



2019 Income Tax Returns

UNIVERSITY OF DELAWARE

**Exempt Organization Declaration and Signature for
Electronic Filing**

OMB No. 1545-0047

For calendar year 2019, or tax year beginning 07/01, 2019, and ending 06/30, 20 20**2019**Department of the Treasury
Internal Revenue Service

For use with Forms 990, 990-EZ, 990-PF, 1120-POL, and 8868

Name of exempt organization

UNIVERSITY OF DELAWARE

Employer identification number

51-6000297

Part I Type of Return and Return Information (Whole Dollars Only)

Check the box for the type of return being filed with Form 8453-EO and enter the applicable amount, if any, from the return. If you check the box on line 1a, 2a, 3a, 4a, or 5a below and the amount on that line of the return being filed with this form was blank, then leave line 1b, 2b, 3b, 4b, or 5b, whichever is applicable, blank (do not enter -0-). If you entered -0- on the return, then enter -0- on the applicable line below. Do not complete more than one line in Part I.

1a Form 990 check here ▶ <input checked="" type="checkbox"/>	b Total revenue, if any (Form 990, Part VIII, column (A), line 12) . . .	1b <u>1312591518</u>
2a Form 990-EZ check here ▶ <input type="checkbox"/>	b Total revenue, if any (Form 990-EZ, line 9)	2b _____
3a Form 1120-POL check here ▶ <input type="checkbox"/>	b Total tax (Form 1120-POL, line 22).	3b _____
4a Form 990-PF check here ▶ <input type="checkbox"/>	b Tax based on investment income (Form 990-PF, Part VI, line 5)	4b _____
5a Form 8868 check here ▶ <input type="checkbox"/>	b Balance due (Form 8868, line 3c)	5b _____

Part II Declaration of Officer

6 ☐ I authorize the U.S. Treasury and its designated Financial Agent to initiate an Automated Clearing House (ACH) electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the organization's federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment.

☐ If a copy of this return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I certify that I executed the electronic disclosure consent contained within this return allowing disclosure by the IRS of this Form 990/990-EZ/990-PF (as specifically identified in Part I above) to the selected state agency(ies).

Under penalties of perjury, I declare that I am an officer of the above named organization and that I have examined a copy of the organization's 2019 electronic return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the organization's electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the organization's return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund.

Sign
Here

Signature of officer

05/14/2021

Date

VP FINANCE

Title

Part III Declaration of Electronic Return Originator (ERO) and Paid Preparer (see instructions)

I declare that I have reviewed the above organization's return and that the entries on Form 8453-EO are complete and correct to the best of my knowledge. If I am only a collector, I am not responsible for reviewing the return and only declare that this form accurately reflects the data on the return. The organization officer will have signed this form before I submit the return. I will give the officer a copy of all forms and information to be filed with the IRS, and have followed all other requirements in Pub. 4163, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns. If I am also the Paid Preparer, under penalties of perjury I declare that I have examined the above organization's return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. This Paid Preparer declaration is based on all information of which I have any knowledge.

**ERO's
Use
Only**ERO's
signatureFirm's name (or
yours if self-employed),
address, and ZIP code

KPMG LLP

8350 BROAD STREET, SUITE 900 MCLEAN VA 22102

Date

5-12-2021

Check if
also paid
preparerCheck if
self-
employed

ERO's SSN or PTIN

P01205643

EIN 13-5565207

Phone no. 703-286-8000

Under penalties of perjury, I declare that I have examined the above return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. Declaration of preparer is based on all information of which the preparer has any knowledge.

**Paid
Preparer
Use Only**

Print/Type preparer's name

Preparer's signature

Date

Check ☐ if
self-employed

PTIN

Firm's name ▶

Firm's EIN ▶

Firm's address ▶

Phone no.

For Privacy Act and Paperwork Reduction Act Notice, see back of form.

Form **8453-EO** (2019)

Cumulative e-File History 2019

Federal

Tax Return

8184QO

Return Type

990

Taxpayer

University of Delaware

Submitted Date	2021-05-14 17:56:16
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Acknowledgement Date	2021-05-14 18:29:43
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Status	Accepted
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Submission ID	54028020211345000067
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Form **990**Department of the Treasury
Internal Revenue Service**Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter Social Security numbers on this form as it may be made public.

▶ Information about Form 990 and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2019**Open to Public
Inspection****A** For the **2019** calendar year, or tax year beginning

07/01, 2019, and ending

06/30, 2020

B Check if applicable:

<input type="checkbox"/>	Address change
<input type="checkbox"/>	Name change
<input type="checkbox"/>	Initial return
<input type="checkbox"/>	Terminated
<input type="checkbox"/>	Amended return
<input type="checkbox"/>	Application pending

C Name of organization

UNIVERSITY OF DELAWARE

Doing Business As

Number and street (or P.O. box if mail is not delivered to street address)

220 HULLIHEN HALL

Room/suite

City or town, state or province, country, and ZIP or foreign postal code

NEWARK, DE 19716

F Name and address of principal officer:

DIONISSIOS ASSANIS

104A HULLIHEN HALL, NEWARK, DE 19716

D Employer identification number

51-6000297

E Telephone number

(302) 831-2688

G Gross receipts \$ 2,789,396,686.**H(a)** Is this a group return for subordinates? ☐ Yes ☒ No**H(b)** Are all subordinates included? ☐ Yes ☐ No

If "No," attach a list. (see instructions)

I Tax-exempt status: ☒ 501(c)(3) ☐ 501(c) () ◀ (insert no.) ☐ 4947(a)(1) or ☐ 527**J** Website: ▶ WWW.UDEL.EDU**H(c)** Group exemption number ▶**K** Form of organization: ☒ Corporation ☐ Trust ☐ Association ☐ Other ▶**L** Year of formation: 1833**M** State of legal domicile: DE**Part I Summary**

Activities & Governance	1 Briefly describe the organization's mission or most significant activities: INSTRUCTION, RESEARCH, AND PUBLIC SERVICES ARE THE MOST SIGNIFICANT ACTIVITIES OF THE UNIVERSITY.				
	2 Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.				
	3 Number of voting members of the governing body (Part VI, line 1a)	3	31.		
	4 Number of independent voting members of the governing body (Part VI, line 1b)	4	29.		
	5 Total number of individuals employed in calendar year 2019 (Part V, line 2a)	5	14,889.		
	6 Total number of volunteers (estimate if necessary)	6	29.		
	7a Total unrelated business revenue from Part VIII, column (C), line 12	7a	-246,503.		
b Net unrelated business taxable income from Form 990-T, line 34	7b	0.			
Revenue	8 Contributions and grants (Part VIII, line 1h)	Prior Year	190,418,811.	Current Year	169,022,967.
	9 Program service revenue (Part VIII, line 2g)		1,024,514,053.		1,000,432,671.
	10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)		108,558,208.		87,772,798.
	11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		72,361,840.		55,363,082.
	12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		1,395,852,912.		1,312,591,518.
Expenses	13 Grants and similar amounts paid (Part IX, column (A), lines 1-3)		191,563,288.		200,943,966.
	14 Benefits paid to or for members (Part IX, column (A), line 4)		0.		0.
	15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		678,074,517.		714,999,080.
	16a Professional fundraising fees (Part IX, column (A), line 11e)		0.		0.
	b Total fundraising expenses (Part IX, column (D), line 25) ▶ 18,586,048.				
	17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		471,772,880.		415,726,918.
	18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		1,341,410,685.		1,331,669,964.
19 Revenue less expenses. Subtract line 18 from line 12		54,442,227.		-19,078,446.	
Net Assets or Fund Balances	20 Total assets (Part X, line 16)	Beginning of Current Year	4,042,249,412.	End of Year	4,006,103,766.
	21 Total liabilities (Part X, line 26)		1,469,924,632.		1,562,928,044.
	22 Net assets or fund balances. Subtract line 21 from line 20.		2,572,324,780.		2,443,175,722.

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here		05/14/2021			
	Signature of officer	Date			
	GREGORY S. OLER	VP FINANCE			
	Type or print name and title				
Paid Preparer Use Only	Print/Type preparer's name	Preparer's signature	Date	Check <input type="checkbox"/> if self-employed	PTIN
	RAYMOND LY		5-12-2021		P01205643
	Firm's name ▶ KPMG LLP	Firm's EIN ▶ 13-5565207			
	Firm's address ▶ 8350 BROAD STREET, SUITE 900 MCLEAN, VA 22102	Phone no. 703-286-8000			

May the IRS discuss this return with the preparer shown above? (see instructions) ☒ Yes ☐ No

For Paperwork Reduction Act Notice, see the separate instructions.

Form **990** (2019)

**Application for Automatic Extension of Time To File an
Exempt Organization Return**

OMB No. 1545-0047

► **File a separate application for each return.**
 ► **Go to www.irs.gov/Form8868 for the latest information.**

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits.

Automatic 6-Month Extension of Time. Only submit original (no copies needed).

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

Type or print File by the due date for filing your return. See instructions.	Name of exempt organization or other filer, see instructions. UNIVERSITY OF DELAWARE	Taxpayer identification number (TIN) 51-6000297
	Number, street, and room or suite no. If a P.O. box, see instructions. 220 HULLIHEN HALL	
	City, town or post office, state, and ZIP code. For a foreign address, see instructions. NEWARK, DE 19716	

Enter the Return Code for the return that this application is for (file a separate application for each return) **0 1**

Application Is For	Return Code	Application Is For	Return Code
Form 990 or Form 990-EZ	01	Form 990-T (corporation)	07
Form 990-BL	02	Form 1041-A	08
Form 4720 (individual)	03	Form 4720 (other than individual)	09
Form 990-PF	04	Form 5227	10
Form 990-T (sec. 401(a) or 408(a) trust)	05	Form 6069	11
Form 990-T (trust other than above)	06	Form 8870	12

• The books are in the care of ► LISA KELLY, CONTROLLER

Telephone No. ► 302.831.1593 Fax No. ►

• If the organization does not have an office or place of business in the United States, check this box ► ☐

• If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) If this is for the whole group, check this box . . . ► ☐ . If it is for part of the group, check this box . . . ► ☐ and attach a list with the names and TINs of all members the extension is for.

- 1 I request an automatic 6-month extension of time until MAY 15, 20 21, to file the exempt organization return for the organization named above. The extension is for the organization's return for:
- ☐ calendar year 20 ____ or
- ☒ tax year beginning JULY 1, 20 19, and ending JUNE 30, 20 20.

- 2 If the tax year entered in line 1 is for less than 12 months, check reason: ☐ Initial return ☐ Final return
☐ Change in accounting period

3a	If this application is for Forms 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.	3a	\$	NONE
b	If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit.	3b	\$	NONE
c	Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.	3c	\$	NONE

Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions.

Part III Statement of Program Service AccomplishmentsCheck if Schedule O contains a response or note to any line in this Part III ☐ Yes ☒ No**1** Briefly describe the organization's mission:

SEE SCHEDULE O

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No

If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No

If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.**4a** (Code:) (Expenses \$ 518,515,358. including grants of \$) (Revenue \$ 650,051,859.)

INSTRUCTION AND DEPARTMENTAL RESEARCH ARE PROVIDED TO OVER 23,000 STUDENTS INCLUDING APPROXIMATELY 21,200 FULL TIME AND 2,400 PART-TIME STUDENTS AT 4 CAMPUSES THROUGHOUT THE STATE OF DELAWARE.

4b (Code:) (Expenses \$ 175,103,900. including grants of \$) (Revenue \$ 214,146,508.)

SPONSORED RESEARCH IS ADVANCING LEADING-EDGE RESEARCH THAT SOLVES MYSTERIES, TACKLES PROBLEMS, AND INVENTS NEW TECHNOLOGIES - ALL AIMED AT ENHANCING OUR QUALITY OF LIFE.

4c (Code:) (Expenses \$ 93,783,612. including grants of \$) (Revenue \$ 94,097,156.)

AUXILIARY SERVICES MANAGES MANY OF THE UNIVERSITY OF DELAWARE'S SUPPORT UNITS PROVIDING A WIDE RANGE OF PRODUCTS AND SERVICES FOR STUDENTS, FACULTY, AND STAFF INCLUDING THE UNIVERSITY'S RESIDENCE HALLS, BOOKSTORE, CONFERENCE SERVICES, DINING SERVICES, GREEN RESERVATIONS (AREAS OUTSIDE OF RESIDENCE HALLS AND CAMPUS BUILDINGS), RESIDENCE HALL LAUNDRY, UNIVERSITY PARKING, BUS SERVICE, AND PRINTING.

4d Other program services (Describe on Schedule O.) ATTACHMENT 1
(Expenses \$ 410,251,226. including grants of \$ 200,943,966.) (Revenue \$ 42,137,148.)**4e** Total program service expenses ▶ 1,197,654,096.

Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A.</i>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
2 Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> (see instructions)?	<input checked="" type="checkbox"/>	<input type="checkbox"/>
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I.</i>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II.</i>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III.</i>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I.</i>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II.</i>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III.</i>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV.</i>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
10 Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? <i>If "Yes," complete Schedule D, Part V.</i>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI.</i>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
b Did the organization report an amount for investments-other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII.</i>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
c Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII.</i>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
d Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX.</i>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
e Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X.</i>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X.</i>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
12a Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII.</i>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
b Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional.</i>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
13 Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E.</i>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
14a Did the organization maintain an office, employees, or agents outside of the United States?	<input type="checkbox"/>	<input checked="" type="checkbox"/>
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV.</i>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV.</i>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV.</i>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i> (see instructions).	<input type="checkbox"/>	<input checked="" type="checkbox"/>
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II.</i>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III.</i>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
20a Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H.</i>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	<input type="checkbox"/>	<input type="checkbox"/>
21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II.</i>	<input checked="" type="checkbox"/>	<input type="checkbox"/>

Part IV Checklist of Required Schedules (continued)

	Yes	No
22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>	X	
23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J.</i>	X	
24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i>	X	
24b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?		X
24c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?		X
24d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?		X
25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>		X
25b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>		X
26 Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II.</i>		X
27 Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	X	
28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions, for applicable filing thresholds, conditions, and exceptions):		
28a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If "Yes," complete Schedule L, Part IV</i>		X
28b A family member of any individual described in line 28a? <i>If "Yes," complete Schedule L, Part IV</i>	X	
28c A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? <i>If "Yes," complete Schedule L, Part IV</i>		X
29 Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>	X	
30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	X	
31 Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>		X
32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II.</i>		X
33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>	X	
34 Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1.</i>	X	
35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?	X	
35b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i>	X	
36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2.</i>		X
37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>		X
38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note: All Form 990 filers are required to complete Schedule O.	X	

Part V Statements Regarding Other IRS Filings and Tax ComplianceCheck if Schedule O contains a response or note to any line in this Part V ☐

	Yes	No
1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1,764	
1b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	0	
1c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	X	

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

	Yes	No
2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return. 2a 14,889		
b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions).	X	
3a Did the organization have unrelated business gross income of \$1,000 or more during the year?	X	
b If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	X	
4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?		X
b If "Yes," enter the name of the foreign country See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).		
5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		X
b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?		X
c If "Yes" to line 5a or 5b, did the organization file Form 8886-T?		
6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?		X
b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?		
7 Organizations that may receive deductible contributions under section 170(c).		
a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	X	
b If "Yes," did the organization notify the donor of the value of the goods or services provided?	X	
c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?		X
d If "Yes," indicate the number of Forms 8282 filed during the year 7d		
e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?		X
f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		X
g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?		
h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?		
8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?		
9 Sponsoring organizations maintaining donor advised funds.		
a Did the sponsoring organization make any taxable distributions under section 4966?		
b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?		
10 Section 501(c)(7) organizations. Enter:		
a Initiation fees and capital contributions included on Part VIII, line 12 10a		
b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b		
11 Section 501(c)(12) organizations. Enter:		
a Gross income from members or shareholders 11a		
b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) 11b		
12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?		
b If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b		
13 Section 501(c)(29) qualified nonprofit health insurance issuers.		
a Is the organization licensed to issue qualified health plans in more than one state? Note: See the instructions for additional information the organization must report on Schedule O.		
b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans 13b		
c Enter the amount of reserves on hand 13c		
14a Did the organization receive any payments for indoor tanning services during the tax year?		X
b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O		
15 Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N.	X	
16 Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O.		X

Form **990** (2019)

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.Check if Schedule O contains a response or note to any line in this Part VI ☒ **X****Section A. Governing Body and Management**

	Yes	No
1a Enter the number of voting members of the governing body at the end of the tax year 1a 31 If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.		
b Enter the number of voting members included on line 1a, above, who are independent. 1b 29		
2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2 X	
3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?	3	X
4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4	X
5 Did the organization become aware during the year of a significant diversion of the organization's assets?	5	X
6 Did the organization have members or stockholders?	6	X
7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a X	
b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	X
8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		
a The governing body?	8a X	
b Each committee with authority to act on behalf of the governing body?	8b X	
9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O.	9	X

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

	Yes	No
10a Did the organization have local chapters, branches, or affiliates?	10a	X
b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	
11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a X	
b Describe in Schedule O the process, if any, used by the organization to review this Form 990.		
12a Did the organization have a written conflict of interest policy? If "No," go to line 13	12a X	
b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b X	
c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c X	
13 Did the organization have a written whistleblower policy?	13 X	
14 Did the organization have a written document retention and destruction policy?	14 X	
15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
a The organization's CEO, Executive Director, or top management official	15a X	
b Other officers or key employees of the organization	15b X	
If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).		
16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a X	
b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b X	

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed ► ATTACHMENT 2

18 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
☒ Own website ☐ Another's website ☒ Upon request ☐ Other (explain on Schedule O)

19 Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

20 State the name, address, and telephone number of the person who possesses the organization's books and records ►
 LISA MARRA KELLY - CONTROLLER 220 HULLIHEN HALL NEWARK, DE 19716 302-831-2175

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent ContractorsCheck if Schedule O contains a response or note to any line in this Part VII ☒ X**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees****1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See instructions for the order in which to list the persons above.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) DIONISSIOS ASSANIS PRESIDENT	55.00 0.	X		X				1,165,313.	0.	50,811.
(2) KEITH WALTER CHIEF INVESTMENT OFFICER	55.00 0.				X			921,317.	0.	54,908.
(3) JAMES DICKER JR VP UNIVERSITY DEVELOPMENT	55.00 0.			X				584,451.	0.	55,397.
(4) ROBIN MORGAN PROVOST	55.00 0.			X				585,950.	0.	53,417.
(5) BRUCE WEBER DEAN	55.00 0.				X			527,253.	0.	70,097.
(6) DANIEL ROCCO HEAD FOOTBALL COACH	55.00 0.					X		544,531.	0.	43,667.
(7) LAURE ERGIN GENERAL COUNSEL	55.00 0.			X				470,541.	0.	54,087.
(8) JOHN LONG EXECUTIVE VICE PRESIDENT	55.00 0.			X				478,688.	0.	45,377.
(9) CHRISTINE RAWAK ATHLETIC DIRECTOR	55.00 0.				X			462,487.	0.	55,397.
(10) CHARLES RIORDAN VP RESEARCH	55.00 0.			X				436,346.	0.	55,472.
(11) MARTIN INGELSBY HEAD BASKETBALL COACH	55.00 0.					X		430,319.	0.	55,344.
(12) DANIEL RICH PROFESSOR	55.00 0.					X		421,448.	0.	61,601.
(13) STANLEY SANDLER PROFESSOR	55.00 0.					X		424,605.	0.	45,902.
(14) DONALD SPARKS PROFESSOR	55.00 0.					X		416,046.	0.	49,122.

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(15) LEVI THOMPSON DEAN	55.00 0.				X			403,723.	0.	58,047.
(16) MARY REMMLER VP STRATEGIC PLANNING	55.00 0.			X				390,820.	0.	68,479.
(17) SHARON PITT VP & CHIEF INFORMATION OFFICER	55.00 0.			X				391,980.	0.	60,772.
(18) KATHLEEN MATT DEAN	55.00 0.				X			387,009.	0.	56,649.
(19) GLENN CARTER VP COMMUNICATIONS	55.00 0.			X				392,577.	0.	32,986.
(20) BABATUNDE OGUNNAIKE FORMER DEAN/ PROFESSOR	55.00 0.						X	366,098.	0.	56,315.
(21) GREGORY OLER VP FINANCE	55.00 0.			X				358,129.	0.	57,897.
(22) PETER KRAWCHYK VP FACILITIES	55.00 0.			X				363,079.	0.	52,473.
(23) JOSE-LUIS RIERA VP STUDENT LIFE	55.00 0.			X				325,750.	0.	57,018.
(24) JOHN PELESKO DEAN	55.00 0.				X			337,049.	0.	45,717.
(25) LYNN OKAGAKI FORMER DEAN/ DEP PROVOST	55.00 0.						X	333,778.	0.	40,356.
1b Sub-total								11,919,287.	0.	1,337,308.
c Total from continuation sheets to Part VII, Section A								4,026,890.	0.	604,950.
d Total (add lines 1b and 1c)								15,946,177.	0.	1,942,258.

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ► 1296

- 3** Did the organization list any **former** officer, director, or trustee, key employee, or highest compensated employee on line 1a? *If "Yes," complete Schedule J for such individual*
- 4** For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? *If "Yes," complete Schedule J for such individual*
- 5** Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? *If "Yes," complete Schedule J for such person*

	Yes	No
3	X	
4	X	
5		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
ATTACHMENT 3		

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ► 489

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(26) GARY HENRY DEAN	55.00 0.				X			347,894.	0.	19,449.
(27) ESTELLA ATEKWANA DEAN	55.00 0.				X			320,058.	0.	47,217.
(28) JEFFREY GARLAND UNIVERSITY SECRETARY	55.00 0.			X				308,212.	0.	49,442.
(29) WAYNE GUTHRIE VICE PRESIDENT HUMAN RESOURCES	55.00 0.			X				316,570.	0.	40,223.
(30) GEORGE WATSON FORMER DEAN/ PROFESSOR	55.00 0.						X	311,615.	0.	43,973.
(31) BETH BRAND UNIVERSITY SECRETARY	55.00 0.			X				301,356.	0.	45,660.
(32) MARK RIEGER DEAN	55.00 0.				X			292,731.	0.	52,223.
(33) CAROL VUKELICH DEAN	55.00 0.				X			296,543.	0.	41,956.
(34) MOHSEN BADIEY FORMER INTERIM DEAN/ PROFESSOR	55.00 0.						X	261,023.	0.	53,387.
(35) DEBRA HESS NORRIS TRUSTEE, PROFESSOR	55.00 0.	X						268,198.	0.	38,727.
(36) JASON CASH FORMER INTERIM VP IT/ DEPUTY C	55.00 0.						X	195,068.	0.	44,966.
1b Sub-total								3,219,268.	0.	477,223.
c Total from continuation sheets to Part VII, Section A										
d Total (add lines 1b and 1c)										

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ► 1296

- 3** Did the organization list any **former** officer, director, or trustee, key employee, or highest compensated employee on line 1a? *If "Yes," complete Schedule J for such individual*
- 4** For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? *If "Yes," complete Schedule J for such individual*
- 5** Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? *If "Yes," complete Schedule J for such person*

	Yes	No
3	X	
4	X	
5		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ►

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(37) ALAN BRANGMAN (UNTIL 3/10/2019) FORMER EVP	55.00 0.						X	207,920.	0.	13,213.
(38) JOHN BRENNAN FORMER VP COMMUNICATIONS	55.00 0.						X	177,959.	0.	28,463.
(39) CHRISTOPHER LUCIER (UNTIL 5/20) FORMER VP ENROLL MGT	55.00 0.						X	164,249.	0.	14,022.
(40) FRANKLIN NEWTON FORMER CHIEF OF STAFF/ EXEC DI	55.00 0.						X	121,657.	0.	54,390.
(41) RODNEY MORRISON VP ENROLLMENT MANAGEMENT	55.00 0.			X				135,837.	0.	17,639.
(42) JOHN R. COCHRAN BOARD CHAIR	8.00 0.	X						0.	0.	0.
(43) TERRI L. KELLY BOARD VICE CHAIR	6.00 0.	X						0.	0.	0.
(44) TERENCE M. MURPHY BOARD VICE CHAIR	6.00 0.	X						0.	0.	0.
(45) IRWIN G. BURTON III BOARD, SECRETARY/TREASURER	6.00 0.	X						0.	0.	0.
(46) CAROL A. AMMON TRUSTEE	2.00 0.	X						0.	0.	0.
(47) CHRISTOPHER W. BAKER TRUSTEE	2.00 0.	X						0.	0.	0.
1b Sub-total								807,622.	0.	127,727.
c Total from continuation sheets to Part VII, Section A										
d Total (add lines 1b and 1c)										

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ► 1296

	Yes	No
3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual	X	
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	X	
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ►

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(48) JAMES C. BOREL ----- TRUSTEE	2.00 ----- 0.	X						0.	0.	0.
(49) ALLISON BURRIS CASTELLANOS ----- TRUSTEE	2.00 ----- 0.	X						0.	0.	0.
(50) JOAN F. COKER ----- TRUSTEE	2.00 ----- 0.	X						0.	0.	0.
(51) CLAIRE DEMATTEIS ----- TRUSTEE	2.00 ----- 0.	X						0.	0.	0.
(52) WILLIAM J. DIMONDI ----- TRUSTEE	2.00 ----- 0.	X						0.	0.	0.
(53) DONNA M. FONTANA ----- TRUSTEE	2.00 ----- 0.	X						0.	0.	0.
(54) CHAITANYA GADDE ----- TRUSTEE	2.00 ----- 0.	X						0.	0.	0.
(55) MICHAEL S. GELTZEILER ----- TRUSTEE	2.00 ----- 0.	X						0.	0.	0.
(56) KATHLEEN V. HAWKINS ----- TRUSTEE	2.00 ----- 0.	X						0.	0.	0.
(57) WILLIAM M. LAFFERTY ----- TRUSTEE	2.00 ----- 0.	X						0.	0.	0.
(58) NISHA LODHAVIA ----- TRUSTEE	2.00 ----- 0.	X						0.	0.	0.
1b Sub-total								0.	0.	0.
c Total from continuation sheets to Part VII, Section A										
d Total (add lines 1b and 1c)										

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ► 1296

	Yes	No
3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	X	
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	X	
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ►

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(59) GUY F. MARCOZZI ----- TRUSTEE	2.00 ----- 0.	X						0.	0.	0.
(60) JOHN W. PARADEE ----- TRUSTEE	2.00 ----- 0.	X						0.	0.	0.
(61) CLAUDIA PENA PORRETTI ----- TRUSTEE	2.00 ----- 0.	X						0.	0.	0.
(62) DONALD J. PUGLISI ----- TRUSTEE	2.00 ----- 0.	X						0.	0.	0.
(63) ROBERT F. RIDER JR ----- TRUSTEE	2.00 ----- 0.	X						0.	0.	0.
(64) EDMOND J. SANNINI ----- TRUSTEE	2.00 ----- 0.	X						0.	0.	0.
(65) DAVID W. SPARTIN ----- TRUSTEE	2.00 ----- 0.	X						0.	0.	0.
(66) SEAN X. WANG ----- TRUSTEE	2.00 ----- 0.	X						0.	0.	0.
(67) KENNETH C. WHITNEY ----- TRUSTEE	2.00 ----- 0.	X						0.	0.	0.
(68) JOHN CARNEY ----- TRUSTEE	2.00 ----- 0.	X						0.	0.	0.
(69) MICHAEL K. LYNCH ----- TRUSTEE	2.00 ----- 0.	X						0.	0.	0.
1b Sub-total								0.	0.	0.
c Total from continuation sheets to Part VII, Section A										
d Total (add lines 1b and 1c)										

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ► 1296

- 3** Did the organization list any **former** officer, director, or trustee, key employee, or highest compensated employee on line 1a? *If "Yes," complete Schedule J for such individual*
- 4** For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? *If "Yes," complete Schedule J for such individual*
- 5** Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? *If "Yes," complete Schedule J for such person*

	Yes	No
3	X	
4	X	
5		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ►

Part VII	Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees <i>(continued)</i>
-----------------	--

[illegible]

2	Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization	1296
---	---	------

		Yes	No
3	Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	X	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	X	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ►		

Part VIII Statement of RevenueCheck if Schedule O contains a response or note to any line in this Part VIII ☐

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
Contributions, Gifts, Grants and Other Similar Amounts	1a	Federated campaigns	1a				
	b	Membership dues	1b				
	c	Fundraising events	1c	22,088.			
	d	Related organizations	1d	10,013,390.			
	e	Government grants (contributions) . .	1e	127,620,769.			
	f	All other contributions, gifts, grants, and similar amounts not included above .	1f	31,366,720.			
	g	Noncash contributions included in lines 1a-1f.	1g	\$ 4,514,799.			
	h	Total. Add lines 1a-1f		169,022,967.			
	Program Service Revenue				Business Code		
2a		TUITION AND FEES	611310	650,051,859.	650,051,859.		
b		RESEARCH CONTRACTS/OTHER EXCHANGES	541715	214,146,508.	214,146,508.		
c		ROOM, BOARD AND OTHER AUXILIARY SERVICES	900004	94,097,156.	91,111,461.	2,985,695.	
d		OTHER PROGRAM REVENUE SOURCES	900004	42,137,148.	42,010,230.	126,918.	
e							
f		All other program service revenue					
g		Total. Add lines 2a-2f		1,000,432,671.			
Other Revenue	3	Investment income (including dividends, interest, and other similar amounts).		27,449,967.		-3,872,885.	31,322,852.
	4	Income from investment of tax-exempt bond proceeds .		0.			
	5	Royalties		778,297.			778,297.
			(i) Real	(ii) Personal			
	6a	Gross rents	6a				
	b	Less: rental expenses	6b				
	c	Rental income or (loss)	6c				
	d	Net rental income or (loss)		0.			
	7a	Gross amount from sales of assets other than inventory		(i) Securities	(ii) Other		
	7a		1,533,999,525.	3,099,257.			
	b	Less: cost or other basis and sales expenses . .	7b	1,476,775,951.			
	c	Gain or (loss)	7c	57,223,574.	3,099,257.		
	d	Net gain or (loss)		60,322,831.		980,297.	59,342,534.
	8a	Gross income from fundraising events (not including \$ 22,088. of contributions reported on line 1c). See Part IV, line 18	8a	0.			
	b	Less: direct expenses	8b	2,511.			
	c	Net income or (loss) from fundraising events.		-2,511.			-2,511.
	9a	Gross income from gaming activities. See Part IV, line 19	9a	38,700.			
b	Less: direct expenses	9b	26,706.				
c	Net income or (loss) from gaming activities.		11,994.			11,994.	
10a	Gross sales of inventory, less returns and allowances	10a	0.				
b	Less: cost of goods sold	10b	0.				
c	Net income or (loss) from sales of inventory.		0.				
Miscellaneous Revenue				Business Code			
	11a	INTRA UNIVERSITY REVENUE	900099	58,612,181.	58,612,181.		
	b	INCOME/(LOSS) FROM AFFILIATE	721110	-2,071,547.	-1,605,019.	-466,528.	
	c	LOSS ON EXTINGUISHMENT OF DEBT	900099	-1,965,332.	-1,965,332.		
	d	All other revenue					
	e	Total. Add lines 11a-11d		54,575,302.			
12	Total revenue. See instructions			1,312,591,518.	1,052,361,888.	-246,503.	91,453,166.

Part IX Statement of Functional Expenses*Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).*Check if Schedule O contains a response or note to any line in this Part IX ☐**Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.**

	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	14,571,886.	14,571,886.		
2 Grants and other assistance to domestic individuals. See Part IV, line 22	162,551,280.	162,551,280.		
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16	23,820,800.	23,820,800.		
4 Benefits paid to or for members	0.			
5 Compensation of current officers, directors, trustees, and key employees	14,138,949.	3,888,807.	9,480,958.	769,184.
6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	2,162,759.	1,659,425.	503,334.	
7 Other salaries and wages	511,797,588.	461,715,508.	40,057,530.	10,024,550.
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	56,312,287.	50,801,834.	4,407,467.	1,102,986.
9 Other employee benefits	98,208,188.	88,598,002.	7,686,588.	1,923,598.
10 Payroll taxes	32,379,309.	29,210,823.	2,534,274.	634,212.
11 Fees for services (nonemployees):				
a Management	0.			
b Legal	2,971,686.	475,888.	2,495,798.	
c Accounting	409,000.		409,000.	
d Lobbying	0.			
e Professional fundraising services. See Part IV, line 17.	0.			
f Investment management fees	5,530,527.		5,530,527.	
g Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O.)	76,746,312.	68,579,180.	7,156,576.	1,010,556.
12 Advertising and promotion	3,168,538.	2,775,265.	245,243.	148,030.
13 Office expenses	49,907,542.	47,046,824.	1,160,386.	1,700,332.
14 Information technology.	29,904,130.	9,235,724.	20,251,780.	416,626.
15 Royalties.	161,467.	150,416.	11,051.	
16 Occupancy	99,510,168.	95,345,745.	3,709,833.	454,590.
17 Travel	24,918,312.	23,555,939.	1,036,199.	326,174.
18 Payments of travel or entertainment expenses for any federal, state, or local public officials	0.			
19 Conferences, conventions, and meetings	2,373,597.	2,109,963.	231,114.	32,520.
20 Interest	22,207,573.	22,180,615.	26,958.	
21 Payments to affiliates.	0.			
22 Depreciation, depletion, and amortization	81,352,171.	75,848,148.	5,504,023.	
23 Insurance	2,799,554.	1,411,931.	1,387,245.	378.
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a OTHER EXPENSES	7,190,169.	5,543,921.	1,603,936.	42,312.
b BAD DEBT EXPENSE	5,861,232.	5,861,232.		
c BOND FEES	714,940.	714,940.		
d				
e All other expenses				
25 Total functional expenses. Add lines 1 through 24e	1,331,669,964.	1,197,654,096.	115,429,820.	18,586,048.
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720)	0.			

Part X Balance SheetCheck if Schedule O contains a response or note to any line in this Part X ☐

		(A) Beginning of year		(B) End of year
Assets	1 Cash - non-interest-bearing	183,579.	1	198,667.
	2 Savings and temporary cash investments.	292,372,725.	2	211,070,022.
	3 Pledges and grants receivable, net	80,173,351.	3	69,903,402.
	4 Accounts receivable, net.	10,208,230.	4	14,876,578.
	5 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons	0.	5	0.
	6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B).	0.	6	0.
	7 Notes and loans receivable, net	0.	7	0.
	8 Inventories for sale or use	516,525.	8	426,184.
	9 Prepaid expenses and deferred charges	1,091,130.	9	1,897,257.
	10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a 3,081,562,374.		
	b Less: accumulated depreciation.	10b 1,243,981,170.		
		1,706,808,504.	10c	1,837,581,204.
	11 Investments - publicly traded securities.	920,537,235.	11	847,972,267.
	12 Investments - other securities. See Part IV, line 11.	1,019,925,338.	12	1,013,914,780.
	13 Investments - program-related. See Part IV, line 11.	10,419,359.	13	8,252,469.
	14 Intangible assets	13,436.	14	10,936.
15 Other assets. See Part IV, line 11	0.	15	0.	
16 Total assets. Add lines 1 through 15 (must equal line 33)	4,042,249,412.	16	4,006,103,766.	
Liabilities	17 Accounts payable and accrued expenses.	125,653,231.	17	148,917,623.
	18 Grants payable	0.	18	0.
	19 Deferred revenue.	33,721,265.	19	44,071,182.
	20 Tax-exempt bond liabilities.	507,857,296.	20	504,549,718.
	21 Escrow or custodial account liability. Complete Part IV of Schedule D.	0.	21	0.
	22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons	0.	22	0.
	23 Secured mortgages and notes payable to unrelated third parties	0.	23	0.
	24 Unsecured notes and loans payable to unrelated third parties.	210,766,200.	24	204,793,523.
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D	591,926,640.	25	660,595,998.
	26 Total liabilities. Add lines 17 through 25.	1,469,924,632.	26	1,562,928,044.
Net Assets or Fund Balances	Organizations that follow FASB ASC 958, check here <input checked="" type="checkbox"/> and complete lines 27, 28, 32, and 33.			
	27 Net assets without donor restrictions	1,365,973,994.	27	1,246,616,445.
	28 Net assets with donor restrictions.	1,206,350,786.	28	1,196,559,277.
	Organizations that do not follow FASB ASC 958, check here <input type="checkbox"/> and complete lines 29 through 33.			
	29 Capital stock or trust principal, or current funds		29	
	30 Paid-in or capital surplus, or land, building, or equipment fund.		30	
	31 Retained earnings, endowment, accumulated income, or other funds.		31	
	32 Total net assets or fund balances	2,572,324,780.	32	2,443,175,722.
	33 Total liabilities and net assets/fund balances.	4,042,249,412.	33	4,006,103,766.

Form **990** (2019)

Part XI Reconciliation of Net AssetsCheck if Schedule O contains a response or note to any line in this Part XI ☒

1	Total revenue (must equal Part VIII, column (A), line 12)	1	1,312,591,518.
2	Total expenses (must equal Part IX, column (A), line 25)	2	1,331,669,964.
3	Revenue less expenses. Subtract line 2 from line 1	3	-19,078,446.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	2,572,324,780.
5	Net unrealized gains (losses) on investments	5	-35,261,424.
6	Donated services and use of facilities	6	0.
7	Investment expenses	7	0.
8	Prior period adjustments	8	0.
9	Other changes in net assets or fund balances (explain on Schedule O).	9	-74,809,188.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	10	2,443,175,722.

Part XII Financial Statements and ReportingCheck if Schedule O contains a response or note to any line in this Part XII. ☐

- 1** Accounting method used to prepare the Form 990: ☐ Cash ☒ Accrual ☐ Other _____
If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.
- 2a** Were the organization's financial statements compiled or reviewed by an independent accountant?
If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:
☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis
- b** Were the organization's financial statements audited by an independent accountant?
If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:
☐ Separate basis ☒ Consolidated basis ☐ Both consolidated and separate basis
- c** If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?
If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.
- 3a** As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?
- b** If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits . . .

	Yes	No
2a		X
2b	X	
2c	X	
3a	X	
3b	X	

Form **990** (2019)

SCHEDULE A
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2019

**Open to Public
Inspection**

Name of the organization

UNIVERSITY OF DELAWARE

Employer identification number

51-6000297

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i)**.
- 2 ☒ A school described in **section 170(b)(1)(A)(ii)**. (Attach Schedule E (Form 990 or 990-EZ).)
- 3 ☐ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii)**.
- 4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii)**. Enter the hospital's name, city, and state: _____
- 5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv)**. (Complete Part II.)
- 6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v)**.
- 7 ☐ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 8 ☐ A community trust described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 9 ☐ An agricultural research organization described in **section 170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: _____
- 10 ☐ An organization that normally receives: (1) more than 33 1/3 % of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3 % of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2)**. (Complete Part III.)
- 11 ☐ An organization organized and operated exclusively to test for public safety. See **section 509(a)(4)**.
- 12 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2)**. See **section 509(a)(3)**. Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
- a ☐ **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
- b ☐ **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
- c ☐ **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
- d ☐ **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
- e ☐ Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.

f Enter the number of supported organizations

g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
(A)						
(B)						
(C)						
(D)						
(E)						
Total						

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2019

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)
(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	174,013,470.	164,318,423.	174,608,928.	190,418,811.	169,032,450.	872,392,082.
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0.
3 The value of services or facilities furnished by a governmental unit to the organization without charge						0.
4 Total. Add lines 1 through 3.	174,013,470.	164,318,423.	174,608,928.	190,418,811.	169,032,450.	872,392,082.
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f).						31,619,143.
6 Public support. Subtract line 5 from line 4						840,772,939.

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
7 Amounts from line 4.	174,013,470.	164,318,423.	174,608,928.	190,418,811.	169,032,450.	872,392,082.
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	24,078,939.	25,082,321.	28,500,570.	36,437,368.	28,228,264.	142,327,462.
9 Net income from unrelated business activities, whether or not the business is regularly carried on						0.
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) . ATCH. 1	26,156.	257,340.		9,320,494.	38,700.	9,642,690.
11 Total support. Add lines 7 through 10						1,024,362,234.
12 Gross receipts from related activities, etc. (see instructions)					12	5,097,667,245.
13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here						<input type="checkbox"/>

Section C. Computation of Public Support Percentage

14 Public support percentage for 2019 (line 6, column (f) divided by line 11, column (f)).	14	82.08 %
15 Public support percentage from 2018 Schedule A, Part II, line 14	15	82.63 %
16a 33 1/3% support test - 2019. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here . The organization qualifies as a publicly supported organization.		<input checked="" type="checkbox"/>
b 33 1/3% support test - 2018. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here . The organization qualifies as a publicly supported organization		<input type="checkbox"/>
17a 10%-facts-and-circumstances test - 2019. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here . Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization.		<input type="checkbox"/>
b 10%-facts-and-circumstances test - 2018. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here . Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions		<input type="checkbox"/>

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II.
If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513 .						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b.						
8 Public support. (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
9 Amounts from line 6.						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on .						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						
14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here <input type="checkbox"/>						

Section C. Computation of Public Support Percentage

15 Public support percentage for 2019 (line 8, column (f), divided by line 13, column (f))	15	%
16 Public support percentage from 2018 Schedule A, Part III, line 15	16	%

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2019 (line 10c, column (f), divided by line 13, column (f)).	17	%
18 Investment income percentage from 2018 Schedule A, Part III, line 17	18	%

19a 33 1/3% support tests - 2019. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization. ☐

b 33 1/3% support tests - 2018. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization. ☐

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ☐

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

	Yes	No
1 Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>		
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>		
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer (b) and (c) below.</i>		
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in Part VI when and how the organization made the determination.</i>		
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in Part VI what controls the organization put in place to ensure such use.</i>		
4a Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.</i>		
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>		
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>		
5a Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i>		
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
c Substitutions only. Was the substitution the result of an event beyond the organization's control?		
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>		
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>		
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>		
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in Part VI.</i>		
b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>		
c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i>		
10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer 10b below.</i>		
b Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)</i>		

Part IV Supporting Organizations (continued)

	Yes	No
11 Has the organization accepted a gift or contribution from any of the following persons?		
a A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?		
b A family member of a person described in (a) above?		
c A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI .		

Section B. Type I Supporting Organizations

	Yes	No
1 Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.		
2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.		

Section C. Type II Supporting Organizations

	Yes	No
1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).		

Section D. All Type III Supporting Organizations

	Yes	No
1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).		
3 By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.		

Section E. Type III Functionally Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).			
a <input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below.			
b <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below.			
c <input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions).			
2 Activities Test. Answer (a) and (b) below.		Yes	No
a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.			
b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.			
3 Parent of Supported Organizations. Answer (a) and (b) below.			
a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI .			
b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.			

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

- 1** ☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1 Net short-term capital gain	1		
2 Recoveries of prior-year distributions	2		
3 Other gross income (see instructions)	3		
4 Add lines 1 through 3.	4		
5 Depreciation and depletion	5		
6 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7 Other expenses (see instructions)	7		
8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):			
a Average monthly value of securities	1a		
b Average monthly cash balances	1b		
c Fair market value of other non-exempt-use assets	1c		
d Total (add lines 1a, 1b, and 1c)	1d		
e Discount claimed for blockage or other factors (explain in detail in Part VI):			
2 Acquisition indebtedness applicable to non-exempt-use assets	2		
3 Subtract line 2 from line 1d.	3		
4 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions).	4		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 Multiply line 5 by .035.	6		
7 Recoveries of prior-year distributions	7		
8 Minimum Asset Amount (add line 7 to line 6)	8		
Section C - Distributable Amount			Current Year
1 Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2 Enter 85% of line 1.	2		
3 Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4 Enter greater of line 2 or line 3.	4		
5 Income tax imposed in prior year	5		
6 Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6		
7 <input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).			

Schedule A (Form 990 or 990-EZ) 2019

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D - Distributions		Current Year	
1	Amounts paid to supported organizations to accomplish exempt purposes		
2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity		
3	Administrative expenses paid to accomplish exempt purposes of supported organizations		
4	Amounts paid to acquire exempt-use assets		
5	Qualified set-aside amounts (prior IRS approval required)		
6	Other distributions (describe in Part VI). See instructions.		
7	Total annual distributions. Add lines 1 through 6.		
8	Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions.		
9	Distributable amount for 2019 from Section C, line 6		
10	Line 8 amount divided by line 9 amount		

Section E - Distribution Allocations (see instructions)		(i) Excess Distributions	(ii) Underdistributions Pre-2019	(iii) Distributable Amount for 2019
1	Distributable amount for 2019 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2019 (reasonable cause required - explain in Part VI). See instructions.			
3	Excess distributions carryover, if any, to 2019			
a	From 2014			
b	From 2015			
c	From 2016			
d	From 2017			
e	From 2018			
f	Total of lines 3a through e			
g	Applied to underdistributions of prior years			
h	Applied to 2019 distributable amount			
i	Carryover from 2014 not applied (see instructions)			
j	Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4	Distributions for 2019 from Section D, line 7: \$			
a	Applied to underdistributions of prior years			
b	Applied to 2019 distributable amount			
c	Remainder. Subtract lines 4a and 4b from 4.			
5	Remaining underdistributions for years prior to 2019, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI . See instructions.			
6	Remaining underdistributions for 2019. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI . See instructions.			
7	Excess distributions carryover to 2020. Add lines 3j and 4c.			
8	Breakdown of line 7:			
a	Excess from 2015			
b	Excess from 2016			
c	Excess from 2017			
d	Excess from 2018			
e	Excess from 2019			

Schedule A (Form 990 or 990-EZ) 2019

Part VI **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

ATTACHMENT 1

SCHEDULE A, PART II - OTHER INCOME

DESCRIPTION	2015	2016	2017	2018	2019	TOTAL
GAMING ACTIVITIES				30,571.	38,700.	69,271.
OTHER REVENUE	26,156.	257,340.		9,289,923.		9,573,419.
TOTALS	<u>26,156.</u>	<u>257,340.</u>		<u>9,320,494.</u>	<u>38,700.</u>	<u>9,642,690.</u>

Schedule of Contributors

OMB No. 1545-0047

2019

▶ **Attach to Form 990, Form 990-EZ, or Form 990-PF.**
▶ **Go to www.irs.gov/Form990 for the latest information.**

Name of the organization
UNIVERSITY OF DELAWARE

Employer identification number
51-6000297

Organization type (check one):

Filers of:

Section:

Form 990 or 990-EZ

☒ 501(c)(3) (enter number) organization

☐ 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation

☐ 527 political organization

Form 990-PF

☐ 501(c)(3) exempt private foundation

☐ 4947(a)(1) nonexempt charitable trust treated as a private foundation

☐ 501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

☐ For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

☒ For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of **(1)** \$5,000; or **(2)** 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.

☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year ▶ \$ _____

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Name of organization UNIVERSITY OF DELAWARE

Employer identification number
51-6000297**Part I** Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$ 10,013,390.	Person <input checked="checked" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
		\$	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
		\$	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
		\$	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
		\$	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
		\$	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
		\$	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)

Name of organization UNIVERSITY OF DELAWARE

Employer identification number

51-6000297

Part III **Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor.** Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of *exclusively* religious, charitable, etc., contributions of **\$1,000 or less** for the year. (Enter this information once. See instructions.) ► \$ _____

Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee

SCHEDULE C
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

- ▶ **Complete if the organization is described below.** ▶ **Attach to Form 990 or Form 990-EZ.**
▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

OMB No. 1545-0047

2019

**Open to Public
Inspection**

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

- Section 501(c)(4), (5), or (6) organizations: Complete Part III.

Name of organization UNIVERSITY OF DELAWARE	Employer identification number 51-6000297
--	--

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

- 1 Provide a description of the organization's direct and indirect political campaign activities in Part IV. (see instructions for definition of "political campaign activities")
- 2 Political campaign activity expenditures (see instructions) ▶ \$
- 3 Volunteer hours for political campaign activities (see instructions)

Part I-B Complete if the organization is exempt under section 501(c)(3).

- 1 Enter the amount of any excise tax incurred by the organization under section 4955. ▶ \$
- 2 Enter the amount of any excise tax incurred by organization managers under section 4955 . . ▶ \$
- 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? ☐ Yes ☐ No
- 4a Was a correction made? ☐ Yes ☐ No
- b If "Yes," describe in Part IV.

Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

- 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities. ▶ \$
- 2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities ▶ \$
- 3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b ▶ \$
- 4 Did the filing organization file **Form 1120-POL** for this year? ☐ Yes ☐ No
- 5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0-.	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0-.
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2019

Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

A Check ☐ if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures).

B Check ☐ if the filing organization checked box A and "limited control" provisions apply.

Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)		(a) Filing organization's totals	(b) Affiliated group totals												
1a Total lobbying expenditures to influence public opinion (grassroots lobbying)															
b Total lobbying expenditures to influence a legislative body (direct lobbying)															
c Total lobbying expenditures (add lines 1a and 1b)															
d Other exempt purpose expenditures															
e Total exempt purpose expenditures (add lines 1c and 1d)															
f Lobbying nontaxable amount. Enter the amount from the following table in both columns.															
<table border="1"> <thead> <tr> <th>If the amount on line 1e, column (a) or (b) is:</th> <th>The lobbying nontaxable amount is:</th> </tr> </thead> <tbody> <tr> <td>Not over \$500,000</td> <td>20% of the amount on line 1e.</td> </tr> <tr> <td>Over \$500,000 but not over \$1,000,000</td> <td>\$100,000 plus 15% of the excess over \$500,000.</td> </tr> <tr> <td>Over \$1,000,000 but not over \$1,500,000</td> <td>\$175,000 plus 10% of the excess over \$1,000,000.</td> </tr> <tr> <td>Over \$1,500,000 but not over \$17,000,000</td> <td>\$225,000 plus 5% of the excess over \$1,500,000.</td> </tr> <tr> <td>Over \$17,000,000</td> <td>\$1,000,000.</td> </tr> </tbody> </table>		If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:	Not over \$500,000	20% of the amount on line 1e.	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.	Over \$17,000,000	\$1,000,000.		
If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:														
Not over \$500,000	20% of the amount on line 1e.														
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.														
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.														
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.														
Over \$17,000,000	\$1,000,000.														
g Grassroots nontaxable amount (enter 25% of line 1f)															
h Subtract line 1g from line 1a. If zero or less, enter -0-															
i Subtract line 1f from line 1c. If zero or less, enter -0-															
j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?			<input type="checkbox"/> Yes <input type="checkbox"/> No												

4-Year Averaging Period Under Section 501(h)

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below.

See the separate instructions for lines 2a through 2f.)

Lobbying Expenditures During 4-Year Averaging Period					
Calendar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) Total
2a Lobbying nontaxable amount					
b Lobbying ceiling amount (150% of line 2a, column (e))					
c Total lobbying expenditures					
d Grassroots nontaxable amount					
e Grassroots ceiling amount (150% of line 2d, column (e))					
f Grassroots lobbying expenditures					

Schedule C (Form 990 or 990-EZ) 2019

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes," response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity.

	(a)		(b)
	Yes	No	Amount
1 During the year, did the filing organization attempt to influence foreign, national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:			
a Volunteers?		X	
b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	X		
c Media advertisements?		X	
d Mailings to members, legislators, or the public?	X		
e Publications, or published or broadcast statements?		X	
f Grants to other organizations for lobbying purposes?		X	
g Direct contact with legislators, their staffs, government officials, or a legislative body?	X		231,596.
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		X	
i Other activities?	X		45,000.
j Total. Add lines 1c through 1i			276,596.
2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		X	
b If "Yes," enter the amount of any tax incurred under section 4912			
c If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

	Yes	No
1 Were substantially all (90% or more) dues received nondeductible by members?	1	
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2	
3 Did the organization agree to carry over lobbying and political campaign activity expenditures from the prior year?	3	

Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."

1 Dues, assessments and similar amounts from members	1	
2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
a Current year	2a	
b Carryover from last year.	2b	
c Total	2c	
3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues.	3	
4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5 Taxable amount of lobbying and political expenditures (see instructions)	5	

Part IV Supplemental Information

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (see instructions); and Part II-B, line 1. Also, complete this part for any additional information.

SEE PAGE 4

Part IV Supplemental Information (continued)

SCHEDULE C, PART II-B, LINE 1B

UNIVERSITY PERSONNEL MET WITH MEMBERS OF CONGRESS AND THEIR STAFF IN WASHINGTON DC TO DISCUSS RESEARCH PROJECTS AND OTHER MATTERS AFFECTING HIGHER EDUCATION. UNIVERSITY PERSONNEL MET AND DISCUSSED WITH STATE REPRESENTATIVES CONCERNING APPROPRIATIONS AND OTHER MATTERS AFFECTING HIGHER EDUCATION.

SCHEDULE C, PART II-B, LINE 1G

A PORTION OF THE UNIVERSITY'S DIRECTOR OF STATE GOVERNMENTAL RELATIONS (25%), THE GOVERNMENT RELATIONS ASSISTANT (25%) AND THE UNIVERSITY'S DIRECTOR OF FEDERAL GOVERNMENTAL RELATIONS TIME (45%) IS ASSOCIATED WITH LOBBYING ACTIVITIES.

SCHEDULE C, PART II-B, LINE 1I

THE UNIVERSITY IS A MEMBER OF SEVERAL TRADE ASSOCIATIONS RELATED TO HIGHER EDUCATION. A PORTION OF THE MEMBERSHIP DUES IS REPORTED BY THE ASSOCIATIONS AS BEING RELATED TO LOBBYING ACTIVITIES.

SCHEDULE D
(Form 990)

Department of the Treasury
Internal Revenue Service

Name of the organization

UNIVERSITY OF DELAWARE

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2019

Open to Public
Inspection

Employer identification number

51-6000297

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.

Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year	1.	
2 Aggregate value of contributions to (during year)		
3 Aggregate value of grants from (during year) . .	207.	
4 Aggregate value at end of year	32,792.	
5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	

Part II Conservation Easements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).

<input type="checkbox"/> Preservation of land for public use (for example, recreation or education)	<input type="checkbox"/> Preservation of a historically important land area
<input type="checkbox"/> Protection of natural habitat	<input type="checkbox"/> Preservation of a certified historic structure
<input type="checkbox"/> Preservation of open space	

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

	Held at the End of the Tax Year
a Total number of conservation easements	2a
b Total acreage restricted by conservation easements	2b
c Number of conservation easements on a certified historic structure included in (a)	2c
d Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ _____

4 Number of states where property subject to conservation easement is located ▶ _____

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ _____

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ \$ _____

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? ☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenue included on Form 990, Part VIII, line 1. ▶ \$ 528,590.

(ii) Assets included in Form 990, Part X. ▶ \$ 9,156,483.

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items:

a Revenue included on Form 990, Part VIII, line 1. ▶ \$ _____

b Assets included in Form 990, Part X. ▶ \$ _____

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2019

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply):

- a** ☒ Public exhibition **d** ☒ Loan or exchange program
b ☒ Scholarly research **e** ☐ Other _____
c ☒ Preservation for future generations

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☒ No

Part IV Escrow and Custodial Arrangements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? ☒ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII and complete the following table:

	Amount
c Beginning balance	1c 3,507,236.
d Additions during the year	1d 150,606,866.
e Distributions during the year	1e 153,103,814.
f Ending balance	1f 1,010,288.

2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? ☐ Yes ☒ No

b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII ☐

Part V Endowment Funds.

Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance	1387414579.	1336129985.	1289925621.	1192718242.	1274691888.
b Contributions	15,040,000.	17,202,000.	13,216,000.	6,753,000.	9,696,000.
c Net investment earnings, gains, and losses	28,584,422.	87,957,623.	88,938,543.	142,392,590.	-43,066,164.
d Grants or scholarships	8,225,663.	7,992,998.	7,687,856.	7,569,621.	7,372,646.
e Other expenditures for facilities and programs	44,607,916.	44,239,408.	46,635,047.	42,878,000.	39,842,000.
f Administrative expenses	1,851,422.	1,642,623.	1,627,276.	1,490,590.	1,388,836.
g End of year balance	1376354000.	1387414579.	1336129985.	1289925621.	1192718242.

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

a Board designated or quasi-endowment ▶ 26.1500 %

b Permanent endowment ▶ 27.1000 %

c Term endowment ▶ 46.7500 %

The percentages on lines 2a, 2b, and 2c should equal 100%.

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

(i) Unrelated organizations **3a(i)** ☐ Yes ☒ No

(ii) Related organizations **3a(ii)** ☐ Yes ☒ No

b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? **3b** ☐ Yes ☒ No

4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		58,375,321.		58,375,321.
b Buildings		2030057353.	698,035,982.	1,332,021,371.
c Leasehold improvements		103,029,063.	15,562,013.	87,467,050.
d Equipment		338,248,999.	224,851,152.	113,397,847.
e Other		551,851,638.	305,532,023.	246,319,615.
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)				1,837,581,204.

Schedule D (Form 990) 2019

Part VII Investments - Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely held equity interests		
(3) Other		
(A) LIMITED PARTNERSHIPS	933,589,970.	FMV
(B) FUNDS HELD IN TRUST	76,835,872.	FMV
(C) MORTGAGES	540,159.	FMV
(D) OTHER	2,948,779.	
(E)		
(F)		
(G)		
(H)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) . ▶	1,013,914,780.	

Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.) . ▶		

Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) ▶	

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) POST RETIREMENT OBLIGATION	569,656,933.
(3) INTEREST RATE SWAP	38,044,255.
(4) ASSET RETIREMENT OBLIGATION	15,828,907.
(5) ENDOWMENT LIABILITY	13,516,126.
(6) STUDENT LOAN PAYABLE	10,336,948.
(7) ENVIRONMENTAL LIABILITY	5,802,325.
(8) ANNUITY & LIFE INCOME FUNDS	5,166,004.
(9) OTHER LIABILITIES	2,244,500.
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶	660,595,998.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII ☒

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements	1	942,203,241.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
a	Net unrealized gains (losses) on investments	2a	-35,261,424.
b	Donated services and use of facilities	2b	
c	Recoveries of prior year grants	2c	
d	Other (Describe in Part XIII.)	2d	2,396,533.
e	Add lines 2a through 2d	2e	-32,864,891.
3	Subtract line 2e from line 1	3	975,068,132.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	5,530,527.
b	Other (Describe in Part XIII.)	4b	331,992,859.
c	Add lines 4a and 4b	4c	337,523,386.
5	Total revenue. Add lines 3 and 4c . (This must equal Form 990, Part I, line 12.)	5	1312591518.

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements	1	1071352297.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
a	Donated services and use of facilities	2a	
b	Prior year adjustments	2b	
c	Other losses	2c	
d	Other (Describe in Part XIII.)	2d	
e	Add lines 2a through 2d	2e	
3	Subtract line 2e from line 1	3	1071352297.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	5,530,527.
b	Other (Describe in Part XIII.)	4b	254,787,140.
c	Add lines 4a and 4b	4c	260,317,667.
5	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line 18.)	5	1331669964.

Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

SEE PAGE 5

Part XIII Supplemental Information (continued)

SCHEDULE D, PART III, LINE 4

THE UNIVERSITY MUSEUMS SEEK TO ENHANCE THE EDUCATIONAL AND SCHOLARLY MISSION OF THE UNIVERSITY OF DELAWARE THROUGH THE EXHIBITION, ONLINE PRESENTATION, STUDY, PRESERVATION, AND GROWTH OF ITS UNIQUE COLLECTIONS IN 20TH AND 21ST CENTURY AMERICAN ART (WITH PARTICULAR STRENGTHS IN THE BRANDYWINE SCHOOL, AFRICAN AMERICAN ART, AND PHOTOGRAPHY), MINERALS, AND PRE-COLUMBIAN CERAMICS. THE UNIVERSITY MUSEUMS ENRICH CULTURAL LIFE BEYOND THE CAMPUS THROUGH PRESENTATION OF THE WORK OF RECOGNIZED ARTISTS AND THROUGH OUTREACH PROGRAMS TO SELECTED AUDIENCES, INCLUDING K-12 STUDENTS, EDUCATORS, AND HISTORICALLY BLACK COLLEGES AND UNIVERSITIES. THE UNIVERSITY MUSEUMS ACHIEVE THIS THROUGH PUBLIC EXHIBITIONS OPEN FREE OF CHARGE TO THE UNIVERSITY COMMUNITY AND THE GENERAL PUBLIC; THROUGH MAKING COLLECTIONS ACCESSIBLE TO INDIVIDUAL STUDENTS, CLASSES, AND SCHOLARS; AND THROUGH OFFERING PUBLIC PROGRAMS ON FACETS OF THE COLLECTION FREE OF CHARGE TO THE UNIVERSITY COMMUNITY AND THE GENERAL PUBLIC.

SCHEDULE D, PART IV, LINE 1B

AGENCY ACCOUNTS	\$ 3,844,903
EXTERNAL FINANCIAL AID	(3,374,310)
STUDENT GROUPS	539,695

	\$ 1,010,288

THE UNIVERSITY IS REGULARLY REQUESTED TO ACT AS FISCAL AGENT FOR FUNDS THAT BELONG TO A RELATED THIRD PARTY. NORMALLY, A CURRENT OR EXPECTED

Part XIII Supplemental Information (continued)

MUTUAL BENEFIT TO BOTH THE THIRD PARTY AND THE UNIVERSITY BEYOND JUST THE FISCAL AGENT RELATIONSHIP PROMPTS SUCH A REQUEST. SUCH REQUESTS MAY RANGE FROM LARGE ORGANIZATIONS SEEKING AN ON-GOING RELATIONSHIP WITH THE UNIVERSITY TO ONE-TIME REQUESTS FOR A DEPOSITORY FOR FUNDS FOR A DEPARTMENTAL RETIREMENT EVENT. WHEN THIS FISCAL AGENCY REQUEST IS GRANTED, A UNIVERSITY (AGENCY) ACCOUNT IS SET UP IN THE UNIVERSITY ACCOUNTING SYSTEM. AGENCY ACCOUNTS WITH DEPOSITS ON HAND FROM THIRD PARTY ORGANIZATIONS ARE LIABILITIES OF THE UNIVERSITY WHILE SUCH ACCOUNTS IN DEFICIT CONSTITUTE RECEIVABLES DUE TO THE UNIVERSITY.

SCHEDULE D, PART V, LINE 4

THE UNIVERSITY'S ENDOWMENT FUND'S PURPOSE IS TO PROVIDE IN PERPETUITY FINANCIAL SUPPORT OF THE UNIVERSITY'S EDUCATIONAL GOALS. THE INTENDED USES OF THE ENDOWMENT FUNDS ARE TO PROVIDE EDUCATIONAL AND GENERAL SUPPORT, SUCH AS SCHOLARSHIPS, PRIZES AND AWARDS, FACILITIES AND EDUCATIONAL PROGRAM SUPPORT, AND GENERAL OPERATIONAL SUPPORT.

SCHEDULE D, PART X, LINE 2

THE UNIVERSITY HAS BEEN RECOGNIZED BY THE INTERNAL REVENUE SERVICE (IRS) AS EXEMPT FROM FEDERAL INCOME TAX UNDER SECTION 501(C) (3) OF THE U.S. INTERNAL REVENUE CODE, EXCEPT FOR TAXES ON INCOME FROM ACTIVITIES UNRELATED TO ITS EXEMPT PURPOSE. ACCORDINGLY, NO PROVISION FOR INCOME TAXES HAS BEEN MADE IN THE ACCOMPANYING CONSOLIDATED FINANCIAL STATEMENTS. MANAGEMENT HAS ANALYZED THE TAX POSITIONS TAKEN BY THE UNIVERSITY AND HAS CONCLUDED THAT AS OF JUNE 30, 2020 AND 2019, THERE ARE NO UNCERTAIN POSITIONS. THE UNIVERSITY IS SUBJECT TO ROUTINE AUDITS BY TAXING JURISDICTIONS; HOWEVER, THERE ARE CURRENTLY NO AUDITS FOR ANY

Part XIII Supplemental Information *(continued)*

TAX PERIODS IN PROGRESS.

SCHEDULE D, PART XI, LINE 2D

CHANGE IN NONOPERATING LIABILITIES	\$	1,477,089
INSURANCE PROCEEDS	\$	919,444

SCHEDULE D, PART XI, LINE 4B

SCHOLARSHIPS	\$	192,213,742
INTRA UNIVERSITY REVENUE	\$	58,612,181
CHANGE IN POST EMPLOYMENT OBLIGATIONS	\$	67,792,099
CHANGE IN SWAP	\$	9,691,519
GAIN ON DISPOSAL	\$	2,968,378
BOND FEES	\$	714,940

SCHEDULE D, PART XII, LINE 4B

SCHOLARSHIPS	\$	192,213,743
INTRA UNIVERSITY REVENUE	\$	58,612,181
GAIN ON DISPOSAL	\$	2,968,378
RELATED PARTY EXPENSE	\$	277,898
BOND FEES	\$	714,940

**SCHEDULE E
(Form 990 or 990-EZ)**

Department of the Treasury
Internal Revenue Service

Schools

- **Complete if the organization answered "Yes" on Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.**
 ► **Attach to Form 990 or Form 990-EZ.**
 ► **Go to www.irs.gov/Form990 for the latest information.**

OMB No. 1545-0047

2019

Open to Public Inspection

Name of the organization
UNIVERSITY OF DELAWARE

Employer identification number
51-6000297

Part I

	YES	NO
1 Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?	X	
2 Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	X	
3 Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe. If "No," please explain. If you need more space, use Part II	X	
SEE SUPPLEMENTAL PAGE		
4 Does the organization maintain the following?		
a Records indicating the racial composition of the student body, faculty, and administrative staff?	X	
b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?	X	
c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?	X	
d Copies of all material used by the organization or on its behalf to solicit contributions?	X	
If you answered "No" to any of the above, please explain. If you need more space, use Part II.		
5 Does the organization discriminate by race in any way with respect to:		
a Students' rights or privileges?		X
b Admissions policies?		X
c Employment of faculty or administrative staff?		X
d Scholarships or other financial assistance?		X
e Educational policies?		X
f Use of facilities?		X
g Athletic programs?		X
h Other extracurricular activities?		X
If you answered "Yes" to any of the above, please explain. If you need more space, use Part II.		
6a Does the organization receive any financial aid or assistance from a governmental agency?	X	
b Has the organization's right to such aid ever been revoked or suspended?		X
If you answered "Yes" on either line 6a or line 6b, explain on Part II.		
7 Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," explain on Part II	X	

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or Form 990-EZ.

Schedule E (Form 990 or 990-EZ) 2019

Part II **Supplemental Information.** Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also provide any other additional information (see instructions).

SCHEDULE E, PART I, LINE 3

THE UNIVERSITY OF DELAWARE IS COMMITTED TO ASSURING EQUAL OPPORTUNITY FOR ALL PERSONS AND DOES NOT DISCRIMINATE ON THE BASIS OF RACE, COLOR, GENDER, RELIGION, ANCESTRY, NATIONAL ORIGIN, SEXUAL ORIENTATION, VETERAN STATUS, AGE, OR DISABILITY IN ITS EDUCATIONAL PROGRAMS, ACTIVITIES, ADMISSIONS, OR EMPLOYMENT PRACTICES. THIS STATEMENT IS INCLUDED ON A VARIETY OF UNIVERSITY FORMS AND PUBLICATIONS. THE UNIVERSITY'S COMMITMENT TO DIVERSITY IS ALSO REFLECTED ON ITS HOME PAGE WWW.UDEL.EDU AND CAN ALSO BE FOUND AT WWW.UDEL.EDU/DIVERSITY.

SCHEDULE E, PART I, LINE 6A

THE UNIVERSITY OF DELAWARE PARTICIPATES IN THE FOLLOWING FEDERAL TITLE IV STUDENT FINANCIAL AID PROGRAMS: FEDERAL PELL, FSEOG, FEDERAL WORK STUDY, FEDERAL PERKINS LOAN, FEDERAL STAFFORD LOAN, AND TEACH GRANT.

**SCHEDULE F
(Form 990)**

Department of the Treasury
Internal Revenue Service

Name of the organization

UNIVERSITY OF DELAWARE

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2019

**Open to Public
Inspection**

Employer identification number

51-6000297

Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 14b.

- 1 For grantmakers.** Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ☒ **Yes** ☐ **No**
- 2 For grantmakers.** Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.

3 Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.)

(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in the region	(f) Total expenditures for and investments in the region
(1) CENTRAL AMERICA/CARIBBEAN	0.	0.	INVESTMENTS		220,549,043.
(2) EUROPE	0.	0.	INVESTMENTS		46,097,992.
(3) CENTRAL AMERICA/CARIBBEAN	0.	0.	GRANTMAKING	RESEARCH	48,365.
(4) EUROPE	0.	0.	GRANTMAKING	RESEARCH	165,875.
(5)					
(6)					
(7)					
(8)					
(9)					
(10)					
(11)					
(12)					
(13)					
(14)					
(15)					
(16)					
(17)					
3a Subtotal					266,861,275.
b Total from continuation sheets to Part I					
c Totals (add lines 3a and 3b)					266,861,275.

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2019

Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1)			CENT. AMERICA/CARIBBEAN	RESEARCH					
(2)			EUROPE/ICELAND/GREENLAND	SUBAWARD	48,365.	WIRE			
(3)				RESEARCH	165,875.	WIRE			
(4)									
(5)									
(6)									
(7)									
(8)									
(9)									
(10)									
(11)									
(12)									
(13)									
(14)									
(15)									
(16)									

2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter 2.

3 Enter total number of other organizations or entities

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16.
Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of noncash assistance	(g) Description of noncash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1) UNDERGRADUATE SCHOLARSHIP	CENT. AMERICA/CARIBBEAN	2.	74,987.	CREDIT TO AR			
(2) UNDERGRADUATE SCHOLARSHIP	SOUTH AMERICA	5.	88,084.	CREDIT TO AR			
(3) UNDERGRADUATE SCHOLARSHIP	NORTH AMERICA	6.	312,887.	CREDIT TO AR			
(4) UNDERGRADUATE SCHOLARSHIP	EAST ASIA/PACIFIC	39.	269,126.	CREDIT TO AR			
(5) UNDERGRADUATE SCHOLARSHIP	SUB-SAHARAN AFRICA	8.	375,251.	CREDIT TO AR			
(6) UNDERGRADUATE SCHOLARSHIP	EUROPE/ICELAND/GREENLAND	33.	1,322,532.	CREDIT TO AR			
(7) UNDERGRADUATE SCHOLARSHIP	SOUTH ASIA	14.	157,606.	CREDIT TO AR			
(8) UNDERGRADUATE SCHOLARSHIP	RUSSIA/NEWLY IND. STATES	1.	10,000.	CREDIT TO AR			
(9) UNDERGRADUATE SCHOLARSHIP	MIDDLE EAST/NORTH AFRICA	11.	52,386.	CREDIT TO AR			
(10) GRADUATE SCHOLARSHIPS	CENT. AMERICA/CARIBBEAN	14.	326,076.	CREDIT TO AR			
(11) GRADUATE SCHOLARSHIPS	EAST ASIA/PACIFIC	415.	8,326,356.	CREDIT TO AR			
(12) GRADUATE SCHOLARSHIPS	EUROPE/ICELAND/GREENLAND	64.	1,723,160.	CREDIT TO AR			
(13) GRADUATE SCHOLARSHIPS	MIDDLE EAST/NORTH AFRICA	66.	1,477,393.	CREDIT TO AR			
(14) GRADUATE SCHOLARSHIPS	NORTH AMERICA	14.	281,620.	CREDIT TO AR			
(15) GRADUATE SCHOLARSHIPS	RUSSIA/NEWLY IND. STATES	12.	358,549.	CREDIT TO AR			
(16) GRADUATE SCHOLARSHIPS	SOUTH ASIA	212.	5,285,454.	CREDIT TO AR			
(17) GRADUATE SCHOLARSHIPS	SOUTH AMERICA	45.	1,000,012.	CREDIT TO AR			
(18) GRADUATE SCHOLARSHIPS	SUB-SAHARAN AFRICA	54.	1,399,835.	CREDIT TO AR			

Schedule F (Form 990) 2019

Part III **Grants and Other Assistance to Individuals Outside the United States.** Complete if the organization answered "Yes" on Form 990, Part IV, line 16.
Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of noncash assistance	(g) Description of noncash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1) GRADUATE FELLOWSHIP	CENT. AMERICA/CARIBBEAN	5.	87,596.	WIRE			
(2) GRADUATE FELLOWSHIP	EAST ASIA/PACIFIC	81.	487,466.	WIRE			
(3) GRADUATE FELLOWSHIP	EUROPE/ICELAND/GREENLAND	7.	51,120.	WIRE			
(4) GRADUATE FELLOWSHIP	MIDDLE EAST/NORTH AFRICA	2.	8,250.	WIRE			
(5) GRADUATE FELLOWSHIP	NORTH AMERICA	2.	2,319.	WIRE			
(6) GRADUATE FELLOWSHIP	SOUTH ASIA	24.	68,737.	WIRE			
(7) GRADUATE FELLOWSHIP	SOUTH AMERICA	2.	50,372.	WIRE			
(8) GRADUATE FELLOWSHIP	SUB-SAHARAN AFRICA	3.	9,387.	WIRE			
(9)							
(10)							
(11)							
(12)							
(13)							
(14)							
(15)							
(16)							
(17)							
(18)							

Schedule F (Form 990) 2019

Part IV Foreign Forms

- 1** Was the organization a U.S. transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)* ☒ **Yes** ☐ **No**
- 2** Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)*. ☐ **Yes** ☒ **No**
- 3** Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)* ☒ **Yes** ☐ **No**
- 4** Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)* ☒ **Yes** ☐ **No**
- 5** Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)* ☒ **Yes** ☐ **No**
- 6** Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990)* ☐ **Yes** ☒ **No**

Schedule F (Form 990) 2019

Part V**Supplemental Information**

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

SCHEDULE F, PART I, LINE 1

MONITORING THE USE OF GRANT FUNDS

THE UNIVERSITY'S OVERSIGHT AND CONTROLS OVER RESEARCH FUNDS IS FACILITATED BY PROCESSES AND CONTROLS INHERENT IN OUR UNIVERSITY'S ERP SYSTEM. DISBURSEMENT OF FUNDS IS CONTROLLED BY THE RESEARCH OFFICE AND INSTITUTIONAL CRITERIA THAT ARE MONITORED BY THE SYSTEM, THE RESEARCH OFFICE, AND COLLABORATION BETWEEN VARIOUS DEPARTMENTS OF THE UNIVERSITY.

SCHEDULE G
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Name of the organization

UNIVERSITY OF DELAWARE

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

▶ Attach to Form 990 or Form 990-EZ.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2019

**Open to Public
Inspection**

Employer identification number

51-6000297

Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17.
Form 990-EZ filers are not required to complete this part.

1 Indicate whether the organization raised funds through any of the following activities. Check all that apply.

- | | |
|--|---|
| a <input type="checkbox"/> Mail solicitations | e <input type="checkbox"/> Solicitation of non-government grants |
| b <input type="checkbox"/> Internet and email solicitations | f <input type="checkbox"/> Solicitation of government grants |
| c <input type="checkbox"/> Phone solicitations | g <input type="checkbox"/> Special fundraising events |
| d <input type="checkbox"/> In-person solicitations | |

- 2a** Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? ☐ **Yes** ☐ **No**
- b** If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization.

(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?		(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
		Yes	No			
1						
2						
3						
4						
5						
6						
7						
8						
9						
10						
Total				▶		

- 3** List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

		(a) Event #1	(b) Event #2	(c) Other events	(d) Total events
		WVUD RADIOTHON (event type)	(event type)	(total number)	(add col. (a) through col. (c))
Revenue	1 Gross receipts	22,088.			22,088.
	2 Less: Contributions	22,088.			22,088.
	3 Gross income (line 1 minus line 2)				
Direct Expenses	4 Cash prizes	1,023.			1,023.
	5 Noncash prizes				
	6 Rent/facility costs				
	7 Food and beverages				
	8 Entertainment				
	9 Other direct expenses	1,488.			1,488.
	10 Direct expense summary. Add lines 4 through 9 in column (d)				2,511.
	11 Net income summary. Subtract line 10 from line 3, column (d)				-2,511.

Part III Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

		(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
Revenue	1 Gross revenue			38,700.	38,700.
Direct Expenses	2 Cash prizes			15,513.	15,513.
	3 Noncash prizes				
	4 Rent/facility costs				
	5 Other direct expenses			11,193.	11,193.
	6 Volunteer labor	<input type="checkbox"/> Yes <input type="checkbox"/> No	<input type="checkbox"/> Yes <input type="checkbox"/> No	<input checked="" type="checkbox"/> Yes 100.0000 % <input type="checkbox"/> No	
	7 Direct expense summary. Add lines 2 through 5 in column (d)				26,706.
	8 Net gaming income summary. Subtract line 7 from line 1, column (d)				11,994.

9 Enter the state(s) in which the organization conducts gaming activities: DE,

a Is the organization licensed to conduct gaming activities in each of these states? ☒ Yes ☐ No

b If "No," explain: _____

10a Were any of the organization's gaming licenses revoked, suspended, or terminated during the tax year? ☐ Yes ☒ No

b If "Yes," explain: _____

- 11** Does the organization conduct gaming activities with nonmembers? ☐ Yes ☒ No
- 12** Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming? ☐ Yes ☒ No
- 13** Indicate the percentage of gaming activity conducted in:
- | | | |
|--------------------------------------|------------|------------|
| a The organization's facility | 13a | 100.0000 % |
| b An outside facility | 13b | % |
- 14** Enter the name and address of the person who prepares the organization's gaming/special events books and records:

Name ▶ ANDREA YOUNG

Address ▶ 108 D DELAWARE FIELD HOUSE NEWARK, DE 19716

- 15 a** Does the organization have a contract with a third party from whom the organization receives gaming revenue? ☐ Yes ☒ No
- b** If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ _____ and the amount of gaming revenue retained by the third party ▶ \$ _____.
- c** If "Yes," enter name and address of the third party:

Name ▶

Address ▶

16 Gaming manager information:

Name ▶ ANDREA YOUNG

Gaming manager compensation ▶ \$ _____

Description of services provided ▶ RECORDKEEPER

☐ Director/officer☒ Employee☐ Independent contractor**17** Mandatory distributions:

- a** Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? ☐ Yes ☒ No
- b** Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$ _____

Part IV **Supplemental Information.** Provide the explanation required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information (see instructions).

SCHEDULE I
(Form 990)

Grants and Other Assistance to Organizations,
Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.
▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for the latest information.

Department of the Treasury
Internal Revenue Service

Name of the organization

UNIVERSITY OF DELAWARE

Employer identification number

51-6000297

OMB No. 1545-0047

2019

Open to Public
Inspection

Part I General Information on Grants and Assistance

- 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ☒ Yes ☐ No
- 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) ACCUGENOMICS, INC. 1410 COMMONWEALTH DR. WILMINGTON, NC 28403	99-9999999	C-CORP	184,269.				RESEARCH SUBAWARD
(2) AUTISM SOCIETY OF DELAWARE 924 OLD HARMONY RD, NEWARK, DE 19713	20-2110190	501 (C) (3)	190,222.				RESEARCH SUBAWARD
(3) BOSTON UNIVERSITY 881 COMMONWEALTH AVE, BOSTON, MA 02215	04-2103547	501 (C) (3)	334,182.				RESEARCH SUBAWARD
(4) CALIFORNIA INSTITUTE OF TECHNOLOGY 1200 E CALIFORNIA BLVD PASADENA, CA 91125	95-1643307	501 (C) (3)	161,770.				RESEARCH SUBAWARD
(5) CALIFORNIA-SAN DIEGO, UNIVERSITY OF 9500 GILMAN DRIVE LA JOLLA, CA 92093	95-6006144	115	96,077.				RESEARCH SUBAWARD
(6) CARNEGIE MELLON UNIVERSITY 5000 FORBES AVENUE PITTSBURGH, PA 15213	25-0969449	501 (C) (3)	421,685.				RESEARCH SUBAWARD
(7) CASE WESTERN RESERVE UNIVERSITY 10900 EUCLID AVENUE CLEVELAND, OH 44106	34-1018992	501 (C) (3)	383,512.				RESEARCH SUBAWARD
(8) CHRISTIANA CARE HEALTH SERVICES 200 HYGEIA DR, STE 2400, NEWARK, DE 19713	51-0103684	501 (C) (3)	1,247,950.				RESEARCH SUBAWARD HEALTH SERVICES
(9) CHROMATAN CORPORATION 3624 MARKET ST PHILADELPHIA, PA 19104	22-3974248	C-CORP	138,043.				RESEARCH SUBAWARD
(10) CLEMSON UNIVERSITY 108 SILAS N. PEARMAN BLVD CLEMSON, SC 29634	57-0426335	501 (C) (3)	432,909.				RESEARCH SUBAWARD
(11) COLUMBIA UNIVERSITY 722 WEST 168TH STREET NEW YORK, NY 10032	13-5598093	501 (C) (3)	187,271.				RESEARCH SUBAWARD
(12) CORNELL UNIVERSITY 341 PINE TREE ROAD ITHACA, NY 14850	15-0532082	501 (C) (3)	177,238.				RESEARCH SUBAWARD

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table

3 Enter total number of other organizations listed in the line 1 table

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2019)

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**SCHEDULE I
(Form 990)**

Department of the Treasury
Internal Revenue Service

Name of the organization

UNIVERSITY OF DELAWARE

**Grants and Other Assistance to Organizations,
Governments, and Individuals in the United States**

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.
▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2019

**Open to Public
Inspection**

Employer identification number

51-6000297

Part I General Information on Grants and Assistance

- 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ☒ **Yes** ☐ **No**
- 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) DANFORTH PLANT SCIENCE CENTER 975 NORTH WARSON ROAD ST. LOUIS, MO 63132	31-1584621	501 (C) (3)	175,373.				RESEARCH SUBAWARD
(2) DELAWARE EARLY CHILDHOOD CENTER 100 W MISPELLION ST, HARRINGTON, DE 19952	51-6000279	115	420,804.				RESEARCH SUBAWARD
(3) DELAWARE STATE UNIVERSITY 1200 NORTH DUPONT HIGHWAY DOVER, DE 19901	51-0305893	115	2,248,452.				RESEARCH SUBAWARD
(4) DELAWARE TECHNICAL COMMUNITY COLLEGE 400 STANTON-CHRISTIANA RD NEWARK, DE 19713	51-6000279	115	467,266.				TUITION EXCHANGE
(5) DREXEL UNIVERSITY 3141 CHESTNUT STREET PHILADELPHIA, PA 19104	23-1352630	501 (C) (3)	358,285.				RESEARCH SUBAWARD
(6) DUKE UNIVERSITY 324 BLACKWELL STREET DURHAM, NC 27701	56-0532129	501 (C) (3)	230,165.				RESEARCH SUBAWARD
(7) FOOD BANK OF DELAWARE INC 14 GARFIELD WAY NEWARK, DE 19713	51-0258984	501 (C) (3)	334,729.				SNAP GRANT
(8) FRAUNHOFER USA, INC. 44792 HELM STREET PLYMOUTH, MI 48170	38-3203030	501 (C) (3)	33,190.				RESEARCH SUBAWARD
(9) FRED HUTCHINSON CANCER RESEARCH CENTER 1100 FAIRVIEW AVENUE N SEATTLE, WA 98109	23-7156071	501 (C) (3)	66,538.				RESEARCH SUBAWARD
(10) GEORGIA TECH RESEARCH CORPORATION 926 DALNEY STREET, NW ATLANTA, GA 30332	58-0603146	501 (C) (3)	228,889.				RESEARCH SUBAWARD
(11) HENRY M JACKSON FNDN ADV OF MILITARY MED 6720-A ROCKLEDGE DR, BETHESDA, MD 20817	52-1317896	501 (C) (3)	687,089.				RESEARCH SUBAWARD
(12) INDUSTRIAL MICROBES, INC. 1250 45TH ST. STE 330 EMERVILLE, CA 94608	46-2802556	C-CORP	437,837.				RESEARCH SUBAWARD

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table ▶

3 Enter total number of other organizations listed in the line 1 table ▶

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2019)

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SCHEDULE I
(Form 990)

Department of the Treasury
Internal Revenue Service

Name of the organization

UNIVERSITY OF DELAWARE

Grants and Other Assistance to Organizations,
Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.
▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2019

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51-6000297

Part I General Information on Grants and Assistance

- 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ☒ Yes ☐ No
- 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) INDIANA UNIVERSITY 107 S. INDIANA AVENUE BLOOMINGTON, IN 47405	35-6001673	115	129,862.				RESEARCH SUBAWARD
(2) JACKSON LAB 600 MAIN STREET BAR HARBOR, ME 04609	01-0211513	501 (C) (3)	147,001.				RESEARCH SUBAWARD
(3) JOHNS HOPKINS UNIVERSITY 3910 KENSWICK ROAD BALTIMORE, MD 21211	52-0595110	501 (C) (3)	620,853.				RESEARCH SUBAWARD
(4) MEDICAL UNIVERSITY OF SOUTH CAROLINA 19 HAGOOD AVE STE 805, CHARLESTON, SC 29425	57-6007222	115	763,160.				RESEARCH SUBAWARD
(5) NEIGHBORHOOD HOUSE INC 1218 B STREET, WILMINGTON, DE 19801	51-0065747	501 (C) (3)	120,540.				RESEARCH SUBAWARD
(6) NEMOURS 10140 CENTURION PKWY JACKSONVILLE, FL 32256	59-0634433	501 (C) (3)	1,920,771.				RESEARCH SUBAWARD
(7) NEW YORK UNIVERSITY 25 WEST 4TH STREET NEW YORK, NY 10003	13-5562308	501 (C) (3)	182,369.				RESEARCH SUBAWARD
(8) NORTH CAROLINA STATE UNIVERSITY NCSU BOX 7214 RALEIGH, NC 27695	56-6000756	115	1,554,372.				RESEARCH SUBAWARD
(9) PHYSICAL SCIENCES INC. 20 NEW ENG BUS. CTR DR, ANDOVER, MA 01810	04-2517090	C-CORP	231,278.				RESEARCH SUBAWARD
(10) PURDUE UNIVERSITY 610 PURDUE MALL WEST LAFAYETTE, IN 47907	35-6002041	501 (C) (3)	216,275.				RESEARCH SUBAWARD
(11) UNIVERSITY OF CALIFORNIA, SANTA BARBARA 3910 KENSWICK ROAD SANTA BARBARA, CA 93106	95-6006145	115	132,762.				RESEARCH SUBAWARD
(12) RENESSELAER POLYTECHNIC INSTITUTE 110 8TH STREET W HALL, TROY, NY 12180	14-1340095	501 (C) (3)	403,152.				RESEARCH SUBAWARD

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table

3 Enter total number of other organizations listed in the line 1 table

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2019)

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**SCHEDULE I
(Form 990)**

Department of the Treasury
Internal Revenue Service

Name of the organization

UNIVERSITY OF DELAWARE

**Grants and Other Assistance to Organizations,
Governments, and Individuals in the United States**

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.
▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2019

**Open to Public
Inspection**

Employer identification number

51-6000297

Part I General Information on Grants and Assistance

- 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ☒ Yes ☐ No
- 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) RESEARCH FOUNDATION OF CUNY 230 WEST 41TH ST, NEW YORK, NY 10036	13-1988190	501 (C) (3)	149,869.				RESEARCH SUBAWARD
(2) RESEARCH FOUNDATION OF SUNY 35 STATE STREET ALBANY, NY 12201	14-1368361	501 (C) (3)	329,525.				RESEARCH SUBAWARD
(3) ROBERT BOSCH LLC 38000 HILLS TECH DR, FRMNGTN HILLS, IL 48331	36-2903176	C-CORP	378,847.				RESEARCH SUBAWARD
(4) ROGER WILLIAMS UNIVERSITY ONE OLD FERRY ROAD BRISTOL, RI 02809	05-0277222	501 (C) (3)	102,055.				RESEARCH SUBAWARD
(5) ROOSTERBIO, INC. 5295 WESTVIEW DR, #275 FREDERICK, MD 21703	46-0637361	C-CORP	107,077.				RESEARCH SUBAWARD
(6) RUTGERS UNIVERSITY 33 KIGHTSBRIDGE RD, PISCATAWAY, NJ 08854	22-6001086	115	240,863.				RESEARCH SUBAWARD
(7) SMITH COLLEGE 10 COLLEGE HALL NORTHAMPTON, MA 01063	04-1843040	501 (C) (3)	124,987.				RESEARCH SUBAWARD
(8) SMITHSONIAN INSTITUTION 24351 NETWORK PLACE CHICAGO, IL 60673	53-0206027	501 (C) (3)	146,551.				RESEARCH SUBAWARD
(9) SPAULDING REHABILITATION HOSPITAL CORP 399 REVOLUTION DRIVE SOMERVILLE, MA 02145	04-2551124	501 (C) (3)	118,734.				RESEARCH SUBAWARD
(10) STANFORD UNIVERSITY 651 SERRA STREET STANDFORD, CA 94305	94-1156365	501 (C) (3)	154,232.				RESEARCH SUBAWARD
(11) STROUD WATER RESEARCH CENTER 970 SPENCER ROAD AVONDALE, PA 19311	52-2081073	501 (C) (3)	155,002.				RESEARCH SUBAWARD
(12) SUDHIN BIOPHARMA COMPANY 685 E. HEARTSTRONG ST SUPERIOR, CO 80027	46-4990723	C-CORP	285,867.				RESEARCH SUBAWARD

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table ▶

3 Enter total number of other organizations listed in the line 1 table ▶

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2019)

**SCHEDULE I
(Form 990)**

**Grants and Other Assistance to Organizations,
Governments, and Individuals in the United States**

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.
▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for the latest information.

Department of the Treasury
Internal Revenue Service

Name of the organization

UNIVERSITY OF DELAWARE

Employer identification number

51-6000297

OMB No. 1545-0047

2019

**Open to Public
Inspection**

Part I General Information on Grants and Assistance

- 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ☒ Yes ☐ No
- 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) TEMPLE UNIVERSITY 3400 NORTH BROAD ST, PHILADELPHIA, PA 19182	23-3529192	501 (C) (3)	473,183.				RESEARCH SUBAWARD
(2) TEXAS A&M ENGINEERING EXPER STATION 400 HARVEY MITCHELL PKWY, COLLEGE STN, TX	74-6000531	115	144,528.				RESEARCH SUBAWARD
(3) TRUSTEE OF DARTMOUTH COLLEGE 11 ROPE FERRY RD HANOVER, NH 03755	02-0222111	501 (C) (3)	201,958.				RESEARCH SUBAWARD
(4) TRUSTEES OF THE UNIV OF PENNSYLVANIA 3451 WALNUT STREET PHILADELPHIA, PA 19104	23-1352685	501 (C) (3)	455,493.				RESEARCH SUBAWARD
(5) TULANE UNIVERSITY 800 EAST COMMERCE RD, HARAHAN, LA 70123	72-0423889	501 (C) (3)	108,631.				RESEARCH SUBAWARD
(6) UNASS LOWELL 600 SUFFOLK ST STE 212 LOWELL, MA 01854	04-3167352	115	283,519.				RESEARCH SUBAWARD
(7) UNASS MEDICAL SCHOOL 55 LAKE AVENUE NORTH WORCESTER, MA 01655	10-4316735	115	284,542.				RESEARCH SUBAWARD
(8) UNITED TECHNOLOGIES RESEARCH CORP 411 SILVER LN EAST HARTFORD, CT 06118	60-0570975	C-CORP	146,467.				RESEARCH SUBAWARD
(9) UNIV OF TEXAS HEALTH SCIENCE CTR AT HOUSTON 7000 FANNIN STREET, HOUSTON, TX 77030	74-1761309	115	114,190.				RESEARCH SUBAWARD
(10) UNIVERSITY OF NORTH CAROLINA CHAPEL HILL 104 AIRPORT DRIVE CHAPEL HILL, NC 27599	56-6001393	115	1,018,930.				RESEARCH SUBAWARD
(11) UNIVERSITY OF CHICAGO 6054 SOUTH DREXEL AVE, CHICAGO, IL 60637	36-2177139	501 (C) (3)	330,584.				RESEARCH SUBAWARD
(12) UNIVERSITY OF HAWAII 2440 CAMPUS ROAD HONOLULU, HI 96822	99-6000354	115	310,605.				RESEARCH SUBAWARD

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table ▶

3 Enter total number of other organizations listed in the line 1 table ▶

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2019)

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SCHEDULE I
(Form 990)

Department of the Treasury
Internal Revenue Service

Name of the organization

UNIVERSITY OF DELAWARE

Grants and Other Assistance to Organizations,
Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.
▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2019

Open to Public
Inspection

Employer identification number

51-6000297

Part I General Information on Grants and Assistance

- 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ☒ Yes ☐ No
- 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) UNIVERSITY OF ILLINOIS 28395 NETWORK PLACE CHICAGO, IL 60673	37-6000511	115	181,412.				RESEARCH SUBAWARD
(2) UNIVERSITY OF MAINE 5717 CORBETT HALL ORONO, ME 04469	01-6000769	115	131,674.				RESEARCH SUBAWARD
(3) UNIVERSITY OF MARYLAND 7901 REGENTS DRIVE COLLEGE PARK, MD 20742	52-6002033	115	729,568.				RESEARCH SUBAWARD
(4) UNIVERSITY OF MARYLAND, BALTIMORE 620 W. LEXINGTON S BALTIMORE, MD 21203	31-1678679	115	9,821.				RESEARCH SUBAWARD
(5) UNIVERSITY OF MASSACHUSETTS 100 VENTURE WAY STE 201 HADLEY, MA 01035	04-6002284	115	282,838.				RESEARCH SUBAWARD
(6) UNIVERSITY OF MICHIGAN 500 SOUTH STATE STREET ANN ARBOR, MI 48109	38-6006309	115	268,960.				RESEARCH SUBAWARD
(7) UNIVERSITY OF MINNESOTA 200 OAK STREET SE MINNEAPOLIS, MN 55455	41-6007513	115	297,712.				RESEARCH SUBAWARD
(8) UNIVERSITY OF NEBRASKA LINCOLN 2200 VINE STREET LINCOLN, NE 68583	47-0049123	115	375,059.				RESEARCH SUBAWARD
(9) UNIVERSITY OF NEVADA, RENO 1664 NORTH VIRGINIA STREET RENO, NV 89557	88-6000024	115	274,512.				RESEARCH SUBAWARD
(10) UNIVERSITY OF NORTH CAROLINA, WILMINGTON 601 SOUTH COLLEGE ROAD WILMINGTON, NC 28403	56-1258660	115	274,617.				RESEARCH SUBAWARD
(11) UNIVERSITY OF PITTSBURGH 500 ROSS ST PITTSBURGH, PA 15251	25-0965591	501 (C) (3)	784,535.				RESEARCH SUBAWARD
(12) UNIVERSITY OF TENNESSEE 1331 CIRCLE PARK KNOXVILLE, TN 37996	62-6001636	115	101,723.				RESEARCH SUBAWARD

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table

3 Enter total number of other organizations listed in the line 1 table

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2019)

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**SCHEDULE I
(Form 990)**

**Grants and Other Assistance to Organizations,
Governments, and Individuals in the United States**

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.
▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for the latest information.

Department of the Treasury
Internal Revenue Service

Name of the organization

UNIVERSITY OF DELAWARE

Employer identification number

51-6000297

OMB No. 1545-0047

2019

**Open to Public
Inspection**

Part I General Information on Grants and Assistance

- 1** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ☒ Yes ☐ No
- 2** Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) UNIVERSITY OF VERMONT 85 SOUTH PROSPECT ST, BURLINGTON, VT 05405	03-0179440	115	99,736.				RESEARCH SUBAWARD
(2) UNIVERSITY OF VIRGINIA 1001 EMMET STREET CHARLOTTESVILLE, VA 22903	54-6001796	115	114,252.				RESEARCH SUBAWARD
(3) UNIVERSITY OF WISCONSIN OFFICE OF RESEARCH MILWAUKEE, WI 53278	39-1805963	115	103,764.				RESEARCH SUBAWARD
(4) VIRGINIA POLYTECHNIC INSTITUTE & STATE 300 TURNER ST, BLACKSBURG, VA 24061	51-6001805	115	142,193.				RESEARCH SUBAWARD
(5) WESLEY COLLEGE 120 NORTH STATE STREET DOVER, DE 19901	51-0064335	501 (C) (3)	812,585.				RESEARCH SUBAWARD
(6) WORCESTER POLYTECHNIC INSTITUTE 100 INSTITUTE ROAD WORCESTER, MA 01609	04-2121659	501 (C) (3)	105,337.				RESEARCH SUBAWARD
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							

- 2** Enter total number of section 501(c)(3) and government organizations listed in the line 1 table 70.
- 3** Enter total number of other organizations listed in the line 1 table 8.

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2019)

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.
Part III can be duplicated if additional space is needed.

	(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
1	UNIVERSITY OF DELAWARE SCHOLARSHIPS FOR STUDENTS	9,093.	60,104,677.			
2	DELAWARE NEED BASED GRANTS	6,248.	33,673,005.			
3	ATHLETIC SCHOLARSHIPS	1,966.	11,569,592.			
4	STUDENT EXCELLENCE EQUALS DEGREE SCHOLARSHIP	417.	1,551,387.			
5	FEDERAL SUPPLEMENTAL EDUCATION OPPORTUNITY GRANT	905.	928,756.			
6	UNIVERSITY OF DELAWARE COMMITMENT TO DELAWAREANS	281.	1,705,842.			
7	UNIVERSITY ENDOWMENT SCHOLARSHIPS	2,109.	4,654,817.			

Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b); and any other additional information.

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
1 MERIT SCHOLARSHIPS	437.	1,103,036.			
2 UNIVERSITY GIFT SCHOLARSHIPS	251.	2,910,823.			
3 OTHER SCHOLARSHIPS AND GRANTS	253.	855,219.			
4 GRADUATE STUDENT SCHOLARSHIPS	1,561.	35,030,097.			
5 GRADUATE STUDENT FELLOWSHIPS	801.	8,464,029.			
6					
7					

Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b); and any other additional information.

SCHEDULE I, PART I, LINE 2

MONITORING THE USE OF GRANT FUNDS

THE UNIVERSITY'S OVERSIGHT AND CONTROLS OVER GRANT FUNDS IS FACILITATED BY PROCESSES AND CONTROLS INHERENT IN OUR UNIVERSITY'S ERP SYSTEM.

DISBURSEMENT OF FUNDS IS CONTROLLED BY DONOR AND INSTITUTIONAL CRITERIA THAT ARE MONITORED BY BOTH THE SYSTEM AND COLLABORATION BETWEEN VARIOUS DEPARTMENTS OF THE UNIVERSITY. A MONTHLY REVIEW OF FUNDING IS PRODUCED TO MONITOR SPENDING AND REPORTS ARE PRODUCED BY DEVELOPMENT TO PROVIDE ADDITIONAL OVERSIGHT OF SCHOLARSHIP RECIPIENTS WHEN PROVIDING REPORTS TO DONORS ON THE STATUS OF THEIR GIFTS.

**SCHEDULE J
(Form 990)**

Department of the Treasury
Internal Revenue Service

Name of the organization

UNIVERSITY OF DELAWARE

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest
Compensated Employees

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2019

**Open to Public
Inspection**

Employer identification number

51-6000297

Part I Questions Regarding Compensation

1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

- | | |
|--|---|
| <input type="checkbox"/> First-class or charter travel | <input checked="" type="checkbox"/> Housing allowance or residence for personal use |
| <input type="checkbox"/> Travel for companions | <input type="checkbox"/> Payments for business use of personal residence |
| <input type="checkbox"/> Tax indemnification and gross-up payments | <input checked="" type="checkbox"/> Health or social club dues or initiation fees |
| <input type="checkbox"/> Discretionary spending account | <input checked="" type="checkbox"/> Personal services (such as maid, chauffeur, chef) |

b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain

2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?

3 Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

- | | |
|---|---|
| <input checked="" type="checkbox"/> Compensation committee | <input checked="" type="checkbox"/> Written employment contract |
| <input checked="" type="checkbox"/> Independent compensation consultant | <input type="checkbox"/> Compensation survey or study |
| <input type="checkbox"/> Form 990 of other organizations | <input checked="" type="checkbox"/> Approval by the board or compensation committee |

4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:

- a** Receive a severance payment or change-of-control payment?
- b** Participate in, or receive payment from, a supplemental nonqualified retirement plan?
- c** Participate in, or receive payment from, an equity-based compensation arrangement?
- If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.

5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

- a** The organization?
- b** Any related organization?
- If "Yes" on line 5a or 5b, describe in Part III.

6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

- a** The organization?
- b** Any related organization?
- If "Yes" on line 6a or 6b, describe in Part III.

7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III.

8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III

9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

Yes No

1b	X	
2	X	
4a		X
4b		X
4c		X
5a	X	
5b		X
6a		X
6b		X
7	X	
8		X
9		

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2019

Schedule J (Form 990) 2019

Page **2****Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title	(B) Breakdown of W-2 and/or 1099-MISC compensation				(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	(iii) Other reportable compensation				
1 DEBRA HESS NORRIS TRUSTEE, PROFESSOR	(i) 210,933.	0.	57,265.		18,346.	20,381.	306,925.	
	(ii) 0.	0.	0.		0.	0.	0.	
2 DIONISSIOS ASSANIS PRESIDENT	(i) 839,455.	262,500.	63,358.		28,738.	22,073.	1,216,124.	
	(ii) 0.	0.	0.		0.	0.	0.	
3 ROBIN MORGAN PROVOST	(i) 489,950.	96,000.	0.		28,638.	24,779.	639,367.	
	(ii) 0.	0.	0.		0.	0.	0.	
4 JOHN LONG EXECUTIVE VICE PRESIDENT	(i) 403,688.	75,000.	0.		30,800.	14,577.	524,065.	
	(ii) 0.	0.	0.		0.	0.	0.	
5 JEFFREY GARIAND UNIVERSITY SECRETARY	(i) 264,758.	43,454.	0.		29,040.	20,402.	357,654.	
	(ii) 0.	0.	0.		0.	0.	0.	
6 GLENN CARTER VP COMMUNICATIONS	(i) 332,677.	59,900.	0.		23,430.	9,556.	425,563.	
	(ii) 0.	0.	0.		0.	0.	0.	
7 JAMES DICKER JR VP UNIVERSITY DEVELOPMENT	(i) 496,137.	73,500.	14,814.		30,800.	24,597.	639,848.	
	(ii) 0.	0.	0.		0.	0.	0.	
8 LAURE ERGIN GENERAL COUNSEL	(i) 396,516.	74,025.	0.		26,840.	27,247.	524,628.	
	(ii) 0.	0.	0.		0.	0.	0.	
9 PETER KRAWCHYK VP FACILITIES	(i) 314,746.	48,333.	0.		30,800.	21,673.	415,552.	
	(ii) 0.	0.	0.		0.	0.	0.	
10 GREGORY OLER VP FINANCE	(i) 306,259.	51,870.	0.		30,800.	27,097.	416,026.	
	(ii) 0.	0.	0.		0.	0.	0.	
11 SHARON PITT VP & CHIEF INFORMATION OFFICER	(i) 345,500.	46,480.	0.		29,810.	30,962.	452,752.	
	(ii) 0.	0.	0.		0.	0.	0.	
12 MARY REMMLER VP STRATEGIC PLANNING	(i) 330,920.	59,900.	0.		30,800.	37,679.	459,299.	
	(ii) 0.	0.	0.		0.	0.	0.	
13 CHARLES RIORDAN VP RESEARCH	(i) 371,931.	64,415.	0.		30,800.	24,672.	491,818.	
	(ii) 0.	0.	0.		0.	0.	0.	
14 JOSE-LUIS RIERA VP STUDENT LIFE	(i) 283,000.	42,750.	0.		30,346.	26,672.	382,768.	
	(ii) 0.	0.	0.		0.	0.	0.	
15 WAYNE GUTHRIE VICE PRESIDENT HUMAN RESOURCES	(i) 283,570.	28,000.	5,000.		30,800.	9,423.	356,793.	
	(ii) 0.	0.	0.		0.	0.	0.	
16 BETH BRAND UNIVERSITY SECRETARY	(i) 292,549.	8,807.	0.		20,263.	25,397.	347,016.	
	(ii) 0.	0.	0.		0.	0.	0.	

Schedule J (Form 990) 2019

Schedule J (Form 990) 2019

Page **2****Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title	(B) Breakdown of W-2 and/or 1099-MISC compensation				(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	(iii) Other reportable compensation				
1 RODNEY MORRISON VP ENROLLMENT MANAGEMENT	(i) 95,837.	40,000.	0.	0.	9,465.	8,174.	153,476.	
	(ii) 0.	0.	0.	0.	0.	0.	0.	
2 ESTELLA ATEKWANA DEAN	(i) 297,034.	0.	23,024.	0.	30,800.	16,417.	367,275.	
	(ii) 0.	0.	0.	0.	0.	0.	0.	
3 GARY HENRY DEAN	(i) 134,195.	0.	213,699.	0.	12,986.	6,463.	367,343.	
	(ii) 0.	0.	0.	0.	0.	0.	0.	
4 KATHLEEN MATT DEAN	(i) 387,009.	0.	0.	0.	30,800.	25,849.	443,658.	
	(ii) 0.	0.	0.	0.	0.	0.	0.	
5 JOHN PELESKO DEAN	(i) 337,049.	0.	0.	0.	30,800.	14,917.	382,766.	
	(ii) 0.	0.	0.	0.	0.	0.	0.	
6 MARK RIEGER DEAN	(i) 292,731.	0.	0.	0.	30,800.	21,423.	344,954.	
	(ii) 0.	0.	0.	0.	0.	0.	0.	
7 LEVI THOMPSON DEAN	(i) 403,723.	0.	0.	0.	30,800.	27,247.	461,770.	
	(ii) 0.	0.	0.	0.	0.	0.	0.	
8 CAROL VUKELICH DEAN	(i) 257,927.	0.	38,616.	0.	21,136.	20,820.	338,499.	
	(ii) 0.	0.	0.	0.	0.	0.	0.	
9 BRUCE WEBER DEAN	(i) 456,144.	71,109.	0.	0.	30,800.	39,297.	597,350.	
	(ii) 0.	0.	0.	0.	0.	0.	0.	
10 CHRISTINE RAWAK ATHLETIC DIRECTOR	(i) 377,376.	56,250.	28,861.	0.	30,800.	24,597.	517,884.	
	(ii) 0.	0.	0.	0.	0.	0.	0.	
11 KEITH WALTER CHIEF INVESTMENT OFFICER	(i) 441,317.	480,000.	0.	0.	30,236.	24,672.	976,225.	
	(ii) 0.	0.	0.	0.	0.	0.	0.	
12 DANIEL ROCCO HEAD FOOTBALL COACH	(i) 432,791.	110,000.	1,740.	0.	24,244.	19,423.	588,198.	
	(ii) 0.	0.	0.	0.	0.	0.	0.	
13 MARTIN INGELSBY HEAD BASKETBALL COACH	(i) 398,020.	20,000.	12,299.	0.	30,800.	24,544.	485,663.	
	(ii) 0.	0.	0.	0.	0.	0.	0.	
14 STANLEY SANDLER PROFESSOR	(i) 141,790.	0.	282,815.	0.	16,063.	29,839.	470,507.	
	(ii) 0.	0.	0.	0.	0.	0.	0.	
15 DANIEL RICH PROFESSOR	(i) 421,448.	0.	0.	0.	40,178.	21,423.	483,049.	
	(ii) 0.	0.	0.	0.	0.	0.	0.	
16 DONALD SPARKS PROFESSOR	(i) 377,453.	0.	38,593.	0.	38,025.	11,097.	465,168.	
	(ii) 0.	0.	0.	0.	0.	0.	0.	

Schedule J (Form 990) 2019

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Schedule J (Form 990) 2019

Page **2****Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title	(B) Breakdown of W-2 and/or 1099-MISC compensation				(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	(iii) Other reportable compensation				
1 ALAN BRANGMAN (UNTIL 3/ FORMER EVP	76,873.	103,200.	27,847.		8,342.	4,871.	221,133.	
(i)								
(ii)	0.	0.	0.		0.	0.	0.	
2 GEORGE WATSON FORMER DEAN/ PROFESSOR	311,615.	0.	0.		33,879.	10,094.	355,588.	
(i)								
(ii)	0.	0.	0.		0.	0.	0.	
3 BABATUNDE OGUNNAIKE FORMER DEAN/ PROFESSOR	357,271.	0.	8,827.		29,875.	26,440.	422,413.	
(i)								
(ii)	0.	0.	0.		0.	0.	0.	
4 LYNN OKAGAKI FORMER DEAN/ DEP PROVOST	323,778.	10,000.	0.		30,800.	9,556.	374,134.	
(i)								
(ii)	0.	0.	0.		0.	0.	0.	
5 CHRISTOPHER LUCIER (UNT FORMER VP ENROLL MGT	108,456.	50,800.	4,993.		11,871.	2,151.	178,271.	
(i)								
(ii)	0.	0.	0.		0.	0.	0.	
6 FRANKLIN NEWTON FORMER CHIEF OF STAFF/ EXEC DI	92,685.	0.	28,972.		10,300.	44,090.	176,047.	
(i)								
(ii)	0.	0.	0.		0.	0.	0.	
7 JOHN BRENNAN FORMER VP COMMUNICATIONS	177,959.	0.	0.		18,938.	9,525.	206,422.	
(i)								
(ii)	0.	0.	0.		0.	0.	0.	
8 JASON CASH FORMER INTERIM VP IT/ DEPUTY C	195,068.	0.	0.		21,576.	23,390.	240,034.	
(i)								
(ii)	0.	0.	0.		0.	0.	0.	
9 MOHSEN BADIEY FORMER INTERIM DEAN/ PROFESSOR	261,023.	0.	0.		28,790.	24,597.	314,410.	
(i)								
(ii)	0.	0.	0.		0.	0.	0.	
10								
(i)								
(ii)								
11								
(i)								
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12								
(i)								
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(i)								
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(i)								
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Schedule J (Form 990) 2019

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Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SCHEDULE J, PART I, LINE 1

HOUSING ALLOWANCE - THE UNIVERSITY'S PRESIDENT IS REQUIRED TO LIVE IN AN ON-CAMPUS RESIDENCE. THE ARRANGEMENT MEETS THE IRC EXCLUSION FROM GROSS INCOME AND IS THEREFORE EXCLUDED FROM COMPENSATION REPORTED ON THE PRESIDENT'S FORM W-2.

SCHEDULE J, PART I, LINE 1

HEALTH AND SOCIAL CLUB DUES - 2 HIGHLY COMPENSATED EMPLOYEES WERE PROVIDED BENEFITS TO A SOCIAL CLUB TOTALING \$18,444. IT IS THE UNIVERSITY'S POLICY TO TREAT THE ABOVE ITEMS AS TAXABLE COMPENSATION AND REPORT THE APPLICABLE AMOUNTS ON THE INDIVIDUAL'S FORM W-2.

SCHEDULE J, PART I, LINE 1

PERSONAL SERVICES - ONE UNIVERSITY OFFICER RECEIVED PERSONAL SERVICES IN THE FORM OF HOUSEKEEPING SERVICES IN THE AMOUNT OF \$4,917. IT IS THE UNIVERSITY'S POLICY TO TREAT SUCH PERSONAL SERVICES AS TAXABLE COMPENSATION AND TO REPORT THE APPLICABLE AMOUNTS ON THE OFFICER'S FORM W-2.

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SCHEDULE J, PART I, LINE 5

THE UNIVERSITY'S CHIEF INVESTMENT OFFICER, A KEY EMPLOYEE, RECEIVED A BONUS PAYMENT OF \$480,000, WHICH IS PARTIALLY BASED UPON THE PERFORMANCE OF THE UNIVERSITY'S INVESTMENT PORTFOLIO. THIS TYPE OF COMPENSATION IS SUBJECT TO THE UNIVERSITY'S EXECUTIVE COMPENSATION PROCESS, WHICH ENSURES THAT THE AMOUNT OF TOTAL COMPENSATION IS FAIR AND REASONABLE.

SCHEDULE J, PART I, LINE 7

CERTAIN UNIVERSITY OFFICERS RECEIVED BONUS PAYMENTS TOTALING \$1,496,293, WHICH ARE BASED UPON ACHIEVING DOCUMENTED GOALS. THIS TYPE OF COMPENSATION IS PURSUANT TO THE UNIVERSITY'S EXECUTIVE COMPENSATION PROCESS, WHICH ENSURES THAT THE AMOUNT OF TOTAL COMPENSATION IS FAIR AND REASONABLE.

**SCHEDULE K
(Form 990)**

Department of the Treasury
Internal Revenue Service

Name of the organization

UNIVERSITY OF DELAWARE

BONDS 2

Supplemental Information on Tax-Exempt Bonds

► Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2019

Open to Public
Inspection

Employer identification number

51-6000297

Part I Bond Issues

(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price	(f) Description of purpose	(g) Defeased		(h) On behalf of issuer		(i) Pooled financing	
						Yes	No	Yes	No	Yes	No
A UNIVERSITY OF DELAWARE (SERIES 2005)	51-6000297	91425MAZ0	07/14/2005	49,945,000.	SEE PART VI		X		X		X
B UNIVERSITY OF DELAWARE (SERIES 2013A/C)	51-6000297	91425MDU8	04/18/2013	196,950,353.	SEE PART VI	X			X		X
C UNIVERSITY OF DELAWARE (SERIES 2019)	51-6000297	914245CS2	06/20/2019	136,482,603.	SEE PART VI		X		X		X
D UNIVERSITY OF DELAWARE (SERIES 2019A)	51-6000297	914245CS2	10/09/2019	65,279,513.	SEE PART VI		X		X		X

Part II Proceeds

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
1 Amount of bonds retired	21,255,000.		30,305,000.		4,435,000.		1,935,000.	
2 Amount of bonds legally defeased			93,045,000.					
3 Total proceeds of issue	51,410,087.		196,950,353.		136,482,603.		65,279,513.	
4 Gross proceeds in reserve funds								
5 Capitalized interest from proceeds								
6 Proceeds in refunding escrows								
7 Issuance costs from proceeds	307,595.		760,633.		709,836.		356,118.	
8 Credit enhancement from proceeds	30,000.							
9 Working capital expenditures from proceeds	1,465,087.							
10 Capital expenditures from proceeds	36,752,258.		116,924,000.		135,772,767.		64,923,395.	
11 Other spent proceeds	12,855,147.		79,265,720.					
12 Other unspent proceeds								
13 Year of substantial completion	2006		2015		2020		2020	
14 Were the bonds issued as part of a refunding issue of tax-exempt bonds (or, if issued prior to 2018, a current refunding issue)?		X	X			X		X
15 Were the bonds issued as part of a refunding issue of taxable bonds (or, if issued prior to 2018, an advance refunding issue)?	X			X		X		X
16 Has the final allocation of proceeds been made?	X		X		X		X	
17 Does the organization maintain adequate books and records to support the final allocation of proceeds?	X		X		X		X	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule K (Form 990) 2019

**SCHEDULE K
(Form 990)**

Department of the Treasury
Internal Revenue Service

Name of the organization

UNIVERSITY OF DELAWARE

BOND 1

Supplemental Information on Tax-Exempt Bonds

► Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2019

Open to Public
Inspection

Employer identification number
51-6000297

Part I Bond Issues

(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price	(f) Description of purpose	(g) Defeased		(h) On behalf of issuer		(i) Pooled financing	
						Yes	No	Yes	No	Yes	No
A UNIVERSITY OF DELAWARE (SERIES 2004A/B)	51-6000297	91425MAY3	04/08/2004	53,457,434. SEE PART VI			X		X		X
B											
C											
D											

Part II Proceeds

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
1 Amount of bonds retired		23,600,000.						
2 Amount of bonds legally defeased								
3 Total proceeds of issue		54,590,166.						
4 Gross proceeds in reserve funds								
5 Capitalized interest from proceeds								
6 Proceeds in refunding escrows								
7 Issuance costs from proceeds		366,674.						
8 Credit enhancement from proceeds								
9 Working capital expenditures from proceeds		1,132,732.						
10 Capital expenditures from proceeds		44,554,078.						
11 Other spent proceeds		8,536,682.						
12 Other unspent proceeds								
13 Year of substantial completion		2005						
14 Were the bonds issued as part of a refunding issue of tax-exempt bonds (or, if issued prior to 2018, a current refunding issue)?	X							
15 Were the bonds issued as part of a refunding issue of taxable bonds (or, if issued prior to 2018, an advance refunding issue)?		X						
16 Has the final allocation of proceeds been made?	X							
17 Does the organization maintain adequate books and records to support the final allocation of proceeds?	X							

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule K (Form 990) 2019

Part III Private Business Use

BONDS 2

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
1 Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		X		X		X		X
2 Are there any lease arrangements that may result in private business use of bond-financed property?		X		X		X		X
3a Are there any management or service contracts that may result in private business use of bond-financed property?		X		X		X		X
b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?								
c Are there any research agreements that may result in private business use of bond-financed property?		X		X		X		X
d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?								
4 Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government		%		%		%		%
5 Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government		%		%		%		%
6 Total of lines 4 and 5		%		%		%		%
7 Does the bond issue meet the private security or payment test?		X		X		X		X
8a Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?		X		X		X		X
b If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of		%		%		%		%
c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2?		X		X		X		X
9 Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2?	X		X		X		X	

Part IV Arbitrage

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
1 Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?		X		X		X		X
2 If "No" to line 1, did the following apply?								
a Rebate not due yet?		X		X		X		X
b Exception to rebate?	X			X		X		X
c No rebate due?		X		X		X		X
If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed								
3 Is the bond issue a variable rate issue?	X		X		X		X	

Schedule K (Form 990) 2019

Part III Private Business Use

BOND 1

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
1 Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		X						
2 Are there any lease arrangements that may result in private business use of bond-financed property?		X						
3a Are there any management or service contracts that may result in private business use of bond-financed property?		X						
b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?								
c Are there any research agreements that may result in private business use of bond-financed property?		X						
d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?								
4 Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government		%		%		%		%
5 Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government		%		%		%		%
6 Total of lines 4 and 5		%		%		%		%
7 Does the bond issue meet the private security or payment test?		X						
8a Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?		X						
b If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of		%		%		%		%
c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2?		X						
9 Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2?	X							

Part IV Arbitrage

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
1 Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?		X						
2 If "No" to line 1, did the following apply?								
a Rebate not due yet?		X						
b Exception to rebate?	X							
c No rebate due?		X						
If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed								
3 Is the bond issue a variable rate issue?	X							

Schedule K (Form 990) 2019

Part IV
Arbitrage (continued)

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
		4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?	X		X			X
b	Name of provider	MORGAN STANLEY		MORGAN STANLEY					
c	Term of hedge.306		.243				
d	Was the hedge superintegrated?		X		X				
e	Was the hedge terminated?		X		X				
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		X		X		X		X
b	Name of provider								
c	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6	Were any gross proceeds invested beyond an available temporary period?		X		X		X		X
7	Has the organization established written procedures to monitor the requirements of section 148?	X		X		X		X	X

Part V Procedures To Undertake Corrective Action

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation isn't available under applicable regulations?	X		X		X		X	

Part VI

Supplemental Information. Provide additional information for responses to questions on Schedule K. See instructions

[illegible]

Part IV
Arbitrage (continued)

4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?	A	B	C	D
		Yes	No	Yes	No
		X			
b	Name of provider	MORGAN STANLEY			
c	Term of hedge. 306			
d	Was the hedge superintegrated?				
e	Was the hedge terminated?				
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?				
b	Name of provider				
c	Term of GIC				
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?				
6	Were any gross proceeds invested beyond an available temporary period?				
7	Has the organization established written procedures to monitor the requirements of section 148?	X			

Part V Procedures To Undertake Corrective Action

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation isn't available under applicable regulations?	X							

Part VI **Supplemental Information.** Provide additional information for responses to questions on Schedule K. See instructions

[illegible]

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions) (Continued)

SCHEDULE K, PART I, LINE A, COLUMN F - BOND ISSUE 2005

IN JULY 2005, THE UNIVERSITY ISSUED ITS \$49,945,000 VARIABLE RATE DEMAND REVENUE BONDS, SERIES 2005. 2005 BOND PROCEEDS IN THE AMOUNT OF \$37,880,000 WERE USED TO COMPLETE THE CONSTRUCTION OF THREE NEW DORMITORY BUILDINGS, THE DEMOLITION OF SOME EXISTING UNIVERSITY DORMITORIES, AND OTHER CAPITAL IMPROVEMENTS. 2005 BOND PROCEEDS IN THE AMOUNT OF \$12,065,000 WERE USED TO ADVANCE REFUND A PORTION OF THE UNIVERSITY'S OUTSTANDING SERIES 1997 BONDS, WHICH WERE ORIGINALLY ISSUED ON 06/05/1997.

SCHEDULE K, PART I, LINE A, COLUMN F - BOND ISSUE 2004A/B

IN APRIL 2004, THE UNIVERSITY ISSUED ITS \$12,070,000 REVENUE BONDS, SERIES 2004A AND \$40,835,000 VARIABLE RATE DEMAND REVENUE BONDS, SERIES 2004B. THE 2004A BONDS WERE ISSUED: (I) TO CURRENTLY REFUND THE UNIVERSITY'S OUTSTANDING SERIES 1993 BONDS; (II) TO FINANCE A PORTION OF THE COSTS ASSOCIATED WITH THE CONSTRUCTION OF A PARKING GARAGE, THE DEMOLITION OF EXISTING UNIVERSITY DORMITORIES, THE CONSTRUCTION OF THREE NEW DORMITORY BUILDINGS, AND FOR OTHER CAPITAL IMPROVEMENTS; AND (III) TO PAY COSTS OF ISSUING THE 2004A BONDS. THE 2004A BONDS MATURED ON NOVEMBER 1, 2010 AND ARE NO LONGER OUTSTANDING.

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions) *(Continued)*

THE 2004B BONDS WERE ISSUED (I) TO FINANCE THE A PORTION OF THE COSTS ASSOCIATED WITH THE CONSTRUCTION OF A PARKING GARAGE, THE DEMOLITION OF EXISTING UNIVERSITY DORMITORIES, THE CONSTRUCTION OF THREE NEW DORMITORY BUILDINGS, AND FOR OTHER CAPITAL IMPROVEMENTS, AND (II) TO PAY COSTS OF ISSUING THE 2004B BONDS.

SCHEDULE K, PART I, LINE B, COLUMN F - BOND ISSUE 2013A/C

THE 2013A BONDS HAVE BEEN LEGALLY DEFEASED. A PORTION OF THE 2019 BOND PROCEEDS FUNDED AN ESCROW ACCOUNT THAT WAS IRREVOCABLY PLACED WITH A TRUSTEE TO MEET THE PRINCIPAL AND INTEREST PAYMENTS OF THE 2013A ISSUE UNTIL THEIR REDEMPTION. THE 2013C BONDS WERE ISSUED FOR THE PURPOSE OF PROVIDING FUNDS (I) TO REFUND A PORTION OF THE UNIVERSITY'S VARIABLE RATE REVENUE BONDS, SERIES 2009A THAT WERE ORIGINALLY ISSUED ON 03/17/2009, AND (II) TO PAY THE COSTS OF ISSUING THE 2013C BONDS.

SCHEDULE K, PART I, LINE C, COLUMN F - BOND ISSUE 2019

IN JUNE 2019, THE UNIVERSITY ISSUED ITS \$113,295,000 TAX-EXEMPT BONDS, SERIES 2019 TO PROVIDE FINANCING FOR: (I) THE ACQUISITION CONSTRUCTION, EQUIPPING AND INSTALLATION OF CERTAIN FACILITIES OF THE UNIVERSITY AND (II) THE PAYMENT OF THE COSTS OF ISSUING THE 2019 BONDS.

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions) (Continued)

SCHEDULE K, PART I, LINE D, COLUMN F - BOND ISSUE 2019A

IN OCTOBER 2019, THE UNIVERSITY ISSUED ITS \$49,390,000 TAX-EXEMPT BONDS,
SERIES 2019A TO PROVIDE FINANCING FOR: (I) THE ACQUISITION CONSTRUCTION,
EQUIPPING AND INSTALLATION OF CERTAIN FACILITIES OF THE UNIVERSITY AND
(II) THE PAYMENT OF THE COSTS OF ISSUING THE 2019A BONDS.

SCHEDULE K, PART II, COLUMN A PROCEEDS - BOND ISSUE 2005

LINE 3 - INCLUDES INTEREST EARNINGS \$1,465,087

SCHEDULE K, PART II, COLUMN A PROCEEDS - BOND ISSUE 2004B

LINE 3 - INCLUDES INTEREST EARNINGS \$1,132,732

SCHEDULE K, PART IV, COLUMN B - BOND ISSUE 2013C

AN ARBITRAGE REBATE COMPUTATION WAS PERFORMED ON 04/18/2018.

SCHEDULE L
(Form 990 or 990-EZ)

Transactions With Interested Persons

OMB No. 1545-0047

2019

**Open To Public
Inspection**

Department of the Treasury
Internal Revenue Service

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.**

▶ **Attach to Form 990 or Form 990-EZ.**

▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

Name of the organization

UNIVERSITY OF DELAWARE

Employer identification number

51-6000297

Part I

Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and 501(c)(29) organizations only).

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b.

1	(a) Name of disqualified person	(b) Relationship between disqualified person and organization	(c) Description of transaction	(d) Corrected?	
				Yes	No
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					

2 Enter the amount of tax incurred by the organization managers or disqualified persons during the year under section 4958 ▶ \$

3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization. ▶ \$

Part II

Loans to and/or From Interested Persons.

Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22.

(a) Name of interested person	(b) Relationship with organization	(c) Purpose of loan	(d) Loan to or from the organization?		(e) Original principal amount	(f) Balance due	(g) In default?		(h) Approved by board or committee?		(i) Written agreement?	
			To	From			Yes	No	Yes	No	Yes	No
(1)												
(2)												
(3)												
(4)												
(5)												
(6)												
(7)												
(8)												
(9)												
(10)												
Total ▶ \$												

Part III

Grants or Assistance Benefiting Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of assistance	(d) Type of assistance	(e) Purpose of assistance
(1) TUITION		68,250.	DISCOUNT TUITION	
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
(10)				

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2019

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
(1) MICHAEL MOORE	SPOUSE OF KATHLEEN MATT	144,437.	EMPLOYMENT		X
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
(10)					

Part V Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions).

**SCHEDULE M
(Form 990)**

Department of the Treasury
Internal Revenue Service

Noncash Contributions

- ▶ **Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.**
▶ **Attach to Form 990.**
▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

OMB No. 1545-0047

2019

**Open to Public
Inspection**

Name of the organization

UNIVERSITY OF DELAWARE

Employer identification number

51-6000297

Part I Types of Property

	(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1 Art - Works of art	X	152.	528,590.	OPINION OF EXPERT
2 Art - Historical treasures				
3 Art - Fractional interests				
4 Books and publications	X		43,014.	OPINION OF EXPERT
5 Clothing and household goods				
6 Cars and other vehicles.				
7 Boats and planes				
8 Intellectual property				
9 Securities - Publicly traded	X	163.	3,267,440.	FAIR MARKET VALUE
10 Securities - Closely held stock				
11 Securities - Partnership, LLC, or trust interests				
12 Securities - Miscellaneous				
13 Qualified conservation contribution - Historic structures				
14 Qualified conservation contribution - Other.				
15 Real estate - Residential				
16 Real estate - Commercial				
17 Real estate - Other				
18 Collectibles				
19 Food inventory				
20 Drugs and medical supplies				
21 Taxidermy.				
22 Historical artifacts.	X	23.	2,865.	OPINION OF EXPERT
23 Scientific specimens	X	1.	400.	OPINION OF EXPERT
24 Archeological artifacts				
25 Other ▶ (EQUIPMENT)	X	7.	662,679.	OPINION OF EXPERT
26 Other ▶ (MISCELLANEOUS)	X	9.	9,811.	OPINION OF EXPERT
27 Other ▶ ()				
28 Other ▶ ()				

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement **29** 3.

	Yes	No
30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which isn't required to be used for exempt purposes for the entire holding period?		X
b If "Yes," describe the arrangement in Part II.		
31 Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions?	X	
32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?		X
b If "Yes," describe in Part II.		
33 If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.		

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2019

JSA

9E1298 1.000

818400 2502

V 19-8.4F

554351

PAGE 80

Part II

Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Name of the organization

UNIVERSITY OF DELAWARE

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ.

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2019

**Open to Public
Inspection**

Employer identification number

51-6000297

FORM 990, PART III, LINE 1 - ORGANIZATION'S MISSION

MISSION STATEMENT: THE UNIVERSITY OF DELAWARE EXISTS TO CULTIVATE

LEARNING, DEVELOP KNOWLEDGE, AND FOSTER THE FREE EXCHANGE OF IDEAS.

STATE-ASSISTED YET PRIVATELY GOVERNED, THE UNIVERSITY HAS A STRONG

TRADITION OF DISTINGUISHED SCHOLARSHIP, WHICH IS MANIFESTED IN ITS

RESEARCH AND CREATIVE ACTIVITIES, TEACHING, AND SERVICE, IN LINE WITH

ITS COMMITMENT TO INCREASING AND DISSEMINATING SCIENTIFIC, HUMANISTIC,

ARTISTIC, AND SOCIAL KNOWLEDGE FOR THE BENEFIT OF THE LARGER SOCIETY.

FOUNDED IN 1743 AND CHARTERED BY THE STATE IN 1833, THE UNIVERSITY OF

DELAWARE TODAY IS A LAND-GRANT, SEA-GRANT, AND SPACE-GRANT UNIVERSITY.

THE UNIVERSITY OF DELAWARE IS A MAJOR RESEARCH UNIVERSITY OFFERING A

BROAD RANGE OF DEGREE PROGRAMS: 4 ASSOCIATE PROGRAMS, 140 BACHELOR'S

PROGRAMS, 115 MASTER'S PROGRAMS, 44 DOCTORAL PROGRAMS, AND 16 DUAL

GRADUATE PROGRAMS THROUGH OUR SEVEN COLLEGES AND IN COLLABORATION WITH

MORE THAN 80 RESEARCH CENTERS. UNIVERSITY FACULTY IS COMMITTED TO THE

INTELLECTUAL, CULTURAL, AND ETHICAL DEVELOPMENT OF STUDENTS AS CITIZENS,

SCHOLARS, AND PROFESSORS.

FORM 990, PART VI, LINE 2

TERENCE MURPHY AND KATHLEEN MATT HAVE A BUSINESS RELATIONSHIP.

FORM 990, PART VI, LINE 7A

EIGHT OF THE UNIVERSITY'S TRUSTEES SHALL BE APPOINTED BY THE GOVERNOR OF

Name of the organization UNIVERSITY OF DELAWARE	Employer identification number 51-6000297
--	--

DELAWARE, BY AND WITH THE CONSENT OF A MAJORITY OF THE MEMBERS ELECTED TO
THE DELAWARE STATE SENATE.

FORM 990, PART VI, LINE 11B

THE UNIVERSITY'S FORM 990 IS PREPARED BY THE INDEPENDENT TAX ADVISORS
FROM INFORMATION PROVIDED BY UNIVERSITY PERSONNEL AND SIGNED BY THE VICE
PRESIDENT FOR FINANCE. THE FORM 990 IS REVIEWED BY ADDITIONAL MEMBERS OF
UNIVERSITY MANAGEMENT. THE AUDIT VISITING COMMITTEE OF THE BOARD OF
TRUSTEES REVIEWS AND DISCUSSES THE FULL FORM 990 AT ITS SPRING MEETING
HELD IN APRIL 2021. A FINAL FORM 990 IS PROVIDED TO THE FULL BOARD OF
TRUSTEES PRIOR TO THE FILING OF THE FORM 990 WITH THE IRS.

FORM 990, PART VI, LINE 12C

THE BOARD OF TRUSTEES, OFFICERS AND KEY EMPLOYEES OF THE UNIVERSITY, BY
VIRTUE OF THEIR OFFICES, HAVE A FIDUCIARY RELATIONSHIP WITH THE
UNIVERSITY WHICH REQUIRES THAT THEY ACT IN GOOD FAITH AND WITH FIDELITY
TO THE UNIVERSITY'S BEST INTERESTS. THE UNIVERSITY HAS WRITTEN CONFLICT
OF INTEREST POLICIES WHICH ARE INTENDED TO PERMIT THE UNIVERSITY AND ITS
TRUSTEES, OFFICERS, AND OTHER KEY EMPLOYEES TO IDENTIFY, EVALUATE, AND
ADDRESS ANY CONFLICT OF INTEREST THAT MIGHT CALL INTO QUESTION THIS
FIDUCIARY DUTY TO THE UNIVERSITY. THE CONFLICT OF INTEREST POLICY
COVERING TRUSTEES ARE DOCUMENTED IN THE BYLAWS OF THE BOARD OF TRUSTEES
OF THE UNIVERSITY, SECTION 1.4. THE CONFLICT OF INTEREST POLICIES
COVERING OFFICERS AND OTHER SENIOR ADMINISTRATORS ARE DOCUMENTED IN
UNIVERSITY POLICY 4-26, POLICY ON DISCLOSING AND MANAGING SENIOR
ADMINISTRATORS' FINANCIAL CONFLICTS OF INTEREST. CONFLICT OF INTEREST

Name of the organization UNIVERSITY OF DELAWARE	Employer identification number 51-6000297
--	--

POLICIES COVERING OTHER KEY EMPLOYEES ARE DOCUMENTED IN THE FOLLOWING UNIVERSITY POLICIES: 4-41, PROFESSIONAL AND SALARIED STAFF CODE OF ETHICS AND 6-11, FACULTY AND PROFESSIONAL STAFF INVOLVEMENT IN COMMERCIAL ENTERPRISES THAT HAVE RELATIONSHIPS WITH THE UNIVERSITY OF DELAWARE. EACH TRUSTEE, OFFICER, AND KEY EMPLOYEE IS REQUIRED TO REPORT ANY CONFLICTS OF INTEREST TO THE UNIVERSITY AS SOON AS PRACTICAL AFTER THEY BECOME AWARE OF SUCH A CONFLICT. EACH TRUSTEE, OFFICER, AND KEY EMPLOYEE SHALL ALSO ANNUALLY COMPLETE A CONFLICT OF INTEREST QUESTIONNAIRE. THE UNIVERSITY MONITORS COMPLIANCE WITH ITS CONFLICT OF INTEREST POLICIES BY REVIEW OF THE ANNUAL CONFLICT OF INTEREST QUESTIONNAIRES BY THE OFFICE OF GENERAL COUNSEL AND THE OFFICE OF THE VICE PRESIDENT FOR FINANCE. IF CONFLICTS OF INTEREST EXIST FOR OFFICERS AND KEY EMPLOYEES, THE PRESIDENT (OR HIS DESIGNEE) DETERMINES THE CORRECTIVE MEASURE, IF ANY, TO BE TAKEN TO RESOLVE THE CONFLICT, OR WILL IMPOSE APPROPRIATE RESTRICTIONS, IF ANY, ON THE PERSON WITH THE CONFLICT. FOR CONFLICTS OF INTEREST INVOLVING THE PRESIDENT OR TRUSTEES, THE AUDIT VISITING COMMITTEE OF THE BOARD OF TRUSTEES WILL BE NOTIFIED OF THE CONFLICT AND WILL RECOMMEND TO THE EXECUTIVE COMMITTEE OF THE BOARD OF TRUSTEES THE CORRECTIVE MEASURES, IF ANY, TO BE TAKEN TO RESOLVE THE CONFLICT OR APPROPRIATE RESTRICTIONS, IF ANY, TO BE IMPOSED ON THE PERSON WITH THE CONFLICT. THE EXECUTIVE COMMITTEE OF THE BOARD OF TRUSTEES, EXCLUDING SUCH CONFLICTED PERSON, HAS THE FINAL APPROVAL OF ANY RECOMMENDED CORRECTIVE MEASURES OR IMPOSED RESTRICTIONS. SUCH RESTRICTIONS REQUIRE EXCLUDING CONFLICTED PERSONS FROM DISCUSSION AND APPROVAL OF TRANSACTIONS BENEFITTING THEM, DIRECTLY OR INDIRECTLY.

Name of the organization UNIVERSITY OF DELAWARE	Employer identification number 51-6000297
--	--

FORM 990, PART VI, LINE 15A & B

THE COMPENSATION OF ALL OFFICERS OF THE UNIVERSITY IS REVIEWED AND APPROVED ANNUALLY BY THE COMPENSATION COMMITTEE OF THE BOARD OF TRUSTEES, AND IS SUBSEQUENTLY REVIEWED AND APPROVED BY THE EXECUTIVE COMMITTEE OF THE BOARD OF TRUSTEES. SUCH PROCESS INCLUDES THE USE OF BENCHMARK COMPENSATION DATA AND 3RD PARTY EXPERTS. THE OFFICERS' COMPENSATION PROCESS IS CONTEMPORANEOUSLY DOCUMENTED BY THE COMPENSATION COMMITTEE OF THE BOARD OF TRUSTEES.

THE COMPENSATION OF KEY EMPLOYEES IS SET BY THEIR RESPECTIVE SUPERVISING OFFICER WITHIN THE CONSTRAINTS OF THE UNIVERSITY'S OPERATING BUDGET, WHICH IS REVIEWED AND APPROVED BY THE FINANCE COMMITTEE OF THE BOARD OF TRUSTEES, AND SUBSEQUENTLY BY THE FULL BOARD OF TRUSTEES. THE KEY EMPLOYEES' COMPENSATION PROCESS IS CONTEMPORANEOUSLY DOCUMENTED BY THE UNIVERSITY.

FORM 990, PART VI, LINE 19

THE UNIVERSITY'S GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICIES, AUDITED FINANCIAL STATEMENTS, AND FORM 990 ARE AVAILABLE AS PUBLIC INFORMATION ON THE UNIVERSITY'S WEBSITE. IN ADDITION, THE UNIVERSITY'S FORM 990-T AND IRS DETERMINATION LETTER ARE MADE AVAILABLE FOR PUBLIC REVIEW UPON REQUEST.

FORM 990, PART XI, LINE 9

INCREASE IN POST- RETIREMENT OBLIGATION \$ (67,792,099)

INCREASE IN UNIVERSITY BOND SWAP \$ (9,691,519)

Name of the organization UNIVERSITY OF DELAWARE	Employer identification number 51-6000297
--	--

RELATED ENTITIES EXPENSES	\$ 277,897
DECREASE IN NONOPERATING LIABILITIES	\$ 1,477,089
INSURANCE PROCEEDS	\$ 919,444

TOTAL	\$ (74,809,188)

ATTACHMENT 1FORM 990, PART III, LINE 4D - OTHER PROGRAM SERVICES

<u>DESCRIPTION</u>	<u>GRANTS</u>	<u>EXPENSES</u>	<u>REVENUE</u>
ACADEMIC SUPPORT		87,417,613.	
EXTENSION AND PUBLIC SERVICE		52,534,630.	
STUDENT SERVICES		44,525,722.	42,137,148.
STUDENT AID	200,943,966.	225,773,261.	
TOTALS	<u>200,943,966.</u>	<u>410,251,226.</u>	<u>42,137,148.</u>

ATTACHMENT 2FORM 990, PART VI, LINE 17 - STATES

AK, AZ, CA, CO,
GA, HI, ID, IL, KY, MD, MA, MI,
NH, OH, OK, OR,
SC, WA,

ATTACHMENT 3990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

<u>NAME AND ADDRESS</u>	<u>DESCRIPTION OF SERVICES</u>	<u>COMPENSATION</u>
WHITING TURNER CONTRACTING COMPANY	CONSTRUCTION	81,649,778.

Name of the organization UNIVERSITY OF DELAWARE	Employer identification number 51-6000297
ATTACHMENT 3 (CONT'D)	

990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

<u>NAME AND ADDRESS</u>	<u>DESCRIPTION OF SERVICES</u>	<u>COMPENSATION</u>
132 CONTINENTAL DRIVE, SUITE 404 NEWARK, DE 19713		
ARAMARK ARAMARK TOWER PHILADELPHIA, PA 19107	FOOD SERVICES	37,796,195.
BARTON MALOW-EDIS II, A JV 300 WEST PRATT STREET SUITE #310 BALTIMORE, MD 21201	CONSTRUCTION	17,181,556.
BANCROFT CONSTRUCTION 1300 N. GRANT AVE, SUITE 101 WILMINGTON, DE 19806	CONSTRUCTION	11,091,287.
GBUILD CONSTRUCTION MANAGERS 180 GORDON DR EXTON, PA 19341	CONSTRUCTION	3,517,602.

SCHEDULE R
(Form 990)Department of the Treasury
Internal Revenue Service

Name of the organization

UNIVERSITY OF DELAWARE

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2019

Open to Public
Inspection

Employer identification number

51-6000297

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

	(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1)	BLUE HEN HOTEL LLC 51-0411499 HULLIHEN HALL STE 220 NEWARK, DE 19716	HOTEL	DE	3,791,478.	14,198,034.	UNIV OF DE
(2)	1743 HOLDINGS LLC 27-1332816 HULLIHEN HALL STE 220 NEWARK, DE 19716	RESEARCH	DE	522,326.	64,039,280.	UNIV OF DE
(3)						
(4)						
(5)						
(6)						

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No
(1) UNIVERSITY OF DE ALUMNI ASSOC INC. 24 E MAIN STREET NEWARK, DE 19716 51-6016065	SCHOLARSHIP	DE	501 (C) (3)	12C	N/A		X
(2) UNIVERSITY OF DELAWARE RESEARCH FDN 220 HULLIHEN HALL NEWARK, DE 19716 51-6017306	RESEARCH	DE	501 (C) (3)	12D	N/A		X
(3) FRIENDS OF THE UNIVERSITY OF DE LIBRARY UNIVERSITY OF DE LIBRARY NEWARK, DE 19717 51-6017971	DONATIONS	DE	501 (C) (3)	12C	N/A		X
(4) KARL W BOER SOLAR ENERGY MEDAL OF MERIT 222 SOUTH CHAPEL STREET NEWARK, DE 19716 39-6596448	AWARD	DE	501 (C) (3)	12A	N/A		X
(5) UNIDEL FOUNDATION INC. PO BOX 1146 NEWARK, DE 19899 51-6015046	GRANTS	DE	501 (C) (3)	12D	N/A		X
(6)							
(7)							

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2019

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512 - 514)	(f) Share of total income	(g) Share of end-of- year assets	(h) Disproportionate allocations?		(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	
(1) FIRST STATE MARINE WIND LLC 38 2050 CABOT BLVD, LANGHORNE, PA	PWR GENERATION	DE	BLUE HEN WD	RELATED	536,846.	4,894,105.		X			X	97.5000
(2) PERF. VC OPP FUND I 83-3206186 5 GRNWCH OFF PARK, GRNWCH, CT	INVESTMENTS	CT	N/A	EXCLUDED	6,153.	3,799,351.		X	0.		X	99.0000
(3) KNIGHTSBRIDGE B LP 82-3938272 122 SW FRNK PHILPS BARTLESVILLE	INVESTMENTS	OK	N/A	EXCLUDED	64,885.	8,461,689.		X	0.		X	98.8097
(4)												
(5)												
(6)												
(7)												

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No
(1) BLUE HEN WIND INC. 124 C HULLIHEN NEWARK, DE 19716	INVESTMENTS	DE	N/A	C CORP	0.	3,029,703.	100.0000	X	
(2) UNIVERSITY OF DE STUDENT HOUSING FNDN 220 HULLIHEN HALL NEWARK, DE 19716	INACTIVE	DE	N/A	C CORP	0.	0.	100.0000	X	
(3) CHARITABLE REMAINDER ANNUITY TRUST (5) 220 HULLIHEN HALL NEWARK, DE 19716	INVESTMENTS	DE	N/A	TRUST					
(4) CHARITABLE REMAINDER UNITRUST TRUST (8) 221 HULLIHEN HALL NEWARK, DE 19716	INVESTMENTS	DE	N/A	TRUST					
(5)									
(6)									
(7)									

Schedule R (Form 990) 2019

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.**Note:** Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.**1** During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

	Yes	No
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	1a	X
b Gift, grant, or capital contribution to related organization(s)	1b	X
c Gift, grant, or capital contribution from related organization(s)	1c	X
d Loans or loan guarantees to or for related organization(s)	1d	X
e Loans or loan guarantees by related organization(s)	1e	X
f Dividends from related organization(s)	1f	X
g Sale of assets to related organization(s)	1g	X
h Purchase of assets from related organization(s)	1h	X
i Exchange of assets with related organization(s)	1i	X
j Lease of facilities, equipment, or other assets to related organization(s)	1j	X
k Lease of facilities, equipment, or other assets from related organization(s)	1k	X
l Performance of services or membership or fundraising solicitations for related organization(s)	1l	X
m Performance of services or membership or fundraising solicitations by related organization(s)	1m	X
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n	X
o Sharing of paid employees with related organization(s)	1o	X
p Reimbursement paid to related organization(s) for expenses	1p	X
q Reimbursement paid by related organization(s) for expenses	1q	X
r Other transfer of cash or property to related organization(s)	1r	X
s Other transfer of cash or property from related organization(s)	1s	X

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

	(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1)	FRIENDS OF THE UNIVERSITY OF DE LIBRARY, INC.	C	110,000.	CASH DIST
(2)	UNIVERSITY OF DE RESEARCH FOUNDATION	C	400,000.	CASH DIST
(3)	UNIDEL FOUNDATION INC.	C	10,013,390.	CASH DIST
(4)	UNIVERSITY OF DE ALUMNI ASSOCIATION INC.	C	788,763.	CASH DIST
(5)	PERFORMANCE VC OPPORTUNITIES FUND I, LP	B	2,494,800.	CASH
(6)	KNIGHTSBRIDGE B LP	B	6,352,300.	CASH

Schedule R (Form 990) 2019

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.**Note:** Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.**1** During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

- a** Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity
- b** Gift, grant, or capital contribution to related organization(s)
- c** Gift, grant, or capital contribution from related organization(s)
- d** Loans or loan guarantees to or for related organization(s)
- e** Loans or loan guarantees by related organization(s)
- f** Dividends from related organization(s)
- g** Sale of assets to related organization(s)
- h** Purchase of assets from related organization(s)
- i** Exchange of assets with related organization(s)
- j** Lease of facilities, equipment, or other assets to related organization(s)
- k** Lease of facilities, equipment, or other assets from related organization(s)
- l** Performance of services or membership or fundraising solicitations for related organization(s)
- m** Performance of services or membership or fundraising solicitations by related organization(s)
- n** Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)
- o** Sharing of paid employees with related organization(s)
- p** Reimbursement paid to related organization(s) for expenses
- q** Reimbursement paid by related organization(s) for expenses
- r** Other transfer of cash or property to related organization(s)
- s** Other transfer of cash or property from related organization(s)

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

	(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1)	KNIGHTSBRIDGE B LP	S	1,560,583.	CASH DIST
(2)	SEE SCH. R, PART VII, SUPPLEMENTAL INFO	O		
(3)	SEE SCH. R, PART VII, SUPPLEMENTAL INFO	O		
(4)				
(5)				
(6)				

Part VI **Unrelated Organizations Taxable as a Partnership.** Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(e) Are all partners section 501(c)(3) organizations?		(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
				Yes	No			Yes	No		Yes	No	
(1)													
(2)													
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Part VII **Supplemental Information**

Provide additional information for responses to questions on Schedule R. See instructions.

SCHEDULE R, PART V, LINE 2(B) (N) & (O)

THE UNIVERSITY PROVIDES, WITHOUT COMPENSATION, BOOKKEEPING AND OTHER
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