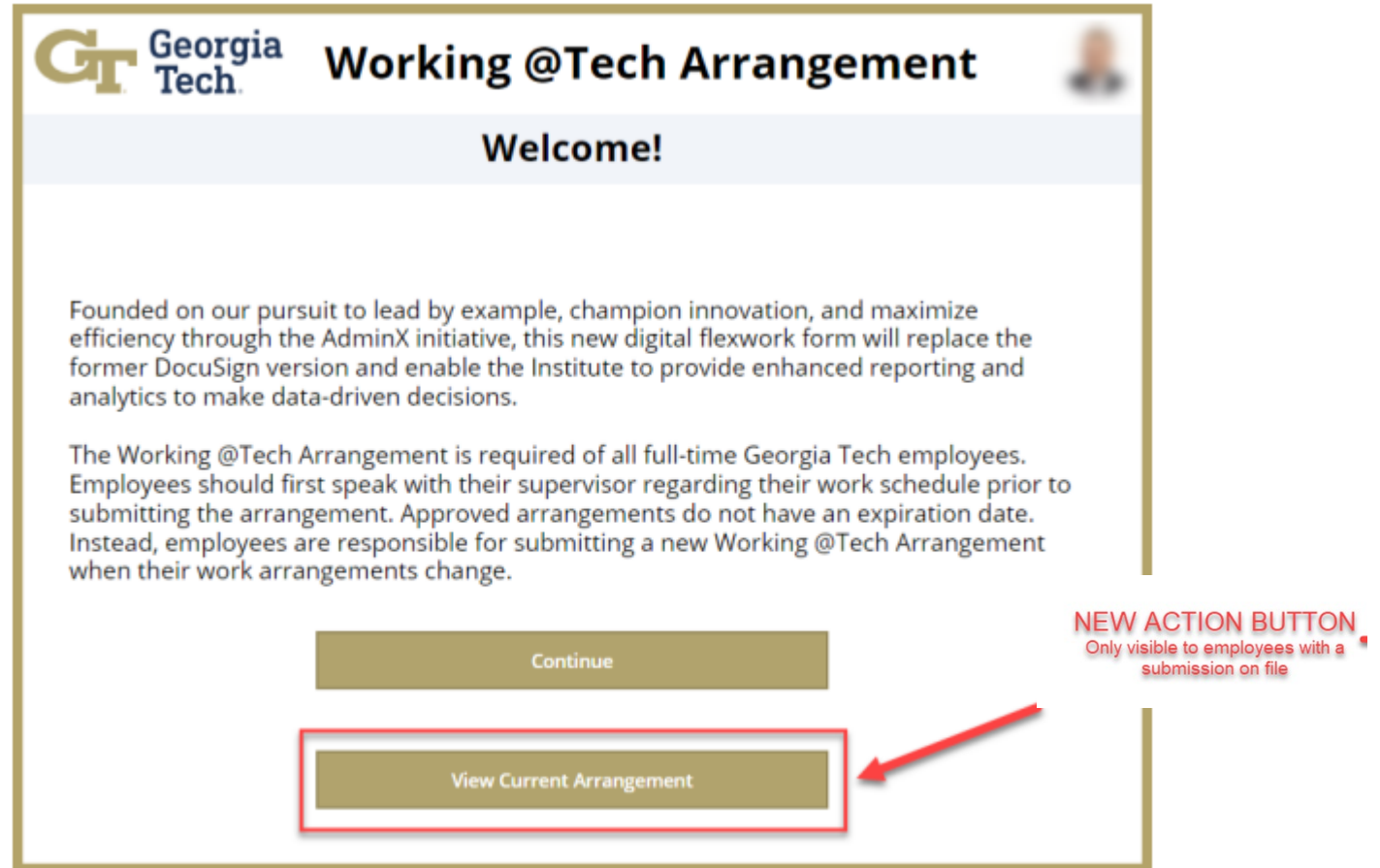





# Working @ Tech – Flexible Work Arrangement Form Updates & Enhancements

The previous **Working @Tech app** did not allow staff members to view the details of their current arrangement on file within the app.

Enhancement include a new button that will allow staff to now see these details.



The screenshot displays the 'Working @Tech Arrangement' app interface. At the top left is the Georgia Tech logo, and at the top right is a user profile icon. Below the header is a 'Welcome!' message. The main content area contains two paragraphs of text. At the bottom, there are two buttons: 'Continue' and 'View Current Arrangement'. The 'View Current Arrangement' button is highlighted with a red rectangular box, and a red arrow points to it from the right. To the right of the arrow, there is a red text annotation: 'NEW ACTION BUTTON' followed by 'Only visible to employees with a submission on file'.

**Georgia Tech** Working @Tech Arrangement 

Welcome!

Founded on our pursuit to lead by example, champion innovation, and maximize efficiency through the AdminX initiative, this new digital flexwork form will replace the former DocuSign version and enable the Institute to provide enhanced reporting and analytics to make data-driven decisions.

The Working @Tech Arrangement is required of all full-time Georgia Tech employees. Employees should first speak with their supervisor regarding their work schedule prior to submitting the arrangement. Approved arrangements do not have an expiration date. Instead, employees are responsible for submitting a new Working @Tech Arrangement when their work arrangements change.

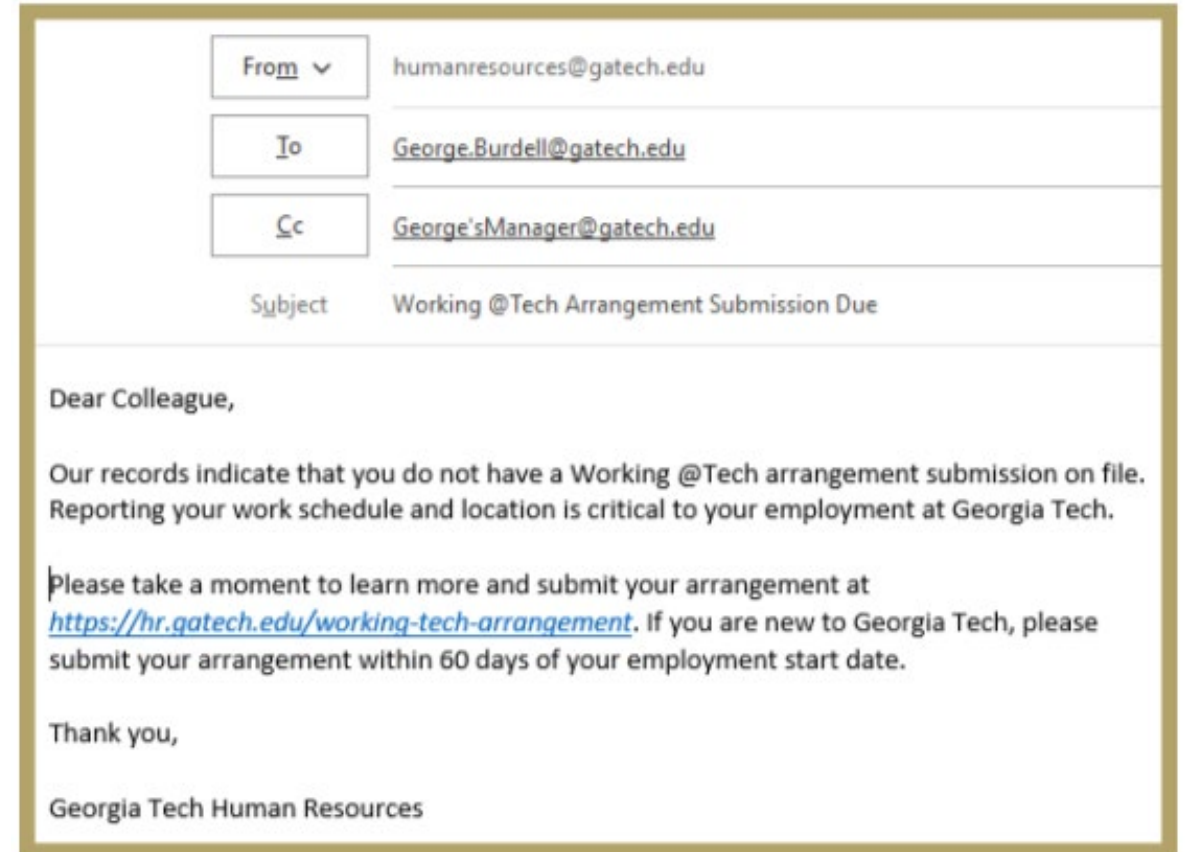
Continue

View Current Arrangement

**NEW ACTION BUTTON**  
Only visible to employees with a submission on file

# Working @ Tech – Flexible Work Arrangement Form Updates & Enhancements

- Automated emails will be generated on the first of each month, sent individually to any non-GTRI staff member at Georgia Tech that does not have a submission on file.
- New staff will have 14 days of employment before receiving this email.



# Announcements, Events & Happenings





# Employee Benefits

New Hires ▾ | Time Away ▾ | Perks and Programs ▾ | Health and Wellness ▾ | Retirement and Separation ▾ | Contact ▾

## Education Assistance Programs at GA Tech



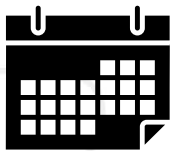
**Fall**  
May 15 – June 15



**Spring**  
October 15 – November 15



**Summer**  
March 15 – April 15



### Summer Application Period (March 15 – April 15)

Eligible employees apply via their Administrative Services portal at [asc.gatech.edu](https://asc.gatech.edu)

### Perks and Programs **Education Assistance**



Georgia Tech offers several educational assistance programs for its faculty and staff. These programs provide a tuition and mandatory fee waiver or reimbursement to full-time employees and research-titled faculty. For information on the specific programs offered, review the information below or call the Administrative Services Center at (404) 385-1111 or submit a Request Help ticket [here](#).



#### TAP

The Tuition Assistance Program (TAP) provides a tuition waiver to full-time (1.0 FTE) benefits-eligible employees who have maintained this status for at least six months within the University of System of Georgia.



#### STRAP

The Staff Tuition Reimbursement Assistance Program (STRAP) is an educational assistance program that provides partial tuition reimbursement at any accredited private institution for full-time (1.0 FTE) benefits-eligible Georgia Tech employees who have maintained this status for at least 12 months.



#### GT RESEARCH CORPS

The Georgia Tech Research Corps Education Assistance Program is an educational assistance program that provides partial reimbursement of tuition and fees for Georgia Tech research faculty at any accredited institution.



# Education Assistance Info Sessions



## Education Assistance: Approving TAP and STRAP (managers and supervisors)

This session will provide managers with information about the Tuition Assistance Program (TAP) and the Staff Tuition Reimbursement Assistance Program (STRAP) process including how to approve applications in ServiceNow.

[Click to watch the recording on how to apply for TAP and STRAP](#)



Scan to register



Thursday, February 29



2:00 – 3:00 p.m.



Virtual

# Introducing Communities of Connection at Georgia Tech!

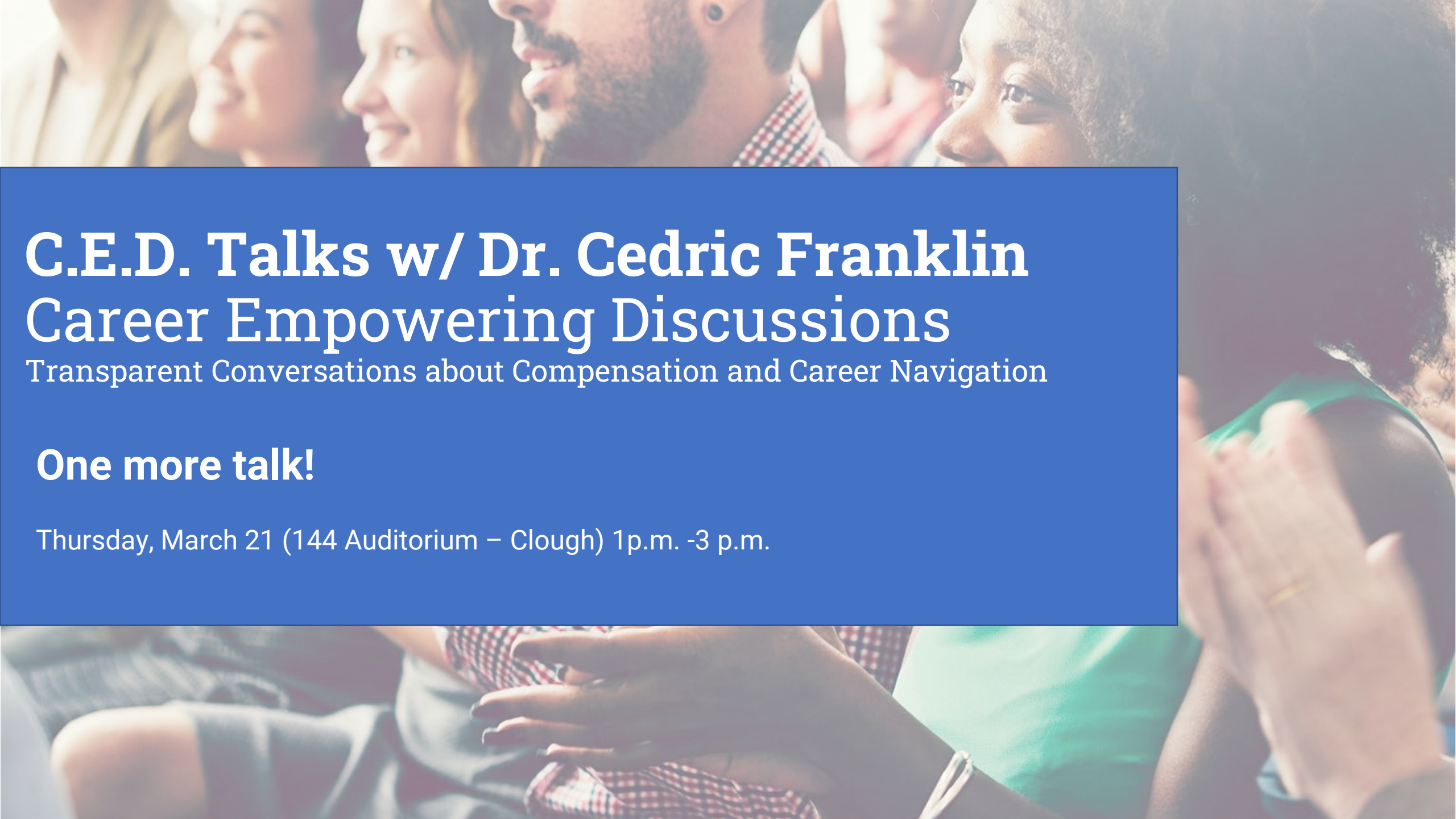
We are thrilled to announce the launch of "Communities of Connection,". These employee-led community groups are designed to foster a sense of belonging and camaraderie among our workforce by bringing together individuals who share common interests, life experiences, hobbies, and concerns.

- **Cultural Canvas Collection:** For employees who share a passion for art appreciation. Contact Irene for more information at [irene.kolbinger@gtri.gatech.edu](mailto:irene.kolbinger@gtri.gatech.edu)
- **Globetrotter Tales:** A community to discuss all aspects of travel. Contact Latha for more information at [latha.kumar@gatech.edu](mailto:latha.kumar@gatech.edu)
- **Older Graduate Students (The OGS):** For graduate students over 40 to connect! Contact Becky for more information at [brafter3@gatech.edu](mailto:brafter3@gatech.edu)
- **Parents @Tech:** Connecting parents on campus to talk about balance, leave tips, tricks, & all the things needed to survive! Contact Tim for more information at [tek@gatech.edu](mailto:tek@gatech.edu).



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To find out more information on joining or creating a Community of Connection, visit us at [Communities of Connection – HR Engagement \(gatech.edu\)](https://gatech.edu/communities-of-connection)



# **C.E.D. Talks w/ Dr. Cedric Franklin** **Career Empowering Discussions**

Transparent Conversations about Compensation and Career Navigation

**One more talk!**

Thursday, March 21 (144 Auditorium – Clough) 1p.m. -3 p.m.



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***@gatechcareers***