Electronic Filing Page 1 of 1

Cumulative e-File History 2012								
	FED							
Locator:	85935S							
Taxpayer Name:	UNIVERSITY OF DELAWARE							
Return Type:	990, 990 & 990T (Corp)							
Submitted Date:	05/14/2014 08:21:17							
Acknowledgement Date:	05/14/2014 08:59:34							
Status:	Accepted							
Submission ID:	23695320141345000008							

### Form 8879-EO

# IRS e-file Signature Authorization for an Exempt Organization

ı	OWB	No.	1545-1	87	′ {
1					

For calendar year 2012, or fiscal year beginning 0.7/0.1 , 2012, and ending 0.6/3.0 , 20 13 Department of the Treasury ▶ Do not send to the IRS. Keep for your records. Internal Revenue Service Name of exempt organization Employer identification number UNIVERSITY OF DELAWARE 51-6000297 Name and title of officer SCOTT R. DOUGLASS, EXEC VP & TREASURER Part I Type of Return and Return Information (Whole Dollars Only) Check the box for the return for which you are using this Form 8879-EO and enter the applicable amount, if any, from the return. If you check the box on line 1a, 2a, 3a, 4a, or 5a, below, and the amount on that line for the return being filed with this form was blank, then leave line 1b, 2b, 3b, 4b, or 5b, whichever is applicable, blank (do not enter -0-). But, if you entered -0- on the return, then enter -0on the applicable line below. Do not complete more than 1 line in Part I. 1a Form 990 check here ► X b Total revenue, if any (Form 990, Part VIII, column (A), line 12) . . . 1b 1064392300 3a Form 1120-POL check here ▶ b Tax based on investment income (Form 990-PF, Part VI, line 5). 4b 4a Form 990-PF check here ▶ | 5a Form 8868 check here ▶ b Balance Due (Form 8868, Part I, line 3c or Part II, line 8c) . . . . 5b Declaration and Signature Authorization of Officer Under penalties of perjury, I declare that I am an officer of the above organization and that I have examined a copy of the organization's 2012 electronic return and accompanying schedules and statements and to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the organization's electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the organization's return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the organization's federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the organization's electronic return and, if applicable, the organization's consent to electronic funds withdrawal. Officer's PIN: check one box only X Lauthorize GRANT THORNTON LLP to enter my PIN as my signature ERO firm name Enter five numbers, but on the organization's tax year 2012 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I also authorize the aforementioned ERO to enter my PIN on the return's disclosure consent screen. As an officer of the organization, I will enter my PIN as my signature on the organization's tax year 2012 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I will enter my PIN on the return's disclosure consent screen. Officer's signature Part III Certification and Authentication ERO's EFIN/PIN. Enter your six-digit electronic filing identification number (EFIN) followed by your five-digit self-selected PIN. do not enter all zeros I certify that the above numeric entry is my PIN, which is my signature on the 2012 electronically filed return for the organization indicated above. I confirm that I am submitting this return in accordance with the requirements of Pub. 4163, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns. 5/6/2014 ... Date **ERO Must Retain This Form - See Instructions** 

Do Not Submit This Form To the IRS Unless Requested To Do So

For Paperwork Reduction Act Notice, see back of form.

Form 8879-EO (2012)

# **Return of Organization Exempt From Income Tax**

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation) ▶ The organization may have to use a copy of this return to satisfy state reporting requirements.

A F	or th	e 201	2 calendar year, or tax year beginning 07/01, 2012	, and end	ing		06	5/30 <b>,20</b>	13	
Вс	neck if a	oplicable:	C Name of organization			D Employer ide	entifi	cation num	ber	
_	_		UNIVERSITY OF DELAWARE							
	Addre	ge	Doing Business As			51-6000				
	Name	change	Number and street (or P.O. box if mail is not delivered to street address)	Room/suite		E Telephone n	umbe	er		
	Initia	return	220 HULLIHEN HALL			(302) 83	1 – 8	3964		
	Term	inated	City or town, state or country, and ZIP + 4							
	Amer retur		NEWARK, DE 19716			<b>G</b> Gross receip	ts \$	2,701,	538,	902.
	Appli pend	cation ing	F Name and address of principal officer: PATRICK T HARKER			H(a) Is this a grou	up retu	urn for	Yes	X No
			104A HULLIHEN HALL NEWARK, DE 19716			H(b) Are all affilia	ites ind	cluded?	Yes	No
I	Tax-ex	empt st	atus: X 501(c)(3) 501(c) ( ) ◀ (insert no.) 4947(a)(1) d	or 5	27	If "No," attac	ch a lis	st. (see instruc	tions)	
J	Webs	ite: 🕨	WWW.UDEL.EDU			H(c) Group exem	ption r	number		
K	Form	of organ	ization: X Corporation Trust Association Other ▶	L Year	of format	ion: 1833 <b>M</b>	State	of legal do	micile:	DE
Pa	rt I	Sui	nmary	·						
	1	Briefly	describe the organization's mission or most significant activities:							
_			RUCTION, RESEARCH, AND PUBLIC SERVICE ARE THE			FICANT				
20			VITIES.							
шa										
Governance	2	Check	this box if the organization discontinued its operations or dispose	ed of more t	 han 25%	of its net assets	 s.			
<u>م</u>	3		er of voting members of the governing body (Part VI, line 1a)				3			32.
	4	Numh	er of independent voting members of the governing body (Part VI, line 1b)				4			31.
Ϋ́Ε	5	Total	number of individuals employed in calendar year 2012 (Part V, line 2a)				5		13	,647.
Activities	6	Total	number of volunteers (estimate if necessary)				6			31.
⋖	-	Total	number of volunteers (estimate if necessary) gross unrelated business revenue from Part VIII, column (C), line 12				7a	4	458	475.
			nrelated business taxable income from Form 990-T, line 34				_			,599.
		ivet ui	metated business taxable income from Form 990-1, line 34		<u> </u>	Prior Year	7.0		rent Ye	
	8	Contri	hutions and grants (Part VIII, line 1h)		_ —	180,105,97	7 2			001.
ne		Drogr	butions and grants (Part VIII, line 1h)	FOR		769,748,73	_			651.
Revenue	9	Progra	copy ment income (Part VIII, column (A) lines 3, 4, and 7(1)  PUBLIC IN:	SPECTION	<b>∐</b> —–′	32,168,38	_			110.
Re	10	IIIVESI	ment income (Fart VIII, column (A), lines 3, 4, and 7d)		┚├──		_			
	11		revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		. 1 0	28,274,95	_			538.
	12		revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)			10,298,05				
	13	Grant	s and similar amounts paid (Part IX, column (A), lines 1-3)		•	110,209,39	13.	123,	034,	083.
	14		its paid to or for members (Part IX, column (A), line 4)				- 0	- F F O	<u></u>	
ses	15		es, other compensation, employee benefits (Part IX, column (A), lines 5-10)			528,076,55	98.	553,	657,	981.
ens	16 a	Profes	ssional fundraising fees (Part IX, column (A), line 11e)				0			
Expenses	b	Total	fundraising expenses (Part IX, column (D), line 25)  10,460,991	L. 						
_	17	Other	expenses (Part IX, column (A), lines 11a-11d, 11f-24f)			298,248,90				515.
	18		expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		• —	36,534,85				
. "	19	Rever	ue less expenses. Subtract line 18 from line 12			73,763,19	_			721.
Net Assets or Fund Balances						ning of Current \	_		d of Yea	
set	20		assets (Part X, line 16)		• —	777,532,64	_			
d B	21		iabilities (Part X, line 26)		• —	325,642,15	_			804.
	22	Net as	ssets or fund balances. Subtract line 21 from line 20.		1,9	51,890,49	91.	2,180,	624,	789.
	rt II		gnature Block							
Und	ler pei ect, a	nalties o	f perjury, I declare that I have examined this return, including accompanying schedules plete. Declaration of preparer (other than officer) is based on all information of which pr	and statemer eparer has a	nts, and to ny knowle	o the best of my k edge.	nowl	edge and be	elief, it is	s true,
		Τ.		•	•					
	ign									
Н	ere		Signature of officer			Date				
		<u> </u>	Type or print name and title							
De:		Print/	Type preparer's name Preparer's signature	Date		Check if self-		PTIN		
Paid		FRA	NK GIARDINI Fuch & Succession	5/6/14		employed >		P005	5323	55
•	oarer Only	Firm's	name > GRANT THORNTON LLP			EIN ▶	36-	-605555	8	
			address > 2001 MARKET STREET, SUITE 700 PHILADELPHIA, PA 1910					5-561-4	200	
May	the I	RS dis	cuss this return with the preparer shown above? (see instructions)			<u> </u>		X Y	es	No

Form **990** (2012)

PAGE 1

#### Form 8868

(Rev. January 2013)

Department of the Treasury Internal Revenue Service

# Application for Extension of Time To File an Exempt Organization Return

File a separate application for each return.

OMB No. 1545-1709

 If you are filing for an Automatic 3-Month Extension, complete only Part I and check this box If you are filing for an Additional (Not Automatic) 3-Month Extension, complete only Part II (on page 2 of this form). Do not complete Part II unless you have already been granted an automatic 3-month extension on a previously filed Form 8868. Electronic filing (e-file). You can electronically file Form 8868 if you need a 3-month automatic extension of time to file (6 months for a corporation required to file Form 990-T), or an additional (not automatic) 3-month extension of time. You can electronically file Form 8868 to request an extension of time to file any of the forms listed in Part I or Part II with the exception of Form 8870. Information Return for Transfers Associated With Certain Personal Benefit Contracts, which must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/efile and click on e-file for Charities & Nonprofits. Part | Automatic 3-Month Extension of Time. Only submit original (no copies needed). A corporation required to file Form 990-T and requesting an automatic 6-month extension - check this box and complete All other corporations (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time Enter filer's identifying number, see instructions to file income tax returns. Name of exempt organization or other filer, see instructions. Employer identification number (EIN) or Type or print UNIVERSITY OF DELAWARE 51-6000297 File by the Number, street, and room or suite no. If a P.O. box, see instructions. Social security number (SSN) due date for 220 HULLIHEN HALL filing your return. See City, town or post office, state, and ZIP code. For a foreign address, see instructions. instructions. NEWARK, DE 19716 0 1 Application Return Return **Application** Is For Code Is For Code Form 990 or Form 990-EZ 01 Form 990-T (corporation) 07 Form 990-BL 02 Form 1041-A 80 Form 4720- (individual) 03 Form 4720 09 Form 990-PF 04 Form 5227 10 Form 6069 Form 990-T (sec. 401(a) or 408(a) trust) 05 11 Form 990-T (trust other than above) Form 8870 12 06 The books are in the care of ► AMY CONNELL-CONTROLLER Telephone No. ▶ 302 831-2175 FAX No. ▶ If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If this is for the whole group, check this box 

If it is for part of the group, check this box 

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If it is for part of t and attach a list with the names and EINs of all members the extension is for. I request an automatic 3-month (6 months for a corporation required to file Form 990-T) extension of time 02/17 , 20 14 , to file the exempt organization return for the organization named above. The extension is until for the organization's return for: calendar year 20 or 07/01 , 2012 , and ending 06/30,2013. tax year beginning If the tax year entered in line 1 is for less than 12 months, check reason: Initial return Final return Change in accounting period 3a If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions. 3a |\$ b If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit. 3b |\$ c Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions. Caution. If you are going to make an electronic fund withdrawal with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions. For Privacy Act and Paperwork Reduction Act Notice, see Instructions. Form **8868** (Rev. 1-2013)

# **Cumulative E-File History 2012**

#### **FED - EXT**

Locator: 85935S

Taxpayer Name: UNIVERSITY OF DELAWARE

Return Type: 990, 990

**Submitted Date** 11/11/2013 1:44:47 PM Acknowledgement Date 11/12/2013 6:40:11 AM

Status Accepted

**Submission ID** 23695320133165000033

Print Close

Type or print File by the lue date for siling your eturn. See astructions.	Name of exempt organization or other funiversity of Delaware Number, street, and room or suite no. If Hullihen Hall, Room 220 City, town or post office, state, and ZIP	ler, see instructions.	Enter (Employ	filer's identifying number er identification number (l 51-6000297	. see instructio
orint ile by the lue date for ling your eturn. See instructions.	University of Delaware  Number, street, and room or suite no. If Hullihen Hall, Room 220		Employ	er identification number (l	IN) or
File by the lue date for lling your eturn. See nstructions.	Number, street, and room or suite no. If Hullihen Hall, Room 220	a P.O. box, see insti			
lue date for lling your eturn. See astructions.	Hullihen Hall, Room 220	a P.O. box, see insti		J1-0000277	•
lling your eturn. See nstructions.			uctions. Social :	security number (SSN)	
City, town or post office, state, and ZIP code. For a foreign address, see instructions.  Newark, DE 19716  Inter the Return code for the return that this application is for (file a separate application for each return)  Application  For  Form 990 or Form 990-EZ  Application  Code  O1					
	Newark, DE 19716	code. For a foreign a	ddress, see instructions.		
Inter the Re	turn code for the return that this app	lication is for (file a	separate application for each	ch return)	0
Application			And the state of t		[0]
ls For	transia di Kabupatèn Manasa di Kabupatèn Manasa di Kabupatèn	the state of the s			Return
Form 990 o	r Form 990-EZ		13 1 01		Code
Form 990-E		02	Form 1041-A		
Form 4720		03	Form 4720 (other than indi	d 21 - 0	08
Form 990-F		04	Form 5227	viduai)	09
Form 990-T	(sec. 401(a) or 408(a) trust)	05	Form 6069		10
Form 990-T	(trust other than above)	06	Form 8870		11
TOP! Do no	t complete Part II if you were not alre	augh I Church II con Vi			12
5 For ca	est an additional 3-month extension of lendar year , or other tax year b ax year entered in line 5 is for less the	eginning L	May 15 uly 1 , 20 12 , and e	, 20 14 . nding June 30	, 20 13 .
☐ Cha	inge in accounting period	an 12 months, che	ck reason: ☐ Initial return	Final return	
7 State i	n detail why you need the extension				
Inform	ation needed to complete an accurate r	eturn is not procont	to acceptable		
		oralli io not present	iy avallable.		
<b>8a</b> If this a nonref	application is for Forms 990-BL, 990- undable credits. See instructions.	PF, 990-T, 4720, o	r 6069, enter the tentative ta		· · · · · · · · · · · · · · · · · · ·
L IE III	application is for Forms 990-PF, 9 ted tax payments made. Include an	90-T, 4720, or 60 y prior year over	69, enter any refundable c	8a \$	- <u> </u>
		and the second of the second o		2X400~09000	
amoun	The producty with Forth 6000.	the state of the s		OD  Ψ	
amoun c Balanc	t paid previously with Form 8868. e due. Subtract line 8b from line 8a. Inc nic Federal Tax Payment System). See i	ude your payment v	with this form, if required, by us		
amoun c Balanc	e due. Subtract line 8b from line 8a. Inc nic Federal Tax Payment System). See i	nstructions.		8c \$	
amoun  c Balanc (Electro	e due. Subtract line 8b from line 8a. Inc nic Federal Tax Payment System). See i	rification must l	De completed for Part II	8c  \$ only.	

1 Briefly describe the organization's mission: ATTACHMENT 1  2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-E2?  If Yes, 'describe these new services on Schedule 0.  2 Did the organization cases conducting, or make significant changes in how it conducts, any program services?  If Yes, 'describe these changes on Schedule 0.  4 Describe the organization's program service acconducting or make significant changes in how it conducts, any program service acconducting, or make significant changes in how it conducts, any program service acconducting or make significant changes in how it conducts, any program services, as measured expenses. Sciolon 501(c)(3) organizations are required to report the amount of grants and allocations to othe the total expenses, and revenue, if any, tor each program service reported.  4a (Code:) (Expenses \( \frac{450,199,855}{457,812,195}, \text{including grants of S} \( \frac{11,101,592}{12,101,592}, \text{) (Revenue S} \( \frac{450,499,494}{450,499,494}, \text{) INSTRICTION AND DEPARTMENTAL RESEARCH - STUDENT ENROLLMENT DURING PERIOD WAS 21,900  5 COde:) (Expenses \( \frac{100,199,136}{120,199,336}, \text{ including grants of S} \( \frac{1}{1,999,351}, \text{) (Revenue S} \( \frac{132,724,897}{120,724,897}, \text{) } \)  4d (Code:) (Expenses \( \frac{1}{100,1799,336}, \text{ including grants of S} \( \frac{1}{1,999,351}, \text{) (Revenue S} \( \frac{132,724,991}{120,724,991}, \text{) } \)  4d Other program services (Describe in Schedule O.) \( \frac{ATTACHMENT 2}{440,199,346}, \text{) (Revenue S} \( \frac{132,724,991}{120,199,346}, \text{) } \)  4d Other program services (Describe in Schedule O.) \( \frac{ATTACHMENT 2}{440,199,346}, \text{) (Revenue S} \( \frac{132,724,991}{120,199,346}, \text{) } \)	Pa	Statement of Program Service Accomplishments  Check if Schedule O contains a response to any question in this Part III
prior Form 990 or 990-E27  If 'Yes, 'describe these new services on Schedule O 3 Did the organization cease conducting, or make significant changes in how it conducts, any program services?  If 'Yes,' (describe these changes on Schedule O. 4 Describe the organization's program service accomplishments for each of its three largest program services, as measured expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to othe the total expenses, and revenue, if any, for each program service reported.  4a (Code: ) (Expenses \$ 427, 638, 885, including grants of \$ 121,101,2912.) (Revenue \$ 488,420,636.) INSTRUCTION AND DEPARTMENTAL RESEARCH - STUDENT ENROLLMENT DURING PERIOD WAS 21,900  4b (Code: ) (Expenses \$ 148,822,115, including grants of \$ ) (Revenue \$ 172,224,667.) SPONSORED RESEARCH  4c (Code: ) (Expenses \$ 148,822,115, including grants of \$ 1,530,151.) (Revenue \$ 118,724,501.) AUXILIARY ENTERPRISES  4d Other program services (Describe in Schedule O.) ATTACHMENT 2 (Expenses \$ 145,531,655, including grants of \$ ) (Revenue \$ 32,126,1992.) 4d Other program services (Describe in Schedule O.) ATTACHMENT 2 (Expenses \$ 145,531,655, including grants of \$ ) (Revenue \$ 32,126,1992.) 4d Other program services (Describe in Schedule O.) ATTACHMENT 2 (Expenses \$ 145,531,655, including grants of \$ ) (Revenue \$ 32,126,1992.) 4d Other program services expenses ▶ 874,761,171.)	1	Briefly describe the organization's mission:
prior Form 990 or 990-E27  If 'Yes, 'describe these new services on Schedule O 3 Did the organization cease conducting, or make significant changes in how it conducts, any program services?  If 'Yes,' (describe these changes on Schedule O. 4 Describe the organization's program service accomplishments for each of its three largest program services, as measured expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to othe the total expenses, and revenue, if any, for each program service reported.  4a (Code: ) (Expenses \$ 427, 638, 885, including grants of \$ 121,101,2912.) (Revenue \$ 488,420,636.) INSTRUCTION AND DEPARTMENTAL RESEARCH - STUDENT ENROLLMENT DURING PERIOD WAS 21,900  4b (Code: ) (Expenses \$ 148,822,115, including grants of \$ ) (Revenue \$ 172,224,667.) SPONSORED RESEARCH  4c (Code: ) (Expenses \$ 148,822,115, including grants of \$ 1,530,151.) (Revenue \$ 118,724,501.) AUXILIARY ENTERPRISES  4d Other program services (Describe in Schedule O.) ATTACHMENT 2 (Expenses \$ 145,531,655, including grants of \$ ) (Revenue \$ 32,126,1992.) 4d Other program services (Describe in Schedule O.) ATTACHMENT 2 (Expenses \$ 145,531,655, including grants of \$ ) (Revenue \$ 32,126,1992.) 4d Other program services (Describe in Schedule O.) ATTACHMENT 2 (Expenses \$ 145,531,655, including grants of \$ ) (Revenue \$ 32,126,1992.) 4d Other program services expenses ▶ 874,761,171.)		
If "Yes," describe these new services on Schedule O.  Did the organization cease conducting, or make significant changes in how it conducts, any program services?  If "Yes," describe these changes on Schedule O.  If "Yes," describe these organizations cease conducting, or make significant changes in how it conducts, any program services, as measured expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to othe the total expenses, and revenue, if any, for each program service reported.  (Code: ) (Expenses \$ 447,818,898, including grants of \$ 122,131,912, ) (Revenue \$ 448,420,484, )  INSTRUCTION AND DEPARTMENTAL RESEARCH - STUDENT ENROLLMENT DURING PERIOD WAS 21,900  4b (Code: ) (Expenses \$ 148,021,115, including grants of \$ ) (Revenue \$ 172,724,667, )  SDONSORED RESEARCH  4c (Code: ) (Expenses \$ 131,379,136, including grants of \$ 1,930,151, ) (Revenue \$ 120,724,901, )  AUXILIARY ENTERPRISES  4d Other program services (Describe in Schedule O.) ATTACHMENT 2  (Expenses \$ 124,531,033, including grants of \$ ) (Revenue \$ 32,126,399, ) de Total program service systems > 8 474,761,171, )		
Services   Yes   X		If "Yes," describe these new services on Schedule O.
4 Describe the organization's program service accomplishments for each of its three largest program services, as measured expenses. Section 501(c)3 and 501(c)4) organizations are required to report the amount of grants and allocations to othe the total expenses, and revenue, if any, for each program service reported.  4a (Code:) (Expenses \$487,818,885, including grants of \$	3	services? Yes X No
INSTRUCTION AND DEPARTMENTAL RESEARCH - STUDENT ENROLLMENT DURING PERIOD WAS 21,900  4b (Code:) (Expenses \$		Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others,
4b (Code:) (Expenses \$		INSTRUCTION AND DEPARTMENTAL RESEARCH - STUDENT ENROLLMENT DURING
4c (Code:) (Expenses \$		PERIOD WAS 21,900
4c (Code:) (Expenses \$		
4c (Code:) (Expenses \$		
AUXILIARY ENTERPRISES  4d Other program services (Describe in Schedule O.) ATTACHMENT 2 (Expenses \$ 145,551,035. including grants of \$ ) (Revenue \$ 32,126,399. )  4e Total program service expenses ▶ 874,761,171.		
AUXILIARY ENTERPRISES  4d Other program services (Describe in Schedule O.) ATTACHMENT 2 (Expenses \$ 145,551,035. including grants of \$ ) (Revenue \$ 32,126,399. )  4e Total program service expenses ▶ 874,761,171.		
AUXILIARY ENTERPRISES  4d Other program services (Describe in Schedule O.) ATTACHMENT 2 (Expenses \$ 145,551,035. including grants of \$ ) (Revenue \$ 32,126,399. )  4e Total program service expenses ▶ 874,761,171.	4c	(Code: ) (Expenses \$ 101,370,136, including grants of \$ 1,930,151, ) (Revenue \$ 118,724,901, )
(Expenses \$ 145,551,035.       including grants of \$ ) (Revenue \$ 32,126,399.       )         4e Total program service expenses ▶ 874,761,171.       874,761,171.		AUXILIARY ENTERPRISES
(Expenses \$ 145,551,035.       including grants of \$ ) (Revenue \$ 32,126,399.       )         4e Total program service expenses ▶ 874,761,171.       874,761,171.		
(Expenses \$ 145,551,035.       including grants of \$ ) (Revenue \$ 32,126,399.       )         4e Total program service expenses ▶ 874,761,171.       874,761,171.		
		(Expenses \$ 145,551,035. including grants of \$ ) (Revenue \$ 32,126,399. )
JOA DON 100	<b>4e</b> JSA	Total program service expenses ► 874,761,171.  Form <b>990</b> (2012)

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V 12-7.12 0180107-00006 PAGE 2

-ar	Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
_	complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to			3.7
_	candidates for public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)		77	
_	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	X	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,			
	assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C,	5		Х
6	Part III	-		Λ
6	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If			
	"Yes," complete Schedule D, Part I	6	Х	
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
•	the environment, historic land areas, or historic structures? <i>If</i> "Yes," <i>complete Schedule D, Part II</i>	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If</i> "Yes,"	-		
•	complete Schedule D, Part III	8	Х	
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a			
	custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or			
	debt negotiation services? If "Yes," complete Schedule D, Part IV	9	Х	
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted			
	endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Х	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,			
	VII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes,"			
	complete Schedule D, Part VI	11a	X	
b	Did the organization report an amount for investments-other securities in Part X, line 12 that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	X	
С	Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets			37
	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	X	X
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Λ	
T	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	11f	х	
12 a	Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes,"</i>		21	
ıza	complete Schedule D, Parts XI and XII	12a		Х
h	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if			
	the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Х	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	Х	
	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Х	
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,			
	fundraising, business, investment, and program service activities outside the United States, or aggregate			
	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	X	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any			
	organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance			
	to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services			37
	on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on	4.0	3.7	
4.0	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Х	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?	40		v
nn -	If "Yes," complete Schedule G, Part III	19		X
	Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i> If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20a 20b		X
<u>u</u>	ii 103 to line 200, the the organization attaon a copy of its addited infancial statements to this feturit?	200		

Part	Checklist of Required Schedules (continued)			
			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization			
	in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II.	21		X
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States			
	on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Х	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes," complete Schedule J	23	Х	
24 a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			
	through 24d and complete Schedule K. If "No," go to line 25	24a	Х	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Х
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year			
	to defease any tax-exempt bonds?	24c		X
d		24d		Х
25 a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction			
	with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			
	If "Yes," complete Schedule L, Part I	25b		X
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or			
	disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,			
	substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27	Х	
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
	Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a	Х	
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete			
	Schedule L, Part IV	28b	Х	
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)			
	was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	X	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	X	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			
	conservation contributions? If "Yes," complete Schedule M	30	Х	
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N,			
	Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"			
	complete Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	Х	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III,			
	or IV, and Part V, line 1	34	Х	
35 a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	X	
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a			
	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Х	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable			
	related organization? If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R,			
	Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and			
	19? <b>Note</b> . All Form 990 filers are required to complete Schedule O	38	X	

Form **990** (2012)

Par	t V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response to any question in this Part V			-
			Yes	No
	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1,915	1		
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and	10	Х	
2.	reportable gaming (gambling) winnings to prize winners?  Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax	1c	Λ	
Za	Statements, filed for the calendar year ending with or within the year covered by this return 13,647			
h	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х	
•	<b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Х	
	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Х	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial			
	account)?	4a	Х	
b	If "Yes," enter the name of the foreign country: ► FRANCE			
_	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.	F -		v
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a	Х	X
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?  If "Yos" to line 5a or 5b, did the organization file Form 8886.T2	5b 5c	X	
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?  Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	30		
Ja	organization solicit any contributions that were not tax deductible as charitable contributions?	6a		Х
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
_	gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
	and services provided to the payor?	7a	Х	
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Х	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	_	3.5	
	required to file Form 8282?	7c	Х	
	If "Yes," indicate the number of Forms 8282 filed during the year 2  Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		Х
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
_	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting			
	organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring			
	organization, have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
	Did the organization make any taxable distributions under section 4966?	9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter: Initiation fees and capital contributions included on Part VIII. line 12			
	Initiation fees and capital contributions included on Part VIII, line 12  Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities  10b			
11	Section 501(c)(12) organizations. Enter:			
	Gross income from members or shareholders			
	Gross income from other sources (Do not net amounts due or paid to other sources			
	against amounts due or received from them.)			
12 a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	<b>Note.</b> See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
_	the organization is licensed to issue qualified health plans  Enter the amount of reserves on hand  13b  13c			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		X
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

Form **990** (2012)

JSA 2E1040 1.000

UNIVERSITY OF DELAWARE Form 990 (2012) 51-6000297 Page 6 Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Section A. Governing Body and Management Yes 32 1a Enter the number of voting members of the governing body at the end of the tax year. If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O. 31 Enter the number of voting members included in line 1a, above, who are independent . . . . . Did any officer, director, trustee, or key employee have a family relationship or a business relationship with Χ any other officer, director, trustee, or key employee? 3 Did the organization delegate control over management duties customarily performed by or under the direct 3 supervision of officers, directors, or trustees, or key employees to a management company or other person? . . . X 4 4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? . . . . . . X 5 5 Did the organization become aware during the year of a significant diversion of the organization's assets?.... X 6 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint X 7a Are any governance decisions of the organization reserved to (or subject to approval by) members, Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: X 8a a The governing body?...... 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Nο Х 10a **b** If "Yes," did the organization have written policies and procedures governing the activities of such chapters, 10b affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? . . . . 11a 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? . . **b** Describe in Schedule O the process, if any, used by the organization to review this Form 990. Χ 12a b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give Χ 12b rise to conflicts? c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," Х 12c describe in Schedule O how this was done 13 Χ 13 Χ 14 14 Did the organization have a written document retention and destruction policy?....... Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? 15a The organization's CEO, Executive Director, or top management official X If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement Χ 16a with a taxable entity during the year? b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed ▶\_ <u>ATTACHMENT</u>\_ 17 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. Other (explain in Schedule O) | X | Upon request Own website Another's website 19

Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization: ▶ AMY CONNELL-CONTROLLER UNIVERSITY OF DE 220 HULLIHEN HALL NEWARK, DE 19716 302-831-2175

Form **990** (2012)

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# Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and **Independent Contractors**

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees Section A.

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- · List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor	any related	orga	niza	ation	co	mpen	sate	ed any current offic	er, director, or trus	stee.
(A) Name and Title	(B) Average hours per week (list any	box,	unle er an	Pos heck ss pe d a d	erson direct	e than on is both cor/trust	an ee)	(D)  Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation from the
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	organization and related organizations
(1) TONY ALLEN SR. TRUSTEE	2.00	X						0	0	0
(2) GRACE BENNETT	2.00									
TRUSTEE		Х						0	0	0
(3) JAMES BOREL TRUSTEE	4.00	X						0	0	0
(4) THOMAS BURNS TRUSTEE	4.00	Х						0	0	0
(5) IRWIN G. BURTON III TRUSTEE	2.00	X						0	0	0
(6) R.R.M. CARPENTER III TRUSTEE	4.00	X						0	0	0
(7) ALLISON CASTELLANOS TRUSTEE	2.00	Х						0	0	0
(8) WILLIAM B. CHANDLER III TRUSTEE	2.00	Х						0	0	0
(9) JOHN COCHRAN TRUSTEE, VICE CHAIR	6.00	X						0	0	0
(10)HOWARD COSGROVE TRUSTEE	4.00	Х						0	0	0
(11)ROBERT A. FISCHER TRUSTEE	4.00	X						0	0	
(12)MICHAEL S. GELTZEILER TRUSTEE	2.00	X						0	0	0
(13) STUART M. GRANT TRUSTEE	2.00	X						0	0	0
(14)T. HENLEY GRAVES TRUSTEE	2.00	X						0	0	0

Form 990 (2012)

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Part VII Section A. Officers, Directors, Tru	ıstees, Ke	y Em	plo	yee	es,	and I	lig	hest Compensat	ed Employees (d	ontinue	d)	
(A) Name and title	(B)  Average hours per week (list any hours for	box,	unles er and	heck ss pe d a d	ition more rson lirect	e than o is both or/trust	an ee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	am com	(F) timated ount of other pensatio	
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	orga and	om the anization I related Inization	t
15) TERRI QUINN GRAY	2.00											
TRUSTEE		Х						0	0			0
16) SCOTT A. GREEN	2.00											
TRUSTEE		X						0	0			0
17) TERRI KELLY	4.00								_			_
TRUSTEE		X						0	0			0
18) DENNIS E. KLIMA	2.00											•
TRUSTEE	6 00	X						0	0			0
19) CAREY M. KOPPENHAVER	6.00											0
TRUSTEE, SECRETARY/ TREASURER	2 00	X						0	0			0
20) JACK A. MARKELL	2.00								0			0
TRUSTEE	2.00	X						0	0			0
21) CYNTHIA PRIMO MARTIN	2.00								0			0
TRUSTEE 22) MICHAEL LYNCH	2.00	X						0	0			
TRUSTEE	2.00	X						_	0			0
23) CHRISTOPHER H. SCHELL	2.00	Λ.						0	0			
TRUSTEE	2.00	X						0	0			0
24) A. GILCHRIST SPARKS III	8.00	Λ.						0	0			
TRUSTEE, CHAIR	0.00	X						_	0			0
25) EVERETT C. TOOMEY	2.00	Λ.						0	0			
TRUSTEE	2.00	x						0	0			0
		Λ						0	0			0
1b Sub-total				• • •				9,569,675.	0	1 6	35,8	
c Total from continuation sheets to Part VII, S d Total (add lines 1b and 1c)	· <del>-</del>		• •	• •				9,569,675.	0		35,8	
Total number of individuals (including but not)						2) who	) ro			1,0	33,0	<u> </u>
reportable compensation from the organization		895		u ai	JUV	s) WIII	0 16	ceived more man	φ100,000 OI			
											Yes	No
3 Did the organization list any former offic employee on line 1a? If "Yes," complete Schedu										3	Х	
4 For any individual listed on line 1a, is the sorganization and related organizations gre	eater than	\$15	0,0	00?	lf	"Yes	5,"	complete Schedu	le J for such	4	Х	
individual										4	Λ	
5 Did any person listed on line 1a receive or for services rendered to the organization? If "Ye										5		X
Section B. Independent Contractors	zs, comple	1 <del>0</del> 301	i <del>c</del> ut	ne J	101	Sucii	ρει	oui		J		
Complete this table for your five highest com	pensated in	ndepe	ende	ent o	con	tracto	rs t	hat received more	than \$100 000 o	f		

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
ATTACHMENT 4		

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ► 212

Form **990** (2012)

(A)	(B)			(C)			(D)	(E)	(F)	
Name and title	Average hours per week (list any hours for related organizations below dotted line)	box,	ot ch unles	Position eck mass person	ore than on is both ctor/trus	n an stee)	Reportable compensation from the organization (W-2/1099-MISC)	Reportable compensation from related organizations (W-2/1099-MISC)	Estimate amount other compensa from the organizat and relat organization	of ation e ion ed
26) H. WESLEY TOWERS, JR.	2.00	37						0		
TRUSTEE  27) P. COLEMAN TOWNSEND, JR.  TRUSTEE	4.00	X					0			0
28) SHERMAN L. TOWNSEND TRUSTEE	4.00	Х					0	0		0
29) JOHN E. WALLACE TRUSTEE	2.00	Х					0	0		0
30) KENNETH WHITNEY TRUSTEE	2.00	Х					0	0		0
31) MARY JANE WILLIS TRUSTEE, VICE CHAIR	6.00	Х					0	0		0
32) PATRICK T. HARKER PRESIDENT	55.00	Х		Х			747,507.	0	103,	571.
33) NANCY BRICKHOUSE  INTERIM PROVOST	55.00			Х			195,060.	0	48,	715.
34) JENNIFER W. DAVIS  VP, FINANCE & ADMIN	55.00			Х			285,834.	0	59,	937.
35) SCOTT R. DOUGLASS  EXEC VP & TREASURER	55.00			Х			423,436.	0	64,	111.
36) JEFFREY GARLAND  VP & UNIVERSITY SECRETARY	55.00			Х			90,820.	0	14,	357.
to Total from continuation sheets to Part VII d Total (add lines 1b and 1c)  Total number of individuals (including but n reportable compensation from the organiza	ot limited to the		isted			o re	eceived more than	\$100,000 of		
3 Did the organization list any former or employee on line 1a? If "Yes," complete Sch									Yes	s No
4 For any individual listed on line 1a, is th organization and related organizations individual	e sum of rep greater than	ortab \$15	le co	ompe 0?	ensatio	on a	nd other compens	sation from the le J for such	4 X	
							related organization			

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

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			y L.	ipioy		, and r	nıg		ed Employees (c	•
	(A)	(B)			(C)			(D)	(E)	(F)
	Name and title	Average hours per	(do r		ositio	n ore than c	ne	Reportable compensation	Reportable compensation from	Estimated amount of
		week (list any	,			n is both		from	related	other
		hours for				ctor/trust		the	organizations	compensation
		related	Indi or d	Insti	Officer	emp High	Forme	organization	(W-2/1099-MISC)	from the organization
		organizations below dotted	/idu	Tutic	ğ   g	loye	ner	(W-2/1099-MISC)		and related
		line)	Individual trustee or director	Institutional trustee	Officer	com				organizations
			ıste	trus	ď	pen				
			Ψ	tee		Highest compensated employee				
37)	MICHAEL GILBERT	55.00								
	VP, STUDENT LIFE				X			242,301.	0	63,707
38)	CARL W. JACOBSON	55.00								
	VP INFO TECHNOLOGY				X			245,990.	0	51,859
39)	ROBIN W. MORGAN	55.00								
	DEAN				X			242,829.	0	44,438
40)	MONICA MARIE TAYLOR	55.00								
	VP UNIV DEVELOPMENT				X			326,871.	0	51,483
41)	DAVID BROND	55.00								
	VP, COMM & MARKETING				X			251,131.	0	41,278
42)	DAVID WILLIAM SINGLETON	55.00								
	VP FAC & AUX SVCS				X			222,506.	0	61,253
43)	LAWRENCE WHITE	55.00								
	VP & GEN COUNSEL				X			279,543.	0	54,247
44)	PATRICIA ANN PLUMMER WILSON	55.00								
	VP/CHIEF OF STAFF				X			224,586.	0	39,176
45)	DEBORAH HAYES	55.00								
	VP COMMUNICATION				X			0	0	(
46)	KATHLEEN SHARON MATT	55.00								
	DEAN				2	2		279,524.	0	47,769
47)	BABATUNDE A. OGUNNAIKE	55.00								
	INTERIM DEAN				2	2		298,934.	0	49,337
1b	Sub-total						<b></b>			
С	Total from continuation sheets to Part VII,	Section A					<b>&gt;</b>			
d	Total (add lines 1b and 1c)						<b>&gt;</b>			
2	Total number of individuals (including but not				abo	ve) who	o re	eceived more than	\$100,000 of	
_	reportable compensation from the organization	on 🕨	895	5						
										Yes No
3	Did the organization list any former offi employee on line 1a? If "Yes," complete Sched									3 X
4	For any individual listed on line 1a, is the									
7	organization and related organizations g									
	individual									4 X
5	Did any person listed on line 1a receive of	r accrue co	mpen	satio	n tro	ım anv	' un	related ordanizati	on or maividual	

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

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Part VII Section A. Officers, Directors, T	rustees, Ke	y En	nplo	ye	es,	and I	lig	hest Compensat	ed Employees (c	ontinued)
(A)	(B)			(0	C)			(D)	(E)	(F)
Name and title	Average hours per week (list any hours for	box,	unles	heck ss pe	rson	e than c is both or/trust	an	Reportable compensation from the	Reportable compensation from related organizations	Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
48) NANCY M. TARGETT	55.00									
DEAN					X			246,771.	0	46,182
49) GEORGE H. WATSON	55.00									
DEAN					X			305,343.	0	41,450
50) BRUCE WEBER	55.00									
DEAN					X			247,933.	0	48,447
51) CHARLES RIORDAN	55.00									
VICE PROVOST OF RESEARCH					Х			257,863.	0	39,857
52) MARK A. BARTEAU	55.00							200 250		64 253
SENIOR VICE PROVOST					X			328,359.	0	64,353
53) BERNARD MONTGOMERY MUIR DIRECTOR, ATHL & REC	55.00				X			354,429.	0	39,475
54) ANN ARDIS	55.00				21			331,123.	, , ,	35,175
INTERIM DEPUTY PROVOST					Х			233,661.	0	36,509
55) MARK STALNECKER	55.00									
CHIEF INVESTMENT OFFICER					Х			312,989.	0	53,773
56) LYNN OKAGAKI DEAN	55.00				X			239,940.	0	56,944
57) LEE ANDERSON	55.00				Λ			239,940.	0	30,945
PROFESSOR						X		371,924.	0	59,629
58) EDGAR JOHNSON	55.00									· ·
PROFESSOR						Х		456,642.	0	59,093
1b Sub-total c Total from continuation sheets to Part VII, d Total (add lines 1b and 1c)							<b>*</b> * *			
2 Total number of individuals (including but no reportable compensation from the organization)		hose 895		d al	bov	e) who	o re	eceived more than	\$100,000 of	
									· · · · · · · · · · · · · · · · · · ·	Yes N
3 Did the organization list any former off employee on line 1a? If "Yes," complete Sche										3 X
For any individual listed on line 1a, is the organization and related organizations of	sum of rep	ortab	ole c	com	per	satio	n ai	nd other compens	sation from the	
individual								•		4 X
5 Did any person listed on line 1a receive of for services rendered to the organization? If "										5 X

#### **Section B. Independent Contractors**

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

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		<u> </u>				unu i	iigi		ed Employees (c	Ontinac		
(A)	(B)			_ (0	-			(D)	(E)	-	(F)	
Name and title	Average hours per	(do r	not ch		ition more	e than o	ne	Reportable compensation	Reportable compensation from		stimated nount of	
	week (list any	,				is both		from	related		other	
	hours for	office				or/trust		the	organizations		pensation	on
	related organizations	Individual trustee or director	Institutional trustee	Officer	Key employee	amp High	Former	organization	(W-2/1099-MISC)		om the anizatio	n
	below dotted	rect	tutic	er	emp	est	Jet	(W-2/1099-MISC)		-	d related	
	line)	ior tru	mal		oloye	e com				orga	anizatior	ıs
		ıste	trus		ě	pen						
		Ф	tee			Highest compensated employee						
59) DANIEL RICH	55.00					۵						
PROFESSOR	33.00	1				X		356,916.	0		76,9	166
60) DONALD LEWIS SPARKS	55.00					Λ		330,910.	0		70,5	00
PROFESSOR						v		250 027	0		10 0	0 1
	EE OO					X		358,927.	U		48,2	.04
61) RICHARD ZIPSER	55.00	-				37		271 414			C 1 0	10
PROFESSOR	55.00					X		371,414.	0		64,8	10
62) THOMAS MARK APPLE	55.00						٦,	222 262			26.6	- 0 4
FORMER PROVOST	FF 00						X	222,960.	0		26,6	84
63) MICHAEL CHAJES	55.00	-						000 046			F1 0	
PROFESSOR (FORMER DEAN)	F.F. 0.0						Х	272,746.	0		51,8	32
64) PIERRE D. HAYWARD	55.00	-						000			0.5	
FORMER VP & SECRETARY							Х	273,986.	0		26,4	:06
		-										
1b Sub-total							$\blacktriangleright$					
c Total from continuation sheets to Part VII,	Section A						$\blacktriangleright$					
d Total (add lines 1b and 1c)							<b>&gt;</b>					
2 Total number of individuals (including but not		hose	liste	d al	bov	e) who	o re	ceived more than	\$100,000 of			
reportable compensation from the organization	on ►	895	5									
											Yes	No
3 Did the organization list any former offi	cer, directo	r, or	tru	iste	e,	key e	emp	loyee, or highes	t compensated			
employee on line 1a? If "Yes," complete Sched	dule J for su	ch ind	lividu	ual						3	X	
4 For any individual listed on line 1a, is the	sum of rer	ortah	ole c	nm	ner	satio	กลเ	nd other compen	sation from the			
organization and related organizations gr												
individual										4	X	
5 Did any person listed on line 1a receive or									on or individual			
for services rendered to the organization? <i>If "</i>										5		Х
Section B. Independent Contractors												
				4			4	hat received more	than \$100 000 a			
1 Complete this table for your five highest cor	npensated i	naepe	enae	ent (	CON	เเลยเอ	rs t	nat received more	: man \$100,000 0	I		

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ►

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#### Part VIII Statement of Revenue

Check if Schedule O contains a response to any question in this Part VIII (B) (C) (D) Related or Unrelated Revenue Total revenue business exempt excluded from tax revenue function under sections 512, 513, or 514 revenue Contributions, Gifts, Grants and Other Similar Amounts 1b Membership dues С Fundraising events 93,430 1d 15,663,039 1e 129,451,818. Government grants (contributions) f All other contributions, gifts, grants, and similar amounts not included above . 1f 34,551,714 Noncash contributions included in lines 1a-1f: \$ \_ Total. Add lines 1a-1f 179,760,001 Program Service Revenue **Business Code** 900099 TUITION AND FEES 488,420,684 488,420,684 2a 900099 16,466,130 15,857,130 609,000 EDUCATIONAL ACTIVITIES h C ROOM, BOARD AND OTHER AUXILIARY SERVICES 900004 118,724,901 114,639,289. 4,085,612. A RESEARCH CONTRACTS/ OTHER EXCHANGES 900004 172,724,667 172,724,667. OTHER PROGRAM REVENUE SOURCES 900004 15,660,269 15,475,267 185,002 All other program service revenue Total. Add lines 2a-2f 811,996,651 Investment income (including dividends, interest, and 13,581,337 -714,178. 14,295,515. Income from investment of tax-exempt bond proceeds . . . > 4 5 639,469. 639,469. (ii) Personal (i) Real 6a Gross rents **b** Less: rental expenses Rental income or (loss) . . Net rental income or (loss) . . (ii) Other (i) Securities Gross amount from sales of 1,665,969,919. assets other than inventory **b** Less: cost or other basis and sales expenses 1,637,075,146. 28,894,773. c Gain or (loss) d Net gain or (loss) 28,894,773 184,915. 2<u>8,7</u>09,858. Other Revenue Gross income from fundraising events (not including \$ \_\_\_\_ of contributions reported on line 1c). See Part IV, line 18 . . . . . . . . . . . a 55,628 Less: direct expenses c Net income or (loss) from fundraising events . . . . . . . -15,828 -15,828 9a Gross income from gaming activities. See Part IV, line 19 **b** Less: direct expenses Gross sales of inventory, 10a returns and allowances **b** Less: cost of goods sold Net income or (loss) from sales of inventory. **Business Code** Miscellaneous Revenue INTRA UNIVERSITY REVENUE 900099 24,974,998 24,974,998 11a 721110 INCOME FROM AFFILIATE 4,453,158 4,345,034 108,124 b 900099 42,066. 42,066 PLANT INVENTORY ADJUSTMENT С 900099 65,675 65,675 All other revenue 29,535,897 e Total. Add lines 11a-11d Total revenue. See instructions 064.392.300 4,458,475 43,629,014. 836,544,810

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2E1051 1.000

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51-6000297

# Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

_	Check if Schedule O contains a response include a second an linea Sh. 7h				,
	not include amounts reported on lines 6b, 7b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	<b>(D)</b> Fundraising expenses
1	Grants and other assistance to governments and		·	Ŭ i	·
	organizations in the United States. See Part IV, line 21	0			
2	Grants and other assistance to individuals in				
	the United States. See Part IV, line 22	123,032,083.	123,032,083.		
3	Grants and other assistance to governments,				
	organizations, and individuals outside the				
_	United States. See Part IV, lines 15 and 16	0			
4	Benefits paid to or for members	U			
5	Compensation of current officers, directors,	0 012 400	2 052 440	4 477 700	202 161
_	trustees, and key employees	8,812,409.	3,952,449.	4,477,799.	382,161
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	422,272.	422,272.		
7	Other salaries and wages	396,662,039.	355,018,134.	36,284,301.	5,359,604
7		370,002,037.	333,010,134.	30,201,301.	5,555,004
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	38,311,375.	33,285,921.	4,419,466.	605,988
9	Other employee benefits	85,296,694.	73,727,421.	10,182,463.	1,386,810
9	Payroll taxes	24,153,192.	20,955,506.	2,811,006.	386,680
1	Fees for services (non-employees):	21/100/101	20730070001	2,022,000.	300,000
	Management	0			
	Legal	2,224,017.	48,244.	2,175,773.	
	Accounting	317,200.	85,806.	231,394.	
	Lobbying	72,792.		72,792.	
	Professional fundraising services. See Part IV, line 17	0			
	Investment management fees	2,042,876.		2,042,876.	
	Other. (If line 11g amount exceeds 10% of line 25, column				
Ū	(A) amount, list line 11g expenses on Schedule O.)	67,435,682.	63,147,286.	3,731,925.	556,471
2	Advertising and promotion	1,322,270.	1,185,326.	112,269.	24,675
3	Office expenses	46,480,176.	37,582,609.	7,565,662.	1,331,905
4	Information technology	28,902,129.	13,105,935.	15,663,044.	133,150
5	Royalties	365,844.	342,856.	22,988.	
6	Occupancy	58,333,237.	55,966,595.	2,351,447.	15,195
7	Travel	24,064,353.	23,256,182.	606,055.	202,116
8	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials	0			
9	Conferences, conventions, and meetings	3,544,620.	2,677,350.	811,079.	56,191
20	Interest	17,425,162.	17,387,705.	37,457.	
21	Payments to affiliates	0			
22	Depreciation, depletion, and amortization	54,865,023.	47,415,370.	7,449,653.	
3	Insurance	2,010,391.	1,251,114.	739,232.	20,045
24	Other expenses. Itemize expenses not covered				
	above (List miscellaneous expenses in line 24e. If				
	line 24e amount exceeds 10% of line 25, column				
	(A) amount, list line 24e expenses on Schedule O.)	4 40=		2-2 :	
_	LOSS ON DISPOSALS	1,187,440.	915,007.	272,433.	
	ENDOWMENT & COMMISSIONS FEES	1,852,564.		1,852,564.	
	PAY ANNUITIES	200,882.		200,882.	
	OTHER EXPENSES	623,857.		623,857.	
	All other expenses	000 000 570	074 761 171	104 730 417	10 460 001
2 <u>5</u> 26	Total functional expenses. Add lines 1 through 24e  Joint costs. Complete this line only if the	989,960,579.	874,761,171.	104,738,417.	10,460,991
LU	organization reported in column (B) joint costs				
	from a combined educational campaign and				
	fundraising solicitation. Check here following SOP 98-2 (ASC 958-720)	0			
JSA	10110Willing 001 00-2 (A00 900-120)	U			Form <b>990</b> (201)

JSA 2E1052 1.000

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#### Part X **Balance Sheet**

		Check if Schedule O contains a response t	to an	v question in this Par	rt X		x
		Officer ii Cofficacie C Cofficinio a response i	o an	y question in tino i ai	(A)		(B)
					Beginning of year		End of year
	1	Cash - non-interest-bearing			56,592.	1	56,469.
	2	Savings and temporary cash investments			103,697,496.	2	188,112,633.
	3	Pledges and grants receivable, net			66,091,045.	3	59,475,873.
	4	Accounts receivable, net			11,449,913.	4	13,909,432.
	5	Loans and other receivables from current and	forme	r officers, directors.			
		trustees, key employees, and highest co		·			
		Complete Part II of Schedule I	•		0	5	0
	6	Loans and other receivables from other disqualified personal					
		4958(f)(1)), persons described in section 4958(c)(3)(B)					
		and sponsoring organizations of section 501(c)(9) volu organizations (see instructions). Complete Part II of Sche			0	6	0
ets	7	Notes and loans receivable, net			0	7	0
Assets	8	Inventories for sale or use			1,150,287.	8	599,817.
_	9	Prepaid expenses and deferred charges			1,615,979.	9	1,468,213.
	10 a	Land, buildings, and equipment: cost or					
		other basis. Complete Part VI of Schedule D	10a	2148885501.			
	b	Less: accumulated depreciation	10b	827,254,019.	1,195,829,975.	10c	1,321,631,482.
	11	Investments - publicly traded securities		<b>ATCH</b> 5	823,666,100.	11	948,861,178.
	12	Investments - other securities. See Part IV, line 11			556,805,790.	12	580,754,529.
	13	Investments - program-related. See Part IV, line 11			14,123,050.	13	13,286,325.
	14	Intangible assets			3,046,421.	14	2,578,642.
	15	Other assets. See Part IV, line 11			0		0
	16	Total assets. Add lines 1 through 15 (must equal			2,777,532,648.	16	3,130,734,593.
	17	Accounts payable and accrued expenses			416,093,044.	17	391,940,124.
	18	Grants payable			14,994,747.	18	15,093,988.
	19	Deferred revenue			7,218,224.	19	7,803,379.
	20	Tax-exempt bond liabilities			350,742,364.	20	486,022,342.
Liabilities	21 22	Escrow or custodial account liability. Complete Pa				21	0
ij	22	Loans and other payables to current and for trustees, key employees, highest compen					
Lia		disqualified persons. Complete Part II of Schedule			0	22	0
	23	Secured mortgages and notes payable to unrelate			9,808,373.	23	21,012,223.
	24	Unsecured notes and loans payable to unrelated			0		0
	25	Other liabilities (including federal income tax,					
		parties, and other liabilities not included on lines					
		of Schedule D			26,785,405.	25	28,237,748.
	26	Total liabilities. Add lines 17 through 25			825,642,157.	26	950,109,804.
S		Organizations that follow SFAS 117 (ASC 958), complete lines 27 through 29, and lines 33 and	chec	k here ▶ X and			
2	27	Unrestricted net assets			1,086,775,479.	27	1,250,135,389.
ala	28	Temporarily restricted net assets			533,670,785.	28	587,305,755.
g B	29	Permanently restricted net assets			331,444,227.	29	343,183,645.
ם		Organizations that do not follow SFAS 117 (ASC 958)					
ō		complete lines 30 through 34.		_			
Net Assets or Fund Balances	30	Capital stock or trust principal, or current funds				30	
SSE	31	Paid-in or capital surplus, or land, building, or equ	iipmei	nt fund		31	
¥	32	Retained earnings, endowment, accumulated inco	ome,	or other funds		32	
Z	33	Total net assets or fund balances			1,951,890,491.	33	2,180,624,789.
_	34	Total liabilities and net assets/fund balances			2,777,532,648.	34	3,130,734,593.

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Part							
	Check if Schedule O contains a response to any question in this Part XI				X		
1	Total revenue (must equal Part VIII, column (A), line 12)	1		064,3			
2	Total expenses (must equal Part IX, column (A), line 25)	2		989,9			
3	Revenue less expenses. Subtract line 2 from line 1	3	1	74,4			
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4			1,890,491.		
5	Net unrealized gains (losses) on investments	5		115,9	L5,915,100.		
6	Donated services and use of facilities	6				0	
7	Investment expenses	7				0	
8	Prior period adjustments	8		20 2	07 /		
9	Other changes in net assets or fund balances (explain in Schedule O)	9		38,3	8/,4	± / / .	
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line			100 C	24 5	700	
Part	33, column (B))	10	۷,	180,6	2 <b>4</b> ,/	09.	
ıaıı	Check if Schedule O contains a response to any question in this Part XII						
	Thouse it contocute a responde to any quodion in the rate Air 1111111	• •			Yes	No	
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				103	110	
-	If the organization changed its method of accounting from a prior year or checked "Other," ex	ınlaiı	n in				
	Schedule O.	(piaii					
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were com	piled	d or				
	reviewed on a separate basis, consolidated basis, or both:						
	Separate basis Consolidated basis Both consolidated and separate basis						
b	Were the organization's financial statements audited by an independent accountant?			2b	Х		
~	If "Yes," check a box below to indicate whether the financial statements for the year were audit						
	separate basis, consolidated basis, or both:						
	Separate basis X Consolidated basis Both consolidated and separate basis						
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for overs	ight					
	of the audit, review, or compilation of its financial statements and selection of an independent accour	_	?	2c	X		
	If the organization changed either its oversight process or selection process during the tax year, e	xplai	n in				
	Schedule O.						
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set	fort	h in				
	the Single Audit Act and OMB Circular A-133?			3a	X		
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not und		the				
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such au	dits		3b	X		

Form **990** (2012)

#### SCHEDULE A (Form 990 or 990-EZ)

# **Public Charity Status and Public Support**

OMB No. 1545-0047
2012
Open to Public

Inspection

Department of the Treasury Internal Revenue Service Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

**Employer identification number** Name of the organization UNIVERSITY OF DELAWARE 51-6000297 Reason for Public Charity Status (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 Χ A school described in section 170(b)(1)(A)(ii). (Attach Schedule E.) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). 4 A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). 6 7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 An organization that normally receives: (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 10 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the 11 purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h. Type II c Type III-Functionally integrated **d** Type III-Non-functionally integrated By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? No Yes (i) A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the supported organization? 11g(i) (ii) A family member of a person described in (i) above? 11g(ii) (iii) A 35% controlled entity of a person described in (i) or (ii) above? 11g(iii) Provide the following information about the supported organization(s). (i) Name of supported (ii) EIN (iii) Type of organization (vii) Amount of monetary (iv) Is the (v) Did you notify (vi) Is the organization in organization (described on lines 1-9 the organization organization in support col. (i) listed in above or IRC section in col. (i) of col. (i) organized your governing (see instructions)) your support? in the U.S.? document? Yes No Yes No Yes No (A) (B) (C) (D) (E)

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2012

Schedule A (Form 990 or 990-EZ) 2012 Page 2

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support (a) 2008 **(b)** 2009 (c) 2010 (d) 2011 (e) 2012 (f) Total Calendar year (or fiscal year beginning in) grants, contributions, membership fees received. (Do not include any "unusual grants.") Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 3 The portion of total contributions by each person (other than governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) Public support. Subtract line 5 from line 4. Section B. Total Support (a) 2008 **(b)** 2009 (c) 2010 (d) 2011 (e) 2012 (f) Total Calendar year (or fiscal year beginning in) Amounts from line 4 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Net income from unrelated business activities, whether or not the business is regularly carried on 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.) 11 **Total support.** Add lines 7 through 10 . . 12 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) Section C. Computation of Public Support Percentage Public support percentage for 2012 (line 6, column (f) divided by line 11, column (f)) % % 16a 331/3% support test - 2012. If the organization did not check the box on line 13, and line 14 is 331/3% or more, check b 331/3% support test - 2011. If the organization did not check a box on line 13 or 16a, and line 15 is 331/3% or more, 17a 10%-facts-and-circumstances test - 2012. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported b 10%-facts-and-circumstances test - 2011. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

Schedule A (Form 990 or 990-EZ) 2012

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Schedule A (Form 990 or 990-EZ) 2012 Page 3

#### Part III

Support Schedule for Organizations Described in Section 509(a)(2)
(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support	<b>,</b>		,,		,	
Cale	ndar year (or fiscal year beginning in)	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
1	Gifts, grants, contributions, and membership fees						
	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid						
	to or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
	organization without charge						
6	<b>Total.</b> Add lines 1 through 5						
	Amounts included on lines 1, 2, and 3						
	received from disqualified persons						
b	Amounts included on lines 2 and 3						
	received from other than disqualified						
	persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
r	Add lines 7a and 7b						
	Public support (Subtract line 7c from						
	line 6.)						
Sec	tion B. Total Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
9	Amounts from line 6						
10 a	Gross income from interest, dividends,						
	payments received on securities loans, rents, royalties and income from similar						
	sources						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b,						
	whether or not the business is regularly carried on						
12	Other income. Do not include gain or						
	loss from the sale of capital assets						
	(Explain in Part IV.)						
13	Total support. (Add lines 9, 10c, 11,						
	and 12.)						
14	First five years. If the Form 990 is for	the organization	n's first, second,	third, fourth, or	fifth tax year a	s a section 501(	c)(3)
	organization, check this box and stop here .	<u></u>	<u></u> .		<u></u> .	<u> </u>	▶ 🔲
Sec	tion C. Computation of Public Sup						
15	Public support percentage for 2012 (line 8,	column (f) divide	ed by line 13, colur	nn (f))		15	%
16	Public support percentage from 2011 Sche	dule A, Part III, lir	ne 15			16	%
Sec	tion D. Computation of Investmen	t Income Per	centage				
17	Investment income percentage for 2012 (lin					17	%
18	Investment income percentage from 2011	Schedule A, Part	III, line 17			18	%
19 a	331/3% support tests - 2012. If the org					e than 331/3%, a	and line
	17 is not more than 331/3%, check thi	s box and <b>stor</b>	here. The org	anization qualifies	s as a publicly	supported organi	zation 🕨 🗌
b	331/3% support tests - 2011. If the orga	nization did not	check a box on	line 14 or line 19	a, and line 16 is	s more than 331/3	3 %, and
	line 18 is not more than 331/3 %, check						
20	Private foundation. If the organization of	did not check	a box on line	14, 19a, or 19b	, check this bo	x and see instru	uctions ►

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Schedule A (Form 990 or 990-EZ) 2012

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Part IV Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See

Schedule A (Form 990 or 990-EZ) 2012

# Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

# **Schedule of Contributors**

► Attach to Form 990, Form 990-EZ, or Form 990-PF.

OMB No. 1545-0047

2012

Name of the organization		Employer identification number
UNIVERSITY OF DELAW	VARE	
		51-6000297
Organization type (check or	∩e):	
Filers of:	Section:	
Form 990 or 990-EZ	X 501(c)(3 ) (enter number) organization	
	4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private for	oundation
	527 political organization	
Form 990-PF	501(c)(3) exempt private foundation	
	4947(a)(1) nonexempt charitable trust treated as a private found	ation
	501(c)(3) taxable private foundation	
General Rule		
	on filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 yone contributor. Complete Parts I and II.	or more (in money or
Special Rules		
under sections 50	(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3 % support (c)(1) and 170(b)(1)(A)(vi) and received from any one contributor, during the \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) For and II.	he year, a contribution of
during the year, to	(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from otal contributions of more than \$1,000 for use <i>exclusively</i> for religious, charit rposes, or the prevention of cruelty to children or animals. Complete Parts I,	able, scientific, literary,
during the year, c not total to more year for an <i>exclus</i> : applies to this org	(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from ontributions for use <i>exclusively</i> for religious, charitable, etc., purposes, but than \$1,000. If this box is checked, enter here the total contributions that we <i>ively</i> religious, charitable, etc., purpose. Do not complete any of the parts unliquinization because it received nonexclusively religious, charitable, etc., continear	nese contributions did ere received during the ess the <b>General Rule</b> ributions of \$5,000 or
990-EZ, or 990-PF), but it m	at is not covered by the General Rule and/or the Special Rules does not file tust answer "No" on Part IV, line 2 of its Form 990; or check the box on line 0-PF, to certify that it does not meet the filing requirements of Schedule B (Fo	H of its Form 990-EZ or on

For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2012)

Name of organization UNIVERSITY OF DELAWARE

Employer identification number 51-6000297

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is need	led.
--	------

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1_		\$15,107,000.	Person Payroll Noncash  (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2_		\$ <u>129,451,818.</u>	Person X Payroll Noncash  (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3_		\$4,914,000.	Person Payroll Noncash  (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
			(d) Type of contribution  Person Payroll Noncash  (Complete Part II if there is a noncash contribution.)
No.		Total contributions	Person X Payroll Noncash (Complete Part II if there is
No4 (a)	Name, address, and ZIP + 4	\$46,900.	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)
No4 (a)	Name, address, and ZIP + 4	\$46,900.  (c) Total contributions	Person Payroll Noncash  (Complete Part II if there is a noncash contribution.)  (d) Type of contribution  Person Payroll Noncash  (Complete Part II if there is

Name of organization UNIVERSITY OF DELAWARE

Employer identification number

51-6000297

art II	<b>Noncash Property</b>	(see instructions).	Use duplicate copies	s of Part II if additional	space is needed.
--------	-------------------------	---------------------	----------------------	----------------------------	------------------

(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
3_	SECURITIES - CLOSELY HELD STOCK		
		\$4,914,000.	_VARIOUS
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		   \$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		   \$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		   \$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		   \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		   \$\$	

Name of organization UNIVERSITY OF DELAWARE

Employer identification number

	51-6000297
Part III Exclusively religious, charitable, etc., individual contributions to section 501(c)	
that total more than \$1,000 for the year. Complete columns (a) through (e) and	the following line entry.

For organizations completing Part III, enter the total of *exclusively* religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once. See instructions.) >\$ \text{Use duplicate copies of Part III if additional space is needed.}

a) No. from	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
Part I	(b) Purpose of glit	(c) Use of gift	(a) Description of now gift is new
	,	(e) Transfer of gift	
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
-	Transferee 5 name, address, and 2n + +		Relationship of transferor to transferee
) No.			
rom Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
		(e) Transfer of gift	
	Transferrate name address and 710 . 4		Deletional in of transferred to transferre
-	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
a) No.			
a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
		(e) Transfer of gift	<u> </u>
	Torrestonado nomo addresso and 710 at		Belationship of townstance to townstance
-	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
a) No.			
a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
-		(e) Transfer of gift	
-	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee

#### SCHEDULE C (Form 990 or 990-EZ)

# **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No. 1545-0047

2012

Open to Public Inspection

Employer identification number

Department of the Treasury Internal Revenue Service

Name of organization

► See separate instructions.

If the organization answered "Yes," to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," to Form 990, Part IV, line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then

11(c)(4), (5), or (6) organizations: Complete Part III.
---

UNI	VERSITY OF DELAWARE			51-600	00297
Pa	rt I-A Complete if the o	rganization is exempt under s	section 501(c) or is	s a section 527 organ	ization.
1	•	organization's direct and indirect p			
2					
3	Volunteer hours				
Par	t I-B Complete if the o	rganization is exempt under s	ection 501(c)(3).		
1	Enter the amount of any exc	cise tax incurred by the organization	n under section 495	5 ▶ \$	
2	Enter the amount of any exc	cise tax incurred by organization ma	anagers under section	on 4955 <b>&gt;</b> \$	
3	If the organization incurred a	a section 4955 tax, did it file Form	4720 for this year?		Yes No
					Yes No
	If "Yes," describe in Part IV.	versuitation is avament under a	postion FO1/s) av	cont coetion E01/c)/2)	<u> </u>
	-	rganization is exempt under s			) <u>.</u>
1		expended by the filing organization		•	
2		ng organization's funds contributed			
-		es	•		
3	Total exempt function expe	enditures. Add lines 1 and 2. En	ter here and on Fo	orm 1120-POL,	
	line 17b			<b>▶</b> \$	
4	Did the filing organization file	e Form 1120-POL for this year?			
5		and employer identification numb	, ,		-
		s. For each organization listed, en			
		tributions received that were prom nd or a political action committee			
			,		illioilliation ill Fait IV.
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's	(e) Amount of political contributions received and
				funds. If none, enter -0	promptly and directly
					delivered to a separate political organization. If
					none, enter -0
(1)					
·· <i>,</i>					
(2)					
(3)					
(4)					
(5)					
(6)					

JSA 2E1264 1.000

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

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Sche	edule C (Form 990 or 990-EZ) 2012	NIVERSITY OF	DELAWARE		51-6	000297 Page 2
Pa	rt II-A Complete if the organization 501(h)).	anization is exem	npt under section	501(c)(3) and f	iled Form 5768 (elec	ction under
	Check ► if the filing organ name, address, E	IN, expenses, and	an affiliated groundshare of excess loox A and "limited	obbying expendi		oup member's
	Limits (	on Lobbying Expenders" means amou		)	(a) Filing organization's totals	(b) Affiliated group totals
1 a b c d e f	Total lobbying expenditures to Total lobbying expenditures (ad Other exempt purpose expenditures) Total exempt purpose expenditures	influence a legislati dd lines 1a and 1b) itures tures (add lines 1c a	ve body (direct lobb	ying)		
	If the amount on line 1e, column (a)			s:		
-	Not over \$500,000		amount on line 1e.	*		
-	Over \$500,000 but not over \$1,000,		us 15% of the excess			
-	Over \$1,000,000 but not over \$1,50		us 10% of the excess			
-	Over \$1,500,000 but not over \$17,0		us 5% of the excess o	ver \$1,500,000.		
	Over \$17,000,000	\$1,000,000.				
g						
h	S		_			
i						
j	If there is an amount other t		·	•		
	reporting section 4911 tax for	this year?				Yes No
		ons that made a se	instructions for lin	on do not have to es 2a through 2f	,	е
		Lobbying Exper	ditures During 4-Ye	ear Averaging Per	od	
	Calendar year (or fiscal year beginning in)	<b>(a)</b> 2009	<b>(b)</b> 2010	<b>(c)</b> 2011	(d) 2012	(e) Total
2 a	Lobbying nontaxable amount					
b	Lobbying ceiling amount (150% of line 2a, column (e))					
С	Total lobbying expenditures					

Schedule C (Form 990 or 990-EZ) 2012

JSA 2E1265 1.000

**d** Grassroots nontaxable amount

e Grassroots ceiling amount (150% of line 2d, column (e)) f Grassroots lobbying expenditures

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Par	t II-B Complete if the organization is exempt under section 501(c)(3) and has NO (election under section 501(h)).	T file	d For	m 5768		
For	cook "Voo" roopense to linee to through ti helew provide in Port IV a detailed	(6	a)		(b)	
	each "Yes," response to lines 1a through 1i below, provide in Part IV a detailed cription of the lobbying activity.	Yes	No	А	mount	
1	During the year, did the filing organization attempt to influence foreign, national, state or local					
	legislation, including any attempt to influence public opinion on a legislative matter or					
	referendum, through the use of:					
а	Volunteers?		Х			
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	X				
С	Media advertisements?		X			
d	Mailings to members, legislators, or the public?	X				
e	Publications, or published or broadcast statements?		X			
f	Grants to other organizations for lobbying purposes?		X		104	100
g	Direct contact with legislators, their staffs, government officials, or a legislative body?  Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?	X	X		104	,123
h :	Other and 1: 11: and	X	Λ		2.0	,074
i j						,197
ј 2 а	Total. Add lines 1c through 1i  Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		Х		113	, 101
∠a b	If "Yes," enter the amount of any tax incurred under section 4912		21			
C	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
	t III-A Complete if the organization is exempt under section 501(c)(4), section 501	(c)(5)	. or s	ection		
	501(c)(6).	(-/(-/	,			
					Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?				1	
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?				2	
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?				3	
Pai	t III-B Complete if the organization is exempt under section 501(c)(4), section 501					
	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No,"	OR (	b) Pa	rt III-A, li	ne 3, is	<b>;</b>
	answered "Yes."					
1	Dues, assessments and similar amounts from members			1		
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amore political expenses for which the section 527(f) tax was paid).	unts	Of			
а	Current year			2a		
b	Carryover from last year			2b		
С	Total			2c		
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) du	es		3		
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion	n of th	ne			
	excess does the organization agree to carryover to the reasonable estimate of nondeductible I	obbyir	ng			
	and political expenditure next year?			4		
5	Taxable amount of lobbying and political expenditures (see instructions)			5		
Pai	t IV Supplemental Information					
Com	plete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line	5; Pa	rt II-A	(affiliated	group	
	Part II-A, line 2; and Part II-B, line 1. Also, complete this part for any additional information.			`		
SEE	C PAGE 4					

Schedule C (Form 990 or 990-EZ) 2012

Schedule C (Form 990 or 990-EZ) 2012 Page **4** 

#### Part IV Supplemental Information (continued)

SCHEDULE C, PART II-B, LINES 1B, 1D, & 1G

UNIVERSITY PERSONNEL MEETING WITH MEMBERS OF CONGRESS AND THEIR STAFF IN WASHINGTON DC TO DISCUSS RESEARCH PROJECTS AND OTHER MATTERS AFFECTING HIGHER EDUCATION. MEETINGS AND DISCUSSIONS WITH STATE REPRESENTATIVES CONCERNING APPROPRIATIONS AND OTHER MATTERS AFFECTING HIGHER EDUCATION.

A PORTION OF THE UNIVERSITY'S DIRECTOR OF STATE GOVERNMENTAL RELATIONS (25%), THE GOVERNMENT RELATIONS ASSISTANT (25%) AND THE UNIVERSITY'S DIRECTOR OF FEDERAL GOVERNMENTAL RELATIONS (41%) ARE ASSOCIATED WITH LOBBYING ACTIVITIES.

OTHER ACTIVITIES

SCHEDULE C, PART II-B, LINE 1I

THE UNIVERSITY OF DELAWARE IS A MEMBER OF VARIOUS HIGHER EDUCATION TRADE

ASSOCIATIONS, IN WHICH A PORTION OF ITS MEMBERSHIP DUES ARE ASSOCIATED

WITH LOBBYING ACTIVITIES.

Schedule C (Form 990 or 990-EZ) 2012

## **SCHEDULE D** (Form 990)

# **Supplemental Financial Statements**

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

▶ Attach to Form 990. ▶ See separate instructions.

Nam	e of the organization				=	mployer identification number
UN:	IVERSITY OF DELAWARE					51-6000297
Pa	organizations Maintaining Donor Adviorganization answered "Yes" to Form 9	sed Funds or Othe 90, Part IV, line 6.	r Sin	nilar Funds o	r Acc	counts. Complete if the
	-	(a) Donor adv	vised f	unds		(b) Funds and other accounts
1	Total number at end of year			1.		
2	Aggregate contributions to (during year)					
3	Aggregate grants from (during year)					
4	Aggregate value at end of year			34,385.		
5	Did the organization inform all donors and donor a	advisors in writing tha	at the	assets held in	n don	or advised
	funds are the organization's property, subject to the	organization's exclus	sive le	egal control?		Yes No
6	Did the organization inform all grantees, donors, an	d donor advisors in w	/ritino	that grant fur	nds ca	an be used
	only for charitable purposes and not for the benefit			_		
	conferring impermissible private benefit?					
Pa	rt    Conservation Easements. Complete if	the organization ar	swe	red "Yes" to F	orm	990, Part IV, line 7.
1	Purpose(s) of conservation easements held by the					,
	Preservation of land for public use (e.g., recre	eation or education)		Preservation	of an	historically important land area
	Protection of natural habitat					certified historic structure
	Preservation of open space					
2	Complete lines 2a through 2d if the organization he	eld a qualified conser	vatio	n contribution i	in the	form of a conservation
	easement on the last day of the tax year.	•				
						Held at the End of the Tax Year
а	Total number of conservation easements				2a	
b	Total acreage restricted by conservation easements					
С	Number of conservation easements on a certified I					
d	Number of conservation easements included in (c)			` '		
	historic structure listed in the National Register				2d	
3	Number of conservation easements modified, trans					by the organization during the
	tax year ▶	,	J	,		, ,
4	Number of states where property subject to conse	rvation easement is lo	cated	<b>&gt;</b>		
5	Does the organization have a written policy regardi					
	violations, and enforcement of the conservation ea	sements it holds?				Yes No
6	Staff and volunteer hours devoted to monitoring, in	specting, and enforci	ing co	onservation ea	seme	nts during the year
	<b>&gt;</b>					
7	Amount of expenses incurred in monitoring, inspec	ting, and enforcing co	onser	vation easeme	ents d	luring the year
	<b>&gt;</b> \$					
8	Does each conservation easement reported on line	e 2(d) above satisfy the	he re	quirements of s	ection	n 170(h)(4)(B)
	(i) and section 170(h)(4)(B)(ii)?					Yes No
9	In Part XIII, describe how the organization reports					
	balance sheet, and include, if applicable, the text o	f the footnote to the	orgar	ization's finan	cial st	atements that describes the
_	organization's accounting for conservation easeme					
Pa	rt III Organizations Maintaining Collections				er Sir	nilar Assets.
	Complete if the organization answered	"Yes" to Form 990,	Pan	IV, line 8.		
1a	If the organization elected, as permitted under SF works of art, historical treasures, or other similar	AS 116 (ASC 958),	not t	o report in its	reve	nue statement and balance shee
	public service, provide, in Part XIII, the text of the fo	ir assets neid for pu ootnote to its financial	iblic State	exhibition, ed ements that de	ucatio	on, or research in furtherance of es these items.
b	If the organization elected, as permitted under S					
~	works of art, historical treasures, or other similar					
	public service, provide the following amounts relati	ng to these items:				
	(i) Revenues included in Form 990, Part VIII, line 1					
	(ii) Assets included in Form 990, Part X					<b>▶</b> \$8,756,456
2	If the organization received or held works of ar	t, historical treasure	s, or	other similar	asse	ts for financial gain, provide the
	following amounts required to be reported under S					
а	Revenues included in Form 990, Part VIII, line 1 .					<b></b> ▶ \$
b	Assets included in Form 990, Part X					<b>.</b> \$

Schedule D (Form 990) 2012 Page **2** 

Par	t III Organizations Maintain	ing Collections o	f Art, His	torical	Treasur	es, or	Other Simi	lar Asse	ets (conti	nued)
3	Using the organization's acquisition collection items (check all that app	on, accession, and only):	other recor	ds, chec	k any of	the foll	owing that a	are a sigr	nificant use	of its
а	X Public exhibition		d X	Loan	or exchar	nge prog	rams			
b	X Scholarly research		e	Other						
С	X Preservation for future gene	erations		_						
4	Provide a description of the orga		and expla	ain how	they furth	ner the	organization'	's exemp	t purpose i	in Part
	XIII.		•		•		J	•		
5	During the year, did the organization	on solicit or receive of	donations o	f art, hist	orical tre	asures, o	or other simil	ar		
	assets to be sold to raise funds rati							_	Yes	X No
Par	Escrow and Custodial A	Arrangements. C	omplete i	f the or					n 990, Pa	art IV,
	·									
1a	Is the organization an agent, truste				ontributio	ns or oth	ner assets no	ot _		
	included on Form 990, Part X?							L	X Yes	No
b	If "Yes," explain the arrangement in	n Part XIII and compl	lete the foll	owing tab	ole:					
							Α	mount		
С	Beginning balance					1c			-9	,488.
d	Additions during the year					1d			118,224	,176.
е	Distributions during the year					1e			117,400	,931.
f	Ending balance					1f			813	,757.
2a	Did the organization include an am	nount on Form 990,	Part X, line	21?				L	Yes	X No
b	If "Yes," explain the arrangement in	n Part XIII. Check he	re if the ex	planation	has bee	n provide	ed in Part XIII			
Par	t V Endowment Funds. Con	nplete if the orgar	nization ar	swered	"Yes" to	Form 9	90, Part IV,	, line 10.		
		(a) Current year	<b>(b)</b> Prio	or year	(c) Two	years back	(d) Three y	ears back	(e) Four year	ars back
1a	Beginning of year balance	1029661185.	10776	37848.	927,5	30,379	859,95	8,677.	11317	36776.
b	Contributions	8,783,304.	12,87	1,062.	4,9	06,552	6,19	5,841.	6,46	3,696.
С	Net investment earnings, gains,									
	and losses	127,932,332.	-6,66	4,194.	198,2	84,273	3. 115,84	7,859.	-2159	28929.
d	Grants or scholarships	6,271,302.	5,74	3,019.	5,3	78,147	7. 5,55	6,918.	6,90	2,533.
е	Other expenditures for facilities									
	and programs	40,286,075.	38,85	9,512.	38,5	24,209	40,68	2,080.	47,25	6,333.
f	Administrative expenses	9,306,000.	9,58	1,000.	9,1	81,000	8,23	3,000.	8,15	4,000.
g	End of year balance	1110513444.	10296	61185.	1077	637848	3. 927,53	0,379.	859,95	8,677.
2	Provide the estimated percentage	of the current year e	nd balance	e (line 1g,	column (	a)) held	as:			
а	Board designated or quasi-endowr	ment ▶ 27.7380	) %							
b	Permanent endowment ► 25.3	1620 %	_							
С	Temporarily restricted endowment	47.1000 %								
	The percentages in lines 2a, 2b, at	nd 2c should equal 1	00%.							
3a	Are there endowment funds not in	the possession of the	he organiza	ation that	are held	and adr	ninistered for	the		
	organization by:								Ye	s No
	(i) unrelated organizations								3a(i)	X
	(ii) related organizations								3a(ii)	X
b	If "Yes" to 3a(ii), are the related org	ganizations listed as	required or	Schedule	₽R?				3b	
4	Describe in Part XIII the intended u	uses of the organizat	ion's endo	wment fui	nds.					
Par	t VI Land, Buildings, and Eq	uipment. See Forr	n 990, Pa	rt X, line	10.					
	Description of property		other basis tment)		or other basi	',	Accumulated epreciation	(0	d) Book value	
1a	Land			101,4	190,862	L.			101,490	,861.
b	Buildings						606,850.		911,181	,895.
С	Leasehold improvements			15,2	235,212	2. 4,	512,448.		10,722	
d	Equipment						134,721.		125,120	
е	Other				L15,799				173,115	
[Ota	Add lines 1a through 1e (Column	(d) must equal Form	n 000 Part						321 631	

Schedule D (Form 990) 2012

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Generalie B (1 offit 330) 2012			r age 🗸	
Part VII Investments - Other Securities. See	Form 990, Part X, line	e 12.		
(a) Description of security or category (including name of security)	(b) Book value		(c) Method of valuation: Cost or end-of-year market value	
(1) Financial derivatives				
(2) Closely-held equity interests				
(3) Other				
(A) LIMITED PARTNERSHIPS	515,334,019.	FMV		
(B) FUNDS HELD IN TRUST BY OTHERS	60,652,805.	FMV		
(C) MORTGAGES	3,415,593.	FMV		
(D) REAL ESTATE	850,000.	FMV		
(E) INSURANCE	502,112.	FMV		
(F)				
(G)				
(H)				
<u>(l)</u>				
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.)	, - , - ,			
Part VIII Investments - Program Related. See		e 13.		
(a) Description of investment type	(b) Book value		(c) Method of valuation: Cost or end-of-year market value	
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
(10)				
Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.)				
Part IX Other Assets. See Form 990, Part X,			(Is) Deelesselse	
-	a) Description		(b) Book value	
<u>(1)</u> (2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
(10)				
Total. (Column (b) must equal Form 990, Part X, col. (B)	line 15.)			
Part X Other Liabilities. See Form 990, Part				
1. (a) Description of liability	(b) Book value			
(1) Federal income taxes	(1)			
(2) STUDENT DEPOSITS	1,140,1	11.		
(3) ASSET RETIREMENT OBLIGATION	22,111,9			
(4) ANNUITY & LIFE INCOME FUNDS PA	4,985,7			
(5)				
(6)				
(7)				
(8)				
(9)				
(10)				
(11)				
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.	.) > 28,237,7	48.		
2. FIN 48 (ASC 740) Footnote. In Part XIII, provide the text			eports the organization's	

liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII. JSA 2E1270 1.000 85935S 700P

Schedule D (Form 990) 2012 Page **4** 

Part	XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return	n	
1	Total revenue, gains, and other support per audited financial statements	1	1069488235.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
а	Net unrealized gains on investments 2a 115,915,100.		
b	Donated services and use of facilities 2b		
С	Recoveries of prior year grants 2c		
d	Other (Describe in Part XIII.) 2d 38,387,477.		
е	Add lines 2a through 2d	2e	154,302,577.
3	Subtract line 2e from line 1	3	915,185,658.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a 2,042,877.		
b	Other (Describe in Part XIII.)  4b 147,163,765.		
С	Add lines 4a and 4b	4c	149,206,642.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5	1064392300.
Part		irn	
1	Total expenses and losses per audited financial statements	1	840,753,937.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
а	Donated services and use of facilities 2a		
b	Prior year adjustments 2b		
С	Other losses 2c		
d	Other (Describe in Part XIII.)		
е	Add lines 2a through 2d	2e	
3	Subtract line 2e from line 1	3	840,753,937.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		<u> </u>
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a 2,042,877.		
b	Other (Describe in Part XIII.)         4b         147,163,765.		
С	Add the As and 41	4c	149,206,642.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5	989,960,579.
Part	XIII Supplemental Information		
Comp	lete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part I	V, line	s 1b and 2b;
	line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to pro	vide a	any additional
inform	alion.		
SE	E PAGE 5		
		<b>_</b>	<b></b>

PART III, LINE 4

THE UNIVERSITY MUSEUMS SEEK TO ENHANCE THE EDUCATIONAL AND SCHOLARLY MISSION OF THE UNIVERSITY OF DELAWARE THROUGH THE EXHIBITION, ONLINE PRESENTATION, STUDY, PRESERVATION AND GROWTH OF ITS UNIQUE COLLECTIONS IN 20TH AND 21ST CENTURY AMERICAN ART (WITH PARTICULAR STRENGTHS IN THE BRANDYWINE SCHOOL, AFRICAN AMERICAN ART, AND PHOTOGRAPHY), MINERALS AND PRE-COLUMBIAN CERAMICS. THE UNIVERSITY MUSEUMS ENRICH CULTURAL LIFE BEYOND THE CAMPUS THROUGH PRESENTATION OF THE WORK OF RECOGNIZED ARTISTS, AND THROUGH OUTREACH PROGRAMS TO SELECTED AUDIENCES, INCLUDING K-12 STUDENTS, EDUCATORS AND HISTORICALLY BLACK COLLEGES AND UNIVERSITIES. THE UNIVERSITY MUSEUMS ACHIEVE THIS THROUGH PUBLIC EXHIBITIONS OPEN FREE OF CHARGE TO THE UNIVERSITY COMMUNITY AND THE GENERAL PUBLIC; THROUGH MAKING COLLECTIONS ACCESSIBLE TO INDIVIDUAL STUDENTS, CLASSES, AND SCHOLARS; AND THROUGH OFFERING PUBLIC PROGRAMS ON FACETS OF THE COLLECTION FREE OF CHARGE TO THE UNIVERSITY COMMUNITY AND THE GENERAL PUBLIC.

PART IV

CHANGE IN PART IV ESCROW & CUSTODIAL ARRANGEMENTS

AGENCY ACCOUNTS (\$77,253)

EXTERNAL FINANCIAL AID 820,395

STUDENT GROUPS 80,103

\_\_\_\_\_

823,245

THE UNIVERSITY IS REGULARLY REQUESTED TO ACT AS FISCAL AGENT FOR FUNDS THAT BELONG TO A RELATED THIRD PARTY. NORMALLY A CURRENT OR EXPECTED

#### Part XIII Supplemental Information (continued)

MUTUAL BENEFIT TO BOTH THE THIRD PARTY AND THE UNIVERSITY BEYOND JUST THE FISCAL AGENT RELATIONSHIP PROMPTS SUCH A REQUEST. SUCH REQUESTS MAY RANGE FROM LARGE ORGANIZATIONS SEEKING AN ON-GOING RELATIONSHIP WITH THE UNIVERSITY TO ONE-TIME REQUESTS FOR A DEPOSITORY FOR FUNDS FOR A DEPARTMENTAL RETIREMENT EVENT. WHEN THIS FISCAL AGENCY REQUEST IS GRANTED, A UNIVERSITY (AGENCY) ACCOUNT IS SET UP IN THE UNIVERSITY ACCOUNTING SYSTEM. AGENCY ACCOUNTS WITH DEPOSITS ON HAND FROM THIRD PARTY ORGANIZATIONS ARE LIABILITIES OF THE UNIVERSITY WHILE SUCH ACCOUNTS IN DEFICIT CONSTITUTE RECEIVABLES DUE TO THE UNIVERSITY.

#### PART V, LINE 4

THE UNIVERSITY'S ENDOWMENT FUND'S PURPOSE IS TO PROVIDE IN PERPETUITY FINANCIAL SUPPORT OF THE UNIVERSITY'S EDUCATIONAL GOALS. THE INTENDED USES OF THE ENDOWMENT FUNDS IS TO PROVIDE EDUCATIONAL AND GENERAL SUPPORT SUCH AS SCHOLARSHIPS, PRIZES AND AWARDS, FACILITIES AND EDUCATIONAL PROGRAM SUPPORT, AND GENERAL OPERATIONAL SUPPORT.

#### PART X, LINE 2

THE UNIVERSITY HAS BEEN RECOGNIZED BY THE INTERNAL REVENUE SERVICE (IRS) AS EXEMPT FROM FEDERAL INCOME TAX UNDER SECTION 501 (C) 3 OF THE U.S. INTERNAL REVENUE CODE, EXCEPT FOR TAXES ON INCOME FROM ACTIVITIES UNRELATED TO ITS EXEMPT PURPOSE. ACCORDINGLY, NO PROVISION FOR INCOME TAXES HAS BEEN MADE IN THE ACCOMPANYING CONSOLIDATED FINANCIAL STATEMENTS. U.S. GAAP REQUIRES MANAGEMENT TO EVALUATE TAX POSITIONS TAKEN BY THE UNIVERSITY AND RECOGNIZE A TAX LIABILITY (OR ASSET) IF THE UNIVERISTY HAS TAKEN AN UNCERTAIN TAX POSITION THAT MORE THAN LIKELY THAN

Schedule D (Form 990) 2012

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#### Part XIII Supplemental Information (continued)

NOT WOULD NOT BE SUSTAINED UPON EXAMINATION BY THE IRS. MANAGEMENT HAS ANALYZED THE TAX POSITIONS TAKEN BY THE UNIVERISTY AND HAS CONCLUDED THAT AS OF JUNE 30, 2013, THERE ARE NO UNCERTAIN POSITIONS TAKEN OR EXPECTED TO BE TAKEN THAT WOULD REQUIRE RECOGNITION OF A LIABILITY (OR ASSET) OR DISCLOSURE IN THE CONSOLIDATED FINANCIAL STATEMENTS. THE UNIVERSITY IS SUBJECT TO ROUTINE AUDITS BY TAXING JURISDICTIONS; HOWEVER, THERE ARE CURRENTLY NO AUDITS FOR ANY TAX PERIODS IN PROGRESS.

UNIVERSITY OF DELAWARE

PART XI, LINE 2D

CHANGE IN THE UNRECOGNIZED NET GAIN OF THE ACCUMULATED BENEFIT OF THE POST RETIREMENT BENEFIT OBLIGATION: \$38,387,477

PART XI, LINE 4B

ITEMS INCLUED ON FORM 990, PART IX BUT NOT ON LINE 1

RECLASSIFICATION OF EXPENSE: \$ 2,750,095

INTRA-UNIVERSITY REVENUE: \$ 24,974,997

TUITION SCHOLARSHIPS: \$119,438,673

\_\_\_\_\_

TOTAL PART XI, LINE 4B \$147,163,765

#### Part XIII Supplemental Information (continued)

PART XII, LINE 4B

ITEMS INCLUED ON FORM 990, PART VIII BUT NOT ON LINE 1

INTRA- UNIVERSITY REVENUE: \$ 24,974,998

TUITION SCHOLARSHIPS: \$119,438,673

RECLASSIFICATION OF EXPENSES: \$ 2,750,095

-----

TOTAL FOR PART XII, LINE 4B \$147,163,765

JSA 2E1226 2.000

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#### SCHEDULE E (Form 990 or 990-EZ)

#### **Schools**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

► Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

UNIVERSITY OF DELAWARE

Employer identification number 51-6000297

	VERSITY OF DELAWARE SI-0000297			
Par	t I		I	
	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter,		YES	NO
1	bylaws, other governing instrument, or in a resolution of its governing body?	1	x	
2	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its	-	21	
_	brochures, catalogues, and other written communications with the public dealing with student admissions,			
	programs, and scholarships?	2	X	
3	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media			
	during the period of solicitation for students, or during the registration period if it has no solicitation program,			
	in a way that makes the policy known to all parts of the general community it serves? If "Yes," please			
	describe. If "No," please explain. If you need more space, use Part II	3	Х	
	SEE SUPPLEMENTAL PAGE			
	Does the agraphatica maintain the following?			
4	Does the organization maintain the following?  Records indicating the racial composition of the student body, faculty, and administrative staff?	4a	x	
a b	Records documenting that scholarships and other financial assistance are awarded on a racially	4a	A	
D	nondiscriminatory basis?	4b	X	
С	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing			
	with student admissions, programs, and scholarships?	4c	X	
d	Copies of all material used by the organization or on its behalf to solicit contributions?	4d	Х	
	If you answered "No" to any of the above, please explain. If you need more space, use Part II.			
_				
5	Does the organization discriminate by race in any way with respect to:			3.7
а	Students' rights or privileges?	<u>5a</u>		X
h	Admissions policies?	- Eh		Х
D	Admissions policies:	5b		71
С	Employment of faculty or administrative staff?	5c		X
•	2poyon accury or administrative starr.	30		
d	Scholarships or other financial assistance?	5d		Х
е	Educational policies?	5e		Х
f	Use of facilities?	5f		X
g	Athletic programs?	5g		X
	Other system control for early Man O	l		37
n	Other extracurricular activities?  If you answered "Yes" to any of the above, please explain. If you need more space, use Part II.	5h		X
6a	Does the organization receive any financial aid or assistance from a governmental agency?	6a	Х	
b	Has the organization's right to such aid ever been revoked or suspended?	6b		Х
	If you answered "Yes" to either line 6a or line 6b, explain on Part II.			
7	Does the organization certify that it has complied with the applicable requirements of sections 4.01 through			
	4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," explain on Part II	7	X	

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or Form 990-EZ.

Schedule E (Form 990 or 990-EZ) (2012)

Schedule E (Form 990 or 990-EZ) (2012)
Page 2

**Supplemental Information.** Complete this part to provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also complete this part to provide any other additional information (see instructions).

SCHEDULE E, LINE 3

THE UNIVERSITY OF DELAWARE IS COMMITTED TO ASSURING EQUAL OPPORTUNITY FOR ALL PERSONS AND DOES NOT DISCRIMINATE ON THE BASIS OF RACE, COLOR, GENDER, RELIGION, ANCESTRY, NATIONAL ORIGIN, SEXUAL ORIENTATION, VETERAN STATUS, AGE, DISABILITY OR ANY OTHER UNLAWFUL OR PROHIBITED BASIS IN ITS EDUCATIONAL PROGRAMS, ACTIVITIES, ADMISSIONS, OR EMPLOYMENT PRACTICES. THIS STATEMENT IS INCLUDED ON A VARIETY OF UNIVERSITY FORMS AND PUBLICATIONS. A WEBSITE REGARDING THE UNIVERSITY'S COMMITMENT TO DIVERSITY CAN BE FOUND AT: WWW.UDEL.EDU/DIVERSITY

SCHEDULE E, LINE 6

THE UNIVERSITY OF DELAWARE PARTICIPATES IN THE FOLLOWING FEDERAL TITLE IV STUDENT FINANCIAL AID PROGRAMS: FEDERAL PELL, FSEOG, FEDERAL WORK STUDY, FEDERAL PERKINS LOAN, FEDERAL STAFFORD LOAN PROGRAMS AND TEACH GRANT.

Schedule E (Form 990 or 990-EZ) (2012)

#### **SCHEDULE F** (Form 990)

#### Statement of Activities Outside the United States

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

**Open to Public** 

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

► Attach to Form 990. ► See separate instructions.

Inspection Name of the organization Employer identification number 51-6000297 UNIVERSITY OF DELAWARE General Information on Activities Outside the United States. Complete if the organization answered "Yes" to Part I Form 990, Part IV, line 14b. For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? Yes For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States. Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.) (d) Activities conducted in (b) Number of (c) Number of (e) If activity listed in (d) is (f) Total region (by type) (e.g., offices in the émployees, a program service, expenditures for describe specific type of fundraising, program services, region agents, and and investments investments, grants to recipients independent service(s) in region in region contractors in region located in the region) (1) EUROPE PROGRAM SERVICES ACADEMIC SUPPORT 185,911. (2) MIDDLE EAST AND NORTH AFRICA PROGRAM SERVICES OFF CAMPUS TRAINING 985,149. (3) EUROPE INVESTMENTS 8,526,610. (4) CENTRAL AMERICA/CARIBBEAN 17,875,807. INVESTMENTS (5) (6) (7) (8) (9) (10) (11)(12) (13)(14)(15)(16)

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

from continuation sheets to Part I Totals (add lines 3a and 3b)

27,573,477. Schedule F (Form 990) 2012

27,573,477.

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(17)

3a

2.

Schedule F (Form 990) 2012

1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV appraisal, other)
[1)									
2)									
3)									
4)									
5)									
6)									
7)									
8)									
9)									
10)									
11)									
12)									
13)									
14)									
15)									
16)									

Schedule F (Form 990) 2012

Schedule F (Form 990) 2012

#### Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Part III Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
_(1)							
_(2)							
_(3)							
_ (4)							
(5)							
(6)							
_(7)							
_(8)							
_ (9)							
(10)							
(11)							
(12)							
(13)							
(14)							
(15)							
(16)							
(17)							
(18)							

Schedule F (Form 990) 2012

Part IV Foreign Forms Page 4

1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	X	Yes		No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A)		Yes	X	No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations. (see Instructions for Form 5471)	X	Yes		No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)	X	Yes		No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect To Certain Foreign Partnerships. (see Instructions for Form 8865)	X	Yes		No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713)		Yes	X	No

Schedule F (Form 990) 2012

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V 12-7.12 0180107-00006 Schedule F (Form 990) 2012 Page 5

#### Part V Supplemental Information

Complete this part to provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

SCHEDULE F, PART I, LINE 2

IN APRIL 2011, THE UNIVERSITY INITIATED AN ART PRESERVATION GRANT IN THE MIDDLE EAST/ NORTH AFRICA REGION. THIS PROGRAM, ALONG WITH THE PROGRAM IN THE EUROPEAN REGION, ARE MONITORED BY THE UNIVERSITY BY RETAINING THE APPROVALS AND PAYMENTS OF ALL EXPENDITURES ALONG WITH SUPPORTING DOCUMENTATION, AT THE UNIVERSITY'S MAIN CAMPUS IN NEWARK, DELAWARE.

UNIVERSITY OF DELAWARE

JSA Schedule F (Form 990) 2012

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#### **SCHEDULE G**

(Form 990 or 990-EZ)

# Supplemental Information Regarding Fundraising or Gaming Activities Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

OMB No. 1545-0047 Open to Public

Department of the Treasury Internal Revenue Service

➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

Inspection

lame	of the organization					Employer identification	on number
JNI	VERSITY OF DELAWARE					51-6000297	7
Dow	Fundraising Activities. Com	plete if the organ	nization a	nswered	"Yes" to Form 9	90, Part IV, line	17.
Par	Form 990-EZ filers are not	required to comp	lete this p	oart.			
1	Indicate whether the organization rais	sed funds through a	any of the	following	activities. Check	all that apply.	
а	Mail solicitations	е	Solic	itation of r	non-government g	grants	
b	Internet and email solicitations	f			government grant		
С	Phone solicitations	g			ising events		
d	In-person solicitations	J			J		
2a	Did the organization have a written or key employees listed in Form 990.						Yes No
b	If "Yes," list the ten highest paid indi compensated at least \$5,000 by the		(fundraise	rs) pursua	ant to agreements	under which the	fundraiser is to be
	(i) Name and address of individual or entity (fundraiser)	(ii) Activity	custody o	draiser have or control of outions?	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
			Yes	No			
1							
2							
3							
4							
5							
6							
7							
8							
9							
10							
Γotal	1						
3	List all states in which the organizating registration or licensing.			to solicit	contributions or	has been notified	it is exempt from

Schedule G (Form 990 or 990-EZ) 2012

Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

		grood recorpte greater than we,er	00.			
			(a) Event #1	<b>(b)</b> Event #2	(c) Other events	(d) Total events
			WVUD RADIOTHON	LACROSSE GOLF	4.	(add col. (a) through col. (c))
a)			(event type)	(event type)	(total number)	COI. (C))
Revenue	1	Gross receipts	42,718.	32,101.	74,239.	149,058
Ľ.		Less: Contributions	42,718.	18,391.	32,321.	93,430
_	3	Gross income (line 1 minus line 2)		13,710.	41,918.	55,628
	4	Cash prizes				
	5	Noncash prizes	1,790.	4,960.	23,101.	29,851
enses	6	Rent/facility costs		4,020.	12,130.	16,150
Direct Expenses	7	Food and beverages		5,286.	17,112.	22,398
Dire	8	Entertainment			275.	275
	9	Other direct expenses	1,542.	166.	1,074.	2,782
		Direct expense summary. Add lines 4 Net income summary. Combine line 3				( 71,456.) -15,828
Pa						
		than \$15,000 on Form 990-E	Z, line 6a.			
Revenue			(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
Re	1	Gross revenue				
nses	2	Cash prizes				
Direct Expenses	3	Noncash prizes				
Direct	4	Rent/facility costs				
	5	Other direct expenses				
	6	Volunteer labor	Yes% No	Yes% No	Yes% No	
	7	Direct expense summary. Add lines 2	2 through 5 in column (d	)		( )
	8	Net gaming income summary. Comb	ine line 1, column d, and	d line 7		
	a Is	nter the state(s) in which the organizate the organization licensed to operate generate generation.		of these states?		Yes No
		Vere any of the organization's gaming l	licenses revoked, suspe			· Yes No

12	Does the organization operate gaming activities with nonmembers?  Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity	Yes	No
12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity		
	is the organization a grantor, beneficiary or tractor of a mortion of a partition of the		
	formed to administer charitable gaming?	Yes	No
13	Indicate the percentage of gaming activity operated in:		
а	The organization's facility		%
b	An outside facility		%
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records:		
	Name ▶		
	Address ►		
	Does the organization have a contract with a third party from whom the organization receives gaming		
_	revenue?	Yes	No
b	If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the		
_	amount of gaming revenue retained by the third party ▶ \$  If "Yes," enter name and address of the third party:		
С	if Yes, enter name and address of the third party:		
	Name ▶		
	Address ►		
16	Gaming manager information:		
	Name ▶		
	Gaming manager compensation ▶ \$		
	Description of services provided ▶		
	Director/officer Employee Independent contractor		
17	Mandatory distributions:		
а	Is the organization required under state law to make charitable distributions from the gaming proceeds to	_	
	retain the state gaming license?	Yes	No
	Enter the amount of distributions required under state law to be distributed to other exempt organizations		
	or spent in the organization's own exempt activities during the tax year ▶ \$		
Part	Supplemental Information. Complete this part to provide the explanation required by Part I, line 2 columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also conpart to provide any additional information (see instructions).		his

Schedule G (Form 990 or 990-EZ) 2012

#### SCHEDULE I (Form 990)

### **Grants and Other Assistance to Organizations,** Governments, and Individuals in the United States

OMB No. 1545-0047

2012 **Open to Public** 

Department of the Treasury Internal Revenue Service

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

Inspection Employer identification number Name of the organization UNIVERSITY OF DELAWARE 51-6000297 Part I General Information on Grants and Assistance 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? Yes 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Part II Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (f) Method of valuation (book, FMV, appraisal, other) (a) Name and address of organization (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(g) Description of (h) Purpose of grant or government if applicable non-cash assistance or assistance cash assistance 2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table 

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2012)

Schedule I (Form 990) (2012)

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
4					
UNIVERSITY OF DELAWARE SCHOLARSHIPS FOR STUDENTS	6,804.		38,913,327.	FAIR VALUE	SCHOLARSHIPS
2 delaware need based grants	811.		5,014,100.	FAIR VALUE	FINANCIAL AID
3 ATHLETIC SCHOLARSHIPS	1,250.		10,079,970.	FAIR VALUE	SCHOLARSHIPS
4 UNIVERSITY ENDOWMENT SCHOLARSHIPS	1,470.		3,445,384.	FAIR VALUE	SCHOLARSHIPS
5 delaware merit scholarships	467.		1,924,400.	FAIR VALUE	MERIT SCHOLARSHIPS
6 graduate student scholarships	6,495.		56,545,716.	FAIR VALUE	SCHOLARSHIPS
7 GRADUATE STUDENT FELLOWSHIPS	574.		2,867,668.	FAIR VALUE	FELLOWSHIPS

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

Schedule I (Form 990) (2012)

Schedule I (Form 990) (2012)

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
1 university gift scholarships	255.		2,601,912.	FAIR VALUE	SCHOLARSHIPS
2 OTHER SCHOLARSHIPS AND GRANTS	1,064.		1,960,219.	FAIR VALUE	FINANCIAL AID
3					
4					
5					
6					
7					

**Part IV** Supplemental Information. Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

SCHEDULE I, PART 1, LINE 2

MONITORING THE USE OF GRANT FUNDS

THE UNIVERSITY'S OVERSIGHT AND CONTROLS OVER GRANT FUNDS IS FACILITATED

BY PROCESSES AND CONTROLS INHERENT IN THE UNIVERSITY'S ERP SYSTEM.

DISBURSEMENT OF FUNDS ARE CONTROLLED BY DONOR AND INSTITUTIONAL CRITERIA

THAT IS MONITORED BY BOTH THE SYSTEM, AND BY COLLABORATION BETWEEN

VARIOUS DEPARTMENTS OF THE UNIVERSITY. A MONTHLY REVIEW OF FUNDING IS

PRODUCED TO MONITOR SPENDING AND REPORTS ARE PRODUCED BY DEVELOPMENT TO

PROVIDE ADDITIONAL OVERSIGHT OF SCHOLARSHIP RECIPIENTS WHEN PROVIDING

REPORTS TO DONORS ON THE STATUS OF THEIR GIFTS.

Schedule I (Form 990) (2012)

#### **SCHEDULE J** (Form 990)

Compensation Information
For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

► Attach to Form 990. ► See separate instructions.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

UNIVERSITY OF DELAWARE

Department of the Treasury

Internal Revenue Service

Employer identification number

51-6000297

Part	t I Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Forr	n		
	990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel  X Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments			
	Discretionary spending account  X Personal services (e.g., maid, chauffeur, chef)			
h	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payments	ent		
	or reimbursement or provision of all of the expenses described above? If "No," complete Part III	to		
_	explain	. 1b	X	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all office		37	
	directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	. 2	X	
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the			
3	organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a			
	related organization to establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee X Written employment contract			
	X Independent compensation consultant Compensation survey or study			
	Form 990 of other organizations  X Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		Х
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		Х
С				Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the revenues of:			
а	The organization?	. 5a	Х	
b	Any related organization?	. 5b		Х
	If "Yes" to line 5a or 5b, describe in Part III.			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the net earnings of:			
а	The organization?	6a		X
b		. 6b		X
_	If "Yes" to line 6a or 6b, describe in Part III.			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fix			
c	payments not described in lines 5 and 6? If "Yes," describe in Part III		X	
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subj to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," described in Regulations section 53.4958-4(a)(3)?			
	in Part III			Х
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described			22
3	Regulations section 53.4958-6(c)?			
		, -	1	1

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2012

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	reported as deferred in prior Form 990
PATRICK T. HARKER	(i)	645,964.	73,046.	28,497.	50,000.	53,571.	851,078.	
1 PRESIDENT	(ii)	0	C	0	O	0	(	
THOMAS MARK APPLE	(i)	178,156.	C	44,804.	19,577.	7,107.	249,644.	
2 FORMER PROVOST	(ii)	0	C	0	0	0	(	
NANCY BRICKHOUSE	(i)	195,060.	C	0	32,760.	15,955.	243,775.	
3 INTERIM PROVOST	(ii)	0	C	0	Q	0	(	
MICHAEL CHAJES	(i)	237,961.	C	34,785.	31,488.	20,344.	324,578.	
4 PROFESSOR (FORMER DEAN)	(ii)	0	C	0	0	0	(	
JENNIFER W. DAVIS	(i)	267,305.	18,529.	0	44,500.	15,437.	345,771.	
5 VP, FINANCE & ADMIN	(ii)	0	C	0	0	0	(	
SCOTT R. DOUGLASS	(i)	384,103.	35,261.	4,072.	50,000.	14,111.	487,547.	
6 EXEC VP & TREASURER	(ii)	0	C	0	0	0	(	
MICHAEL GILBERT	(i)	227,444.	14,857.	0	49,531.	14,176.	306,008.	
7 VP, STUDENT LIFE	(ii)	0	C	0	0	0	(	
PIERRE D. HAYWARD	(i)	228,653.	15,879.	29,454.	11,802.	14,604.	300,392.	
8 FORMER VP & SECRETARY	(ii)	0	C	0	0	0	(	
CARL W. JACOBSON	(i)	229,431.	16,559.	0	34,754.	17,105.	297,849.	
9 VP INFO TECHNOLOGY	(ii)	0	C	0	0	0	(	
KATHLEEN SHARON MATT	(i)	279,446.		78.	27,500.	20,269.	327,293.	
10 DEAN	(ii)	0	C	0	0	0	(	
ROBIN W. MORGAN	(i)	242,829.	C	0	26,548.	17,890.	287,267.	
11 DEAN	(ii)	0	C	0	0	0	(	
BABATUNDE A. OGUNNAIKE	(i)	289,856.		9,078.	27,500.	21,837.	348,271.	
12 INTERIM DEAN	(ii)	0	C	0	Q	0	(	
NANCY M. TARGETT	(i)	244,271.		2,500.	28,046.	18,136.	292,953.	
13 DEAN	(ii)	0	C	0	0	0	(	
MONICA MARIE TAYLOR	(i)	303,094.	21,574.	2,203.	44,500.	6,983.	378,354.	
14 VP UNIV DEVELOPMENT	(ii)	0	C	0	0	0	(	
GEORGE H. WATSON	(i)	298,676.	C	6,667.	33,922.	7,528.	346,793.	
15 DEAN	(ii)	0	C	0	d	0	(	)
BRUCE WEBER	(i)	247,933.		0	27,500.	20,947.	296,380.	
16 DEAN	(ii)	0	C	0	0	0	(	

Schedule J (Form 990) 2012

JSA 2E1291 1.000

Schedule J (Form 990) 2012

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown	of W-2 and/or 1099-MIS	C compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	reported as deferred in prior Form 990
CHARLES RIORDAN	(i)	257,863.	C	0	27,500.	12,357.	297,720.	
1 VICE PROVOST OF RESEARCH	(ii)	0	(	0	d	0	0	
MARK A. BARTEAU	(i)	68,859.	C	259,500.	47,136.	17,217.	392,712.	
2 SENIOR VICE PROVOST	(ii)	0	C	0	0	0	0	
DAVID BROND	(i)	213,635.	16,317.	21,179.	30,781.	10,497.	292,409.	
3 VP, COMM & MARKETING	(ii)	0	C	0	0	0	0	
BERNARD MONTGOMERY MUIR	(i)	282,381.	40,000.	32,048.	27,500.	11,975.	393,904.	
4 DIRECTOR, ATHL & REC	(ii)	0	C	0	0	0	0	
DAVID WILLIAM SINGLETON	(i)	208,688.	13,818.	0	48,728.	12,525.	283,759.	
5 VP FAC & AUX SVCS	(ii)	0	(	0	0	0	0	
LAWRENCE WHITE	(i)	263,291.	16,252.	0	50,000.	4,247.	333,790.	
6 VP & GEN COUNSEL	(ii)	0	C	0	0	0	0	
PATRICIA ANN PLUMMER WI	(i)	210,390.	14,196.	0	25,065.	14,111.	263,762.	
7 VP/CHIEF OF STAFF	(ii)	0	C	0	0	0	0	
LEE ANDERSON	(i)	194,224.	(	177,700.	43,737.	15,892.	431,553.	
8 PROFESSOR	(ii)	0	C	0	0	0	0	
EDGAR JOHNSON	(i)	208,042.	(	248,600.	44,904.	14,189.	515,735.	
9 PROFESSOR	(ii)	0	C	0	0	0	0	
DANIEL RICH	(i)	356,916.	(	10	62,010.	14,956.	433,882.	
10 PROFESSOR	(ii)	0	C	0	0	0	0	
DONALD LEWIS SPARKS	(i)	264,210.	(	94,717.	40,252.	7,952.	407,131.	
11 PROFESSOR	(ii)	0	C	0	0	0	0	
RICHARD ZIPSER	(i)	202,863.	(	168,551.	48,296.	16,514.	436,224.	
12 PROFESSOR	(ii)	0	(	0	0	0	0	
ANN ARDIS	(i)	228,661.		5,000.	25,611.	10,898.	270,170.	
13 INTERIM DEPUTY PROVOST	(ii)	0	(	0	0	0	0	
MARK STALNECKER	(i)	230,294.	82,695.	]	50,000.	3,773.	366,762.	
14 CHIEF INVESTMENT OFFICER	(ii)	0	(	0	0	0	0	
LYNN OKAGAKI	(i)	239,940.	<u>(</u>	$\frac{1}{2}$	48,867.	8,077.	296,884.	
_15 DEAN	(ii)	0	C	0	0	0	0	
	(i)			<del> </del>				
16	(ii)						-	edule .l (Form 990) 2012

Schedule J (Form 990) 2012

JSA 2E1291 1.000

Schedule J (Form 990) 2012

#### Part | Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 1A

HOUSING ALLOWANCE - THE UNIVERSITY'S PRESIDENT IS REQUIRED TO LIVE IN AN ON-CAMPUS RESIDENCE. THE ARRANGEMENT MEETS THE IRC EXCLUSION FROM GROSS INCOME AND IS THEREFORE EXCLUDED FROM COMPENSATION REPORTED ON THE PRESIDENT'S FORM W-2.

HEALTH AND SOCIAL CLUB DUES - CERTAIN CURRENT OFFICERS WERE PROVIDED

BENEFITS TO HEALTH AND SOCIAL CLUBS TOTALING \$19,718. IT IS THE

UNIVERSITY'S POLICY TO TREAT THE ABOVE ITEMS AS TAXABLE COMPENSATION AND

REPORT THE APPLICABLE AMOUNTS ON THE OFFICER'S FORM W-2.

PERSONAL SERVICES - ONE UNIVERSITY OFFICER RECEIVED PERSONAL SERVICES IN THE FORM OF HOUSEKEEPING SERVICES IN THE AMOUNT OF \$5,914. IT IS THE UNIVERSITY'S POLICY TO TREAT SUCH PERSONAL SERVICES AS TAXABLE COMPENSATION AND TO REPORT THE APPLICABLE AMOUNTS ON THE OFFICER'S FORM W-2.

Schedule J (Form 990) 2012

#### Part | Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 5A

THE UNIVERSITY'S CHIEF INVESTMENT OFFICER, A KEY EMPLOYEE, RECEIVED A
BONUS PAYMENT OF \$82,695 WHICH IS PARTIALLY BASED UPON THE PERFORMANCE OF
THE UNIVERSITY'S INVESTMENT PORTFOLIO. THIS TYPE OF COMPENSATION IS
SUBJECT TO THE UNIVERSITY'S EXECUTIVE COMPENSATION PROCESS WHICH ENSURES
THAT THE AMOUNT OF TOTAL COMPENSATION IS FAIR AND REASONABLE.

PART I, LINE 7

CERTAIN UNIVERSITY OFFICERS RECEIVED BONUS PAYMENTS TOTALING \$306,288, WHICH ARE BASED UPON ACHIEVING DOCUMENTED GOALS. THIS TYPE OF COMPENSATION IS PURSUANT TO THE UNIVERSITY'S EXECUTIVE COMPENSTION PROCESS WHICH ENSURES THAT THE AMOUNT OF TOTAL COMPENSATION IS FAIR AND REASONABLE.

PART VII AND SCHEDULE J

OFFICER AND KEY EMPLOYEE CHANGES

THE FOLLOWING OFFICERS AND KEY EMPLOYEES LISTED ON SCHEDULE J AND/OR FORM

990 PART VII SEPARATED SERVICE DURING CALENDAR YEAR 2012:

Schedule J (Form 990) 2012

#### Part | Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

MARK BARTEAU, AUGUST 2012

BERNARD MONTGOMERY MUIR, AUGUST 2012

THOMAS MARK APPLE, JUNE 2012

PIERRE D. HAYWARD, JUNE 2012

THE FOLLOWING OFFICERS AND KEY EMPLOYEES LISTED ON SCHEDULE J AND/ OR

FORM 990 PART VII STARTED SERVICE WITH THE UNIVERSITY DURING THE FISCAL

YEAR ENDED JUNE 30, 2013:

JEFFREY GARLAND, AUGUST 2012

DEBORAH HAYES, JANUARY 2013

## SCHEDULE K (Form 990)

#### **Supplemental Information on Tax-Exempt Bonds**

201

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

Open to Public

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

► Attach to Form 990.

► See separate instructions.

Name of the organization **Employer identification number** UNIVERSITY OF DELAWARE 51-6000297 **Bond Issues** (i) Pooled (h) On (a) Issuer name (b) Issuer EIN (c) CUSIP # (d) Date issued (e) Issue price (f) Description of purpose (q) Defeased behalf of financing issuer Yes Nο Yes Nο Yes No A UNIVERSITY OF DELAWARE 51-6000297 91425MAY3 04/08/2004 53,457,434. SEE PART VI Х B UNIVERSITY OF DELAWARE 51-6000297 91425MAZ0 07/14/2005 49,945,000. SEE PART VI C UNIVERSITY OF DELAWARE 51-6000297 91425MBW6 12/17/2009 70,107,432. SEE PART VI D **Proceeds** R C D Α 54,590,166. 51,410,087. 70,107,432. 8,536,682. 12,855,147. 69,614,792. 366,674. 307,595 492,640. 8 Credit enhancement from proceeds 30,000. 44,554,078. 36,752,258 11 Other spent proceeds 2005 2006 2010 Yes No Yes No Yes No Yes No X Χ Χ 15 Were the bonds issued as part of an advance refunding issue? Χ Χ Χ Χ Х Χ 17 Does the organization maintain adequate books and records to support the final allocation of proceeds? . . . . Χ Χ Part III Private Business Use В С D Α Yes Yes No Yes No No Yes No 1 Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds? Х Χ Х

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

2 Are there any lease arrangements that may result in private business use of bond-financed property?

Schedule K (Form 990) 2012

Х

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Χ

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#### **SCHEDULE K** (Form 990)

Department of the Treasury

#### **Supplemental Information on Tax-Exempt Bonds**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990.

► See separate instructions.

Open to Public Inspection

OMB No. 1545-0047

Internal Revenue Service Name of the organization Employer identification number 51-6000297 UNIVERSITY OF DELAWARE

Part I Bond Issues														_
(a) Issuer name	(b) Issuer EIN	(c) CUSIP#	(d) Date issu	ued (e)	Issue price	(f) Do	escription of pu	rpose	(g) Defeased		sed (h) On behalf of issuer		(i) Po	
									Yes	No	Yes	No	Yes	No
A UNIVERSITY OF DELAWARE	51-6000297	91425MCD7	11/18/20	010 1	19,580,000.	SEE PART VI				х		Х		Х
B UNIVERSITY OF DELAWARE	51-6000297	91425MDU8	04/18/20	013 1	96,950,353.	SEE PART VI				х		Х		Х
C														L
D														
Part II Proceeds				T										
					Α		В	(				D		
1 Amount of bonds retired														
2 Amount of bonds legally defeased														
3 Total proceeds of issue				119	,580,000	. 196,9	50,353.							_
4 Gross proceeds in reserve funds														
5 Capitalized interest from proceeds														
6 Proceeds in refunding escrows					980,000	_								
7 Issuance costs from proceeds						7	760,633.							
8 Credit enhancement from proceeds														
9 Working capital expenditures from proceeds .														
10 Capital expenditures from proceeds				118	118,600,000. 116,924,000		924,000.							
11 Other spent proceeds														_
12 Other unspent proceeds				0.0										_
13 Year of substantial completion	ubstantial completion				011			.,						_
44 More the hands issued as next of a coverent value	unding inque?			Yes	No X	Yes	No	Yes	No	)	Yes	5	No	
<ul><li>14 Were the bonds issued as part of a current refu</li><li>15 Were the bonds issued as part of an advance re</li></ul>					X	X	X					_		_
15 Were the bonds issued as part of an advance r	erunding issue?			Х	X		X							
<ul><li>16 Has the final allocation of proceeds been made</li><li>17 Does the organization maintain adequate books and records</li></ul>				X		X	Λ							
17 Does the organization maintain adequate books and records Part III Private Business Use	s to support the linal alloca	llion of proceeds	5?	Λ										_
Filvate Dusilless USE					Α		В	-	<u> </u>			D		
4 Mosths arganization a portner in a restriction				Yes	No	Yes	No	Yes	No.		Yes	<del>-</del> -	No	
1 Was the organization a partner in a partnership which owned property financed by tax-exempt	o, or a member of an honds?	LLC,		162	X	162	X	162	INC	'	162		INO	
2 Are there any lease arrangements that may result in					X		X							—
Z Are there any lease arrangements that may result in		i bonu-iniance	sa property:		Λ.		Λ.							_

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Private Business Use (Continued)

Schedule K (Form 990) 2012 Page 2

		Α		В		С		ı	D	
3a	Are there any management or service contracts that may result in private business	Yes	No	Yes	No	Yes	No	Yes	No	
	use of bond-financed property?		X		Х		X			
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?									
С	Are there any research agreements that may result in private business use of bond-financed property?		X		Х		Х			
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?									
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government		%		%		%		%	
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government		%		%		%		%	
6	Total of lines 4 and 5		%		%		%		%	
7	Does the bond issue meet the private security or payment test?		X		X		X			
8a	Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?		X		Х		X			
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of		%		%		%		%	
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2?									
9	Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2?	Х		Х		Х				
Pai	rt IV Arbitrage	•								
		1	4	В		С		I	D	
		Yes	No	Yes	No	Yes	No	Yes	No	
1	Has the issuer filed Form 8038-T?		X		X		X			
	If "No" to line 1, did the following apply?									
a	Rebate not due yet?									
	Exception to rebate?									
<u> </u>	No rebate due?									
	If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate									
	computation was performed		1							
3	Is the bond issue a variable rate issue?	Х		X			X			
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?	X		X			X			
	Name of provider						Δ.			
	·	MORGAN STA	30.600	MORGAN STANLEY 30.300						
	Term of hedge		x		x					
	Was the hedge terminated?		X		X					
	was the neuge terminateu:		47		21			hodulo K (Ec	rm 990\ 2012	

Part III

UNIVERISTY OF DELAWARE

Private Business Use (Continued)

Page 2 Schedule K (Form 990) 2012

		4	Α	В			3		D	
3a	Are there any management or service contracts that may result in private business	Yes	No X	Yes	No	Yes	No	Yes	No	
	use of bond-financed property?		X		X					
b 	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?									
С	Are there any research agreements that may result in private business use of bond-financed property?				X					
d	d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?									
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government		%		%		%		%	
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government		%		%		%			
6	Total of lines 4 and 5		%		%		%		%	
7	Does the bond issue meet the private security or payment test?	Х		X						
8a	Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?		Х		Х					
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of		%		%		%		%	
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2?									
9	Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2?	X		Х						
Par	rt IV Arbitrage		I		ı					
			A	В		С			D	
		Yes	No	Yes	No	Yes	No	Yes	No	
1	Has the issuer filed Form 8038-T?		X		Х					
<u> </u>	If "No" to line 1, did the following apply?									
	Rebate not due yet?			Х						
	Exception to rebate?									
	No rebate due?									
	If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate									
	computation was performed									
	Is the bond issue a variable rate issue?		Х		Х					
<u> </u>	Has the organization or the governmental issuer entered into a qualified hedge with		Λ		Λ					
4 d	· · · · · · · · · · · · · · · · · · ·		X	X						
	respect to the bond issue?		1							
	Name of provider			MORGAN STANLEY 24.300						
	Term of hedge				24.300 X					
	Was the hedge superintegrated?				X					
<u>e</u>	Was the hedge terminated?				Λ		5.	hadula K /E	orm 990) 2012	

Part III

A B C D  Yes No	Part IV Arbitrage (Continued)								
b Name of provider		Α			В	С			)
b Name of provider		Yes	No	Yes	No	Yes	No	Yes	No
c Term of GIC	5a Were gross proceeds invested in a guaranteed investment contract (GIC)?		X		X		X		
c Term of GIC	b Name of provider								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?									
7 Has the organization established written procedures to monitor the requirements of section 148?									
7 Has the organization established written procedures to monitor the requirements of section 148?	6 Were any gross proceeds invested beyond an available temporary period?		Х		Х		Х		
Part V Procedures To Undertake Corrective Action  A B C D  Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?  X X X X									
Part V Procedures To Undertake Corrective Action  A B C D  Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?  X X X X	requirements of section 148?	X		Х		X			
Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?  A B C D  Yes No Yes No Yes No Yes No  Yes No	Part V Procedures To Undertake Corrective Action		1					<u>'</u>	
tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?			A		В	(	С	[	)
tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?	Has the organization established written procedures to ensure that violations of federal	Yes	No	Yes	No	Yes	No	Yes	No
	tax requirements are timely identified and corrected through the voluntary closing								
	agreement program if self-remediation is not available under applicable regulations?	X		X		X			
	Part VI Supplemental Information. Complete this part to provide additional inform	ation for	responses	to questi	ons on Sc	hedule K (	see instru	ictions).	

JSA 2E1328 1.000

Schedule K (Form 990) 2012

85935S 700P V 12-7.12

Part IV Arbitrage (Continued)								
	Α			В	(	C	[	)
	Yes	No	Yes	No	Yes	No	Yes	No
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?		X		X				
<b>b</b> Name of provider								
c Term of GIC								
<b>d</b> Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6 Were any gross proceeds invested beyond an available temporary period?		Х		Х				
7 Has the organization established written procedures to monitor the								
requirements of section 148?	X		Х					
Part V Procedures To Undertake Corrective Action		1			1		<u>'</u>	
		A		В		С	[	)
Has the organization established written procedures to ensure that violations of federal	Yes	No	Yes	No	Yes	No	Yes	No
tax requirements are timely identified and corrected through the voluntary closing								
agreement program if self-remediation is not available under applicable regulations?	X		X					
Part VI Supplemental Information. Complete this part to provide additional inform	ation for	responses	to questi	ons on Sc	hedule K (	see instru	ictions).	

JSA 2E1328 1.000

**Supplemental Information.** Complete this part to provide additional information for responses to questions on Schedule K (see instructions) (Continued) Part VI

SCHEDULE K, PART I, LINE A, COLUMN F

IN APRIL 2004, THE UNIVERSITY ISSUED \$12,070,000 OF SERIES 2004A REVENUE BONDS. APPROXIMATELY \$8,041,000 OF THESE SERIES 2004A BONDS WERE USED TO RETIRE THE SERIES 1993 REVENUE NOTES. THE REMAINING PORTION WERE USED TO CONSTRUCT A PARKING GARAGE, TO DEMOLISH EXISTING UNIVERSITY DORMATORIES, TO CONSTRUCT THREE NEW DORMATORY BUILDINGS, AND FOR OTHER CAPITAL IMPROVEMENTS. IN APRIL 2004, THE UNIVERSITY ISSUED \$40,835,000 OF SERIES 2004B VARIABLE RATE DEMAND REVENUE BONDS. THE BONDS WERE USED TO CONSTRUCT A PARKING GARAGE, TO DEMOLISH EXISTING UNIVERSITY DORMATORIES, TO CONSTRUCT THREE NEW DORMATORY BUILDINGS, AND FOR OTHER CAPITAL IMPROVEMENTS.

SCHEDULE K, PART I, LINE B, COLUMN F

IN JULY 2005, THE UNIVERSITY ISSUED \$49,945,000 OF SERIES 2005 VARIABLE RATE DEMAND REVENUE BONDS. \$37,880,000 OF THE SERIES 2005 BONDS WERE USED TO COMPLETE THE CONSTRUCTION OF THREE NEW DORMITORY BUILDINGS. THE DEMOLITION OF SOME EXISTING UNIVERSITY DORMITORIES, AND OTHER CAPITAL IMPROVEMENTS STARTED WITH PROCEEDS OF THE SERIES 2004B REVENUE BONDS. ALSO, \$12,065,000 WAS USED TO ADVANCE REFUND A PORTION OF THE SERIES 1997 BONDS.

2E1511 1.000

Schedule K (Form 990) 2012

Page 4

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Schedule K (Form 990) 2012

Part VI Supplemental Information. Complete this part to provide additional information for responses to questions on Schedule K (see instructions) (Continued) SCHEDULE K, PART I, LINE C, COLUMN F

IN DECEMBER OF 2009, THE UNIVERSITY ISSUED \$64,000,000 OF SERIES 2009B
REVENUE BONDS IN FIXED RATE MODE WITH THE SOLE PURPOSE OF REFUNDING THE
SERIES 1998, 2001A, AND 2001B VARIABLE RATE DEMAND BONDS AND TERMINATING
RELATED INTEREST RATE EXCHANGE AGREEMENTS.

SCHEDULE K, PART I (CONTINUED), LINE A, COLUMN F

IN NOVEMBER 2010, THE UNIVERSITY ISSUED \$119,580,000 OF SERIES 2010A

REVENUE BONDS IN FIXED RATE MODE WITH THE PURPOSE OF (1) PROVIDING FUNDS

FOR THE CONSTRUCTION, ADDITION TO AND RENOVATION, AS APPLICABLE, TO THE

FOLLOWING PROJECT FACILITIES: (I) BASKETBALL AND VOLLEYBALL FACILITY

ADDITION TO THE BOB CARPENTER SPORTS/CONVOCATION CENTER, (II)

CONSTRUCTION OF THE UNIVERSITY'S BOOKSTORE, (III) RENOVATIONS TO

CARPENTER SPORTS BUILDING, (IV) RENOVATIONS TO THE BOB CARPENTER

SPORTS/CONVOCATION CENTER, (V) CONSTRUCTION/RENOVATIONS TO EAST CAMPUS

UTILITY PLANT, (VI) THE CONSTRUCTION OF HOUSING FOR APPROXIMATELY 800

DORMITORY BEDS, (VII) RECREATION UPGRADES TO FRAZIER FIELD AND (2)

FUNDING THE COSTS OF ISSUANCE OF THE 2010A BONDS.

SCHEDULE K, PART II, COLUMN A PROCEEDS - BOND ISSUE 2004A/B

LINE 3 - INCLUDES INTEREST EARNINGS \$1,132,732

LINE 6 - NET OF DEBT SERVICE RESERVE FUND

JSA 2E1511 1.000 Schedule K (Form 990) 2012 85935S 700P V 12-7.12 0180107-00006 PAGE 63

Supplemental Information. Complete this part to provide additional information for responses to questions on Schedule K (see instructions) (Continued) AND THE DEBT SERVICE FUND \$2,697,958

SCHEDULE K, PART II, COLUMN B PROCEEDS - BOND ISSUE 2005

LINE 3 - INCLUDES INTEREST EARNINGS \$1,465,087

LINE 7 - INCLUDES CREDIT ENHANCEMENT FEES \$30,000

SCHEDULE K, PART II, COLUMN C PROCEEDS - BOND ISSUE 2013 THE SERIES 2013A BONDS WERE ISSUED FOR THE PURPOSES OF PROVIDING FUNDS (I) TO FINANCE THE ACQUISITION, CONSTRUCTION, EQUIPPING AND INSTALLATION OF CERTAIN PROJECT FACITITIES INCLUDING BUT NOT LIMITED TO RENOVATIONS OF HARRINGTON HALL AND CARPENTER SPORTS CENTER, PURCHASE OF POD EQUIPMENT AND CONSTRUCTION OF NEW STUDENT HOUSING, (II) TO REFUND A PORTION OF CERTAIN PRIOR BONDS OF THE UNIVERSITY, (III) TO PAY THE TERMINATION PAYMENTS WITH RESPECT TO A PORTION OF CERTAIN INTEREST RATE EXCHANGE AGREEMENTS AND (IV) TO PAY THE COSTS OF ISSUING THE 2013A BONDS.

THE SERIES 2013B BONDS WERE ISSUED FOR THE PURPOSE OF PROVIDING FUNDS (I) TO FINANCE THE ACQUISITION, CONSTRUCTION, EQUIPPING AND INSTALLATION OF A NEW DINING HALL AND (II) TO PAY THE COSTS OF ISSUING THE SERIES 2013B BONDS.

THE 2013 C BONDS WERE ISSUED FOR THE PURPOSE OF PROVIDING FUNDS (I) TO

2E1511 1.000

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Schedule K (Form 990) 2012

Part VI Supplemental Information. Complete this part to provide additional information for responses to questions on Schedule K (see instructions) (Continued) CURRENTLY REFUND THE UNIVERSITY'S VARIABLE RATE REVENUE BONDS, SERIES

2009A AND (II) TO PAY THE COSTS OF ISSUING THE 2013C BONDS.

Schedule K (Form 990) 2012 2E1511 1.000 85935S 700P

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#### **SCHEDULE L** (Form 990 or 990-EZ)

#### **Transactions With Interested Persons**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b. OMB No. 1545-0047 **Open To Public** Inspection

Department of the Treasury Internal Revenue Service Name of the organization

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Employer identification number

UNIVERSITY OF DELAW	ARE							51	-600	0297	7			
							organizations only 25a or 25b, or Form		EZ, Pa	art V, I	ine 40	b.		
1 (a) Name of disqualified	d noroon	(b) Relation	nship	betwee	en disqualified	person	(a) Doog	rintian	on of transaction				Correc	:ted?
1 (a) Name of disqualified	person		an	d orgar	nization		(c) Desc	приоп	oi tran	isactioi	1	Y	es N	10
(1)														
(2)														
(3)														
(4)														
(5)														
(6)														
2 Enter the amount of ta	ax incurred by	the organiz	ation	manag	gers or disqu	ıalified	persons during the	year						
under section 4958 .										<b>-</b> \$_				
3 Enter the amount of ta	ax, if any, on I	line 2, above	, reim	nburse	d by the orga	nizatio	n		>	<b>\$</b> _				_
Part II Loans to and/	or From Inte	rested Per	sons	_										_
					n 990-EZ, Pa	rt V, li	ine 38a or Form 99	0, Parl	t IV, lir	ne 26;	or if tl	ne		
organization rep														
(a) Name of interested person	(b) Relationship	(c) Purpose of	(d) I o	an to or	(e) Origin	val	(f) Balance due	(a) la	dofault	2 <b>(h)</b> An	nrovod	(i) W	ritto	
(a) Name of interested person	with organization loan					(i) Balarioc duc			' ' '			agreement?		
			organ	ization?						committee?				
			То	From				Yes	No	Yes	No	Yes	No	 o
(1)														
(2)														
(3)														
(4)														
(5)														
(6)														
(7)														
(8)														
(9)														
(10)														
Total						. ▶\$								
Part III Grants or Ass														
Complete if the	organization a	answered "Ye	es" or	n Form	n 990, Part IV	, line 2	7.							
(a) Name of interested person		p between intere		<b>c)</b> Amou	int of assistance	(0	d) Type of assistance		(e)	Purpos	se of as	ssistan	се	
(1) SCHOLARSHIP					3,500.	SCHOL	ARSHIP							_
(2) TUITION					35,458.	TUITIO	ON							_
(3)														_
(4)														_
(5)														_
(6)														_
(7)														_

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2012

(8) (9) (10)

Schedule L (Form 990 or 990-EZ) 2012 Page 2

#### Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

	(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	organi	aring of ization's nues?
					Yes	No
(1)	PATRICK HARKER	UNIVERSITY PRESIDENT	1,603,538.	PEPCO UTILITY PAYMENTS		Х
(2)	JAMES BOREL	UNIVERSITY TRUSTEE	397,404.	DUPONT CO RESEARCH GRANTS		Х
(3)	MICHAEL MOORE	SPOUSE OF KATHLEEN MATT	156,181.	EMPLOYMENT		Х
(4)	TIMOTHY TARGETT	SPOUSE OF NANCY TARGETT	164,815.	EMPLOYMENT		Х
(5)	PHILLIP MINK	SPOUSE OF ANN ARDIS	80,229.	EMPLOYMENT		Х
(6)	HOWARD COSGROVE	UNIVERSITY TRUSTEE	383,989.	NRG RESEARCH GRANTS		Х
(7)						
(8)						
(9)						
(10)						

#### Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions).

#### LINE 1 PATRICK HARKER

DR. HARKER, PRESIDENT OF THE UNIVERSITY, IS A DIRECTOR ON THE BOARD OF DIRECTORS OF PEPCO HOLDINGS, INC. PEPCO HOLDINGS, INC OWNS DELMARVA POWER AND LIGHT, INC. AS WELL AS PEPCO ENERGY SERVICES, INC., WHICH PROVIDES ELECTRIC UTILITY SERVICES TO THE UNIVERSITY OF DELAWARE. THESE ELECTRIC UTILITY SERVICES ARE PROVIDED TO THE UNIVERSITY OF DELAWARE ON AN ARM'S LENGTH BASIS. THE SERVICES DURING FISCAL 2013 WERE IN THE AMOUNT OF \$1,603,538.

#### LINE 2 JAMES BOREL

JAMES BOREL, A UNIVERSITY TRUSTEE, IS AN OFFICER OF THE DUPONT COMPANY.

THE UNIVERSITY RECEIVED \$397,404 IN GRANT PAYMENTS FOR SPONSORED RESEARCH

FROM THE DUPONT COMPANY DURING FISCAL 2013.

#### LINE 6 HOWARD COSGROVE

HOWARD COSGROVE, A UNIVERSITY TRUSTEE, IS CHAIRMAN OF THE BOARD OF NRG ENERGY, INC. THE UNIVERSITY RECEIVED \$383,989 IN GRANT PAYMENTS FOR SPONSORED RESEARCH FROM NRG ENERGY DURING FISCAL 2013.

# **SCHEDULE M** (Form 990)

# **Noncash Contributions**

Department of the Treasury Internal Revenue Service

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

Open To Public Inspection

OMB No. 1545-0047

Name of the organization UNIVERSITY OF DELAWARE **Employer identification number** 51-6000297

Par	Types of Property					
		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amo	
1	Art - Works of art	X	24.	224,697.	OPINIONS OF EXPER	RTS
2	Art - Historical treasures					
3	Art - Fractional interests					
4	Books and publications	X		59,581.	OPINIONS OF EXPER	RTS
5	Clothing and household					
	goods	X		700.	OPINIONS OF EXPER	RTS
6	Cars and other vehicles					
7	Boats and planes	Х	2.	191,185.	OPINIONS OF EXPER	RTS
8	Intellectual property					
9	Securities - Publicly traded	Х	68.	3,062,374.	MEDIAN STOCK VALU	UE
10	Securities - Closely held stock	Х	1.	4,914,000.	OPINIONS OF EXPER	RTS
11	Securities - Partnership, LLC,					
	or trust interests					
12	Securities - Miscellaneous					
13	Qualified conservation					
	contribution - Historic					
	structures					
14	Qualified conservation					
	contribution - Other					
15	Real estate - Residential					
16	Real estate - Commercial					
17	Real estate - Other					
18	Collectibles					
19	Food inventory					
20	Drugs and medical supplies					
21	Taxidermy					
22	Historical artifacts	Х	1.	140.	OPINIONS OF EXPER	RTS
23	Scientific specimens	Х	2.	1,350.	OPINIONS OF EXPER	RTS
24	Archeological artifacts					
25	Other ►(_ATCH 1)		64.	29,927.		
26	Other ►()					
27	Other ►()					
28	Other ►()					
29	Number of Forms 8283 received	by the orga	nization during the tax ve	ar for contributions for		
	which the organization completed F	-			29	11.
	·		_		Yes	No
30 a	During the year, did the organizat					
	it must hold for at least three yea					
	used for exempt purposes for the e	ntire holding	period?			Х
b	If "Yes," describe the arrangement i					
31	Does the organization have a	gift accept	ance policy that require	s the review of any r	on-standard	
	contributions?				31 X	
32 a	Does the organization hire or use	e third parti	es or related organization	s to solicit, process, or s	sell noncash	
	contributions?					Х
b	If "Yes," describe in Part II.	• •				
33	If the organization did not report ar	n amount in	column (c) for a type of pro	perty for which column (a)	) is checked,	
	describe in Part II.			` '		
For P	aperwork Reduction Act Notice, see th	ne Instruction	s for Form 990.		Schedule M (Form 990)	(2012)

Schedule M (Form 990) (2012) Page **2** 

Part II Suppleme

**Supplemental Information.** Complete this part to provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

#### ATTACHMENT 1

# SCHEDULE M, PART I - OTHER NONCASH CONTRIBUTIONS

DESCRIPTION	(A) CHECK	(B) NUMBER OF CONTRIBUTIONS	(C) REVENUES REPORTED	(D) METHOD OF DETERMINING
LAB EQUIPMENT	Х	3.	10,010.	OPINIONS OF EXPERTS
HISTORICAL COSTUMES	Х	13.	2,428.	OPINIONS OF EXPERTS
FUNDRAISER ITEMS	Х	48.	17,489.	COST/SELLING PRICE
TOTALS	_	64.	29,927.	

JSA Schedule M (Form 990) (2012)

2E1508 2.000

#### **SCHEDULE O**

(Form 990 or 990-EZ)

# Supplemental Information to Form 990 or 990-EZ

OMB No. 1545-0047

2012

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

Employer identification number

51-6000297

BUSINESS RELATIONSHIPS

UNIVERSITY OF DELAWARE

PART VI, SECTION A, LINE 2

ONE TRUSTEE, WHO IS A FINANCIAL ADVISOR, HAS A BUSINESS RELATIONSHIP WITH THREE OTHER TRUSTEES.

MEMBERS WHO MAY ELECT ONE OR MORE MEMBERS OF THE GOVERNING BODY PART VI, SECTION A, LINE 7A

EIGHT OF THE UNIVERSITY'S TRUSTEES SHALL BE APPOINTED BY THE GOVERNOR,

BY AND WITH THE CONSENT OF A MAJORITY OF THE MEMBERS ELECTED TO THE

SENATE.

FORM 990 REVIEW

PART VI, SECTION B, LINE 11B

THE UNIVERSITY'S FORM 990 IS PREPARED BY THE UNIVERSITY'S FINANCE OFFICE
AND SIGNED BY THE EXECUTIVE VICE PRESIDENT AND UNIVERSITY TREASURER. THE
FORM 990 IS REVIEWED BY ADDITIONAL MEMBERS OF UNIVERSITY MANAGEMENT,
INCLUDING THE VICE PRESIDENT AND GENERAL COUNSEL. IT IS ALSO REVIEWED BY
THE UNIVERSITY'S INDEPENDENT TAX ADVISORS WHO SIGN THE RETURN AS "PAID
PREPARERS."

THE AUDIT VISITING COMMITTEE OF THE BOARD OF TRUSTEES REVIEWS AND
DISCUSSES THE FULL FORM 990 AT ITS SPRING MEETING (HELD IN APRIL 2014).
ADDITIONALLY, THE FULL FORM 990 IS PROVIDED TO THE FULL BOARD OF TRUSTEES

Name of the organization
UNIVERSITY OF DELAWARE

Employer identification number

51-6000297

PRIOR TO THE FILING OF THE FORM 990 WITH THE IRS.

CONFLICT OF INTEREST

PART VI, SECTION B, LINE 12C

THE BOARD OF TRUSTEES, OFFICERS AND KEY EMPLOYEES OF THE UNIVERSITY, BY VIRTUE OF THEIR OFFICES, HAVE A FIDUCIARY RELATIONSHIP WITH THE UNIVERSITY WHICH REQUIRES THAT THEY ACT IN GOOD FAITH AND WITH FIDELITY TO THE UNIVERSITY'S BEST INTERESTS. THE UNIVERSITY HAS WRITTEN CONFLICT OF INTEREST POLICIES WHICH ARE INTENDED TO PERMIT THE UNIVERSITY AND ITS TRUSTEES, OFFICERS AND OTHER KEY EMPLOYEES TO IDENTIFY, EVALUATE AND ADDRESS ANY CONFLICT OF INTEREST THAT MIGHT CALL INTO QUESTION THIS FIDUCIARY DUTY TO THE UNIVERSITY. THE CONFLICT OF INTEREST POLICY COVERING TRUSTEES IS DOCUMENTED IN THE BYLAWS OF THE BOARD OF TRUSTEES OF THE UNIVERSITY, SECTION 1.4.

THE CONFLICT OF INTEREST POLICIES COVERING OFFICERS AND OTHER SENIOR ADMINISTRATORS IS DOCUMENTED IN UNIVERSITY POLICY 4-26, POLICY ON DISCLOSING AND MANAGING SENIOR ADMINISTRATORS' FINANCIAL CONFLICTS OF INTEREST. CONFLICT OF INTEREST POLICIES COVERING OTHER KEY EMPLOYEES ARE DOCUMENTED IN THE FOLLOWING UNIVERSITY POLICIES: 4-41, PROFESSIONAL AND SALARIED STAFF CODE OF ETHICS AND 6-11, FACULTY AND PROFESSIONAL STAFF INVOLVEMENT IN COMMERCIAL ENTERPRISES THAT HAVE RELATIONSHIPS WITH THE UNIVERSITY OF DELAWARE. EACH TRUSTEE, OFFICER AND KEY EMPLOYEE IS REQUIRED TO REPORT ANY CONFLICTS OF INTEREST TO THE UNIVERSITY AS SOON AS PRACTICAL AFTER THEY BECOME AWARE OF SUCH A CONFLICT.

EACH TRUSTEE, OFFICER AND KEY EMPLOYEE SHALL ALSO ANNUALLY COMPLETE A CONFLICT OF INTEREST QUESTIONNAIRE. THE UNIVERSITY MONITORS COMPLIANCE WITH ITS CONFLICT OF INTEREST POLICIES BY REVIEW OF THE ANNUAL CONFLICT OF INTEREST QUESTIONNAIRES BY THE OFFICE OF GENERAL COUNSEL AND THE OFFICE OF THE VICE PRESIDENT FOR FINANCE.

IF CONFLICTS OF INTEREST EXIST FOR OFFICERS AND KEY EMPLOYEES, GENERAL COUNSEL DETERMINES THE CORRECTIVE MEASURE, IF ANY, TO BE TAKEN TO RESOLVE THE CONFLICT, OR WILL IMPOSE APPROPRIATE RESTRICTIONS, IF ANY, ON THE PERSON WITH THE CONFLICT. FOR CONFLICTS OF INTEREST INVOLVING THE PRESIDENT, THE CHAIR OF THE BOARD OF TRUSTEES WILL BE NOTIFIED OF THE CONFLICT AND WILL RECOMMEND TO THE EXECUTIVE COMMITTEE OF THE BOARD OF TRUSTEES THE CORRECTIVE MEASURES, IF ANY, TO BE TAKEN TO RESOLVE THE CONFLICT OR APPROPRIATE RESTRICTIONS, IF ANY, TO BE IMPOSED ON THE PERSON WITH THE CONFLICT. THE EXECUTIVE COMMITTEE OF THE BOARD OF TRUSTEES, EXCLUDING SUCH CONFLICTED PERSON, HAS THE FINAL APPROVAL OF ANY RECOMMENDED CORRECTIVE MEASURES OR IMPOSED RESTRICTIONS. RESTRICTIONS REQUIRE EXCLUDING CONFLICTED PERSONS FROM DISCUSSION AND APPROVAL OF TRANSACTIONS BENEFITTING THEM, DIRECTLY OR INDIRECTLY.

OFFICER AND KEY EMPLOYEES COMPENSATION PROCESS

PART VI, SECTION B, LINES 15 A & B

THE COMPENSATION OF ALL OFFICERS OF THE UNIVERSITY IS REVIEWED AND APPROVED ANNUALLY BY THE COMPENSATION COMMITTEE OF THE BOARD OF TRUSTEES, AND IS SUBSEQUENTLY REVIEWED AND APPROVED BY THE EXECUTIVE COMMITTEE OF THE BOARD OF TRUSTEES. SUCH PROCESS INCLUDES THE USE OF BENCHMARK

Name of the organization
UNIVERSITY OF DELAWARE

51-6000297

COMPENSATION DATA AND 3RD PARTY EXPERTS. THE OFFICERS' COMPENSATION

PROCESS IS CONTEMPORANEOUSLY DOCUMENTED BY THE COMPENSATION COMMITTEE OF

THE BOARD OF TRUSTEES.

THE COMPENSATION OF KEY EMPLOYEES IS SET BY THEIR RESPECTIVE SUPERVISING OFFICER WITHIN THE CONSTRAINTS OF THE UNIVERSITY'S OPERATING BUDGET, WHICH IS REVIEWED AND APPROVED BY THE FINANCE COMMITTEE OF THE BOARD OF TRUSTEES, AND SUBSEQUENTLY BY THE FULL BOARD OF TRUSTEES. THE KEY EMPLOYEES' COMPENSATION PROCESS IS CONTEMPORANEOUSLY DOCUMENTED BY THE UNIVERSITY.

JOINT VENTURE POLICY

PART VI, SECTION B, LINES 16A & 16B

ALTHOUGH THE UNIVERSITY DOES NOT HAVE AN APPROVED JOINT VENTURE POLICY,

IT DOES HAVE A DRAFT POLICY AND DOES REVIEW ITS PARTICIPATION IN A JOINT

VENTURE AS IT RELATES TO THE FEDERAL TAX LAWS, AND IT TAKES APPROPRIATE

STEPS TO SAFEGUARD THE UNIVERSITY'S EXEMPT STATUS.

DISCLOSURE OF GOVERNING DOCUMENTS

PART VI, SECTION C, LINE 19

THE UNIVERSITY'S GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICIES AND AUDITED CONSOLIDATED FINANCIAL STATEMENTS ARE AVAILABLE AS PUBLIC INFORMATION ON THE UNIVERSITY'S WEBSITE, AND IN HARDCOPY UPON REQUEST.

IN ADDITION, THE UNIVERSITY'S FORM 990, FORM 990-T AND IRS DETERMINATION LETTER ARE MADE AVAILABLE FOR PUBLIC REVIEW UPON REQUEST.

Name of the organization

UNIVERSITY OF DELAWARE

51-6000297

OTHER CHANGES IN NET ASSETS OF FUND BALANCE

PART XI, LINE 5

DECREASE IN POSTRETIREMENT OBLIGATION 38,387,477

ATTACHMENT 1

#### FORM 990, PART III, LINE 1 - ORGANIZATION'S MISSION

MISSION STATEMENT: THE UNIVERSITY OF DELAWARE EXISTS TO CULTIVATE LEARNING, DEVELOP KNOWLEDGE, AND FOSTER THE FREE EXCHANGE OF IDEAS. STATE-ASSISTED YET PRIVATELY GOVERNED, THE UNIVERSITY HAS A STRONG TRADITION OF DISTINGUISHED SCHOLARSHIP, RESEARCH, TEACHING, AND SERVICE THAT IS GROUNDED IN A COMMITMENT TO INCREASING AND DISSEMINATING SCIENTIFIC, HUMANISTIC, AND SOCIAL KNOWLEDGE FOR THE BENEFIT OF THE LARGER SOCIETY. FOUNDED IN 1743 AND CHARTERED BY THE STATE IN 1833, THE UNIVERISTY OF DELAWARE TODAY IS A LAND-GRAND, SEA-GRANT, AND SPACE-GRANT UNIVERSITY. THE UNIVERSITY OF DELAWARE IS A MAJOR RESEARCH UNIVERSITY OFFERING A BROAD RANGE OF DEGREE PROGRAMS: 3 ASSOCIATE PROGRAMS, 147 BACHELOR'S PROGRAMS, 119 MASTER'S PROGRAMS, 54 DOCTORAL PROGRAMS, AND 15 DUAL GRADUATE PROGRAMS THROUGH OUR SEVEN COLLEGES AND IN COLLABORATION WITH MORE THAN 70 RESEARCH CENTERS. UNIVERSITY FACULTY ARE COMMITTED TO THE INTELLECTUAL, CULTURAL, AND ETHICAL DEVELOPMENT OF STUDENTS AS CITIZENS, SCHOLARS AND PROFESSIONALS. UNIVERSITY GRADUATES ARE PREPARED TO CONTRIBUTE TO A GLOBAL SOCIETY THAT REQUIRES LEADERS WITH CREATIVITY, INTEGRITY, AND A DEDICATION TO SERVICE. THE UNIVERSITY OF DELAWARE PROMOTES AN ENVIRONMENT IN WHICH ALL PEOPLE ARE INSPIRED TO LEARN, AND ENCOURAGES INTELLECTUAL CURIOSITY, CRITICAL THINKING, FREE INQUIRY, AND RESPECT FOR THE VIEWS AND VALUES OF AN INCREASINGLY DIVERSE POPULATION.

Name of the organization	Employer identification number
UNIVERSITY OF DELAWARE	51-6000297
	ATTACHMENT 2

# FORM 990, PART III, LINE 4D - OTHER PROGRAM SERVICES

DESCRIPTION	GRANTS	EXPENSES	REVENUE
ACADEMIC SUPPORT		66,008,224.	16,466,130.
EXTENSION AND PUBLIC SERVICE		47,996,702.	15,660,269.
STUDENT SERVICES		31,546,109.	
TOTALS		145,551,035.	32,126,399.

ATTACHMENT 3

#### FORM 990, PART VI, LINE 17 - STATES

AK, AZ, CO,

HI, KY, MD, MA, MI,

NH,OH,OK,OR,

SC,WA,

ATTACHMENT 4

# 990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

NAME AND ADDRESS	DESCRIPTION OF SERVICES	COMPENSATION
WHITING-TURNER CONTRACTING COMPANY 131 CONTINENTAL DRIVE, SUITE 404 NEWARK, DE 19713	CONSTRUCTION SITEWRK	51,937,304.
SKANSKA USA BUILDING INC 1633 LITTLETON ROAD PARSIPPANY, NJ 07054	GENERAL CONTRACTOR	35,354,411.
ARAMARK 1101 MARKET STREET PHILADELPHIA, PA 19107	DINING SERV MGR	28,777,990.
BANCROFT CONSTRUCTION 1300 GRANT AVENUE WILMINGTON, DE 19806	GENERAL CONTRACTOR	15,058,215.
NASON CONSTRUCTION INC 2000 FOULK ROAD	GENERAL CONTRACTOR	3,777,013.

Schedule O (Form 990 or 990-EZ) 2012

JSA 2E1228 1.000 Schedule O (Form 990 or 990-EZ) 2012 Page 2

Name of the organization UNIVERSITY OF DELAWARE

UNIVERSITY OF DELAWARE

51-6000297

ATTACHMENT 4 (CONT'D)

990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

NAME AND ADDRESS DESCRIPTION OF SERVICES COMPENSATION

WILMINGTON, DE 19810

ATTACHMENT 5

FORM 990, PART X - INVESTMENTS - PUBLICLY TRADED SECURITIES

 DESCRIPTION
 BEGINNING
 ENDING
 COST

 BOOK VALUE
 BOOK VALUE
 OR FMV

VAR PUBLICLY TRADED SECURITIES 823,666,100. 948,861,178. FMV

TOTALS 823,666,100. 948,861,178.

### **SCHEDULE R** (Form 990)

# **Related Organizations and Unrelated Partnerships**

OMB No. 1545-0047 Open to Public

Department of the Treasury Internal Revenue Service Name of the organization ▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

Attach to Form 990. See separate instructions.

Inspection

UNIVERSITY OF DELAWARE

Employer identification number 51-6000297

Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.) Part I

Name, address, and EIN	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity	
(1) BLUE HEN HOTEL LLC	51-0411499					
HULLIHEN HALL SUITE 220	NEWARK, DE 19716	HOTEL	DE	5,481,327.	16,535,124.	UNIV. OF DE
(2) 1743 HOLDINGS LLC	27-1332816					
HULLIHEN HALL SUITE 220	NEWARK, DE 19716	RESEARCH	DE	4,008,064.	41,552,502.	UNIV. OF DE
(3)						
_(4)						
<u>(5)</u>		-				
_(6)						

**Identification of Related Tax-Exempt Organizations** (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.) Part II

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section 5	(a) (512(b)(13) (rolled (ity?
						Yes	No
(1) ALUMNI ASSOCIATION OF THE UNIV OF DE 51-601606	5						
24 E MAIN STREET NEWARK, DE 19716	SCHOLARSHIP	DE	501(C)(3)	TYPE III-FI	N/A		X
(2) UNIVERSITY OF DELAWARE RESEARCH FDN 51-601730	6						
220 HULLIHEN HALL NEWARK, DE 19716	RESEARCH	DE	501(C)(3)	TYPE III-O	N/A		X
(3) UNIVERSITY OF DE LIBRARY ASSOCIATES INC 51-601797	1						
UNIVERSITY OF DELAWARE LIBRARY NEWARK, DE 19717	DONATIONS	DE	501(C)(3)	TYPE III-FI	N/A		X
(4) BARTOL RESEARCH FDN, C/O FRANKLIN INSTIT 23-248265	7						
222 N 20TH ST PHILADELPHIA, PA 19103	RESEARCH	PA	501(C)(3)	TYPE 1	FRANKLIN INS		X
(5) KARL W BOER SOLAR ENERGY MEDAL OF MERIT 39-659644	8						
C/O RALF R BOER, TRUSTEE MILWAUKEE, WI 53202	AWARD	DE	501(C)(3)	TYPE I	N/A		X
(6) UNIDEL FOUNDATION INC 51-601504	6						
PO BOX 1146 WILMINGTON, DE 19899	GRANTS	DE	501(C)(3)	TYPE III-O	N/A		Х
_(7)							

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

JSA

85935S 700P V 12-7.12 0180107-00006 PAGE 77 Schedule R (Form 990) 2012

Part III Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of- year assets	Share of end-of- Disproportionate		Share of end-of- year assets Disproportionate allocations? an		Share of end-of- year assets allocations? at		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene	(j) eral or naging tner?	(k) Percentage ownership
		,,		,			Yes	No		Yes	No					
(1) ARLINGTON FND 1, LLC 47-090022																
100 SUMMER STREET, BOSTON, MA	INVESTMENTS	DE	N/A	RELATED	5,176,356.	190,800,461.		Х	-18,213.	Х		99.0000				
(2) FIRST STATE MARINE WIND, LLC 3																
2050 CABOT BLVD W.	PWR GENERAT	DE	N/A	UNRELATED	-182,254.	2,661,558.		Х	0	Х		67.0000				
(3) 83 EAST MAIN STREET, LLC																
322 A STREET NEWARK, DE 19716	INACTIVE	DE	N/A	REALTED	0	0		Х	0	Х		61.0000				
(4) US OFFSHORE WIND INNOV AND RES																
124 HULLIHEN HALL	INACTIVE	DE	BLUE HEN WIND	RELATED	0	0		Х	0	Х		50.0000				
<u>(5)</u>																
<u>(6)</u>																
<u>(7)</u>																

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)		(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percen- tage ownership	512(l	(i) ction b)(13) rolled tity?
								Yes	No
(1) BLUE HEN WIND INC 35-2377140									
124 C HULLIHEN NEWARK, DE 19716	INVESTMENTS	DE	UDEL	C CORP	0	2,739,467.	100.0000	Х	
(2) UNIVERSITY OF DE STUDENT HOUSING FND 31-1779506									
220 HULLIHEN HALL NEWARK, DE 19716	INACTIVE	DE	N/A	C CORP	0	0			
_(3)	_								
(4)									
<u>(5)</u>									
<u>(6)</u>									
(7)									

Schedule R (Form 990) 2012

JSA

Schedule R (Form 990) 2012

Schedule R (For	rm 990) 2012
Part V	Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35b, or 36.)

Not	e. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.		Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity	1a	Х	
b	Gift, grant, or capital contribution to related organization(s)	1b	Х	
С	Gift, grant, or capital contribution from related organization(s)	1c	Х	
d	Loans or loan guarantees to or for related organization(s)	1d		X
е	Loans or loan guarantees by related organization(s)	1e		X
f	Dividends from related organization(s)	1f		X
g	Sale of assets to related organization(s)	1g		X
h	Purchase of assets from related organization(s)	1h		X
i	Exchange of assets with related organization(s)	1i		X
j	Lease of facilities, equipment, or other assets to related organization(s)	1j		X
k	Lease of facilities, equipment, or other assets from related organization(s)	1k		X
ı	Performance of services or membership or fundraising solicitations for related organization(s)	11		X
m	Performance of services or membership or fundraising solicitations by related organization(s)	1m		X
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n	Х	
0	Sharing of paid employees with related organization(s)	10	Х	
р	Reimbursement paid to related organization(s) for expenses	1р		X
q		1q		X
r	' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' '	1r	Х	
s	Other transfer of cash or property from related organization(s)	1s		X

If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

	(a)  Name of other organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1)	UNIVERSITY OF DE LIBRARY ASSOCIATES, INC.	С	81,000.	CASH DIST.
<u>(2)</u>	UNIVERSITY OF DE RESEARCH FOUNDATION	С	415,000.	CASH DIST.
(3)	UNIDEL FOUNDATION INC.	С	15,100,000.	CASH DIST.
<u>(4)</u>	UNIVERSITY OF DE ALUMNI ASSOCIATION, INC.	С	141,039.	CASH DIST.
<u>(5)</u>	SEE SCH. R, PART VII, SUPPLEMENTAL INFO	М		
<u>(6)</u>	SEE SCH. R, PART VII, SUPPLEMENTAL INFO	N		Sahadula B (Farm 000) 2012

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#### Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.) Part VI

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of	entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under	(e) Are all partners section 501(c)(3) organizations?		(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
				section 512-514)	Yes	No			Yes	No	(1 0 1000)	Yes	No	
(1)														
(2)														
(3)														
<u></u>														
<u>(5)</u>														
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# Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions).

SCHEDULE R, PART V, LINE 2 (M) & (N)

THE UNIVERSITY PROVIDES, WITHOUT COMPENSATION, BOOKKEEPING AND OTHER ADMINISTRATIVE SERVICES TO THE UNIVERSITY OF DELAWARE ALUMNI ASSOCIATION, UNIVERSITY OF DELAWARE RESEARCH FOUNDATION, UNIVERSITY OF DELAWARE LIBRARY ASSOCIATES, INC., BLUE HEN WIND, INC., AND FIRST STATE MARINE WIND, LLC. UNIVERSITY PERSONNEL RECEIVE NO COMPENSATION FROM THESE ORGANIZATIONS.