

# 2021 Income Tax Return

UNIVERSITY OF DELAWARE

EXTENDED TO MAY 15, 2023

### Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Department of the Treasury Internal Revenue Service

Form **990** 

Do not enter social security numbers on this form as it may be made public.
 Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Α	For th	e 2021 calendar year, or tax year beginning	JUL 1, 2021 and	dending J	UN 30, 2022	
В	Check if applicat	C Name of organization			D Employer identifi	cation number
X	Addr chan	ess UNIVERSITY OF DELAWARE				
	Nam		n na sanan an		51-6000297	
Γ	Initia		delivered to street address)	Room/suite	E Telephone numbe	r
Ē	Final	222 COUMU CUADEL CODEEM			302-831-2175	
	termi		d ZIP or foreign postal code		G Gross receipts \$	3,174,961,270.
Γ	Amer	ded NEWARK DE 10716			H(a) Is this a group re	
	Appli		NISSIOS ASSANIS			s? Yes X No
	pend	<sup>ng</sup> SAME AS C ABOVE			H(b) Are all subordinates in	
1	Tax-ex	empt status: X 501(c)(3) 501(c) (	) (insert no.) 4947(a)(1)	or 527		list. See instructions
		te: WWW.UDEL.EDU			H(c) Group exemptio	
_			Association Other	I Year		A State of legal domicile: DE
	art I			L I Val		er olato er logar definione.
	1	Briefly describe the organization's mission or mos	st significant activities: INSTRU	CTION, RE	SEARCH, AND	
JCe		PUBLIC SERVICES ARE THE UNIVERSITY'S				and a second
Governance	2	Check this box      if the organization disc	continued its operations or dispos	sed of more	than 25% of its net ass	sets.
Nel	3	Number of voting members of the governing bod				31
		Number of independent voting members of the g	overning body (Part VI, line 1b)		4	29
ŝ	5	Total number of individuals employed in calendar				12957
vitie	6	Total number of volunteers (estimate if necessary	)		6	29
Activities &	7 a	Total unrelated business revenue from Part VIII, c	olumn (C), line 12		7a	0.
۹	b	Net unrelated business taxable income from Forn	n 990-T, Part I, line 11			590,474.
					Prior Year	Current Year
e	8	Contributions and grants (Part VIII, line 1h)			182,867,274.	206,657,954.
nue	9				975,285,226.	1,087,870,713.
Revenue	10	Investment income (Part VIII, column (A), lines 3, 4	4, and 7d)		163,851,821.	248,430,735.
œ	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8	c, 9c, 10c, and 11e)		58,682,840.	56,061,323.
	12	Total revenue - add lines 8 through 11 (must equa	al Part VIII, column (A), line 12)		1,380,687,161.	1,599,020,725.
		Grants and similar amounts paid (Part IX, column			248,696,715.	254,790,288.
		Benefits paid to or for members (Part IX, column (			0.	0.
es	15	Salaries, other compensation, employee benefits			695,312,958.	727,064,121.
Expenses	16a	Professional fundraising fees (Part IX, column (A),	line 11e)		650,482.	866,365.
đx	b	Total fundraising expenses (Part IX, column (D), lir				
ш	17	Other expenses (Part IX, column (A), lines 11a-110			334,099,513.	407,176,676.
		Total expenses. Add lines 13-17 (must equal Part			1,278,759,668.	1,389,897,450.
	19	Revenue less expenses. Subtract line 18 from line	ə 12		101,927,493.	209,123,275.
IS OF	20 21 22			Be	ginning of Current Year	End of Year
Sset	20				4,592,733,130.	4,429,239,540.
et A	21	Total liabilities (Part X, line 26)			1,577,507,594.	1,441,279,611.
Da	art II	Net assets or fund balances. Subtract line 21 from Signature Block	n line 20		3,015,225,536.	2,987,959,929.
			industrian and the state			
		Ities of perjury, I declare that I have examined this return t, and complete. Declaration of preparer (other than offic				knowledge and belief, it is
uuc,	CUITED	, and complete. Declaration of an eparer (offier than offic	er) is based off all morthation of wh	licit preparer i	5 - 11 - 5	273
Ciar		Signature of officer			Date	
Sigr Here	14	MARY REMMLER, SVP AND CFO			Buto	
rier	6	Type or print name and title				
		Print/Type preparer's name	Preparer's signature	In	ate Check	PTIN
Paid		BRIAN KEARNS	Buan Keaun		lif L	
	arer	Firm's name KPMG LLP	is the many tenting	L	5/4/2023 self-employe	13-5565207
- <b>- -</b>	Only	Firm's address 8350 BROAD STREET, SUIT	E 900			

SIGN HE

132001 12-09-21 LHA For Paperwork Reduction Act Notice, see the separate instructions. SEE SCHEDULE O FOR ORGANIZATION MISSION STATEMENT CONTINUATION

Form **8868** 

#### (Rev. January 2022)

#### Application for Automatic Extension of Time To File an Exempt Organization Return

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

#### File a separate application for each return.

Go to www.irs.gov/Form8868 for the latest information.

**Electronic filing (e-file).** You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit *www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits*.

#### Automatic 6-Month Extension of Time. Only submit original (no copies needed).

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

Type or	Name of exempt organization or other filer, see instru	uctions.		Taxpayer	identificati	on number (TIN)
print	UNIVERSITY OF DELAWARE				51-60	00297
File by the due date for filing your	Number, street, and room or suite no. If a P.O. box, s 222 SOUTH CHAPEL STREET					
return. See instructions	City, town or post office, state, and ZIP code. For a f NEWARK, DE 19716	oreign add	ress, see instructions.			
Enter the	e Return Code for the return that this application is for (fi	le a separa	te application for each return)			0 1
Applica	tion	Return	Application			Return
ls For		Code	Is For			Code
Form 99	0 or Form 990-EZ	01	Form 1041-A			08
Form 47	20 (individual)	03	Form 4720 (other than individu	ial)		09
Form 99	0-PF	04	Form 5227			10
Form 99	0-T (sec. 401(a) or 408(a) trust)	05	Form 6069			11
Form 99	0-T (trust other than above)	06	Form 8870			12
Form 99	0-T (corporation)	07				
Telep ● If the ● If this box ▶ 1 Ir th	books are in the care of ► 222 SOUTH CHAPEL STRE hone No. ► 302-831-1593 organization does not have an office or place of busines is for a Group Return, enter the organization's four digit . If it is for part of the group, check this box ► equest an automatic 6-month extension of time until _ e organization named above. The extension is for the org calendar year or X tax year beginning _JUL 1, 2021 the tax year entered in line 1 is for less than 12 months, of Change in accounting period	IS in the Un Group Exe and atta MAY 1 ganization's	Fax No. ►	If this is for Is of all membe	r the whole ers the extent npt organiza	group, check this
ar	this application is for Forms 990-PF, 990-T, 4720, or 6069 y nonrefundable credits. See instructions.	,		3a	\$	0.
	this application is for Forms 990-PF, 990-T, 4720, or 6069					•
	timated tax payments made. Include any prior year overp			3b	\$	0.
	alance due. Subtract line 3b from line 3a. Include your pa			0		
	ing EFTPS (Electronic Federal Tax Payment System). Se			30	\$	0.
Caution instructi	: If you are going to make an electronic funds withdrawa ons.	l (direct del	oit) with this Form 8868, see For	m 8453-TE and	d Form 887	9-TE for payment
I HA	For Privacy Act and Paperwork Reduction Act Notice	. see instru	uctions.		Form	8868 (Rev. 1-2022)

123841 01-12-22

	1 990 (2021) UNIVERSITY OF DELAWARE rt III Statement of Program Service Accomplishments	51-60002	97 Page
	Check if Schedule O contains a response or note to any line in this Part III		
	Briefly describe the organization's mission:		
	SEE SCHEDULE O.		
	Did the organization undertake any significant program services during the year which were not listed on the		
	prior Form 990 or 990-EZ? If "Yes," describe these new services on Schedule O.		Yes X
	Did the organization cease conducting, or make significant changes in how it conducts, any program services?		Yes X I
	If "Yes," describe these changes on Schedule O.		
	Describe the organization's program service accomplishments for each of its three largest program services, as m	easured by ex	kpenses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others	, the total exp	enses, and
	revenue, if any, for each program service reported.		618,279,854
	(Code:) (Expenses \$512,862,038. including grants of \$74,968. ) (Revenue INSTRUCTION AND DEPARTMENTAL RESEARCH ARE PROVIDED TO OVER 23,000       74,968. )	\$	010,279,054
	STUDENTS INCLUDING APPROXIMATELY 21,500 FULL TIME AND 2,400 PART-TIME		
	STUDENTS AT 4 CAMPUSES THROUGHOUT THE STATE OF DELAWARE.		
			201 010 520
,	(Code:) (Expenses \$199,025,944. including grants of \$37,465,851. ) (Revenue	\$	301,812,532
)	SPONSORED RESEARCH IS ADVANCING, LEADING-EDGE RESEARCH THAT SOLVES	\$	301,812,532
)	SPONSORED RESEARCH IS ADVANCING, LEADING-EDGE RESEARCH THAT SOLVES MYSTERIES, TACKLES PROBLEMS, AND INVENTS NEW TECHNOLOGIES - ALL AIMED	\$	301,812,532
,	SPONSORED RESEARCH IS ADVANCING, LEADING-EDGE RESEARCH THAT SOLVES	\$	301,812,532
,	SPONSORED RESEARCH IS ADVANCING, LEADING-EDGE RESEARCH THAT SOLVES MYSTERIES, TACKLES PROBLEMS, AND INVENTS NEW TECHNOLOGIES - ALL AIMED	\$	301,812,532
•	SPONSORED RESEARCH IS ADVANCING, LEADING-EDGE RESEARCH THAT SOLVES MYSTERIES, TACKLES PROBLEMS, AND INVENTS NEW TECHNOLOGIES - ALL AIMED	\$	301,812,532
,	SPONSORED RESEARCH IS ADVANCING, LEADING-EDGE RESEARCH THAT SOLVES MYSTERIES, TACKLES PROBLEMS, AND INVENTS NEW TECHNOLOGIES - ALL AIMED	\$	301,812,532
,	SPONSORED RESEARCH IS ADVANCING, LEADING-EDGE RESEARCH THAT SOLVES MYSTERIES, TACKLES PROBLEMS, AND INVENTS NEW TECHNOLOGIES - ALL AIMED	\$	301,812,532
	SPONSORED RESEARCH IS ADVANCING, LEADING-EDGE RESEARCH THAT SOLVES MYSTERIES, TACKLES PROBLEMS, AND INVENTS NEW TECHNOLOGIES - ALL AIMED	\$	301,812,532
	SPONSORED RESEARCH IS ADVANCING, LEADING-EDGE RESEARCH THAT SOLVES MYSTERIES, TACKLES PROBLEMS, AND INVENTS NEW TECHNOLOGIES - ALL AIMED	\$	301,812,532
	SPONSORED RESEARCH IS ADVANCING, LEADING-EDGE RESEARCH THAT SOLVES MYSTERIES, TACKLES PROBLEMS, AND INVENTS NEW TECHNOLOGIES - ALL AIMED	\$	301,812,532
	SPONSORED RESEARCH IS ADVANCING, LEADING-EDGE RESEARCH THAT SOLVES MYSTERIES, TACKLES PROBLEMS, AND INVENTS NEW TECHNOLOGIES - ALL AIMED AT ENHANCING OUR QUALITY OF LIFE.		
	SPONSORED RESEARCH IS ADVANCING, LEADING-EDGE RESEARCH THAT SOLVES MYSTERIES, TACKLES PROBLEMS, AND INVENTS NEW TECHNOLOGIES - ALL AIMED AT ENHANCING OUR QUALITY OF LIFE.		
	SPONSORED RESEARCH IS ADVANCING, LEADING-EDGE RESEARCH THAT SOLVES         MYSTERIES, TACKLES PROBLEMS, AND INVENTS NEW TECHNOLOGIES - ALL AIMED         AT ENHANCING OUR QUALITY OF LIFE.		
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	SPONSORED RESEARCH IS ADVANCING, LEADING-EDGE RESEARCH THAT SOLVES         MYSTERIES, TACKLES PROBLEMS, AND INVENTS NEW TECHNOLOGIES - ALL AIMED         AT ENHANCING OUR QUALITY OF LIFE.		
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	SPONSORED RESEARCH IS ADVANCING, LEADING-EDGE RESEARCH THAT SOLVES         MYSTERIES, TACKLES PROBLEMS, AND INVENTS NEW TECHNOLOGIES - ALL AIMED         AT ENHANCING OUR QUALITY OF LIFE.		301,812,532
	SPONSORED RESEARCH IS ADVANCING, LEADING-EDGE RESEARCH THAT SOLVES  MYSTERIES, TACKLES PROBLEMS, AND INVENTS NEW TECHNOLOGIES - ALL AIMED  AT ENHANCING OUR QUALITY OF LIFE.  (Code:)(Expenses \$		
	SPONSORED RESEARCH IS ADVANCING, LEADING-EDGE RESEARCH THAT SOLVES  MYSTERIES, TACKLES PROBLEMS, AND INVENTS NEW TECHNOLOGIES - ALL AIMED  AT ENHANCING OUR QUALITY OF LIFE.  (Code:)(Expenses \$		
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	SPONSORED RESEARCH IS ADVANCING, LEADING-EDGE RESEARCH THAT SOLVES         MYSTERIES, TACKLES PROBLEMS, AND INVENTS NEW TECHNOLOGIES - ALL AIMED         AT ENHANCING OUR QUALITY OF LIFE.		
	SPONSORED RESEARCH IS ADVANCING, LEADING-EDGE RESEARCH THAT SOLVES         MYSTERIES, TACKLES PROBLEMS, AND INVENTS NEW TECHNOLOGIES - ALL AIMED         AT ENHANCING OUR QUALITY OF LIFE.	\$	120,573,441
	SPONSORED RESEARCH IS ADVANCING, LEADING-EDGE RESEARCH THAT SOLVES         MYSTERIES, TACKLES PROBLEMS, AND INVENTS NEW TECHNOLOGIES - ALL AIMED         AT ENHANCING OUR QUALITY OF LIFE.		120,573,441

	990 (2021) UNIVERSITY OF DELAWARE 51-60002	97	P	age <b>3</b>
Par	t IV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4	х	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6	х	
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
U		8	х	
9	Schedule D, Part III Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for	۲Ť		
5	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
		9	x	
10	If "Yes," complete Schedule D, Part IV Did the organization, directly or through a related organization, hold assets in donor-restricted endowments	-		
10		10	х	
44	or in quasi endowments? If "Yes," complete Schedule D, Part V	10		
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X,			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,		v	
	Part VI	<u>11a</u>	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total		77	
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	X	
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		X
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a		X
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Х	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	Х	
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b	х	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	х	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	х	
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17	х	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
10		18	х	
10	1c and 8a? If "Yes," complete Schedule G, Part II			<u> </u>
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If</i> "Yes,"		х	
00	complete Schedule G, Part III	19	Λ	x
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or		v	
	domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I. Parts I and II	21	X 000	(a a - ··
132003	12-09-21	Form	390	(2021)

132003 12-09-21

Form	990 (2021) UNIVERSITY OF DELAWARE 51-60002	97	Р	<sub>age</sub> 4
Par	t IV Checklist of Required Schedules (continued)			
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	X	<u> </u>
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete		v	
04-	Schedule J	23	X	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete	040	x	
h	Schedule K. If "No," go to line 25a Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24a 24b		x
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	240		
U		24c		x
h	any tax-exempt bonds? Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		x
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit	210		
Lou	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		x
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		x
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27	X	
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV,			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
	"Yes," complete Schedule L, Part IV	28a		X
	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		X
С	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If			
	"Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	X	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation		v	
~	contributions? If "Yes," complete Schedule M	30	X	x
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			x
22	Schedule N, Part II	32		
33		33	х	
34	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	- 33		
	Part V, line 1	34	х	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Х	
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	х	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		x
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		x
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?			
	Note: All Form 990 filers are required to complete Schedule O	38	Х	
Par				
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable 1a 112	-		
		<u>D</u>		
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c	X 000	
132004	4 12-09-21	Form	220	(2021)

5 2021.05080 UNIVERSITY OF DELAWARE 8184Q0\_2

Form	<u>990 (2021)</u> UNIVERSITY OF DELAWARE 51-600029	7	Р	age <b>5</b>
Par	t V Statements Regarding Other IRS Filings and Tax Compliance (continued)			
			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
	filed for the calendar year ending with or within the year covered by this return 2a 12957			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	х	
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> . See instructions.			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Х	
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b	Х	
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		х
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b	Х	
с	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c	Х	
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			
	any contributions that were not tax deductible as charitable contributions?	6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			1
	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Х	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Х	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required			1
	to file Form 8282?	7c		X
d	If "Yes," indicate the number of Forms 8282 filed during the year 7d			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
-	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
•	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.	0-		
	Did the sponsoring organization make any taxable distributions under section 4966?	9a 9b		
ь 10	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? <b>Section 501(c)(7) organizations.</b> Enter:	90		
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
11	Section 501(c)(12) organizations. Enter:			
	Gross income from members or shareholders			
	Gross income from other sources. (Do not net amounts due or paid to other sources against	1		
	amounts due or received from them.) <b>11b</b>			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	1		
		13a		
	Note: See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which the			
	organization is licensed to issue qualified health plans			
с	Enter the amount of reserves on hand 13c	]		
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		X
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			
	excess parachute payment(s) during the year?	15	х	
	If "Yes," see the instructions and file Form 4720, Schedule N.			
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		х
	If "Yes," complete Form 4720, Schedule O.			
17	Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any			1
	activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953?	17		
	If "Yes," complete Form 6069.			
132005	12-09-21 6	Form	990	(2021)

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	990 (2021) UNIVERSITY OF DELAWARE		51-600029			age <b>6</b>
Par	t VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 th			"No" r	espon	se
	to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O.	See ii	nstructions.			
	Check if Schedule O contains a response or note to any line in this Part VI	<u></u>				X
Sec	tion A. Governing Body and Management					
			31		Yes	No
<b>1</b> a	Enter the number of voting members of the governing body at the end of the tax year	<u>1a</u>	51			
	If there are material differences in voting rights among members of the governing body, or if the governing					
h	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.	46	29			
-	Enter the number of voting members included on line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship	1b				
2				2		x
3	officer, director, trustee, or key employee? Did the organization delegate control over management duties customarily performed by or under the	direct	supervision	~		
U				3		x
4	Did the organization make any significant changes to its governing documents since the prior Form 99			4		x
5	Did the organization become aware during the year of a significant diversion of the organization's asso			5		x
6	Did the organization have members or stockholders?			6		x
7a	Did the organization have members, stockholders, or other persons who had the power to elect or ap					
	more members of the governing body?			7a	х	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, sta	ockho	ders, or			
	persons other than the governing body?			7b		x
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year					
а	The governing body?			8a	Х	
b	Each committee with authority to act on behalf of the governing body?			8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be read	hed a	t the			
	organization's mailing address? If "Yes," provide the names and addresses on Schedule O			9		Х
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Rev	<u>enue</u>	Code.)			
					Yes	No X
	Did the organization have local chapters, branches, or affiliates?			10a		
b	If "Yes," did the organization have written policies and procedures governing the activities of such cha			104		
110	and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body		o filing the form?	10b 11a	х	
	Describe on Schedule O the process, if any, used by the organization to review this Form 990.	Deloi		IIa		
	Did the organization have a written conflict of interest policy? If "No," go to line 13			12a	х	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise			12b	х	
	Did the organization regularly and consistently monitor and enforce compliance with the policy? $If "\gamma$			12.5		
•	on Schedule O how this was done	, -		12c	х	
13	Did the organization have a written whistleblower policy?			13	Х	
14	Did the organization have a written document retention and destruction policy?			14	Х	
15	Did the process for determining compensation of the following persons include a review and approval	by ind	dependent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?					
а	The organization's CEO, Executive Director, or top management official			15a	Х	
b	Other officers or key employees of the organization			15b	Х	
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.					
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangem					
	taxable entity during the year?			16a	X	
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluat		-			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organi				v	
<u> 600</u>	exempt status with respect to such arrangements?			16b	Х	
	tion C. Disclosure					
17 10	List the states with which a copy of this Form 990 is required to be filed SEE SCHEDULE 0	4 000	T (a setion EQ1(s)(2)s	o o b d		
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, an for public inspection. Indicate how you made these available. Check all that apply.	u 990		oniy) a	availal	JIE
		00.0-	hadula ()			
19	X       Own website       Another's website       Upon request       Other (explain Describe on Schedule O whether (and if so, how) the organization made its governing documents, control of the state of the stat			financ	ial	
13	statements available to the public during the tax year.	mot C	and policy, and	midiil	101	
20	State the name, address, and telephone number of the person who possesses the organization's boo	ks and	records			
	LISA MARRA KELLY, CONTROLLER - 302-831-1593		· · · ·			
	222 SOUTH CHAPEL STREET, NEWARK, DE 19716					
132006	12-09-21			Form	990	(2021)
	7					

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Form 990 (2		51-6000297	Page 7
Part VII	Compensation of Officers, Directors, Trustees, Key Employees, Highest Com	pensated	
	Employees, and Independent Contractors		
	Check if Schedule O contains a response or note to any line in this Part VII		
Section A.	Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees		
1a Comple	te this table for all persons required to be listed. Report compensation for the calendar year ending wit	h or within the organization	n's tax year.

• List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See the instructions for definition of "key employee."

• List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

Name and title         Average hours per (weak bit any bit any	(A)	(B)			(0	C)			(D)	(E)	(F)
hours per vex.         box.         unsex proves is both an image of the image of	Name and title	Average	(do					ne	Reportable	Reportable	Estimated
Week (bist ary organizations organizations (W-2/1099-MISC)         Inom (W-2/1099-MISC)         Inom (W-2/1099-MISC)         Compensation organizations (W-2/1099-MISC)         Compensation (W-2/1099-MISC)           (1) DIONISSIOS ASSANIS         55.00         x         x         1,591,318.         0.         54,275.           (2) NEISTINENT OFFICER         0.00         x         x         1,053,660.         0.         74,129.           (3) JOHN LONG         55.00         x         x         1,053,660.         0.         74,129.           (4) NOBIN NORGAN         55.00         x         x         634,167.         0.         51,523.           (5) JAMES DICKER JR.         55.00         x         x         621,583.         0.         59,365.           (5) JAMES DICKER JR.         55.00         x         624,230.         0.         56,683.           (6) DANIEL ROCO         55.00         x         621,583.         0.         59,365.           (6) CHRISTINE STETSON RAWAK         55.00         x         621,158.         0.         49,951.           (6) CHRISTINE STETSON RAWAK         55.00         x         606,940.         0.         52,837.           (9) MARTIN TINGELSY         55.00         x         606,940.         0.		hours per	box	, unle	ss pei	rson i	s both	n an	compensation	compensation	amount of
(1)         DIONISSIOS ASSANIS         55.00         x         1,591,318.         0.         54,275.           (2)         KEITH WALTER         55.00         x         1,053,660.         0.         74,129.           (3)         JOHN LONG         55.00         x         1,053,660.         0.         74,129.           (3)         JOHN LONG         55.00         x         634,167.         0.         51,525.           (4)         ROBIN MORGAN         55.00         x         624,230.         0.         59,365.           (5)         JAMES DICKER JR.         55.00         x         624,230.         0.         56,683.           (5)         JAMIEL RICH         55.00         x         627,399.         0.         51,323.           (7)         DANIEL RICH         55.00         x         627,399.         0.         51,323.           (7)         DANIEL RICH         55.00         x         606,940.         0.         52,837.           (8)         CHRIFSTNE SPETSON RAWAK         55.00         x         606,940.         0.         52,837.           (9)         MARTIN INGELSBY         55.00         x         606,940.         0.         56,480.				cer ar	ia a a	Irecto	n/trus	lee)			
(1)         DIONISSIOS ASSANIS         55.00         x         1,591,318.         0.         54,275.           (2)         KEITH WALTER         55.00         x         1,053,660.         0.         74,129.           (3)         JOHN LONG         55.00         x         1,053,660.         0.         74,129.           (3)         JOHN LONG         55.00         x         634,167.         0.         51,525.           (4)         ROBIN MORGAN         55.00         x         624,230.         0.         59,365.           (5)         JAMES DICKER JR.         55.00         x         624,230.         0.         56,683.           (5)         JAMIEL RICH         55.00         x         627,399.         0.         51,323.           (7)         DANIEL RICH         55.00         x         627,399.         0.         51,323.           (7)         DANIEL RICH         55.00         x         606,940.         0.         52,837.           (8)         CHRIFSTNE SPETSON RAWAK         55.00         x         606,940.         0.         52,837.           (9)         MARTIN INGELSBY         55.00         x         606,940.         0.         56,480.			irecto							U U	•
(1)         DIONISSIOS ASSANIS         55.00         x         1,591,318.         0.         54,275.           (2)         KEITH WALTER         55.00         x         1,053,660.         0.         74,129.           (3)         JOHN LONG         55.00         x         1,053,660.         0.         74,129.           (3)         JOHN LONG         55.00         x         634,167.         0.         51,525.           (4)         ROBIN MORGAN         55.00         x         624,230.         0.         59,365.           (5)         JAMES DICKER JR.         55.00         x         624,230.         0.         56,683.           (5)         JAMIEL RICH         55.00         x         627,399.         0.         51,323.           (7)         DANIEL RICH         55.00         x         627,399.         0.         51,323.           (7)         DANIEL RICH         55.00         x         606,940.         0.         52,837.           (8)         CHRIFSTNE SPETSON RAWAK         55.00         x         606,940.         0.         52,837.           (9)         MARTIN INGELSBY         55.00         x         606,940.         0.         56,480.			e or d	tee			sated		-	•	
(1)         DIONISSIOS ASSANIS         55.00         x         1,591,318.         0.         54,275.           (2)         KEITH WALTER         55.00         x         1,053,660.         0.         74,129.           (3)         JOHN LONG         55.00         x         1,053,660.         0.         74,129.           (3)         JOHN LONG         55.00         x         634,167.         0.         51,525.           (4)         ROBIN MORGAN         55.00         x         624,230.         0.         59,365.           (5)         JAMES DICKER JR.         55.00         x         624,230.         0.         56,683.           (5)         JAMIEL RICH         55.00         x         627,399.         0.         51,323.           (7)         DANIEL RICH         55.00         x         627,399.         0.         51,323.           (7)         DANIEL RICH         55.00         x         606,940.         0.         52,837.           (8)         CHRIFSTNE SPETSON RAWAK         55.00         x         606,940.         0.         52,837.           (9)         MARTIN INGELSBY         55.00         x         606,940.         0.         56,480.			ruster	l trus		/ee	npen		•	1099-NEO)	•
(1)         DIONISSIOS ASSANIS         55.00         x         1,591,318.         0.         54,275.           (2)         KEITH WALTER         55.00         x         1,053,660.         0.         74,129.           (3)         JOHN LONG         55.00         x         1,053,660.         0.         74,129.           (3)         JOHN LONG         55.00         x         634,167.         0.         51,525.           (4)         ROBIN MORGAN         55.00         x         624,230.         0.         59,365.           (5)         JAMES DICKER JR.         55.00         x         624,230.         0.         56,683.           (5)         JAMIEL RICH         55.00         x         627,399.         0.         51,323.           (7)         DANIEL RICH         55.00         x         627,399.         0.         51,323.           (7)         DANIEL RICH         55.00         x         606,940.         0.         52,837.           (8)         CHRIFSTNE SPETSON RAWAK         55.00         x         606,940.         0.         52,837.           (9)         MARTIN INGELSBY         55.00         x         606,940.         0.         56,480.			dual t	utiona		nploy	st cor	1	1000 (120)		
(1) DINISSIOS ASSANIS       55.00       x       x       1,591,318.       0.       54,275.         (2) KEITH WALTER       55.00       x       1,053,660.       0.       74,129.         (3) JOHN LONG       55.00       x       1,053,660.       0.       74,129.         (3) JOHN LONG       55.00       x       1,053,660.       0.       74,129.         (3) JOHN LONG       55.00       x       634,167.       0.       51,525.         (4) ROBIN MORGAN       55.00       x       621,583.       0.       59,365.         (5) JAMES DICKER JR.       55.00       x       624,230.       0.       56,683.         (5) JAMIS DICKER JR.       55.00       x       624,230.       0.       56,683.         (6) DANIEL ROCCO       55.00       x       627,399.       0.       51,323.         (7) DANIEL RICH       55.00       x       606,940.       0.       52,837.         (9) MARTIN INGELSPY       55.00       x       606,940.       0.       52,837.         (9) MARTIN INGELSPY       55.00       x       606,940.       0.       54,460.         (10) LAURE ERGIN       55.00       x       4066,940.       0.       56,683. <td></td> <td></td> <td>Indivi</td> <td>Institu</td> <td>Office</td> <td>Key ei</td> <td>Highe</td> <td>Forme</td> <td></td> <td></td> <td></td>			Indivi	Institu	Office	Key ei	Highe	Forme			
(2)         KEITH WALTER         55.00         X         1,053,660.         0.         74,129.           (3)         JOHN LONG         55.00         X         1,053,660.         0.         74,129.           EXEC. VP & COO         0.00         X         634,167.         0.         51,525.           (4)         ROBIN MORGAN         55.00         X         621,583.         0.         59,365.           (5)         JAMES DICKER JR.         55.00         X         624,230.         0.         56,683.           (6)         DANIEL ROCCO         55.00         X         621,158.         0.         59,365.           (7)         DANIEL ROCCO         55.00         X         621,158.         0.         49,951.           (8)         CRIFSTINE STETSON RAWAK         55.00         X         606,940.         0.         52,837.           (9)         MARTIN INGELSBY         55.00         X         606,940.         0.         56,480.           (10) LAURE ERGIN         55.00         X         501,500.         0.         56,480.           (11)         MARY REMLER         55.00         X         455,000.         0.         56,480.           (12)         CASHA<	(1) DIONISSIOS ASSANIS	55.00									
CHIEF INVESTMENT OFFICER         0.00         X         1,053,660.         0.         74,129.           (3) JOHN LONG         55.00         X         634,167.         0.         51,525.           EXEC. VP & COO         0.00         X         621,583.         0.         59,365.           (4) ROBIN MORGAN         55.00         X         621,583.         0.         59,365.           (5) JAMES DICKER JR.         55.00         X         624,230.         0.         56,683.           (6) DANIEL ROCCO         55.00         X         621,158.         0.         51,323.           (7) DANIEL RICH         55.00         X         621,158.         0.         49,951.           (7) DANIEL RICH         55.00         X         606,940.         0.         52,837.           (8) CHRISTINE STETSON RAWAK         55.00         X         606,940.         0.         56,683.           (19) MARTIN INGELSPY         55.00         X         606,940.         0.         56,683.           (10) LAURE ERGIN         55.00         X         601,500.         0.         56,683.           (11) MARY REMILER         0.00         X         501,500.         0.         56,683.           (11) LAURE	PRESIDENT	0.00	х		х				1,591,318.	0.	54,275.
(3) JOHN LONG         55.00         X         634,167.         0.         51,525.           EXEC. VP & COO         0.00         X         634,167.         0.         51,525.           PROVOST         0.00         X         621,583.         0.         59,365.           VP, DEV & ALUMNI RELATIONS         0.00         X         624,230.         0.         56,683.           (6) DANIEL ROCCO         55.00         X         627,399.         0.         51,323.           (7) DANIEL RICH         55.00         X         621,158.         0.         49,951.           (8) CHRISTINE STETSON RAWAK         55.00         X         606,940.         0.         52,837.           (9) MARTI INOLLSE & REC SR         0.00         X         532,190.         0.         56,480.           (10) LAURE ERGIN         55.00         X         501,500.         0.         56,480.           (11) MARY REMAL CONSEL         0.00         X         501,500.         0.         56,683.           (11) MARY REMAL SCHESEL         0.00         X         501,500.         0.         56,480.           (12) CHARLE SRIDMA         55.00         X         455,000.         0.         75,103.           (12) C	(2) KEITH WALTER	55.00									
EXEC. VP & COO         0.00         X         634,167.         0.         51,525.           (4) ROBIN MORGAN         55,00         X         621,583.         0.         59,365.           PROVOST         0.00         X         621,583.         0.         59,365.           (5) JAMES DICKER JR.         55,00         X         624,230.         0.         56,683.           (6) DANIEL ROCCO         55,00         X         627,399.         0.         51,323.           (7) DANIEL RICH         55,00         X         621,158.         0.         49,951.           (8) CHRISTINE STETSON RAWAK         55,00         X         606,940.         0.         52,837.           (9) MARTIN INGELSEY         55.00         X         606,940.         0.         52,837.           (10) LAURE ERGIN         55.00         X         501,500.         0.         56,480.           (10) LAURE ERGIN         55.00         X         501,500.         0.         75,103.           (11) MARY REMILER         55.00         X         455,000.         0.         75,103.           (12) CHARLES RIORDAN         55.00         X         455,000.         0.         75,103.           (12) CHARLES RIORDAN </td <td>CHIEF INVESTMENT OFFICER</td> <td>0.00</td> <td></td> <td></td> <td></td> <td></td> <td>х</td> <td></td> <td>1,053,660.</td> <td>0.</td> <td>74,129.</td>	CHIEF INVESTMENT OFFICER	0.00					х		1,053,660.	0.	74,129.
(4) ROBIN MORGAN       55.00       X       621,583.       0.       59,365.         (5) JAMES DICKER JR.       55.00       X       624,230.       0.       56,683.         (6) DANIEL ROCCO       55.00       X       624,230.       0.       51,323.         (7) DANIEL ROCCO       55.00       X       622,399.       0.       51,323.         (7) DANIEL RICH       55.00       X       621,158.       0.       49,951.         (8) CHRISTINE STETSON RAWAK       55.00       X       621,158.       0.       49,951.         (8) CHRISTINE STETSON RAWAK       55.00       X       606,940.       0.       52,837.         (9) MARTIN INGELSEY       55.00       X       606,940.       0.       56,480.         (10) LAURE ERGIN       55.00       X       501,500.       0.       58,183.         (11) MARY REMMLER       0.00       X       501,500.       0.       58,183.         (11) MARY REMMLER       55.00       Y       Y       56,683.       Y         (12) CHARLES RIORDAN       55.00       Y       Y       56,683.       Y         (13) GLENN CARTER       55.00       Y       Y       56,683.       Y         (13	(3) JOHN LONG	55.00									
PROVOST         0.00         X         621,583.         0.         59,365.           (5) JAMES DICKER JR.         55.00         X         624,230.         0.         56,683.           (6) DANIEL ROCO         55.00         X         624,230.         0.         56,683.           (6) DANIEL ROCO         55.00         X         627,399.         0.         51,323.           (7) DANIEL ROCH         55.00         X         621,158.         0.         49,951.           (8) CHRISTINE STETSON RAWAK         55.00         X         606,940.         0.         52,837.           (9) MARTIN INGELSBY         55.00         X         606,940.         0.         56,480.           (10) LAURE ERGIN         55.00         X         501,500.         0.         58,183.           (11) MARY REMLER         55.00         X         501,500.         0.         58,183.           (11) MARY REMLER         55.00         X         455,000.         0.         75,103.           (12) CHARLES RIORDAN         55.00         X         455,000.         0.         56,683.           (13) GLENN CARTER         55.00         X         448,933.         0.         56,683.           (14) LEVT THOMPSON <td>EXEC. VP &amp; COO</td> <td>0.00</td> <td></td> <td></td> <td>х</td> <td></td> <td></td> <td></td> <td>634,167.</td> <td>0.</td> <td>51,525.</td>	EXEC. VP & COO	0.00			х				634,167.	0.	51,525.
(5) JAMES DICKER JR.       55.00       X       624,230.       0.       56,683.         (6) DANIEL ROCCO       55.00       X       627,399.       0.       51,323.         (7) DANIEL RICH       55.00       X       621,158.       0.       49,951.         (7) DANIEL RICH       55.00       X       606,940.       0.       52,837.         (8) CHRISTINE STETSON RAWAK       55.00       X       606,940.       0.       52,837.         (9) MARTIN INGELSEY       55.00       X       501,500.       X       504,480.         HEAD FOOTBALL COACH       0.00       X       532,190.       0.       56,683.         (10) LAURE ERGIN       55.00       X       501,500.       0.       56,683.         VP, STRAT PLANNING AND ANALYSIS       0.00       X       455,000.       0.       75,103.         (11) MARY REMALER       55.00       X       448,933.       0.       56,683.         VP, STRAT PLANNING AND ANALYSIS       0.00       X       448,933.       0.       56,683.         (12) CHARLES RIORDAN       55.00       X       448,933.       0.       56,683.         VP, COMMUNICATIONS & MARKETING       0.00       X       448,933.       0.	(4) ROBIN MORGAN	55.00									
VP, DEV & ALUMNI RELATIONS         0.00         X         624,230.         0.         56,683.           (6) DANIEL ROCCO         55.00         X         627,399.         0.         51,323.           (7) DANIEL RICH         55.00         X         621,158.         0.         49,951.           (8) CHRISTINE STETSON RAWAK         55.00         X         621,158.         0.         49,951.           (8) CHRISTINE STETSON RAWAK         55.00         X         606,940.         0.         52,837.           (9) MARTIN INGELSBY         55.00         X         532,190.         0.         56,480.           (10) LAURE ERGIN         55.00         X         501,500.         0.         58,183.           (11) MARY REMALER         55.00         X         501,500.         0.         58,183.           (11) MARY REMALER         55.00         X         445,000.         0.         75,103.           VP, & GENERAL COUNSEL         0.00         X         445,000.         0.         75,103.           (12) CHARLES RIORDAN         55.00         X         448,933.         0.         56,683.           (13) GLENN CARTER         55.00         X         426,100.         0.         59,167.	PROVOST	0.00			Х				621,583.	0.	59,365.
(6)         DANIEL ROCCO         55.00         X         627,399         0.         51,323.           (7)         DANIEL RICH         55.00         X         621,158.         0.         49,951.           (8)         CHRISTINE STETSON RAWAK         55.00         X         606,940.         0.         52,837.           (9)         MARTIN INGELSBY         55.00         X         606,940.         0.         56,480.           (10)         LAURE ERGIN         55.00         X         501,500.         0.         58,183.           (11)         MART PLANNING AND ANALYSIS         0.00         X         455,000.         0.         75,103.           (12)         CHARLES TRIORAN         55.00         X         455,000.         0.         75,103.           (14)         MART PLANNING AND ANALYSIS         0.00         X         455,000.         0.         75,103.           (12)         CHARLES MARKETING         0.00         X         455,000.         0.         42,401.           (14)         LEVIT THOMPSON         55.00         X         426,100.         0.         59,167.           (15)         JOHN PELESKO         55.00         X         426,100.         0.         5											
HEAD FOOTBALL COACH         0.00         X         627,399.         0.         51,323.           (7) DANIEL RICH         55.00         X         621,158.         0.         49,951.           (8) CHRISTINE STETSON RAWAK         55.00         X         606,940.         0.         52,837.           (9) MARTIN INCELSBY         55.00         X         532,190.         0.         56,480.           HEAD BASKETBALL COACH         0.00         X         532,190.         0.         56,480.           (10) LAURE ERGIN         55.00         X         501,500.         0.         56,480.           (11) MARY REMMLER         55.00         X         501,500.         0.         56,683.           (11) MARY REMILER         55.00         X         455,000.         0.         75,103.           (12) CHARLES RIORDAN         55.00         X         448,933.         0.         56,683.           (13) GLEN CARTER         55.00         X         448,933.         0.         42,401.           (14) LEVI THOMPSON         55.00         X         426,100.         0.         59,167.           (15) JOHN PELESKO         55.00         X         426,100.         0.         59,167.           (15	•				х				624,230.	0.	56,683.
(7) DANIEL RICH       55.00       X       621,158.       0.       49,951.         (8) CHRISTINE STETSON RAWAK       55.00       X       606,940.       0.       52,837.         (9) MARTIN INGELSBY       55.00       X       532,190.       0.       56,480.         (10) LAURE ERGIN       55.00       X       501,500.       0.       56,480.         (11) MARY REMLER       0.00       X       501,500.       0.       58,183.         (11) MARY REMLER       55.00       X       445,000.       0.       58,183.         (11) MARY REMALER       55.00       X       455,000.       0.       75,103.         (12) CHARLES RIORDAN       55.00       X       4455,000.       0.       42,401.         (13) GLENN CARTER       55.00       X       448,933.       0.       56,683.         (13) GLENN CARTER       55.00       X       426,100.       0.       42,401.         (14) LEVI THOMPSON       55.00       X       426,100.       0.       59,167.         (15) JOHN PELESKO       55.00       X       426,400.       0.       66,188.         (16) SHARON PITT       55.00       X       426,400.       0.       56,569.											
PROFESSOR         0.00         x         621,158.         0.         49,951.           (8)         CHRISTINE STETSON RAWAK         55.00         x         606,940.         0.         52,837.           (9)         MARTIN INGELSBY         55.00         x         532,190.         0.         56,480.           (10)         LAURE ERGIN         55.00         x         501,500.         0.         58,183.           (11)         MARY REMMLER         55.00         x         51,000.         0.         75,103.           (12)         CHARLES RIORDAN         55.00         x         4455,000.         0.         75,103.           (12)         CHARLES RIORDAN         55.00         x         448,933.         0.         56,683.           (13)         GLENN CARTER         55.00         x         448,933.         0.         56,683.           (14)         LEVI THOMPSON         55.00         x         426,100.         0.         59,167.           (15)         JOHN PELESKO         55.00         x         426,400.         0.         66,188.           (16)         SHARON PITT         55.00         x         426,400.         0.         59,167.           (15) <td></td> <td>-</td> <td></td> <td></td> <td></td> <td></td> <td>X</td> <td></td> <td>627,399.</td> <td>0.</td> <td>51,323.</td>		-					X		627,399.	0.	51,323.
(8)       CHRISTINE STETSON RAWAK       55.00       X       606,940.       0.       52,837.         (9)       MARTIN INCELSBY       55.00       X       532,190.       0.       56,480.         HEAD BASKETBALL COACH       0.00       X       532,190.       0.       56,480.         (10)       LAURE ERGIN       55.00       X       501,500.       0.       58,183.         (11)       MARY REMAILER       0.00       X       455,000.       0.       75,103.         (12)       CHARLES RIORDAN       55.00       X       448,933.       0.       56,683.         (13)       GLENN CARTER       55.00       X       448,933.       0.       42,401.         (14)       LEVI THOMPSON       55.00       X       426,100.       0.       59,167.         (15)       JOHN PELESKO       55.00       X       426,100.       0.       66,188.         (16)       SHARON PITT       55.00       X       426,400.       0.       56,569.         (17)       BETH BRAND       0.00       X       426,400.       0.       56,569.         (17)       BETH BRAND       55.00       X       426,400.       56,569.											
DIR, INTERCOLLEGIATE ATHLCS & REC SR         0.00         X         606,940.         0.         52,837.           (9) MARTIN INGELSBY         55.00         X         532,190.         0.         56,480.           (10) LAURE ERGIN         55.00         X         532,190.         0.         56,480.           (10) LAURE ERGIN         55.00         X         501,500.         0.         58,183.           (11) MARY REMILER         0.00         X         455,000.         0.         75,103.           (11) MARY REMILER         55.00         X         455,000.         0.         75,103.           (12) CHARLES RIORDAN         55.00         X         448,933.         0.         56,683.           (13) GLENN CARTER         55.00         X         455,000.         0.         42,401.           (14) LEVI THOMPSON         55.00         X         426,100.         0.         59,167.           (15) JOHN PELSKO         55.00         X         417,000.         0.         66,188.           (16) SHARON PITT         55.00         X         426,400.         0.         56,569.           VP, INFORMATION TECHNOLOGIES         0.00         X         381,583.         0.         57,911.							X		621,158.	0.	49,951.
(9)       MARTIN INGELSBY       55.00       x       532,190.       0.       56,480.         (10)       LAURE ERGIN       55.00       x       501,500.       0.       58,183.         (11)       MARY REMMLER       0.00       x       501,500.       0.       58,183.         (11)       MARY REMMLER       55.00       x       455,000.       0.       75,103.         (12)       CHARLES RIORDAN       55.00       x       448,933.       0.       56,683.         (13)       GENN CARTER       55.00       x       448,933.       0.       56,683.         (14)       LEVI THOMPSON       55.00       x       426,100.       0.       59,167.         (14)       LEVI THOMPSON       55.00       x       426,100.       0.       59,167.         (15)       JOHN PELESKO       55.00       x       426,100.       0.       59,167.         (16)       SHARON PITT       55.00       x       426,400.       0.       56,569.         (17)       BETH BRAND       0.00       X       426,400.       0.       56,569.         (17)       BETH BRAND       55.00       x       426,400.       0.       56,569. </td <td>(8) CHRISTINE STETSON RAWAK</td> <td></td>	(8) CHRISTINE STETSON RAWAK										
HEAD BASKETBALL COACH         0.00         X         532,190.         0.         56,480.           (10) LAURE ERGIN         55.00         X         501,500.         0.         58,183.           (11) MARY REMMLER         55.00         X         501,500.         0.         58,183.           (11) MARY REMMLER         55.00         X         455,000.         0.         75,103.           (12) CHARLES RIORDAN         55.00         X         448,933.         0.         56,683.           (13) GLENN CARTER         55.00         X         448,933.         0.         56,683.           (14) LEVI THOMPSON         55.00         X         426,100.         0.         42,401.           (14) LEVI THOMPSON         55.00         X         426,100.         0.         59,167.           (15) JOHN PELESKO         55.00         X         417,000.         0.         66,188.           (16) SHARON PITT         55.00         X         426,400.         0.         56,569.           (17) BETH BRAND         55.00         X         426,400.         0.         56,569.           (17) BETH BRAND         55.00         X         426,400.         0.         56,569.           VP, & UNIV SECRET							X		606,940.	0.	52,837.
(10) LAURE ERGIN       55.00       x       501,500.       x       58,183.         VP & GENERAL COUNSEL       0.00       x       501,500.       0.58,183.         (11) MARY REMMLER       55.00       x       455,000.       0.75,103.         VP, STRAT PLANNING AND ANALYSIS       0.00       x       455,000.       0.75,103.         (12) CHARLES RIORDAN       55.00       x       448,933.       0.56,683.         (13) GLENN CARTER       55.00       x       448,933.       0.       56,683.         (14) LEVI THOMPSON       55.00       x       426,100.       0.       59,167.         (15) JOHN PELESKO       55.00       x       417,000.       0.       66,188.         (16) SHARON PITT       55.00       x       426,400.       0.       56,569.         (17) BETH BRAND       55.00       x       426,400.       0.       56,569.         (17) BETH BRAND       55.00       x       426,400.       0.       56,569.         (17) BETH BRAND       55.00       x       381,583.       0.       57,911.											
VP & GENERAL COUNSEL         0.00         x         551,500         0.58,183.           (11) MARY REMMLER         55.00         x         455,000.         0.75,103.           VP, STRAT PLANNING AND ANALYSIS         0.00         x         455,000.         0.75,103.           (12) CHARLES RIORDAN         55.00         x         448,933.         0.56,683.           (13) GLENN CARTER         55.00         x         448,933.         0.42,401.           (14) LEVI THOMPSON         55.00         x         426,100.         0.59,167.           (14) LEVI THOMPSON         55.00         x         426,100.         0.59,167.           (15) JOHN PELESKO         55.00         x         417,000.         0.66,188.           (16) SHARON PITT         55.00         x         426,400.         0.56,569.           (17) BETH BRAND         55.00         x         426,400.         0.56,569.           (17) BETH BRAND         55.00         x         426,400.         0.56,569.           (17) BETH BRAND         55.00         x         381,583.         0.57,911.							X		532,190.	0.	56,480.
(11) MARY REMMLER       55.00       X       455,000.       0.       75,103.         VP, STRAT PLANNING AND ANALYSIS       0.00       X       455,000.       0.       75,103.         (12) CHARLES RIORDAN       55.00       X       448,933.       0.       56,683.         VP, RESEARCH SCHLRSHP & INNOVATION       0.00       X       448,933.       0.       56,683.         (13) GLENN CARTER       55.00       X       455,000.       0.       42,401.         (14) LEVI THOMPSON       55.00       X       426,100.       0.       59,167.         DEAN       0.00       X       417,000.       0.       66,188.         (16) SHARON PITT       55.00       X       426,400.       0.       56,569.         VP, INFORMATION TECHNOLOGIES       0.00       X       426,400.       0.       56,569.         (17) BETH BRAND       55.00       X       426,400.       0.       56,569.         VP & UNIV SECRETARY       0.00       X       381,583.       0.       57,911.											
VP, STRAT PLANNING AND ANALYSIS       0.00       X       455,000.       0.       75,103.         (12) CHARLES RIORDAN       55.00       X       448,933.       0.       56,683.         VP, RESEARCH SCHLRSHP & INNOVATION       0.00       X       448,933.       0.       56,683.         (13) GLENN CARTER       55.00       X       455,000.       0.       42,401.         (14) LEVI THOMPSON       55.00       X       426,100.       0.       59,167.         DEAN       0.00       X       417,000.       0.       66,188.         (16) SHARON PITT       55.00       X       426,400.       0.       56,569.         VP, INFORMATION TECHNOLOGIES       0.00       X       426,400.       0.       56,569.         (17) BETH BRAND       55.00       X       426,400.       0.       56,569.         VP & UNIV SECRETARY       0.00       X       381,583.       0.       57,911.					Х				501,500.	0.	58,183.
(12) CHARLES RIORDAN       55.00       X       448,933.       0.       56,683.         (13) GLENN CARTER       55.00       X       448,933.       0.       56,683.         (13) GLENN CARTER       55.00       X       455,000.       0.       42,401.         (14) LEVI THOMPSON       55.00       X       426,100.       0.       59,167.         (15) JOHN PELESKO       55.00       X       417,000.       0.       66,188.         (16) SHARON PITT       55.00       X       426,400.       0.       56,569.         VP, INFORMATION TECHNOLOGIES       0.00       X       426,400.       0.       56,569.         (17) BETH BRAND       55.00       X       381,583.       0.       57,911.											
VP, RESEARCH SCHLRSHP & INNOVATION         0.00         X         448,933.         0.         56,683.           (13) GLENN CARTER         55.00         X         455,000.         0.         42,401.           (14) LEVI THOMPSON         55.00         X         455,000.         0.         42,401.           (14) LEVI THOMPSON         55.00         X         426,100.         0.         59,167.           (15) JOHN PELESKO         55.00         X         417,000.         0.         66,188.           (16) SHARON PITT         55.00         X         426,400.         0.         56,569.           VP, INFORMATION TECHNOLOGIES         0.00         X         426,400.         0.         56,569.           (17) BETH BRAND         55.00         X         381,583.         0.         57,911.	· ·				Х				455,000.	0.	75,103.
(13) GLENN CARTER       55.00       X       455,000.       0.       42,401.         (14) LEVI THOMPSON       55.00       X       426,100.       0.       59,167.         (15) JOHN PELESKO       55.00       X       417,000.       0.       66,188.         (16) SHARON PITT       55.00       X       426,400.       0.       56,569.         VP, INFORMATION TECHNOLOGIES       0.00       X       426,400.       0.       56,569.         (17) BETH BRAND       55.00       X       381,583.       0.       57,911.											
VP, COMMUNICATIONS & MARKETING       0.00       X       455,000.       0.       42,401.         (14) LEVI THOMPSON       55.00       X       426,100.       0.       59,167.         DEAN       0.00       X       426,100.       0.       59,167.         (15) JOHN PELESKO       55.00       X       417,000.       0.       66,188.         DEAN       0.00       X       417,000.       0.       66,589.         (16) SHARON PITT       55.00       X       426,400.       0.       56,569.         VP, INFORMATION TECHNOLOGIES       0.00       X       426,400.       0.       56,569.         (17) BETH BRAND       55.00       X       381,583.       0.       57,911.		-			х				448,933.	0.	56,683.
(14) LEVI THOMPSON       55.00       X       426,100.       0.59,167.         DEAN       0.00       X       426,100.       0.59,167.         (15) JOHN PELESKO       55.00       X       417,000.       0.66,188.         DEAN       0.00       X       417,000.       0.66,188.         (16) SHARON PITT       55.00       X       426,400.       0.56,569.         VP, INFORMATION TECHNOLOGIES       0.00       X       426,400.       0.56,569.         (17) BETH BRAND       55.00       X       381,583.       0.57,911.											
DEAN         0.00         X         426,100.         0.         59,167.           (15) JOHN PELESKO         55.00         X         417,000.         0.         66,188.           DEAN         0.00         X         417,000.         0.         66,188.           (16) SHARON PITT         55.00         X         426,400.         0.         56,569.           VP, INFORMATION TECHNOLOGIES         0.00         X         426,400.         0.         56,569.           (17) BETH BRAND         55.00         X         381,583.         0.         57,911.		-			Х				455,000.	0.	42,401.
(15) JOHN PELESKO       55.00       X       417,000.       0.       66,188.         DEAN       0.00       X       417,000.       0.       66,188.         (16) SHARON PITT       55.00       X       426,400.       0.       56,569.         VP, INFORMATION TECHNOLOGIES       0.00       X       426,400.       0.       56,569.         (17) BETH BRAND       55.00       X       381,583.       0.       57,911.											
DEAN         0.00         X         417,000.         0.         66,188.           (16) SHARON PITT         55.00         X         426,400.         0.         56,569.           VP, INFORMATION TECHNOLOGIES         0.00         X         426,400.         0.         56,569.           (17) BETH BRAND         55.00         X         381,583.         0.         57,911.						Х			426,100.	0.	59,167.
(16)     SHARON PITT     55.00     X     426,400.     0.     56,569.       VP, INFORMATION TECHNOLOGIES     0.00     X     426,400.     0.     56,569.       (17)     BETH BRAND     55.00     X     381,583.     0.     57,911.											
VP, INFORMATION TECHNOLOGIES         0.00         X         426,400.         0.         56,569.           (17) BETH BRAND         55.00         VP						X			417,000.	0.	66,188.
(17)         BETH         BRAND         55.00         X         381,583.         0.         57,911.											
VP & UNIV SECRETARY 0.00 X 381,583. 0. 57,911.	· ·				X				426,400.	0.	56,569.
VP & UNIV SECRETARY         0.00         X         381,583.         0.         57,911.										_	
132007 12-09-21 Form <b>990</b> (2021)		0.00			Х				381,583.	0.	57,911. Form <b>990</b> (2021)

132007 12-09-21

Form 990 (2021)

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Form 990 (2021) UNIVERSITY OF									51-60002	97	F	-age <b>8</b>
Part VII Section A. Officers, Directors, Trus	tees, Key Emp	ploye	ees,	and	l Hig	ghes	t C	ompensated Employee	s (continued)			
(A)	(B)			(0	C)			(D)	(E)		(F)	
Name and title	Average	( -1 -		Pos				Reportable	Reportable		Estimat	ted
	hours per					than o is both		compensation	compensation		amount	
	week	offic	cer an	d a di	irecto	or/trus	tee)	from	from related		othe	r
	(list any	ctor						the	organizations	1	compens	ation
	hours for	r dire				eq		organization	(W-2/1099-MISC/		from th	ne
	related	tee ol	Istee			ensat		(W-2/1099-MISC/	1099-NEC)		organiza	ition
	organizations	trus	al tri		oyee	dmo		1099-NEC)			and rela	ted
	below	ndividual trustee or director	nstitutional trustee	er	Key employee	est c loyee	ner				organizat	tions
	line)	Indiv	Insti	Officer	Key (	Highest compensated employee	Former					
(18) PETER KRAWCHYK	55.00											
VP, FACILTIES, RE, AUX SRVC & ARCH.	0.00			Х				377,793.	0 .	·	52	,910.
(19) JOSE-LUIS RIERA	55.00											
VP, STUDENT LIFE	0.00			Х				350,109.	0	•	64	,444.
(20) RODNEY MORRISON	55.00											
VP, ENROLLMENT MANAGEMENT	0.00			Х				352,083.	0		56	,421.
(21) BABATUNDE OGUNNAIKE	55.00									$\top$		
FORMER DEAN/ PROFESSOR	0.00						х	351,576.	0		52	,172.
(22) MOHSEN BADIEY	55.00									+		<u>,                                     </u>
FORMER INTERIM DEAN/PROFESSOR	0.00						х	293 467	0		57	391
(23) DEBRA HESS NORRIS	55.00						л	293,467.	0	· <del> -</del>	57	,394.
								276 000	0		4.0	212
TRUSTEE, PROFESSOR	0.00	Х						276,800.	0 .	÷	49	,313.
(24) GREG OLER	55.00											
VP, FIN. & TREASURY (THRU 8/21)	0.00			Х				247,623.	0.	·	56	,865.
(25) FATIMAH CONLEY	55.00											
VP, INST EQUITY & CH DIVERSITY OFC	0.00			X				237,656.	0 .	·	46	,824.
(26) JASON CASH	55.00											
FORMER INTERIM VP IT/ DEPUTY CIO	0.00						Х	206,559.	0	•	44	,842.
1b Subtotal								13,117,827.	0 .		1,459	,958.
c Total from continuation sheets to Part VI	I, Section A							354,367.	0		63	,302.
d Total (add lines 1b and 1c)								13,472,194.	0		1,523	,260.
2 Total number of individuals (including but n								eceived more than \$100.	000 of reportable	-		
compensation from the organization						,		<del>,</del> ,			·	1,376
												No
<b>3</b> Did the organization list any <b>former</b> officer,	director trust	oo k		mnl			hio	nhest compensated empl				
<b>c i i</b>	-			•			Ŭ				3 X	-
line 1a? If "Yes," complete Schedule J for s											3 4	<u> </u>
4 For any individual listed on line 1a, is the su											. V	-
and related organizations greater than \$150											4 X	-
5 Did any person listed on line 1a receive or a												
rendered to the organization? If "Yes." com	plete Schedule	e J fo	or su	ich r	oers	on					5	X
Section B. Independent Contractors												
1 Complete this table for your five highest con	mpensated inc	lepe	nder	nt co	ontra	acto	's th	hat received more than \$	100,000 of compens	atio	n from	
the organization. Report compensation for t	the calendar ye	ear e	ndin	ig w	ith c	or wi	thin	the organization's tax ye	ear.			
(A)								(B)			(C)	
Name and business	address							Description of s	ervices	Cor	npensatio	on
ARAMARK												
ARAMARK TOWER, PHILADELPHIA, PA 1910'	7							FOOD SERVICES			26,580	,042.
WHITING-TURNER CONTRACTING COMPANY,	131											<u> </u>
CONTINENTAL DRIVE, SUITE 404, NEWARK								CONSTRUCTION			17,902	441.
BANCROFT CONSTRUCTION	,										,	,
1300 GRANT AVENUE, WILMINGTON, DE 198	306							CONSTRUCTION			6,965	517
BARTON MALOW-EDIS II, A JV, 300 WEST							-				0,505	,
								CONGEDITERTON			6 767	240
STREET SUITE #310, BALTIMORE, MD 2120	л <u>т</u>						_	CONSTRUCTION			6,767	, 440.
EBSCO INFORMATION SERVICES, 1163	700							T T D D D D V AVD C			F 000	<b>7</b> .5
SHREWSBURY AVENUE, SHREWSBURY, NJ 07							_	LIBRARY SUBSCRIPTI			5,081	,125.
2 Total number of independent contractors (in	•	ot lin	nited	to			ted	above) who received mo	ore than			
\$100,000 of compensation from the organiz					364	4						
SEE PART VII, SECTION A CONTINU	JATION SHEE	TS								Fc	orm <b>990</b>	(2021)

132008 12-09-21

Part VII Section A. Officers, Directors, Tru	stees, Key En	nplo	yee	s, ai	nd H	lighe	est (	Compensated Employe	es (continued)	
(A)	(B)			(0	C)			(D)	(E)	(F)
Name and title	Average			Pos	ition	l I		Reportable	Reportable	Estimated
	hours	(cl	heck	all	that	app	ly)	compensation	compensation	amount of
	per							from	from related	other
	week	r				loyee		the organization	organizations (W-2/1099-MISC)	compensation from the
	(list any hours for	direct				d em p		(W-2/1099-MISC)	(00-2/1099-00130)	organization
	related	ndividual trustee or director	stee			Highest com pensated em ployee		(002/1000/0000)		and related
	organizations	trust	Institutional trustee		oyee	om pe				organizations
	below	vidual	tutior	er	ƙey employee	lest c	ner			_
	line)	Indi	Inst	Officer	Key	Higt	Former			
27) JARED AUPPERLE	55.00									
NTRM VP FOR HUMAN RSCS. (THRU 7/21)	0.00			х				198,117.	0.	44,688
28) MELISSA BARD	55.00									
P & CHIEF HR. OFF. (AS OF 8/21)	0.00			х				156,250.	0.	18,614
29) CAROL A. AMMON	2.00									
RUSTEE	0.00	х						0.	0.	0
30) CHRISTOPHER W. BAKER	2.00									
RUSTEE	0.00	х						0.	0.	0
31) JAMES C. BOREL	2.00									
RUSTEE	0.00	х						0.	0.	0
32) SHAWN BRITTINGHAM	2.00									
RUSTEE	0.00	х						0.	0.	0
33) JOHN CARNEY	2.00									
RUSTEE	0.00	х						0.	0.	0
34) ALLISON BURRIS CASTELLANOS	2.00									
RUSTEE	0.00	х						0.	0.	0
35) JOHN R. COCHRAN	2.00									
RUSTEE	0.00	х						0.	0.	0
36) JOAN F. COKER	2.00									
RUSTEE	0.00	х						0.	0.	0
37) BETH COOPER	2.00									
RUSTEE	0.00	х						0.	0.	0
38) JAMES CORRELL	2.00									
RUSTEE	0.00	х						0.	0.	0
39) CLAIRE DEMATTEIS	2.00									
RUSTEE	0.00	х						0.	0.	0
40) WILLIAM J. DIMONDI	2.00									
RUSTEE	0.00	х						0.	0.	0
41) DONNA M. FONTANA	2.00									
RUSTEE	0.00	х						0.	0.	0
42) MICHAEL S. GELTZEILER	2.00								-	
RUSTEE	0.00	х						0.	0.	0
43) KATHLEEN V. HAWKINS	6.00								-	
OARD SECRETARY	0.00	x						0.	0.	0
44) TERRI L. KELLY	6.00									
OARD CHAIR	0.00	x						0.	0.	0
45) WILLIAM M. LAFFERTY	6.00								· ·	
OARD VICE CHAIR	0.00	x						0.	0.	0
46) NISHA LODHAVIA	2.00							•••	••	
RUSTEE	0.00	x						0.	0.	0

TRUSTEE     0.00     X     Image: Constraint of the state of the	ed Employee	es (continued)	
hours per week (list any hours for related organizations below wine)comper to the and <th></th> <th>(E)</th> <th>(F)</th>		(E)	(F)
per week (list any hours for 	rtable	Reportable	Estimated
(47) GUY F. MARCOZZI       2.00       x <th>om</th> <th>compensation from related organizations</th> <th>amount of other compensatio</th>	om	compensation from related organizations	amount of other compensatio
TRUSTEE     0.00     X     Image: Constraint of the state of the		(W-2/1099-MISC)	from the organization and related organizations
48) TERENCE M. MURPHY       6.00         MOARD VICE CHAIR       0.00         49) JOHN W. PARADEE       2.00         PRUSTEE       0.00         50) CLAUDIA PEA PORRETTI       2.00         RUSTEE       0.00         50) CLAUDIA PEA PORRETTI       2.00         RUSTEE       0.00         S1) DONALD J. PUGLISI       2.00         RUSTEE       0.00         S2) ROBERT F. RIDER JR       2.00         RUSTEE       0.00         S3) EDMOND J. SANNINI       2.00         RUSTEE       0.00         S4) DAVID W. SPARTIN       2.00         RUSTEE       0.00         S5) SEAN X. WANG       2.00         PRUSTEE       0.00         S5) SEAN X. WANG       2.00         RUSTEE       0.00         S6) KENNETH C. WHITNEY       2.00         RUSTEE       0.00         S6) KENNETH C. WHITNEY       2.00         S7) FREEMAN WILLIAMS       2.00			
NOARD VICE CHAIR0.00XI49) JOHN W. PARADEE2.00XIPRUSTEE0.00XI50) CLAUDIA PEA PORRETTI2.00XIPRUSTEE0.00XII51) DONALD J. PUGLISI2.00XIPRUSTEE0.00XII52) ROBERT F. RIDER JR2.00IIPRUSTEE0.00XII53) EDMOND J. SANNINI2.00IIPRUSTEE0.00XII54) DAVID W. SPARTIN2.00IIPRUSTEE0.00XII55) SEAN X. WANG2.00IIS6) KENNETH C. WHITNEY2.00IIPRUSTEE0.00XII57) FREEMAN WILLIAMS2.00II	0.	0.	
49) JOHN W. PARADEE2.00 XXRUSTEE0.00 XX50) CLAUDIA PEA PORRETTI2.00 YUSTEEXRUSTEE0.00 XX51) DONALD J. PUGLISI2.00 YUSTEEX72) ROBERT F. RIDER JR2.00 YUSTEEX53) EDMOND J. SANNINI2.00 YUSTEEX53) EDMOND J. SANNINI2.00 YUSTEEX54) DAVID W. SPARTIN2.00 YUSTEEX75) SEAN X. WANG2.00 YUSTEEX56) KENNETH C. WHITNEY2.00 YUSTEEX57) FREEMAN WILLIAMS2.00 YUSTEX			
RUSTEE     0.00     x     1       50) CLAUDIA PEA PORRETTI     2.00     x     1       RUSTEE     0.00     x     1       51) DONALD J. PUGLISI     2.00     x     1       YRUSTEE     0.00     x     1       52) ROBERT F. RIDER JR     2.00     x     1       YRUSTEE     0.00     x     1       53) EDMOND J. SANNINI     2.00     x     1       YRUSTEE     0.00     x     1       54) DAVID W. SPARTIN     2.00     1     1       YRUSTEE     0.00     x     1       55) SEAN X. WANG     2.00     1     1       YRUSTEE     0.00     x     1       56) KENNETH C. WHITNEY     2.00     1     1       YRUSTEE     0.00     x     1	0.	0.	
50) CLAUDIA PEA PORRETTI2.00 xxxPRUSTEE0.00 xxx(51) DONALD J. PUGLISI2.00 xxxPRUSTEE0.00 xxx(52) ROBERT F. RIDER JR2.00 xxx(53) EDMOND J. SANNINI2.00 xxx(53) EDMOND J. SANNINI2.00 xxx(54) DAVID W. SPARTIN2.00 xxx(755) SEAN X. WANG2.00 xxx(56) KENNETH C. WHITNEY2.00 xxx(57) FREEMAN WILLIAMS2.00 xxx			
PRUSTEE0.00X(51) DONALD J. PUGLISI2.00PRUSTEE0.00(52) ROBERT F. RIDER JR2.00PRUSTEE0.00(53) EDMOND J. SANNINI2.00PRUSTEE0.00(54) DAVID W. SPARTIN2.00PRUSTEE0.00(55) SEAN X. WANG2.00PRUSTEE0.00(56) KENNETH C. WHITNEY2.00PRUSTEE0.00(57) FREEMAN WILLIAMS2.00	٥.	0.	
(51) DONALD J. PUGLISI       2.00       x<			
TRUSTEE     0.00     X     Image: Constraint of the state of the	0.	0.	
(52) ROBERT F. RIDER JR       2.00         TRUSTEE       0.00         (53) EDMOND J. SANNINI       2.00         TRUSTEE       0.00         (54) DAVID W. SPARTIN       2.00         TRUSTEE       0.00         (55) SEAN X. WANG       2.00         TRUSTEE       0.00         (56) KENNETH C. WHITNEY       2.00         TRUSTEE       0.00         (57) FREEMAN WILLIAMS       2.00			
O.00     X       (53) EDMOND J. SANNINI     2.00       PRUSTEE     0.00       (54) DAVID W. SPARTIN     2.00       PRUSTEE     0.00       (55) SEAN X. WANG     2.00       PRUSTEE     0.00       (55) SEAN X. WANG     2.00       PRUSTEE     0.00       (56) KENNETH C. WHITNEY     2.00       PRUSTEE     0.00       (57) FREEMAN WILLIAMS     2.00	0.	0.	
(53) EDMOND J. SANNINI     2.00     x        PRUSTEE     0.00     x        (54) DAVID W. SPARTIN     2.00     x        PRUSTEE     0.00     x        (55) SEAN X. WANG     2.00     x        PRUSTEE     0.00     x        (55) SEAN X. WANG     2.00     x        PRUSTEE     0.00     x        (56) KENNETH C. WHITNEY     2.00     x        PRUSTEE     0.00     x        (57) FREEMAN WILLIAMS     2.00     x			
RUSTEE     0.00     X     Image: Constraint of the state of the s	0.	0.	
(54) DAVID W. SPARTIN     2.00     X     Image: Constraint of the second seco			
O.00     X     Image: Constraint of the second seco	0.	0.	
(55) SEAN X. WANG     2.00       PRUSTEE     0.00       (56) KENNETH C. WHITNEY     2.00       PRUSTEE     0.00       (57) FREEMAN WILLIAMS     2.00			
TRUSTEE     0.00     x     Image: Constraint of the state of the	0.	0.	
(56) KENNETH C. WHITNEY         2.00           TRUSTEE         0.00           (57) FREEMAN WILLIAMS         2.00			
TRUSTEE         0.00 x         x           (57) FREEMAN WILLIAMS         2.00         1	0.	0.	
(57) FREEMAN WILLIAMS 2.00			
	0.	0.	
TRUSTEE     0.00 X     X     X     X       Image: Constraint of the second			
	0.	0.	

132201 04-01-21

				ERSITY C	F DELAW	ARE			51-600029	7 Page
Pa	rt V	/111	Statement of Rev	venue						
			Check if Schedule O o	contains a	response o	or note to any lir	ie in this Part VIII (A) Total revenue	<b>(B)</b> Related or exempt function revenue	<b>(C)</b> Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 51
nts Its	1	а	Federated campaigns		1a		-			
Contributions, Gifts, Grants and Other Similar Amounts		b	Membership dues		1b					
S, S,		с	Fundraising events		1c	614,110.	-			
ar J		d	Related organizations		1d	16,118,221.	-			
,sr imi		е	Government grants (contri	ibutions)	1e	147,763,149.	4			
er S		f	All other contributions, gifts,							
<u>e</u> t			similar amounts not included		1f	42,162,474.	-			
		g	Noncash contributions included in		1g \$	5,197,768.				
ה כ		h	Total. Add lines 1a-1f				206,657,954.			
	-		TUITION AND FEES			Business Code 611310	619 270 954	610 270 054		
lce	2	a	RESEARCH CONTRACTS			541700	618,279,854.	618,279,854.		
Program service Revenue		b	ROOM/BOARD/AUX SERV	TCE		900004	301,812,532. 120,573,441.	301,812,532. 120,573,441.		
ven		c d	OTHER PGM REV SOURC			900004	47,204,886.	47,204,886.		
5 á		a e					1,201,000.	1,201,000.		
			All other program service	revenue						
						►	1,087,870,713.			
	3		Investment income (includ				, , ,			
	_		other similar amounts)				22,904,505.			22,904,505
	4		Income from investment o							
	5		Royalties			►	3,755,626.			3,755,620
					) Real	(ii) Personal				
	6	а	Gross rents	6a						
		b	Less: rental expenses	6b						
		С	Rental income or (loss)	6c						
		d	Net rental income or (loss)	)		►				
	7	а	Gross amount from sales of		ecurities	(ii) Other	4			
			assets other than inventory	<b>7a</b> 1800	590786.	315,801.	-			
		b	Less: cost or other basis							
Other Revenue			and sales expenses	7b 1575		0.	4			
eve			Gain or (loss)			315,801.	225,526,230.			
Ř	~		Net gain or (loss)			<b>&gt;</b>	225,526,230.			225,526,230
the	8	а	Gross income from fundraisin including \$	•						
0			contributions reported on		- 1					
			B			207,071.				
		h	Less: direct expenses			546,976.				
			Net income or (loss) from			· · · · · · · · · · · · · · · · · · ·	-339,905.			-339,905
	9		Gross income from gamin							
			Part IV, line 19	-		18,290.				
		b	Less: direct expenses			13,212.				
			Net income or (loss) from			►	5,078.			5,078
	10	а	Gross sales of inventory, I							
			and allowances							
			Less: cost of goods sold							
_		С	Net income or (loss) from	sales of inv	ventory	<b>&gt;</b>				
s						Business Code	E4 000 C00	E4 000 C00		
Miscellaneous Revenue	11	-	INTRA UNIV. REVENUE			900099	54,922,692.	54,922,692.		
(en		~	LOSS FROM AFFILIATE			721110	-2,282,168.	-2,282,168.		
sce Be		C L								
Ë			All other revenue			└ <b>⊾</b>	52,640,524.			
	12		Total. Add lines 11a-11d Total revenue. See instruction			····· 🚩	1,599,020,725.	1 140 511 237	0.	251,851,534
		-09-:		лю			_,,,,,,			Form <b>990</b> (202

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art IX Statement of Functional Expense				
tion 501(c)(3) and 501(c)(4) organizations must comp			plete column (A).	X
Check if Schedule O contains a respon	(A)		(C)	(D)
not include amounts reported on lines 6b, , 8b, 9b, and 10b of Part VIII.	Total expenses	(B) Program service expenses	Management and general expenses	Fundraising expenses
Grants and other assistance to domestic organizations		cxpenses	general expenses	expenses
and domestic governments. See Part IV, line 21	41,900,394.	41,900,394.		
Grants and other assistance to domestic				
individuals. See Part IV, line 22	195,534,526.	195,534,526.		
Grants and other assistance to foreign				
organizations, foreign governments, and foreign				
individuals. See Part IV, lines 15 and 16	17,355,368.	17,355,368.		
Benefits paid to or for members				
Compensation of current officers, directors,				
trustees, and key employees	10,638,578.	1,305,675.	8,635,907.	696,99
Compensation not included above to disqualified				
persons (as defined under section 4958(f)(1)) and				
persons described in section 4958(c)(3)(B)	1,088,545.	804,375.	284,170.	0
Other salaries and wages	500,616,327.	441,462,636.	50,679,182.	8,474,50
Pension plan accruals and contributions (include		00 610 110	0.054.044	4 6 4 8 - 4
section 401(k) and 403(b) employer contributions)	91,421,650.	80,619,110.	9,254,941.	1,547,59
Other employee benefits	91,034,707.	80,277,889.	9,215,769.	1,541,04
Payroll taxes	32,264,314.	28,451,907.	3,266,232.	546,17
Fees for services (nonemployees):				
a Management	3,001,939.	642,275.	2,359,664.	
b Legal	519,992.	042,273.	519,992.	
c Accounting d Lobbying	515,552.		515,552.	
<ul> <li>Lobbying</li> <li>Professional fundraising services. See Part IV, line 17</li> </ul>	866,365.			866,36
f Investment management fees	7,427,741.		7,427,741.	
g Other. (If line 11g amount exceeds 10% of line 25,	, , -			
column (A), amount, list line 11g expenses on Sch 0.)	55,229,399.	51,688,344.	3,541,055.	
Advertising and promotion	2,631,761.	2,369,237.	166,958.	95,56
Office expenses	20,342,421.	15,643,233.	3,368,632.	1,330,55
Information technology	42,643,722.	16,427,505.	25,344,585.	871,63
Royalties	1,690,544.	1,656,045.	34,499.	
Occupancy	71,009,693.	68,351,985.	2,184,505.	473,20
Travel	17,013,171.	16,240,526.	499,278.	273,36
Payments of travel or entertainment expenses				
for any federal, state, or local public officials $\dots$				
Conferences, conventions, and meetings	1,963,578.	1,533,974.	130,488.	299,11
Interest	29,104,047.	29,104,047.		
Payments to affiliates				
Depreciation, depletion, and amortization	89,826,503.	85,778,165.	4,048,338.	
Insurance	2,662,438.	227,901.	2,434,159.	37
Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule 0.)				
a OTHER EXPENSES	60,371,623.	50,698,261.	8,814,964.	858,39
BOND FEES	976,021.	976,021.		,
LOSS ON DISPOSAL	762,083.	762,083.		
All other expenses				
Total functional expenses. Add lines 1 through 24e	1,389,897,450.	1,229,811,482.	142,211,059.	17,874,90
Joint costs. Complete this line only if the organization				
reported in column (B) joint costs from a combined				
educational campaign and fundraising solicitation.				

rm 99 <b>art</b> 2		2021) UNIVERSITY OF DELAWAI	16			0 - T C	000297 Page
	^			line in this Davit V			Г
		Check if Schedule O contains a response or not	e to any	line in this Part X			(B)
					(A) Beginning of year		End of year
	1	Cash - non-interest-bearing			142,590.	1	189,6
	2	Savings and temporary cash investments			201,633,276.	2	153,852,3
	3	Pledges and grants receivable, net			69,323,278.	3	71,425,5
	4	Accounts receivable, net			16,896,278.	4	15,418,5
	5	Loans and other receivables from any current or					
	0	trustee, key employee, creator or founder, subst					
		controlled entity or family member of any of the				5	
	6	Loans and other receivables from other disgualit	•			J	
	0	•	•			6	
	-	under section 4958(f)(1)), and persons described				7	
:	7	Notes and loans receivable, net			348,115.	8	289,7
	8	Inventories for sale or use Prepaid expenses and deferred charges			8,087,320.	9	1,380,9
	9	· · · · · · · · · · · · · · · · · · ·	 I I	·····	0,007,520.	9	1,500,5
	Ua	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	100	3,263,674,656.			
	<b>h</b>			1,410,076,293.	1,860,713,899.	10c	1,853,598,3
4	1				891,208,428.	11	895,061,5
	2	Investments - publicly traded securities			1,525,270,544.	12	1,420,530,0
	2 3	Investments - program-related. See Part IV, line			6,576,017.	13	5,519,4
	3 4				8,436.	14	5,9
		Intangible assets	12,524,949.	14	11,967,2		
	5 6	Other assets. See Part IV, line 11			4,592,733,130.	16	4,429,239,5
	7	Accounts payable and accrued expenses			138,812,669.	17	130,892,3
	8	Grants payable			,,	18	
	9	Deferred revenue		63,461,406.	19	74,253,0	
	20	Tax-exempt bond liabilities			494,896,502.	20	484,487,2
2		Escrow or custodial account liability. Complete I			, , , .	21	, ,
	2	Loans and other payables to any current or form					
	~	trustee, key employee, creator or founder, subst					
		controlled entity or family member of any of the		22			
	3	Secured mortgages and notes payable to unrela	-			23	
	4	Unsecured notes and loans payable to unrelated			201,982,150.	24	200,015,5
		Other liabilities (including federal income tax, pa			, , , .		
-		parties, and other liabilities not included on lines					
		of Schedule D			678,354,867.	25	551,631,4
2	6				1,577,507,594.	26	1,441,279,6
		Organizations that follow FASB ASC 958, che					, , ,
8		and complete lines 27, 28, 32, and 33.					
2	7	Net assets without donor restrictions			1,453,851,621.	27	1,549,409,3
2	8	Net assets with donor restrictions			1,561,373,915.	28	1,438,550,5
		Organizations that do not follow FASB ASC 9			· · ·		· · ·
		and complete lines 29 through 33.	,				
2	9	Capital stock or trust principal, or current funds				29	
3	0	Paid-in or capital surplus, or land, building, or ec				30	
3		Retained earnings, endowment, accumulated in				31	
	2	Total net assets or fund balances			3,015,225,536.	32	2,987,959,9
	3				4,592,733,130.	33	4,429,239,5
10					_,, , , ,	00	Form <b>990</b>

132011 12-09-21

Form	1990 (2021) UNIVERSITY OF DELAWARE	51-600	0297	Pa	<sub>ge</sub> 12
Pa	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				X
1	Total revenue (must equal Part VIII, column (A), line 12)	1	1,599	,020,	725.
2	Total expenses (must equal Part IX, column (A), line 25)	2	1,389	,897,	450.
3	Revenue less expenses. Subtract line 2 from line 1	3	209	,123,	275.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	3,015	,225,	536.
5	Net unrealized gains (losses) on investments	5	-382	,109,	488.
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain on Schedule O)	9	145	,720,	606.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,				
	column (B))	10	2,987	,959,	929.
Pa	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule	Ο.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		<b>2</b> b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,			
	consolidated basis, or both:				
	Separate basis X Consolidated basis Both consolidated and separate basis				
с	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,			
	review, or compilation of its financial statements and selection of an independent accountant?		2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain on Sch	edule O.			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sin	gle Audit			1
	Act and OMB Circular A-133?		<u>3a</u>	Х	L
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required	ed audit			1
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits		<b>3b</b>	X	

Form **990** (2021)

OMB	No.	1545-0047	

**Open to Public** 

Inspection

(Form	990)	

**SCHEDULE A** 

Department of the Treasury Internal Revenue Service

### **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. Attach to Form 990 or Form 990-EZ. Go to

www.irs.gov/Form990	for instructions	and the latest	information.

me	of t	he o	raar	izati	on

Nam	e of t	the organization						Employer	identification number
			SITY OF DELAWAR						51-6000297
Pa	rt I	Reason for Public C	Charity Status.	All organizations must c	omplete th	nis part.) S	ee instruction	S.	
The o	organ	ization is not a private found	ation because it is: (F	For lines 1 through 12, cl	heck only	one box.)			
1		A church, convention of chu	urches, or associatio	n of churches described	in <b>sectio</b>	n 170(b)(1	l)(A)(i).		
2	X	A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).)							
3		A hospital or a cooperative	hospital service orga	nization described in se	ection 170	(b)(1)(A)(ii	i).		
4		A medical research organiza	ation operated in cor	njunction with a hospital	described	in sectio	n 170(b)(1)(A	)(iii). Enter	the hospital's name,
		city, and state:							
5		An organization operated for	or the benefit of a col	lege or university owned	l or operat	ed by a go	overnmental u	nit describe	ed in
		section 170(b)(1)(A)(iv). (C	Complete Part II.)						
6		A federal, state, or local gov	vernment or governm	nental unit described in	section 17	′0(b)(1)(A)	(v).		
7		An organization that normal	•	ntial part of its support fr	rom a gove	ernmental	unit or from th	ne general p	public described in
		section 170(b)(1)(A)(vi). (C							
8		A community trust describe							
9		An agricultural research org				-		-	-
		or university or a non-land-g	grant college of agricu	ulture (see instructions).	Enter the i	name, city	, and state of	the college	or
10		university:			a				
10		An organization that normal							
		activities related to its exem							
		income and unrelated busin See section 509(a)(2). (Cor		(less section 511 tax) ind	in pusines	ses acqui	red by the org	anization a	inter June 30, 1975.
11		An organization organized a	-	vely to test for public sat	fotu Soo	section 50	)Q(a)(4)		
12		An organization organized a	-	•	•			rry out the	nurnoses of one or
		more publicly supported or	-	-	-			•	
		lines 12a through 12d that	-						
а		<b>Type I.</b> A supporting orga						-	aivina
		the supported organization		-	• • • •	-			
		organization. You must c			, ,				11 3
b		<b>Type II.</b> A supporting orga	-		ion with it	s supporte	d organizatio	n(s), by hav	ring
		control or management o	f the supporting orga	anization vested in the sa	ame perso	ns that co	ntrol or manag	ge the supp	ported
		organization(s). You mus	t complete Part IV,	Sections A and C.					
с		Type III functionally inte	grated. A supporting	g organization operated	in connect	ion with, a	and functional	ly integrate	d with,
		its supported organizatior	n(s) (see instructions)	. You must complete I	Part IV, Se	ctions A,	D, and E.		
d		Type III non-functionally	integrated. A supp	orting organization oper	ated in co	nnection w	ith its suppor	ted organiz	ation(s)
		that is not functionally inte	egrated. The organiz	ation generally must sat	isfy a distr	ibution rec	uirement and	an attentiv	veness
		requirement (see instructi	ions). You must con	nplete Part IV, Sections	A and D,	and Part	<b>V</b> .		
е		Check this box if the orga	anization received a v	vritten determination fro	m the IRS	that it is a	Type I, Type	II, Type III	
		functionally integrated, or	Type III non-functior	nally integrated supporting	ng organiz	ation.			
f		er the number of supported o	•						
<u> </u>		vide the following information i) Name of supported		d organization(s). (iii) Type of organization	(iv) Is the orga	inization listed	(v) Amount of	monoton	(vi) Amount of other
	(	organization	(ii) EIN	(described on lines 1-10	in your governi	ng document?	support (see ir	3	support (see instructions)
		g		above (see instructions))	Yes	No			
Tota	1								

		NIVERSITY OF D		0		51-60002	i ugo 🖬
Pa	rt II Support Schedule for	-		-			-
	(Complete only if you checked fails to qualify under the tests			-	n failed to qualify u	inder Part III. If the	organization
800	ction A. Public Support	listed below, pleas	se complete Part i	II. <i>)</i>			
		(-) 0017	(1-) 0010	(-) 0010	(4) 0000	(-) 0001	
	ndar year (or fiscal year beginning in)	(a) 2017	<b>(b)</b> 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not						
	include any "unusual grants.")	174 608 928	190 418 811	169 022 967	182 867 274	206,657,954.	923 575 934
2	Tax revenues levied for the organ-	1,1,000,520.	190,110,011.	105,011,507.	102,007,271.	200,007,001.	525,5,5,5,551.
2	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
Ŭ	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	174,608,928.	190,418,811.	169,022,967.	182,867,274.	206,657,954.	923,575,934.
	The portion of total contributions	, ,	, ,	, ,	, ,	, ,	,
•	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						39,457,082.
6	Public support. Subtract line 5 from line 4.						884,118,852.
	ction B. Total Support				•	•	
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2017	<b>(b)</b> 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
	Amounts from line 4	174,608,928.	190,418,811.	169,022,967.		206,657,954.	923,575,934.
	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources	28,500,570.	36,437,368.	28,228,264.	22,037,423.	26,660,131.	141,863,756.
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)	257,340.		9,306,823.		18,290.	9,582,453.
11	Total support. Add lines 7 through 10						1075022143.
12	Gross receipts from related activities,	etc. (see instructio	ons)			<b>12</b> 5	,338,731,906.
13	First 5 years. If the Form 990 is for the	ne organization's fir	rst, second, third, f	fourth, or fifth tax y	ear as a section /	01(c)(3)	
	organization, check this box and stop						
See	ction C. Computation of Publi	c Support Per	centage				
14	Public support percentage for 2021 (I					14	82.24 %
15	Public support percentage from 2020					15	82.14 %
16a	33 1/3% support test - 2021. If the o						
	stop here. The organization qualifies		-				
b	<b>33 1/3% support test - 2020.</b> If the o	-					
	and <b>stop here.</b> The organization qual						
17a	10% -facts-and-circumstances test	-					
	and if the organization meets the fact			-		-	
	meets the facts-and-circumstances te	-					
b	10% -facts-and-circumstances test	-					10% Or
	more, and if the organization meets the						
40	organization meets the facts-and-circu						
18	Private foundation. If the organization	IT UIU HOT CHECK & I	oox on line 13, 16a	a, 100, 17a, 0r 17b	, check this box a		;

Schedule A (Form 990) 2021

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Part III Support Schedule for Organizations Described in Section 509(a)(2)

Schedule A (Form 990) 2021

UNIVERSITY OF DELAWARE

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	ction A. Public Support		1		1		
Cale	ndar year (or fiscal year beginning in) 🕨	<b>(a)</b> 2017	<b>(b)</b> 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or bus-						
	iness under section 513	<u> </u>					
4	Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2, and 3 received from disqualified persons						
	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
C	Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6.)						
	ction B. Total Support		1	Т		1	
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2017	<b>(b)</b> 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
	Amounts from line 6						
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b	Unrelated business taxable income						
	(less section 511 taxes) from businesses acquired after June 30, 1975						
c	Add lines 10a and 10b						
11	Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
	Total support. (Add lines 9, 10c, 11, and 12.)	·				1	
14	First 5 years. If the Form 990 is for th	e organization's fi	irst, second, third,	fourth, or fifth tax	year as a section 5	501(c)(3) organiz	zation,
<u>C</u>							
	ction C. Computation of Public						
	Public support percentage for 2021 (li			.,,		15	%
	Public support percentage from 2020 ction D. Computation of Inves					16	%
	•						
	Investment income percentage for 20					17	%
	Investment income percentage from 2						<u>%</u>
19a	<b>33 1/3% support tests - 2021.</b> If the	-					le 1 / is not
	more than 33 1/3%, check this box an	-					
b	<b>33 1/3% support tests - 2020.</b> If the						
<b></b>	line 18 is not more than 33 1/3%, chec			•		•	
	Private foundation. If the organizatio	n did not check a	box on line 14, 19	a, or 19b, check t	nis box and see ins		
13202	23 01-04-22					Schedu	le A (Form 990) 2021

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Schedule A (Form 990) 2021

UNIVERSITY OF DELAWARE

1

2

3a

3b

3c

4a

Yes No

#### Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? *If* "Yes," *describe in* **Part VI** *how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.*
- **c** Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? *If* "Yes," *explain in* **Part VI** *what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.*
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in* Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? *If "Yes," complete Part I of Schedule L (Form 990).*
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI.**
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If* "Yes," *provide detail in* **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- **10a** Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If* "Yes," *answer line 10b below.*
- **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

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4b 4c 5a 5b 5c 6 7 8 9a 9b 9c 10a 10b Schedule A (Form 990) 2021

Part IX         Supporting Organizations (continued)         vision           11         Instate magnization accepted a gift or controls. ether active or together with person described on lines 11b and 11b and 11b active?         Image: State or State	Sche	dule A (Form 990) 2021 UNIVERSITY OF DELAWARE	51-6000297	Pa	age 5
11 Has the organization accepted a give conclusion from any of the following persons?         Image: Concentration of the person described on lines 11b and 11	Par	rt IV Supporting Organizations (continued)			
A preson wind directly controls, either alone of together with persons described on lines 11b and     11c below, the genomics body of a supported organization?     A A SSS controlled with y dia person described on line 11a alove?     A SSS controlled with y dia person described on line 11a alove?     A SSS controlled with y dia person described on line 11a alove?     A SSS controlled with y dia person described on line 11a alove?     A SSS controlled with y dia person described on line 11a or 11b above? If 'Yes' to line 11a, 11b, or 11c, provide     the person winds again the the power in applicit a generation is aloved?     Yes in the provide the person described on line 11a alove?     A SSS controlled with y dia person described on line 11a alove?     Yes in the provide the person described on line 11a alove?     Yes in the person described on the person described on line 11a alove?     Yes in the person described on the person described on line 11a alove?     Yes in the person described on the person described on line 11a alove?     Yes in the person described on the describe on the person described on the describe and the describe and the person described on the describe and the person described on the describe and the describe and the describe and the person described on the				Yes	No
11 to blow, the governing body of a supported organization? b A family member of a person described on line 11a or 11b above? If Yes' to line 11a, 11b, or 11c, provide scaling Part VI. Section B: Type I Supporting Organizations 1 Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or methodship of one or methodshi					
b A family member of a person described on line 11a abov? A 35% controlled with y of a person described on line 11a or 11b abov? // * Yes' to line 11a, 11b, or 11c, provide anal n Part VI. Section B. Type I Supporting Organizations  1 Did the generating body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or clear of least a majority of the organization's officers, organization, barve the power to regularly appoint or clear of least a majority of the organization's officers, organization, barve the power to regularly appoint or clear of least a majority of the organization's officers, organization, barve the benefit of any supported organization's activity in a provide appoint of organization or restrictions, if any, applied to subported organization or in the the organization of the supported organization or a text or the benefit of any supported organization or in the two encodes or the supported organization's that conditions activity and the supported organization or a text or the benefit of any supported organization's in the supported organization's in the supporting organization's activity in the supported organization's activity in the supporting organization's activity of the supporting organization's activity in the supporting	а				
C A SPS controlled unity of a preson described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide details in the intervent of the system of the sys	_				
control         11c           Section B. Type I Supporting Organizations         Yes           1         Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to segularly appoint or elect at least a majority of the organization officers, directors, or trustees at all imms during that acyclicible in PAT VI how the supported organization officers, directors, or trustees are all endowers to appoint and/or renove officers, directors, or trustees were allocated among the supported organization centre for the benefit of any supported organization officer than the supported organization operate of the benefit of any supported organization officers that the support organization operate of the benefit of any supported organization officers that be supported organization operate of granizations and what confidence organization officers that the support of organization operate of quantizations are providers or trustees were allocated among the supported organization operate of quantizations.         Yes           1         Were a majority of the organization or supported organization officers that the support organization officers or trustees deach of the organization organization officers that the support organization officers or trustees of each of the support organization.         Yes         No           1         Were a majority of the organization was wetled in the same persons that controlled or managed the support organization provide to each of its supported organizations, by the last day of the fifth month of the organization provide to each of the support organization. Unce the organization and will be confidence or income or assets at all titme durule not the date of nofficestan. In other offith organiz			11b		
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supported organizations played in this regard.       3         Section E. Type III Functionally Integrated Supporting Organizations       1         Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).       1         a       The organization satisfied the Activities Test. Complete line 2 below.       b         b       The organization subported a governmental entity. Describe in Part VI how you supported a governmental entity (see instructions).         2       Activities Test. Answer lines 2a and 2b below.       Yes         a       Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organization, and explain how these activities described on line 2a, above, constitute activities that, but for the organization in the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's position that its supported organization(s) would have engaged in these activities but for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.       2b         3       Parent of Supported Organizations? If "Yes," or "No" provide details in Part VI.       3a         4       Did the organization have the power to regulary appoint or elect a majority of the officers, or "No" provide details in Part VI.       3a <td></td> <td>significant voice in the organization's investment policies and in directing the use of the organization's</td> <td></td> <td></td> <td></td>		significant voice in the organization's investment policies and in directing the use of the organization's			
Section E. Type III Functionally Integrated Supporting Organizations         1       Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).         a       The organization satisfied the Activities Test. Complete line 2 below.         b       The organization is the parent of each of its supported organizations. Complete line 3 below.         c       The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instructions).         2       Activities Test. Answer lines 2a and 2b below.         a       Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's position that its supported organization(s) would have been engaged in these activities but for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's nov/vement.       2b         3       Parent of Supported Organizations. Answer lines 3a and 3b below.       3a         a       Did the organization have the power to regularly appoint or elect a majority of the officers, or trustees of each of the supported organizations? If "Yes," or "No" provide details in Part VI.       3a		income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
1       Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).         a       The organization satisfied the Activities Test. Complete line 2 below.         b       The organization is the parent of each of its supported organizations. Complete line 3 below.         c       The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instructions).         2       Activities Test. Answer lines 2a and 2b below.         a       Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organization, and how the organization was responsive to those supported organization's involvement, one or more of the organization's position that its supported organization(s) would have been engaged in these activities during the terasons for the organization's involvement.       2a         3       Parent of Supported Organizations. Answer lines 3a and 3b below.       2b         a       Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes," or "No" provide details in Part VI.       3a         b       Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of the supported organizations? If "Yes," core the organization' in this regard.	<u></u>	supported organizations played in this regard.	3		
<ul> <li>a The organization satisfied the Activities Test. Complete line 2 below.</li> <li>b The organization is the parent of each of its supported organizations. Complete line 3 below.</li> <li>c The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instructions).</li> <li>2 Activities Test. Answer lines 2a and 2b below.</li> <li>a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organizations and explain how these activities directly furthered their exempt purposes, how the organization and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities dustantially all of its activities.</li> <li>b Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.</li> <li>3 Parent of Supported Organizations? If "Yes" or "No" provide details in Part VI.</li> <li>b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.</li> </ul>	Sec	tion E. Type III Functionally Integrated Supporting Organizations			
c       The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instructions).         2       Activities Test. Answer lines 2a and 2b below.       Yes       No         a       Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive? If "Yes," then in Part VI identify those supported organization was responsive? If "Yes," then in Part VI identify       2a         b       Did the activities constituted substantially all of its activities.       2a         b       Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's position that its supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's involvement.       2b         3       Parent of Supported Organizations. Answer lines 3a and 3b below.       3a         a       Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.       3a         b       Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the roganization in this regard.       3a	а	The organization satisfied the Activities Test. Complete line 2 below.	ructions).		
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<ul> <li>a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.</li> <li>3 Parent of Supported Organizations. Answer lines 3a and 3b below.</li> <li>a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organization? If "Yes" or "No" provide details in Part VI.</li> <li>b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organization? If "Yes," describe in Part VI the role played by the organization in this regard.</li> </ul>			ly (see instruction		No
the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify       identify         those supported organizations and explain how these activities directly furthered their exempt purposes,       how the organization was responsive to those supported organizations, and how the organization determined         that these activities constituted substantially all of its activities.       2a         b       Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement,         one or more of the organization's supported organization(s) would have been engaged in?       If "Yes," explain in         Part VI the reasons for the organization's involvement.       2b         3       Parent of Supported Organizations. Answer lines 3a and 3b below.       2b         a       Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or       3a         b       Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," or "No" provide details in Part VI.       3a					
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Part VI the reasons for the organization's position that its supported organization(s) would have engaged in       2b         these activities but for the organization's involvement.       2b         Parent of Supported Organizations. Answer lines 3a and 3b below.       2b         Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or       3a         b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each       3a         of its supported organizations? If "Yes." describe in Part VI the role played by the organization in this regard.       3b	b	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement,			
these activities but for the organization's involvement.       2b         3 Parent of Supported Organizations. Answer lines 3a and 3b below.       a         a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.       3a         b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes." describe in Part VI the role played by the organization in this regard.       3b		one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
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<ul> <li>a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.</li> <li>b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.</li> <li>3b</li> </ul>		•	2b		
trustees of each of the supported organizations?       If "Yes" or "No" provide details in Part VI.       3a         b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations?       If "Yes." describe in Part VI the role played by the organization in this regard.       3b					
b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.       3b	а				
of its supported organizations? If "Yes." describe in Part VI the role played by the organization in this regard. 3b			<u>3a</u>		
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2021.05080 UNIVERSITY OF DELAWARE

Pa	rt V Type III Non-Functionally Integrated 509(a)(3) Supporting	ng Organi	zations	
1	Check here if the organization satisfied the Integral Part Test as a qualifyi All other Type III non-functionally integrated supporting organizations must		•	Part VI). See instructio
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
с	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors			
	(explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,			
	see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	<b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions).	6		

instructions).

Schedule A (Form 990) 2021

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Sche	dule A (Form 990) 2021 UNIVERSITY OF DELAW			51-6000297 Page 7
Par	t V Type III Non-Functionally Integrated 509	(a)(3) Supporting Orga	nizations (continued)	
Secti	on D - Distributions			Current Year
1	Amounts paid to supported organizations to accomplish exe	mpt purposes	1	
2	Amounts paid to perform activity that directly furthers exemption	ot purposes of supported		
	organizations, in excess of income from activity		2	
3	Administrative expenses paid to accomplish exempt purpose	es of supported organizations	3	
_4	Amounts paid to acquire exempt-use assets		4	
5	Qualified set-aside amounts (prior IRS approval required - pr	ovide details in Part VI)	5	
6	Other distributions (describe in Part VI). See instructions.		6	
7	Total annual distributions. Add lines 1 through 6.		7	
8	Distributions to attentive supported organizations to which the	he organization is responsive		
	(provide details in Part VI). See instructions.		8	
9	Distributable amount for 2021 from Section C, line 6		9	
10	Line 8 amount divided by line 9 amount	1	10	
Secti	on E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2021	(iii) Distributable Amount for 2021
1	Distributable amount for 2021 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2021 (reason-			
	able cause required - explain in Part VI). See instructions.			
3	Excess distributions carryover, if any, to 2021			
a	From 2016			
b	From 2017			
c	From 2018			
d	From 2019			
e	From 2020			
f	Total of lines 3a through 3e			
g	Applied to underdistributions of prior years			
<u>h</u>	Applied to 2021 distributable amount			
<u>    i   </u>	Carryover from 2016 not applied (see instructions)			
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4	Distributions for 2021 from Section D,			
	line 7: \$			
<u>a</u>	Applied to underdistributions of prior years			
b	Applied to 2021 distributable amount			
C	Remainder. Subtract lines 4a and 4b from line 4.			
5	Remaining underdistributions for years prior to 2021, if			
	any. Subtract lines 3g and 4a from line 2. For result greater			
	than zero, explain in Part VI. See instructions.			
6	Remaining underdistributions for 2021. Subtract lines 3h			
	and 4b from line 1. For result greater than zero, explain in			
	Part VI. See instructions.			
7	Excess distributions carryover to 2022. Add lines 3j			
	and 4c.			
8	Breakdown of line 7:			
	Excess from 2017			
	Excess from 2018			
	Excess from 2019			
	Excess from 2020			
e	Excess from 2021			

Schedule A (Form 990) 2021

Schedule A (Form 9	90) 2021	UNIVERSITY OF DELAW			51-6000297	Page <b>8</b>
Part VI Supp Part IV line 1; I Section	<b>lemental Infor</b> , Section A, lines 1 Part IV, Section D,	<b>mation.</b> Provide the expla , 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, lines 2 and 3; Part IV, Sectic 8; and Part V, Section E, line	9b, 9c, 11a, 11b, and 110 on E, lines 1c, 2a, 2b, 3a, a	c; Part IV, Section B, lines and 3b; Part V, line 1; Part	1 and 2; Part IV, Sectio V, Section B, line 1e; P	n C,
SCHEDULE A, PAR	RT II, LINE 10	, EXPLANATION FOR OTH	ER INCOME:			
GAMING ACTIVITI	ES					
2019 AMOUNT: \$	8,450.					
2021 AMOUNT: \$	18,290.					
OTHER REVENUE						
2017 AMOUNT: \$	257,340.					
2019 AMOUNT: \$	9,298,373.					
132028 01-04-22			23		Schedule A (Form	990) 202 <sup>-</sup>

### Schedule B

(Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Organization type (check one):

### Schedule of Contributors

► Attach to Form 990 or Form 990-PF. Go to www.irs.gov/Form990 for the latest information. OMB No. 1545-0047

# 2021

Employer identification number

51-6000297

UNIVERSITY	OF	DELAWARE
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Filers of:	Section:
Form 990 or 990-EZ	X 501(c)( <sup>3</sup> ) (enter number) organization
	4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation
	527 political organization
Form 990-PF	501(c)(3) exempt private foundation
	4947(a)(1) nonexempt charitable trust treated as a private foundation
	501(c)(3) taxable private foundation

Check if your organization is covered by the General Rule or a Special Rule.

Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

#### **General Rule**

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

#### **Special Rules**

For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year  $\dots$   $\blacktriangleright$  \$

**Caution:** An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990) (2021)

Schedule B (Form 990) (2021)

Name of organization

Employer identification number

UNIVERSITY OF DELAWARE

51-6000297

Part I	Contributors (see instructions). Use duplicate copies of Part I if add	litional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of cont	ribution
1		\$15,812,524. S (Complete Part noncash contribution)	
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of cont	ribution
2		\$14,000,000. \$\$Complete Part noncash contrib	
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of cont	ribution
		\$ Person Payroll Noncash (Complete Part noncash contrib	
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of cont	ribution
		\$ Person Payroll Noncash (Complete Part noncash contrib	II for
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of cont	ribution
		\$ Person Payroll Noncash (Complete Part noncash contrib	
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of cont	ribution
		\$ Person Payroll Noncash (Complete Part noncash contrik	II for

Schedule B (Form 990) (2021)

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Schedule B (Form 990) (2021)

Employer identification number

UNIVERSITY OF DELAWARE

Name of organization

51-6000297

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if a	additional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
123453 11-11	-21		Schedule B (Form 990) (2021)

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Schedule I	B (Form 990) (2021)		Page 4
	rganization		Employer identification number
UNIVERSI Part III	TY OF DELAWARE Exclusively religious, charitable, etc., contributi from any one contributor. Complete columns (a) completing Part III, enter the total of exclusively religious, Use duplicate copies of Part III if additional	) through (e) and the following line entricharitable, etc., contributions of <b>\$1,000 or l</b>	51-6000297 ction 501(c)(7), (8), or (10) that total more than \$1,000 for the year y. For organizations ess for the year. (Enter this info. once.) \$
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
-	Transferee's name, address, ar	(e) Transfer of gift	Relationship of transferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	Transferee's name, address, a	(e) Transfer of gift	Relationship of transferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
-	Transferee's name, address, ar	(e) Transfer of gift	Relationship of transferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	Transferee's name, address, ar	(e) Transfer of gift	Relationship of transferor to transferee

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Schedule B (Form 990) (2021)

2021.05080 UNIVERSITY OF DELAWARE 81

Political Campaign and Lobbying Activities
--

For Organizations Exempt From Income Tax Under section 501(c) and section 527

Department of the Treasury Internal Revenue Service

SCHEDULE C (Form 990)

Complete if the organization is described below.
 Attach to Form 990 or Form 990-EZ.
 Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (See separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (See separate instructions), then

• Section 501(c)(4), (5), or (6) organizations: Complete Part III.

Nan	ne of organization			1	Employer identification number
_		OF DELAWARE			51-6000297
Pa	art I-A Complete if the org	anization is exempt unde	er section 501(c) o	or is a section 527	7 organization.
2 3	Provide a description of the organiz Political campaign activity expendit Volunteer hours for political campai	ures gn activities			
		anization is exempt unde	17	,	
2 3 4a t Pa	Enter the amount of any excise tax Enter the amount of any excise tax If the organization incurred a section Was a correction made? If "Yes," describe in Part IV. Enter the amount directly expended Enter the amount directly expended Enter the amount of the filing organ exempt function activities	incurred by organization manage n 4955 tax, did it file Form 4720 f a <b>nization is exempt unde</b> d by the filing organization for sec ization's funds contributed to oth	rs under section 4955 for this year? er section 501(c), of tion 527 exempt function er organizations for sec	except section 50 on activities ction 527	▶ \$ Yes No
3	Total exempt function expenditures	. Add lines 1 and 2. Enter here ar	nd on Form 1120-POL,		
4 5	line 17b Did the filing organization file <b>Form</b> Enter the names, addresses and en made payments. For each organiza contributions received that were pro political action committee (PAC). If	<b>1120-POL</b> for this year?nployer identification number (EIN tion listed, enter the amount paid pomptly and directly delivered to a	l) of all section 527 poli from the filing organiza separate political organ	tical organizations to v ation's funds. Also ent nization, such as a sep	which the filing organization ter the amount of political
	<b>(a)</b> Name	<b>(b)</b> Address	(c) EIN	(d) Amount paid fr filing organization funds. If none, ente	n's contributions received and
_					

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990) 2021

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DELAWARE		51-6	000297 Page <b>2</b>
empt under sectior	n 501(c)(3) and file	ed Form 5768 (ele	ection under
	Part IV each affiliated	group member's nam	e, address, EIN,
<b>o</b> 1 ,			
and "limited control" pro	ovisions apply.		
		<b>(a)</b> Filing organization's totals	(b) Affiliated group totals
n (grassroots lobbying)			
		-	
	ass over \$500.000		
· · ·			
	<u>ss over \$1,500,000.</u>		
00,000.			
or line 11, did the organiza	ation file Form 4720	ſ	
			Yes No
n 501(h) election do not	have to complete all o	of the five columns be	elow.
penditures During 4-Yea	ar Averaging Period		
<b>(b)</b> 2019	(c) 2020	<b>(d)</b> 2021	(e) Total
	affiliated group (and list in ng expenditures). A and "limited control" pro- spenditures nounts paid or incurred.) on (grassroots lobbying) body (direct lobbying) body (direct lobbying) the following table in both lobbying nontaxable am of the amount on line 1e. 0,000 plus 15% of the exce 5,000 plus 15% of the exce 5,000 plus 5% of the exce 5,000 plus 5% of the exce 00,000.	aempt under section 501(c)(3) and file         affiliated group (and list in Part IV each affiliated         ng expenditures).         A and "limited control" provisions apply.         spenditures         nounts paid or incurred.)         on (grassroots lobbying)         body (direct lobbying)         body (direct lobbying)         11d)         the following table in both columns.         lobbying nontaxable amount is:         of the amount on line 1e.         0,000 plus 15% of the excess over \$500,000.         5,000 plus 5% of the excess over \$1,000,000.         5,000 plus 5% of the excess over \$1,500,000.         or line 1i, did the organization file Form 4720         Averaging Period Under Section 501(h)         n 501(h) election do not have to complete all of parate instructions for lines 2a through 2f.)         spenditures During 4-Year Averaging Period	Rempt under section 501(c)(3) and filed Form 5768 (ele         affiliated group (and list in Part IV each affiliated group member's naming expenditures).         A and "limited control" provisions apply.         (a) Filing organization's totals         nounts paid or incurred.)         (a) Filing organization's totals         on (grassroots lobbying)         body (direct lobbying)         11d)         the amount on line 1e.         0,000 plus 15% of the excess over \$500,000.         5,000 plus 10% of the excess over \$1,000,000.         5,000 plus 5% of the excess over \$1,000,000.         0,000.

Schedule C (Form 990) 2021

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Schedule C	(Form 990	) 2021
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UNIVERSITY OF DELAWARE

# Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For e	For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description		(a)		(b)	
	e lobbying activity.	Yes	No	Amo	ount	
1	During the year, did the filing organization attempt to influence foreign, national, state, or					
	local legislation, including any attempt to influence public opinion on a legislative matter					
	or referendum, through the use of:					
	Volunteers?		X			
	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	X	x			
	Media advertisements?	x				
	Mailings to members, legislators, or the public? Publications, or published or broadcast statements?		x			
			x			
	Direct contact with legislators, their staffs, government officials, or a legislative body?	x			103,287.	
	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		x			
	Other activities?	X				
j	Total. Add lines 1c through 1i				103,287.	
	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		x			
b	If "Yes," enter the amount of any tax incurred under section 4912					
с	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Par	t III-A Complete if the organization is exempt under section 501(c)(4), sectio	n 501(c)(	5), or sec	tion		
	501(c)(6).					
				Yes	No	
1	Were substantially all (90% or more) dues received nondeductible by members?					
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?					
Par	Did the organization agree to carry over lobbying and political campaign activity expenditures from th <b>t III-B</b> Complete if the organization is exempt under section 501(c)(4), sectio			tion		
I UI	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered				3. is	
	answered "Yes."		(,		-,	
1	Dues, assessments and similar amounts from members		1			
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political	cal				
	expenses for which the section 527(f) tax was paid).					
а	Current year		2a			
b	Carryover from last year		2b			
С	Total		2c			
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues		3			
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exc					
	does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and p	olitical				
_	expenditure next year?		4			
5	Taxable amount of lobbying and political expenditures. See instructions         t IV       Supplemental Information		5			
		liat), Dart II	A lines 1 a			
	ide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group	iist), Part II-	A, lines i a	nu z (See		
	uctions); and Part II-B, line 1. Also, complete this part for any additional information. ! II-B, LINE 1, LOBBYING ACTIVITIES:					
1B:	UNIVERSITY PERSONNEL MET WITH MEMBERS OF CONGRESS AND THEIR STAFF					
IN V	ASHINGTON D.C. TO DISCUSS RESEARCH PROJECTS AND OTHER MATTERS					
_						
AFFI	CTING HIGHER EDUCATION. UNIVERSITY PERSONNEL MET AND DISCUSSED WITH					
STAT	E REPRESENTATIVES CONCERNING APPROPRIATIONS AND OTHER MATTERS					
AFFI	CTING HIGHER EDUCATION.					

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Schedule C (Form 990) 2021

 Schedule C (Form 990) 2021
 UNIVERSITY OF DELAWARE

 Part IV
 Supplemental Information (continued)

1G: A PORTION OF THE UNIVERSITY'S DIRECTOR OF GOVERNMENT RELATIONS,

STRATEGIC ENGAGEMENTS (15%), THE DIRECTOR OF GOVERNMENT RELATIONS

LEGISLATIVE AFFAIRS (25%), THE GOVERNMENT RELATIONS ASSISTANT (20%),

AND THE UNIVERSITY'S ASSISTANT VICE PRESIDENT FOR FEDERAL RELATIONS

TIME (45%) ARE ASSOCIATED WITH LOBBYING ACTIVITIES.

1I: NO DUES IN FY22.

Schedule C (Form 990) 2021

132044 11-03-21

**PUBLIC INSPECTION	COPY**
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SCHEDULE D	
(Farma 000)	

#### (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements ► Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990. ► Go to www.irs.gov/Form990 for instructions and the latest information.

I	OMB No. 1545-0047
	2021
	Open to Public Inspection
	mopeouon

Name of the organization

Employer identification number

	UNIVERSITY OF DELAWARE			51-6000297
Pa	t I Organizations Maintaining Donor Advise	d Funds or Other Similar Funds o	or Accour	Its. Complete if the
	organization answered "Yes" on Form 990, Part IV, lin	e 6.		
		(a) Donor advised funds	<b>(b)</b> Fur	nds and other accounts
1	Total number at end of year	1		
2	Aggregate value of contributions to (during year)	0.		
3	Aggregate value of grants from (during year)	0.		
4	Aggregate value at end of year	38,465.		
5	Did the organization inform all donors and donor advisors in v	writing that the assets held in donor advised	d funds	
	are the organization's property, subject to the organization's	exclusive legal control?		X Yes No
6	Did the organization inform all grantees, donors, and donor a	dvisors in writing that grant funds can be u	sed only	
	for charitable purposes and not for the benefit of the donor of	r donor advisor, or for any other purpose co	onferring	
Pa	rt II Conservation Easements. Complete if the org	ganization answered "Yes" on Form 990, Pa	art IV, line 7	
1	Purpose(s) of conservation easements held by the organization	on (check all that apply).		
	Preservation of land for public use (for example, recrea	tion or education) Preservation of a	a historically	important land area
	Protection of natural habitat	Preservation of a	a certified hi	storic structure
	Preservation of open space			
2	Complete lines 2a through 2d if the organization held a qualif	ied conservation contribution in the form of	f a conserva	tion easement on the last
	day of the tax year.			Held at the End of the Tax Year
а	Total number of conservation easements		2a	
b				
с	Number of conservation easements on a certified historic stru	ucture included in (a)	2c	
d	Number of conservation easements included in (c) acquired a	after 7/25/06, and not on a historic structure	e	
	listed in the National Register		2d	
3	Number of conservation easements modified, transferred, rele			during the tax
	year ►			
4	Number of states where property subject to conservation eas	sement is located		
5	Does the organization have a written policy regarding the per	iodic monitoring, inspection, handling of		
	violations, and enforcement of the conservation easements it			
6	Staff and volunteer hours devoted to monitoring, inspecting,	handling of violations, and enforcing conse	rvation ease	ements during the year
	▶			
7	Amount of expenses incurred in monitoring, inspecting, hand	lling of violations, and enforcing conservation	on easemen	ts during the year
	►\$			
8	Does each conservation easement reported on line 2(d) above	e satisfy the requirements of section 170(h)	)(4)(B)(i)	
				Yes No
9	In Part XIII, describe how the organization reports conservation	-		
	balance sheet, and include, if applicable, the text of the footn	ote to the organization's financial statemer	nts that desc	cribes the
Da	organization's accounting for conservation easements. T III Organizations Maintaining Collections of	Art Historical Traceuros or Oth	or Simila	r Accoto
га				1 A33et3.
	Complete if the organization answered "Yes" on Form			
та	If the organization elected, as permitted under FASB ASC 95	-		
	of art, historical treasures, or other similar assets held for pub	, ,		public
	service, provide in Part XIII the text of the footnote to its finar			and the set
D	If the organization elected, as permitted under FASB ASC 95			
	art, historical treasures, or other similar assets held for public	exhibition, education, or research in furthe	erance of pu	blic service,
	provide the following amounts relating to these items:		•	
	(i) Revenue included on Form 990, Part VIII, line 1			\$ 139,820.
~				
2	If the organization received or held works of art, historical trea		gain, provide	e
	the following amounts required to be reported under FASB A	-	•	¢
a L	Revenue included on Form 990, Part VIII, line 1			\$
	Assets included in Form 990, Part X For Paperwork Reduction Act Notice, see the Instructions		►	<u>\$</u> Schedule D (Form 990) 2021
LINA	TO FAPE WOR REQUCTION ACT NOTICE, SEE THE INSTRUCTIONS			JUNEUUIE D (FUIII 330) 2021

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. 132051 10-28-21

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2021.05080	UNIVERSITY	OF	DELAWARE

		OF DELAWARE			<u></u>		000297	Р	<sub>age</sub> 2
	t III Organizations Maintaining C							nued)	
3	Using the organization's acquisition, accessi	on, and other record	s, check any of the	following that	make sign	ificant use of it	s		
	collection items (check all that apply):								
а	X   Public exhibition	d	Loan or ex	change progra	m				
b	X   Scholarly research   e   Other								
С	X Preservation for future generations								
4	Provide a description of the organization's co	ollections and explair	n how they further t	he organization	n's exemp	t purpose in Pa	art XIII.		
5	During the year, did the organization solicit of	r receive donations of	of art, historical trea	asures, or other	r similar as	ssets			_
	to be sold to raise funds rather than to be maintained as part of the organization's collection?								
Par			ete if the organizati	on answered "	Yes" on Fo	orm 990, Part l'	V, line 9, or		
	reported an amount on Form 990, Pa								
<b>1</b> a	Is the organization an agent, trustee, custod		•			,		_	-
	on Form 990, Part X?					l	X Yes		No
b	If "Yes," explain the arrangement in Part XIII	and complete the fol	lowing table:						
							Amoun		
С	Beginning balance					1c			451.
d	Additions during the year					1d			726.
е	Distributions during the year					1e	137,	504,	274.
f	Ending balance					1f			001.
2a	Did the organization include an amount on F	orm 990, Part X, line	21, for escrow or c	ustodial accou	nt liability	?[	Yes	X	No
b	If "Yes," explain the arrangement in Part XIII.								
Par	t V Endowment Funds. Complete	if the organization an	swered "Yes" on F	orm 990, Part I	V, line 10.				
		(a) Current year	<b>(b)</b> Prior year	(c) Two years	s back <b>(d</b>	) Three years ba	ck <b>(e)</b> Four	<sup>r</sup> years	back
1a	Beginning of year balance	1,864,134,000.	1,376,354,000	1,387,414	,579.1,	,336,129,98	5.1,289,	925,	621.
	Contributions	13,919,000.	19,137,000	. 15,040	,000.	17,202,00	0. 13,	216,	000.
	Net investment earnings, gains, and losses	-117,219,684.	523,635,423	. 28,584	,422.	87,957,62	3. 88,	938,	543.
	Grants or scholarships	9,046,039.	8,405,874	. 8,225	,663.	7,992,99	8. 7,	687,	856.
	Other expenditures for facilities								
	and programs	47,679,961.	44,989,126	. 44,607	,916.	44,239,40	8. 46,	635,	047.
f	Administrative expenses	1,912,316.		1,851	,422.	1,642,62			276.
	End of year balance	1,702,195,000.		1,376,354	,000.1	387,414,57			
2	Provide the estimated percentage of the curr				, , , ,		_ , ,		
	Board designated or quasi-endowment	25.5600	%						
h	Permanent endowment  23.7800	%							
Č	Term endowment <b>50.6600</b>								
U	The percentages on lines 2a, 2b, and 2c sho	•							
20	Are there endowment funds not in the posse	-	tion that are hold a	and administers	d for the	orgonization			
Ja		ssion of the organiza		ind administere		organization	ſ	Yes	No
	by:						20(1)	100	x
	(i) Unrelated organizations								x
L	(ii) Related organizations	tiona listed as requir	ad an Cabadula D2				<u>3a(ii)</u>		
-	If "Yes" on line 3a(ii), are the related organiza						3b		
4 Par	Describe in Part XIII the intended uses of the tVI Land, Buildings, and Equipm	<u>u</u>	wment tunds.						
1 41	Complete if the organization answere		) Part IV line 11a	See Form 990	Part X lin	e 10			
							(-1) D		
	Description of property	(a) Cost or o basis (investr	. ,	st or other (other)	. ,	umulated eciation	<b>(d)</b> Boo	k valu	е
			,	· /	depre	sciation	EQ	042	070
	Land			3,942,079.	903	2 717 964			079.
	Buildings			7,268,719.		3,717,964.	1,463,		
	Leasehold improvements			5,853,444.		5,812,774.		040,	
	Equipment			0,920,254.		5,616,932.		303,	
-	Other			0,690,160.		1,928,623.		761,	
Total	. Add lines 1a through 1e. <i>(Column (d) must e</i>	qual Form 990, Part	X. column (B). line	<u>10c.)</u>			1,853,		
						Sched	ule D (Forn	n 990)	2021

132052 10-28-21

ort VII Invootmente Other Coordities	AWARE	5	1-6000297 Page
Part VII Investments - Other Securities.			
Complete if the organization answered "Yes" c			
a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end	d-of-year market value
Financial derivatives			
Closely held equity interests			
Other			
(A) LIMITED PARTNERSHIPS	1,337,218,906.	END-OF-YEAR MARKET VALUE	
(B) FUNDS HELD IN TRUST	78,981,720.	END-OF-YEAR MARKET VALUE	
(C) MORTGAGES	336,167.	END-OF-YEAR MARKET VALUE	
(D) OTHER	3,993,275.	END-OF-YEAR MARKET VALUE	
(E)			
(F)			
(G)			
(H)			
al. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) 🕨	1,420,530,068.		
art VIII Investments - Program Related.			
Complete if the organization answered "Yes" of	on Form 990, Part IV, line 1	1c. See Form 990, Part X, line 13.	
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or en	d-of-year market value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
al. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) 🕨			
	on Form 990, Part IV, line 1	1d. See Form 990, Part X, line 15.	
al. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ► art IX Other Assets. Complete if the organization answered "Yes" c	on Form 990, Part IV, line 1 Description	1d. See Form 990, Part X, line 15.	(b) Book value
al. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ► art IX Other Assets. Complete if the organization answered "Yes" c (a) [		1d. See Form 990, Part X, line 15.	(b) Book value
al. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ► art IX Other Assets. Complete if the organization answered "Yes" c (a) [ (1)		1d. See Form 990, Part X, line 15.	(b) Book value
al. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ► art IX Other Assets. Complete if the organization answered "Yes" c		1d. See Form 990, Part X, line 15.	(b) Book value
al. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ► art IX Other Assets. Complete if the organization answered "Yes" c (a) [ (1) (2) (3)		1d. See Form 990, Part X, line 15.	(b) Book value
al. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ► art IX Other Assets. Complete if the organization answered "Yes" c (a) [ (1) (2) (3) (4)		1d. See Form 990, Part X, line 15.	(b) Book value
al. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ► art IX Other Assets. Complete if the organization answered "Yes" c (a) [ (1) (2) (3) (4) (5)		1d. See Form 990, Part X, line 15.	(b) Book value
al. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ► art IX Other Assets. Complete if the organization answered "Yes" c (a) [ (1) (2) (3) (4) (5) (6)		1d. See Form 990, Part X, line 15.	(b) Book value
al. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ► art IX Other Assets. Complete if the organization answered "Yes" c (a) [ (1) (2) (3) (4) (5) (6) (7)		1d. See Form 990, Part X, line 15.	(b) Book value
<ul> <li>al. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) </li> <li>art IX Other Assets. Complete if the organization answered "Yes" c (a) C (1) (2) (3) (4) (5) (6) (7) (8)</li> </ul>		1d. See Form 990, Part X, line 15.	(b) Book value
al. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ► art IX Other Assets. Complete if the organization answered "Yes" c (a) [ (1) (2) (3) (4) (5) (6) (7) (8) (9) :al. (Column (b) must equal Form 990, Part X, col. (B) line art X Other Liabilities.	Description		
al. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ► art IX Other Assets. Complete if the organization answered "Yes" c (a) [ (1) (2) (3) (4) (5) (6) (7) (8) (9) cal. (Column (b) must equal Form 990, Part X, col. (B) line art X Other Liabilities. Complete if the organization answered "Yes" c	Description		
al. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ► art IX Other Assets. Complete if the organization answered "Yes" c (a) [ (1) (2) (3) (4) (5) (6) (7) (8) (9) :al. (Column (b) must equal Form 990, Part X, col. (B) line art X Other Liabilities.	Description		
al. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ► art IX Other Assets. Complete if the organization answered "Yes" c (a) [ (1) (2) (3) (4) (5) (6) (7) (8) (9) al. (Column (b) must equal Form 990, Part X, col. (B) line art X Other Liabilities. Complete if the organization answered "Yes" c (a) Description of liability	Description		(b) Book value
al. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ► art IX Other Assets. Complete if the organization answered "Yes" c (a) [ (1) (2) (3) (4) (5) (6) (7) (8) (9) al. (Column (b) must equal Form 990, Part X, col. (B) line art X Other Liabilities. Complete if the organization answered "Yes" c (a) Description of liability	Description		(b) Book value
al. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ► art IX Other Assets. Complete if the organization answered "Yes" of (a) [ (1) (2) (3) (4) (5) (6) (7) (8) (9) al. (Column (b) must equal Form 990, Part X, col. (B) line art X Other Liabilities. Complete if the organization answered "Yes" of (a) Description of liability (1) Federal income taxes	Description		(b) Book value
al. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ► art IX Other Assets. Complete if the organization answered "Yes" of (a) [ (1) (2) (3) (4) (5) (6) (7) (8) (9) al. (Column (b) must equal Form 990, Part X, col. (B) line art X Other Liabilities. Complete if the organization answered "Yes" of (a) Description of liability (1) Federal income taxes (2) POST RETIREMENT OBLIGATION	Description		(b) Book value 474,676,96 11,888,55
<ul> <li>al. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) </li> <li>Art IX Other Assets. Complete if the organization answered "Yes" of (a) D</li> <li>(a) D</li> <li>(c) (c) (c) (c) (c) (c) (c) (c) (c) (c)</li></ul>	Description		(b) Book value 474,676,96 11,888,55 22,316,56
al. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ► art IX Other Assets. Complete if the organization answered "Yes" c (a) C (1) (2) (3) (4) (5) (6) (7) (8) (9) cal. (Column (b) must equal Form 990, Part X, col. (B) line art X Other Liabilities. Complete if the organization answered "Yes" c (a) Description of liability (1) Federal income taxes (2) POST RETIREMENT OBLIGATION (3) INTEREST RATE SWAP (4) ASSET RETIREMENT OBLIGATION	Description		(b) Book value 474,676,96 11,888,55 22,316,50 4,014,18
al. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ► art IX Other Assets. Complete if the organization answered "Yes" c (a) [ (1) (2) (3) (4) (5) (6) (7) (8) (9) tal. (Column (b) must equal Form 990, Part X, col. (B) line art X Other Liabilities. Complete if the organization answered "Yes" c (a) Description of liability (1) Federal income taxes (2) POST RETIREMENT OBLIGATION (3) INTEREST RATE SWAP (4) ASSET RETIREMENT OBLIGATION (5) ENDOWMENT LIABILITY	Description		
al. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ► art IX Other Assets. Complete if the organization answered "Yes" c (a) [ (1) (2) (3) (4) (5) (6) (7) (8) (9) tal. (Column (b) must equal Form 990, Part X, col. (B) line art X Other Liabilities. Complete if the organization answered "Yes" c (a) Description of liability (1) Federal income taxes (2) POST RETIREMENT OBLIGATION (3) INTEREST RATE SWAP (4) ASSET RETIREMENT OBLIGATION (5) ENDOWMENT LIABILITY (6) STUDENT LOAN PAYABLE	Description		(b) Book value 474,676,96 11,888,55 22,316,50 4,014,16 7,153,23
al. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ► art IX Other Assets. Complete if the organization answered "Yes" c (a) [ (1) (2) (3) (4) (5) (6) (7) (8) (9) tal. (Column (b) must equal Form 990, Part X, col. (B) line art X Other Liabilities. Complete if the organization answered "Yes" c (a) Description of liability (1) Federal income taxes (2) POST RETIREMENT OBLIGATION (3) INTEREST RATE SWAP (4) ASSET RETIREMENT OBLIGATION (5) ENDOWMENT LIABILITY (6) STUDENT LOAN PAYABLE (7) ANNUITY & LIFE INCOME FUNDS	Description		(b) Book value 474,676,96 11,888,59 22,316,50 4,014,18 7,153,23 16,693,07

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII ... X

Schedule D (Form 990) 2021

132053 10-28-21

Sche	edule D (Form 990) 2021 UNIVERSITY OF DELAWARE		51-6	5000297 Page <b>4</b>
Par	t XI Reconciliation of Revenue per Audited Financial Statements With	Revenue per Ret	turn.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.			
1	Total revenue, gains, and other support per audited financial statements		1	1,083,310,023.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
а	Net unrealized gains (losses) on investments 2a	-382,109,488.		
b	Donated services and use of facilities 2b			
с	Recoveries of prior year grants 2c			
d		1,367,720.		
е	Add lines <b>2a</b> through <b>2d</b>		2e	-380,741,768.
3	Subtract line 2e from line 1		3	1,464,051,791.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a	7,427,741.		
b	Other (Describe in Part XIII.) 4b	127,541,193.		
с	Add lines <b>4a</b> and <b>4b</b>		4c	134,968,934.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990. Part I. line 12.)		5	1,599,020,725.
Pa	rt XII Reconciliation of Expenses per Audited Financial Statements With	n Expenses per R	eturr	۱.
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.			
1	Total expenses and losses per audited financial statements		1	1,132,247,441.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
а	Donated services and use of facilities 2a			
b	Prior year adjustments 2b			
с	Other losses 2c			
d	Other (Describe in Part XIII.) 2d			
е	Add lines <b>2a</b> through <b>2d</b>		2e	0.
3	Subtract line 2e from line 1		3	1,132,247,441.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
а	Investment expenses not included on Form 990, Part VIII, line 7b	7,427,741.		
b	Other (Describe in Part XIII.) 4b	250,222,268.		
с	Add lines <b>4a</b> and <b>4b</b>		4c	257,650,009.
5	Total expenses. Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990. Part I. line 18.)		5	1,389,897,450.
Pa	rt XIII Supplemental Information.			
	ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional infor		Part X	, line 2; Part XI,
PARI	S III, LINE 4:			
THE	UNIVERSITY MUSEUMS SEEK TO ENHANCE THE EDUCATIONAL AND SCHOLARLY			

MISSION OF THE UNIVERSITY OF DELAWARE THROUGH THE EXHIBITION, ONLINE

PRESENTATION, STUDY, PRESERVATION, AND GROWTH OF ITS UNIQUE COLLECTIONS IN

20TH AND 21ST CENTURY AMERICAN ART (WITH PARTICULAR STRENGTHS IN THE

BRANDYWINE SCHOOL, AFRICAN AMERICAN ART, AND PHOTOGRAPHY), MINERALS AND

PRE-COLUMBIAN CERAMICS. THE UNIVERSITY MUSEUMS ENRICHES CULTURAL LIFE

BEYOND THE CAMPUS THROUGH PRESENTATION OF THE WORK OF RECOGNIZED ARTISTS

AND THROUGH OUTREACH PROGRAMS TO SELECTED AUDIENCES INCLUDING K-12

STUDENTS, EDUCATORS, AND HISTORICALLY BLACK COLLEGES AND UNIVERSITIES. THE

UNIVERSITY MUSEUMS ACHIEVE THIS THROUGH PUBLIC EXHIBITIONS OPEN FREE OF

CHARGE TO THE UNIVERSITY COMMUNITY AND THE GENERAL PUBLIC; THROUGH MAKING

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Schedule D (Form 990) 2021

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Schedule D (Form 990) 2021 UNIVERSITY OF DELAWARE	51-6000297	Page <b>5</b>
Part XIII Supplemental Information (continued)		
COLLECTIONS ACCESSIBLE TO INDIVIDUAL STUDENTS, CLASSES, AND SCHOLARS; AND		
THROUGH OFFERING PUBLIC PROGRAMS ON FACETS OF THE COLLECTION FREE OF		
CHARGE TO THE UNIVERSITY COMMUNITY AND THE GENERAL PUBLIC.		
PART IV, LINE 1B:		
AGENCY ACCOUNTS \$ 1,396,099		
EXTERNAL FINANCIAL (1,908,411)		
STUDENT GROUPS 681,313		
\$ 169,001		
THE UNIVERSITY IS REGULARLY REQUESTED TO ACT AS FISCAL AGENT FOR FUNDS		
THAT BELONG TO A RELATED THIRD PARTY. NORMALLY A CURRENT OR EXPECTED		
MUTUAL BENEFIT TO BOTH THE THIRD PARTY AND THE UNIVERSITY BEYOND JUST THE		
FISCAL AGENT RELATIONSHIP PROMPTS SUCH A REQUEST. SUCH REQUESTS MAY RANGE		
FROM LARGE ORGANIZATIONS SEEKING AN ON-GOING RELATIONSHIP WITH THE		
UNIVERSITY TO ONE-TIME REQUESTS FOR A DEPOSITORY FOR FUNDS FOR A		
DEPARTMENTAL RETIREMENT EVENT. WHEN THIS FISCAL AGENCY REQUEST IS GRANTED,		
A UNIVERSITY (AGENCY) ACCOUNT IS SET UP IN THE UNIVERSITY ACCOUNTING		
SYSTEM. AGENCY ACCOUNTS WITH DEPOSITS ON HAND FROM THIRD PARTY		
ORGANIZATIONS ARE LIABILITIES OF THE UNIVERSITY WHILE SUCH ACCOUNTS IN		
DEFICIT CONSTITUTE RECEIVABLES DUE TO THE UNIVERSITY.		
PART V, LINE 4:		
THE UNIVERSITY'S ENDOWMENT FUND'S PURPOSE IS TO PROVIDE IN PERPETUITY		
FINANCIAL SUPPORT OF THE UNIVERSITY'S EDUCATIONAL GOALS. THE INTENDED USES		
OF THE ENDOWMENT FUNDS ARE TO PROVIDE EDUCATIONAL AND GENERAL SUPPORT SUCH		
AS SCHOLARSHIPS, PRIZES AND AWARDS, FACILITIES AND EDUCATIONAL PROGRAM	<b>.</b>	
	Schedule D (Forn	n 990) 2021

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FUDLIC			
Schedule D (Form 990) 2021 UNIVERSITY OF DEI	LAWARE	51-6000297	Page <b>5</b>
Part XIII Supplemental Information (continued)			
SUPPORT, AND GENERAL OPERATIONAL SUPPORT.			
PART X, LINE 2:			
THE UNIVERSITY AND ITS AFFILIATES HAVE BEEN REG	COGNIZED BY THE INTERNAL		
REVENUE SERVICE (IRS) AS EXEMPT FROM FEDERAL II	NCOME TAX UNDER SECTION		
501(C)(3) OF THE U.S. INTERNAL REVENUE CODE EX	CEPT FOR TAXES ON INCOME		
FROM ACTIVITIES UNRELATED TO ITS EXEMPT PURPOS	E. ACCORDINGLY, NO		
PROVISIONS FOR INCOME TAXES HAVE BEEN MADE IN 1	THE ACCOMPANYING		
CONSOLIDATED FINANCIAL STATEMENTS. MANAGEMENT	HAS ANALYZED THE TAX		
POSITIONS TAKEN BY THE UNIVERSITY AND HAS CONCL	LUDED THAT AS OF JUNE 30,		
2022 AND 2021, THERE ARE NO UNCERTAIN POSITION	S. THE UNIVERSITY IS SUBJECT		
TO ROUTINE AUDITS BY TAXING JURISDICTIONS, HOW	EVER, THERE ARE CURRENTLY NO		
AUDITS FOR ANY TAX PERIODS IN PROGRESS .			
PART XI, LINE 2D - OTHER ADJUSTMENTS:			
CHANGE IN NONOPERATING LIABILITIES	1,367,720.		
PART XI, LINE 4B - OTHER ADJUSTMENTS:			
SCHOLARSHIPS	193,957,632.		
INTRA UNIVERSITY REVENUE	54,922,692.		
	· · · ·		
CHANGE IN POST EMPLOYMENT OBLIGATION	-106,531,293.		
OTHER CHANGES	-14,807,838.		
TOTAL TO SCHEDULE D, PART XI, LINE 4B	127,541,193.		
PART XII, LINE 4B - OTHER ADJUSTMENTS:			
SCHOLARSHIPS	193,957,632.		
INTRA UNIVERSITY REVENUE	54,922,692.		
OTHER CHANGES	1,341,944.		0001 0001
132055 10-28-21	27	Schedule D (Form	990) 2021

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Schedule D (Form 990) 2021         UNIVERSITY OF DELAWARE           Part XIII         Supplemental Information (continued)		51-6000297	Page 5
Part XIII   Supplemental Information (continued)			
TOTAL TO SCHEDULE D, PART XII, LINE 4B	250,222,268.		
		Schedule D (Form	990) 202

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SC	HEDULE E	Schools		OMB No.	1545-004	17
(For	m 990)	Complete if the organization answered "Yes" on Form 990,		20	<b>91</b>	
		Part IV, line 13, or Form 990-EZ, Part VI, line 48.		ZU		
	ment of the Treasury	Attach to Form 990 or Form 990-EZ.		Open to		ic
Interna	Revenue Service	► Go to www.irs.gov/Form990 for the latest information.		Inspect	ion	
Name	e of the organization	1	Employer ider	ntificati	on nui	mber
		UNIVERSITY OF DELAWARE	51-	600029	7	
Pa	rtl					
					YES	NO
1	Does the organiza	tion have a racially nondiscriminatory policy toward students by statement in its charter,				
	bylaws, other gove	erning instrument, or in a resolution of its governing body?		1	Х	
2	Does the organiza	tion include a statement of its racially nondiscriminatory policy toward students in all its broc	hures,			
	catalogues, and of	her written communications with the public dealing with student admissions, programs, and	scholarships?	2	Х	
3	Has the organizati	on publicized its racially nondiscriminatory policy on its primary publicly accessible Internet				
	homepage at all tir	nes during its taxable year in a manner reasonably expected to be noticed by visitors to the				
	homepage, or thro	ugh newspaper or broadcast media during the period of solicitation for students, or during th	ıe			
	registration period	if it has no solicitation program, in a way that makes the policy known to all parts of the gen	eral			
	community it serve	es? If "Yes," please describe. If "No," please explain. If you need more space, use Part II $\dots$		3	Х	
	SEE PART II					
4	Does the organiza	tion maintain the following?				
а	Records indicating	the racial composition of the student body, faculty, and administrative staff?		4a	х	
b	Records documen	ting that scholarships and other financial assistance are awarded on a racially nondiscrimina		46	Х	
с	Copies of all catalo	bgues, brochures, announcements, and other written communications to the public dealing				
	-	ssions, programs, and scholarships?		4c	х	
d		rial used by the organization or on its behalf to solicit contributions?		4d	х	
		Jo" to any of the above, please explain. If you need more space, use Part II.				
	·· , · · · · · · · · · · · · · · · ·					
5	Does the organiza	tion discriminate by race in any way with respect to:				
	•	privileges?		5a		x
	Admissions policie			5b		x
		sulty or administrative staff?		5c		x
d	Scholarships or of	her financial assistance?		5d		х
e	Educational policie	s?		5e		х
f	Use of facilities?			5f		х
		?		5g		x
		lar activities?		5h		x
		es" to any of the above, please explain. If you need more space, use Part II.				
62	Does the organiza	tion receive any financial aid or assistance from a governmental agency?		6a	x	
				6b		x
u		on's right to such aid ever been revoked or suspended?		00		
-		Yes" on either line 6a or line 6b, explain on Part II.				
7	-	tion certify that it has complied with the applicable requirements of sections 4.01 through		-	х	
		75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," explain on Part II		7		
LHA	For Paperwork R	eduction Act Notice, see the Instructions for Form 990 or 990-EZ.	Schedi	ıle E (Fo	rm 880	) 2021

132061 10-18-21

Schedule E (Form 990) 2021 UNIVERSITY OF DELAWARE	51-6000297	Page <b>2</b>
<b>Part II</b> Supplemental Information. Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also provide any other additional information.		
LINE 3 - EXPLANATION OF NONDISCRIMINATION POLICY:		
THE UNIVERSITY OF DELAWARE IS COMMITTED TO ASSURING EQUAL		
OPPORTUNITY FOR ALL PERSONS AND DOES NOT DISCRIMINATE ON THE		
BASIS OF RACE, COLOR, GENDER, RELIGION, ANCESTRY, NATIONAL		
ORIGIN, SEXUAL ORIENTATION, VETERAN STATUS, AGE, OR		
DISABILITY IN ITS EDUCATIONAL PROGRAMS, ACTIVITIES,		
ADMISSIONS, OR EMPLOYMENT PRACTICES. THIS STATEMENT IS INCLUDED ON A		
VARIETY OF UNIVERSITY FORMS AND PUBLICATIONS. A WEBSITE REGARDING THE		
UNIVERSITY'S COMMITMENT TO DIVERSITY CAN BE FOUND AT:		
WWW.SITES.UDEL.EDU/DIVERSITY.		
LINE 6 - EXPLANATION OF GOVERNMENT FINANCIAL AID:		
THE UNIVERSITY OF DELAWARE PARTICIPATES IN THE FOLLOWING FEDERAL TITLE IV		
STUDENT FINANCIAL AID PROGRAMS: FEDERAL PELL, FSEOG, FEDERAL WORK STUDY,		
FEDERAL PERKINS LOAN, FEDERAL STAFFORD LOAN AND TEACH GRANT.		
	Sobodulo E /Farm	000\ 000
132062 10-18-21 <b>4 0</b>	Schedule E (Forn	1 990) 202

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Department of the Treasury		SCHEDULE F (Form 990) Statement of Activities Outside the United States ► Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.									
		Attach to Form 990.	<b>v</b> , IIIC 140, IX		Open to Public						
	Internal Revenue Service Go to www.irs.gov/Form990 for instructions and the latest information.										
Name of the organization					Employer ide	ntification number					
UNIVERSITY OF DELAWARE					51-600029	7					
Part I General Infor	mation on A	ctivities Out	side the United States. Comple	te if the organ	ization answered	d "Yes" on					
Form 990, Part IV				0							
1 For grantmakers. Does	the organization	maintain record	ds to substantiate the amount of its grai	nts and other a	assistance,						
the grantees' eligibility for	or the grants or a	ssistance, and t	he selection criteria used to award the	grants or assis	tance?	X Yes No					
2 For grantmakers. Desc United States.	ribe in Part V the	organization's p	procedures for monitoring the use of its	grants and otl	ner assistance o	utside the					
3 Activities per Region. (Th	he following Part		n be duplicated if additional space is no	eeded.)							
<b>(a)</b> Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	<ul> <li>(d) Activities conducted in the region (by type) (such as, fundraising, pro- gram services, investments, grants to recipients located in the region)</li> </ul>	is a prog describe	vity listed in (d) gram service, specific type (s) in the region	(f) Total expenditures for and investments in the region					
CENTRAL AMERICA AND											
THE CARIBBEAN	0	0	INVESTMENTS			220,447,226.					
EUROPE (INCLUDING											
ICELAND & GREENLAND)	0	0	INVESTMENTS			18,813,050,					
CENT.											
AMERICA/CARIBBEAN	0	0	GRANTS AND SCHOLARSHIPS			481,619.					
EAST ASIA/PACIFIC	0	0	GRANTS AND SCHOLARSHIPS			5,263,807.					
EUROPE/ICELAND/GREENL											
AND	0	0	GRANTS AND SCHOLARSHIPS			3,335,101.					
MIDDLE EAST/ NORTH											
AFRICA	0	0	GRANTS AND SCHOLARSHIPS			893,474.					
NORTH AMERICA	0	0	GRANTS AND SCHOLARSHIPS			912,936.					

SOUTH ASIA	0	0	GRANTS AND SCHOLARSHIPS	3,706,526.
3 a Subtotal	0	0		253,853,739.
<b>b</b> Total from continuation sheets to Part I	0	0		2,761,905.
<b>c Totals</b> (add lines 3a and 3b)	0	0		256,615,644.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2021

132071 12-20-21

Schedule F (Form 990)	UNIVERSITY O			51-6000297	Page
Part I Continuatio	on of Activitie	s per Region	(Schedule F (Form 990), Part I, line 3)		
<b>(a)</b> Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditure for region
OUTH AMERICA	0	0	GRANTS AND SCHOLARSHIPS		989,07
UB-SAHARAN AFRICA	0	0	GRANTS AND SCHOLARSHIPS		1,585,23
USSIA/NEIGHBORING TATES	0	0	GRANTS AND SCHOLARSHIPS		187,59
					,
Totals	•				2,761,90

132181 04-01-21

Schedule F (Form 990) 2021

UNIVERSITY OF DELAWARE

51-6000297

Page 2

Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

	EUROPE (INCLUDING ICELAND &						appraisal, other)
	1						
	GREENLAND)	RESEARCH SUBAWARD	187,835.	WIRE	0.		
		DEGENDOL GIBNMADD	38 281	WIDE	0		
	FACIFIC	RESEARCH SUBAWARD	50,201.	WIKE	0.		
	NORTH AMERICA	RESEARCH SUBAWARD	17,144.	WIRE	0.		
					►		
i	ecipient organization ization by the IRS, o	NORTH AMERICA	PACIFIC       RESEARCH SUBAWARD         NORTH AMERICA       RESEARCH SUBAWARD         Image: Contract of the second se	PACIFIC RESEARCH SUBAWARD 38,281. NORTH AMERICA RESEARCH SUBAWARD 17,144.	PACIFIC       RESEARCH SUBAWARD       38,281. WIRE         NORTH AMERICA       RESEARCH SUBAWARD       17,144. WIRE         Image: Constraint of the state of t	PACIFIC RESEARCH SUBAWARD 38,281. WIRE 0. NORTH AMERICA RESEARCH SUBAWARD 17,144. WIRE 0. ORTH AMERICA RESEARCH SUBAWARD 17,144. WIRE 10,144. WIRE 10,144. WIRE 10,144. WIRE 10,144. WIRE 10,144. WIRE 14,144. WIRE 14,	PACIFIC       RESEARCH SUBAWARD       38,281. WIRE       0.         NORTH AMERICA       RESEARCH SUBAWARD       17,144. WIRE       0.         NORTH AMERICA       RESEARCH SUBAWARD       17,144. WIRE       0.         Image: State of the state of

Schedule F (Form 990) 2021	UNIVERSITY OF DELAW	ARE			51-6000297		Page <b>3</b>
Part III Grants and Other Assista	nce to Individuals Outside	e the United Sta	tes. Complete	if the organization answered "Yes	s" on Form 990, Part I	V, line 16.	1 ugo <b>0</b>
Part III can be duplicated if	additional space is needed	d		-			
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	<b>(f)</b> Amount of noncash assistance	(g) Description of noncash assistance	(h) Method of valuation (book, FMV, appraisal, other)
	CENTRAL AMERICA						
UNDERGRADUATE SCHOLARSHIP	AND THE CARIBBEAN	6	140,766.	CREDIT TO AR	0.		
	CENTRAL AMERICA						
GRADUATE SCHOLARSHIPS	AND THE CARIBBEAN	46	330,975.	CREDIT TO AR	ο.		
	CENTRAL AMERICA						
GRADUATE FELLOWSHIP	AND THE CARIBBEAN	3	9,878.	WIRE	0.		
UNDERGRADUATE SCHOLARSHIP	EAST ASIA AND THE PACIFIC	66	923,440.	CREDIT TO AR	0.		
			,				
GRADUATE FELLOWSHIP	EAST ASIA AND THE PACIFIC	27	53,925.	WIRE	0.		
			,				
GRADUATE SCHOLARSHIPS	EAST ASIA AND THE PACIFIC	932	4 248 161	CREDIT TO AR	0.		
			-,				
	EUROPE (INCLUDING						
UNDERGRADUATE SCHOLARSHIP	ICELAND & GREENLAND)	50	2 268 697	CREDIT TO AR	0.		
		50	2,200,007.				
	EUROPE (INCLUDING						
	ICELAND &	16	11 966	WIDE			
GRADUATE FELLOWSHIP	GREENLAND)	16	41,966.	WTVT	0.		+
	EUROPE (INCLUDING						
	ICELAND &		0.00				
GRADUATE SCHOLARSHIPS	GREENLAND)	152	836,603.	CREDIT TO AR	0.		

Schedule F (Form 990)	UNIVERSITY OF DELA				51-6000297		Page
Part III         Continuation of Grants a           (a) Type of grant or assistance	(b) Region	Individuals Outsi (c) Number of recipients		tates. (Schedule F (Form 990), I (e) Manner of cash disbursement	Part III) (f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
	MIDDLE EAST/						
UNDERGRADUATE SCHOLARSHIP	NORTH AFRICA	4	50,562.	CREDIT TO AR	0.		
GRADUATE FELLOWSHIP	MIDDLE EAST/ NORTH AFRICA	2	5,415.	WTPE	0.		
	NORTH AFRICA	2	5,415.	WIKE			
	MIDDLE EAST/						
GRADUATE SCHOLARSHIPS	NORTH AFRICA	181	837,497.	CREDIT TO AR	0.		
GRADUATE FELLOWSHIP	NORTH AMERICA	7	16,263.	WIRE	0.		
GRADUATE SCHOLARSHIPS	NORTH AMERICA	25	100,016.	CREDIT TO AR	0.		
UNDERGRADUATE SCHOLARSHIP	NORTH AMERICA	21	779,512.	CREDIT TO AR	0.		
	RUSSIA AND NEIGHBORING						
GRADUATE SCHOLARSHIPS	STATES	32	187,593.	CREDIT TO AR	0.		
GRADUATE SCHOLARSHIPS	SOUTH AMERICA	147	684,342.	CREDIT TO AR	0.		
GRADUATE FELLOWSHIP	SOUTH AMERICA	5	11,084.	WIRE	0.		

Schedule F (Form 990)	UNIVERSITY OF DELA				51-6000297		Page
Part III Continuation of Grants a	and Other Assistance to			tates. (Schedule F (Form 990), F			
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
NDERGRADUATE SCHOLARSHIP	SOUTH AMERICA	9	293,652.	CREDIT TO AR	0.		
			2 (00 200				
RADUATE SCHOLARSHIPS	SOUTH ASIA	688	3,600,308.	CREDIT TO AR	0.		
UNDERGRADUATE SCHOLARSHIP	SOUTH ASIA	5	70,500.	CREDIT TO AR	0.		
GRADUATE FELLOWSHIP	SOUTH ASIA	32	35,718.	WIRE	0.		
GRADUATE SCHOLARSHIPS	SUB-SAHARAN AFRICA	177	1 033 810	CREDIT TO AR	0.		
KADOATH BEHOLAKDHITB			1,033,010.				
INDERGRADUATE SCHOLARSHIP	SUB-SAHARAN AFRICA	18	508,247.	CREDIT TO AR	0.		
	SUB-SAHARAN						
GRADUATE FELLOWSHIP	AFRICA	10	43,177.	WIRE	0.		

Sched	JIE F (Form 990) 2021 UNIVERSITY OF DELAWARE	51-6000297	Page 4
Part	IV Foreign Forms		
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? <i>If</i> "Yes," <i>the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)</i>	Yes	No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)	Yes	X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)	X Yes	No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? <i>If</i> "Yes," <i>the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)</i>	X Yes	No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	Yes	No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? <i>If</i> "Yes," <i>the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990)</i>	Yes	X No

Schedule F (Form 990) 2021 UNIVERSITY OF DELAWARE

#### Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

PART I, LINE 2:

MONITORING THE USE OF GRANT FUNDS: THE UNIVERSITY'S OVERSIGHT AND

CONTROLS OVER RESEARCH FUNDS IS FACILITATED BY PROCESSES AND CONTROLS

INHERENT IN OUR UNIVERSITY'S ERP SYSTEM. DISBURSEMENT OF FUNDS ARE

CONTROLLED BY THE RESEARCH OFFICE AND INSTITUTIONAL CRITERIA THAT IS

MONITORED BY THE SYSTEM, THE RESEARCH OFFICE AND COLLABORATION BETWEEN

VARIOUS DEPARTMENTS OF THE UNIVERSITY.

Schedule F (Form 990) 2021

132075 12-20-21

SCHEDULE G	Suppleme	ental Information Regardin	g Fund	Iraisi	ng or Gaming A	ctivities	0	MB No. 1545-0047
(Form 990)		ne organization answered "Yes" o organization entered more than \$				r 19, or if the		2021
Department of the Treasury Internal Revenue Service		Attach to Form 99					Open to Public Inspection	
		o to www.irs.gov/Form990 for ins	truction	s and	the latest informati			•
Name of the organization								ntification number
Dout L Fundacio		OF DELAWARE				51-60		
	complete this par	<ul> <li>Complete if the organization answirt.</li> </ul>	vered "Y	es" or	n Form 990, Part IV, I	ine 17. Form 99	90-EZ	filers are not
1 Indicate whether th	e organization rai	sed funds through any of the follow	ing activ	ities. (	Check all that apply.			
a X Mail solicitat	ions	e 📃 Solici	tation of	non-g	overnment grants			
<b>b</b> X Internet and	email solicitation	s <b>f</b> Solici	tation of	gover	nment grants			
c X Phone solici		g 🗴 Speci	al fundra	ising	events			
d X In-person so								
•		or oral agreement with any individu	•	•			٦	
		Part VII) or entity in connection with	•		•		Yes	No
	•	viduals or entities (fundraisers) pure	suant to	agreer	ments under which the	ne fundraiser is	to be	
compensated at le	ast \$5,000 by the	e organization.						
(i) Name and addres or entity (fund		(ii) Activity	(iii) fundr have c or cor contrib	ustody trol of	(iv) Gross receipts from activity	(v) Amount p to (or retained fundraised listed in col.	d by) r	<b>(vi)</b> Amount paid to (or retained by) organization
RUFFALO NOEL LEVIT	z - 1025		Yes	No				
KIRKWOOD PKWY SW,	CEDAR	FUNDRAISING		x	221,255.	643,	800.	-422,545.
DAN SAFTIG CONSULT					,			
E. TURQUOISE AVE,	SCOTTSDALE	FUNDRAISING		x	٥.	83.	765.	-83,765.
PLUS DELTA PARTNER						,		,
CAMINO REAL, STE 1	05-488,	FUNDRAISING		x	٥.	38,	500.	-38,500.
VALERIE BIDEN OWEN						,		,
CHAPEL ST., NEWARK	, DE 19716	FUNDRAISING		x	٥.	100,	300.	-100,300.

or licensing.

AL, AK, AR, CA, CO, FL, GA, HI, IL, KS, KY, LA, ME, MD, MA, MI, MO, MS, NH, NJ, NM, NY, NC, ND, OH

OK, OR, PA, RI, SC, TN, UT, VA, WA, WV, WI

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. SEE PART IV FOR CONTINUATIONS Schedule G (Form 990) 2021

132081 10-21-21

49 2021.05080 UNIVERSITY OF DELAWARE 8184Q0\_2

	of fundraising event contributions and gr			-	s greater than \$5,000.
		(a) Event #1	<b>(b)</b> Event #2	(c) Other events	(d) Total events
		WEINBERG DINNER	ALUMNI WEEKEND	1	(add col. (a) through
		(event type)	(event type)	(total number)	col. <b>(c)</b> )
₽				. , ,	
nevenue	1 Gross receipts	643,310.	163,721.	14,150.	821,181
	2 Less: Contributions	584,560.	15,400.	14,150.	614,110
	3 Gross income (line 1 minus line 2)	58,750.	148,321.		207,071
	4 Cash prizes			1,150.	1,150
	5 Noncash prizes	8,003.	23,221.		31,224
DELISES	6 Rent/facility costs		272,831.		272,831
Ulrect Expenses	7 Food and beverages	32,603.	44,844.		77,447
	8 Entertainment	10,380.	38,575.		48,955
	9 Other direct expenses		111,644.	395.	115,369
	10 Direct expense summary. Add lines 4 throug	h 9 in column (d)			546,97
	Income summary. Subtract line 10 from           Image: triangle complete if the organization				-339,90
0000			bingo/progressive bingo		col. (a) through col. (
-	1 Gross revenue			18,290.	18,29
200	2 Cash prizes			7,316.	7,31
	3 Noncash prizes				
	4 Rent/facility costs				
	5 Other direct expenses			5,896.	5,890
		Yes %	└── Yes %	X Yes 100 %	
	6 Volunteer labor	No	No	No	
	7 Direct expense summary. Add lines 2 throug	h 5 in column (d)		►	13,21
	8 Net gaming income summary. Subtract line 7	7 from line 1, column (d)			5,078
	Enter the state(s) in which the organization condu				
	Is the organization licensed to conduct gaming a If "No," explain:				X Yes N
	Were any of the organization's gaming licenses r				
	Mara any of the examination's coming licenses r	evoked suspended or te	rminated during the tax v	ear?	Yes X N

Sche	edule G (Form 990) 2021 UNIVERSITY OF DELAWARE 51	-600029	97	Pag	ie 3
	Does the organization conduct gaming activities with nonmembers?		Yes	X	-
	Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed to administer charitable gaming?		Yes	X	No
	Indicate the percentage of gaming activity conducted in:				
	The organization's facility		10	00.00	
	An outside facility	13b			%
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records:				
	Name ANDREA YOUNG				
	Address ▶ 108 D DELAWARE FIELD HOUSE - NEWARK, DE 19716				
15a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?		Yes	X	No
b	If "Yes," enter the amount of gaming revenue received by the organization <b>&gt;</b> \$ and the amount				
	of gaming revenue retained by the third party  \$				
с	If "Yes," enter name and address of the third party:				
	Name				
	Address				
16	Gaming manager information:				
	Name  ANDREA YOUNG				
	Gaming manager compensation 🕨 \$				
	Description of services provided  RECORDKEEPER				
	Director/officer X Employee Independent contractor				
17	Mandatory distributions:				
	Is the organization required under state law to make charitable distributions from the gaming proceeds to				
	retain the state gaming license?	🗆	Yes	X	No
	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the				
Par	organization's own exempt activities during the tax year <b>s</b> <b>Supplemental Information.</b> Provide the explanations required by Part I, line 2b, columns (iii) and (v); and F	Dort III lin		0h 10	
' ui	15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.	art III, III	165 9, 1	90, 10	<u> </u>
SCHE	EDULE G, PART I, LINE 2B, LIST OF TEN HIGHEST PAID FUNDRAISERS:				
(					
(1)	NAME OF FUNDRAISER: RUFFALO NOEL LEVITZ				
(I)	ADDRESS OF FUNDRAISER: 1025 KIRKWOOD PKWY SW, CEDAR RAPIDS, IA 52404				
(I)	NAME OF FUNDRAISER: DAN SAFTIG CONSULTING				
(I)	ADDRESS OF FUNDRAISER: 9624 E. TURQUOISE AVE, SCOTTSDALE, AZ 85258				
(I)	NAME OF FUNDRAISER: PLUS DELTA PARTNERS				
13208	3 10-21-21 Sch	edule G	Form	990) 2	:021

Schedule G (Form 990)       UNIVERSITY OF DELAWARE         Part IV       Supplemental Information (continued)	51-6000297	Page 4
Part IV Supplemental Information (continued)		
(I) ADDRESS OF FUNDRAISER:		
6965 EL CAMINO REAL, STE 105-488, CARLSBAD, CA 92009		
	Schedule G (F	orm 990)
132084 11-18-21		

SCHEDULE I (Form 990)	Gov	rants and Oth vernments, ar ete if the organizatio	nd Individual	s in the Ŭni on Form 990, Pa	ted States		омв №. 1545-004 <b>2021</b>
Department of the Treasury Internal Revenue Service		► Go to www.in	Attach to For s.gov/Form990 fo		nation.		Open to Publi Inspection
Name of the organization	DELAWARE						Employer identification nun 51-6000297
Part I General Information on Grants a							51 0000257
<ol> <li>Does the organization maintain records criteria used to award the grants or assis</li> <li>Describe in Part IV the organization's pro</li> <li>Part II Grants and Other Assistance to register that received many than</li> </ol>	stance? ocedures for monito Domestic Organiz	oring the use of grant ations and Domestic	funds in the United	States.			X Yes
recipient that received more than <b>1 (a)</b> Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
ACCUGENOMICS, INC. 1410 COMMONWEALTH DR. SUITE 130 WILMINGTON, NC 28403	27-4451532	N/A	100,640.	0.			RESEARCH SUBAWARD
AGORANET INCORPORATED 314 EAST MAIN STREET, SUITE 1 NEWARK, DE 19711	51-0373241	N/A	211,451.	0.			RESEARCH SUBAWARD
ALBANY STATE UNIVERSITY 2400 GILLIONVILLE RD ALBANY, GA 31707	58-6001996	115	16,808.	0.			RESEARCH SUBAWARD
APEFW (ANNIE'S PROJECT_EDUCATION FOR FARM WOMEN) - 16591 N WHITE SWAN LANE - WOODLAWN, IL 62898	26-3995913	501(C)(3)	17,677.	0.			RESEARCH SUBAWARD
APPLIED BIOSENSORS LLC 2500 S STATE ST, RM. 224 SALT LAKE CITY, UT 84115	46-2551284	N/A	145,855.	0.			RESEARCH SUBAWARD
APTIM FEDERAL SERVICES, LLC 1725 DUKE STREET, SUITE 400 ALEXANDRIA, VA 22314	41-2042864	N/A	47,936.	0.			RESEARCH SUBAWARD
<ul><li>2 Enter total number of section 501(c)(3) a</li><li>3 Enter total number of other organization</li></ul>	<b>v v</b>					·	··········· • ························

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Schedule I (Form 990) UNIVERSITY OF							51-6000297 Page
Part II         Continuation of Grants and Other           (a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ARIZONA STATE UNIVERSITY PO BOX 876011 TEMPE, AZ 85287	86-0196696	501(C)(3)	50,647.	0.			RESEARCH SUBAWARD
ARKEMA INC. 900 1ST AVE							
KING OF PRUSSIA, PA 19406 ARTEMIS BIOSYSTEMS, INC. 11 TILESTON STREET	23-0960890	N/A	1,002,306.	0.			RESEARCH SUBAWARD
QUINCY, MA 02113	27-2020157	N/A	6,699.	0.			RESEARCH SUBAWARD
ATC MANUFACTURING 1224 N LEAN STREET POST FALLS, ID 83854	20-1012697	N/A	156,021.	0.			RESEARCH SUBAWARD
AUTISM SOCIETY OF DELAWARE 924 OLD HARMONY ROAD, SUITE 201 NEWARK, DE 19713	20-2110190	501(C)(3)	65,483.	0.			RESEARCH SUBAWARD
, BALLYDEL TECHNOLOGIES INC 1 INNOVATION WAY NEWARK, DE 19711	83-1067091		50,000.	0.			RESEARCH SUBAWARD
BAYLOR COLLEGE OF MEDICINE ONE BAYLOR PLAZA	74-1613878			0.			RESEARCH SUBAWARD
HOUSTON, TX 77030 BIOSTEALTH, INC. 3644 LAUREL CREEK WAY			31,257.				
DURHAM, NC 27712 BOISE STATE UNIVERSITY	47-1925273	N/A	35,000.	0.			RESEARCH SUBAWARD
1910 UNIVERSITY DR BOISE, ID 83725	82-0290701	501(C)(3)	82,767.	0.			RESEARCH SUBAWARD

Schedule I (Form 990) UNIVERSITY OF							51-6000297 Page 1
Part II Continuation of Grants and Other	Assistance to Dor	nestic Organizations	and Domestic Go	vernments (Sche	edule I (Form 990), Pa	art II.)	
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CARING CROSS 708 QUINCE ORCHARD RD, 250-D GAITHERSBURG, MD 20878	81-5088460	N/A	1,012,192.	0.			RESEARCH SUBAWARD
CARNEGIE MELLON UNIVERSITY 5000 FORBES AVENUE PITTSBURGH, PA 15213	25-0969449	501(C)(3)	562,396.	0.			RESEARCH SUBAWARD
CASE WESTERN RESERVE UNIVERSITY 10900 EUCLID AVENUE	23-0303443	501(0)(3)	502,590.				RESEARCH SUBAWARD
CLEVELAND, OH 44106	34-1018992	501(C)(3)	335,302.	0.			RESEARCH SUBAWARD
CECIL COLLEGE 1 SEAHAWK DRIVE							
NORTH EAST, MD 21901	52-0908863	N/A	76,294.	0.			RESEARCH SUBAWARD
CHPT MANUFACTURING INC 21388 CEDAR CREEK AVENUE GEORGETOWN, DE 19947	51-0363403	N/A	79,910.	0.			RESEARCH SUBAWARD
			,				
CHRISTIANA CARE HEALTH SERVICES 200 HYGEIA DRIVE, SUITE 2400 NEWARK, DE 19713	51-0103684	501(C)(3)	1,494,136.	0.			RESEARCH SUBAWARD/ HEALTH SERVICES
CHROMATAN CORPORATION 3624 MARKET ST, STE. 5E	00.0074040						
PHILADELPHIA, PA 19104	22-3974248	N/A	9,330.	0.			RESEARCH SUBAWARD
COLORADO STATE UNIVERSITY 2002 CAMPUS DELIVERY							
FORT COLLINS, CO 80203	84-6000545	501(C)(3)	43,796.	0.			RESEARCH SUBAWARD
COLUMBIA UNIVERSITY 722 WEST 168TH STREET							
NEW YORK, NY 10032	13-5598093	501(C)(3)	202,879.	٥.			RESEARCH SUBAWARD

Schedule I (Form 990)         UNIVERSITY         OF           Part II         Continuation of Grants and Other         I		nestic Organizations	and Domestic Go	vernments (Sche	edule I (Form 990), Pa	art II.)	51-6000297 P
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
COMMUNITY HEALTH CENTER, INC							
575 MAIN STREET, 2ND FLOOR	0.0.00001.05	501 ( a ) ( a )	24.024	0			
MIDDLETOWN, CT 06457	06-0897105	501(C)(3)	34,034.	0.			RESEARCH SUBAWARD
COMMUNITY INVOLVED IN SUSTAINING AGRICULTURE – 1 SUGARLOAF STREET,							
2ND FLOOR - SOUTH DEERFIELD, MA							
01373	04-3416862	501(C)(3)	15,206.	0.			RESEARCH SUBAWARD
				••			
COMPOSITES AUTOMATION LLC							
9 ADELAIDE COURT							
NEWARK, DE 19702	51-0406910	N/A	375,240.	Ο.			RESEARCH SUBAWARD
CONSCIOUS CONNECTIONS INC							
802 W. 29TH STREET							
WILMINGTON, DE 19802	45-0570816	N/A	12,012.	٥.			RESEARCH SUBAWARD
CORNELL COOPERATIVE							
EXTENSION-CHENANGO COUNTY - 99							
NORTH BROAD STREET - NORWICH, NY							
13815	16-6072876	501(C)(3)	9,667.	0.			RESEARCH SUBAWARD
CORNELL UNIVERSITY 341 PINE TREE ROAD							
ITHACA, NY 14850	15-0532082	501(0)(3)	312,894.	0.			RESEARCH SUBAWARD
111110A, NI 14030	13 0332002	501(0/(5/	512,094.	5.			CISERICII SOBAWARD
COUNTY EXTENSION SVC IN THE STATE							
OF NY - 232 PLAZA RD - KINGSTON,							
NY 12401	14-6013200	N/A	21,290.	Ο.			RESEARCH SUBAWARD
			, <u>,</u>				
CYGNUS TECHNOLOGIES LLC							
PO BOX 399233							
SAN FRANCISCO, CA 94139	61-1442121	N/A	24,009.	0.			RESEARCH SUBAWARD
DANFORTH PLANT SCIENCE CENTER							
975 NORTH WARSON ROAD							
ST. LOUIS, MO 63132	31-1584621	501(C)(3)	152,376.	Ο.			RESEARCH SUBAWARD

Schedule I (Form 990) UNIVERSITY OF							51-6000297 Page 1
Part II Continuation of Grants and Other A	Assistance to Dor	nestic Organizations	and Domestic Go	vernments (Sche	edule I (Form 990), Pa	art II.)	
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC section if applicable	(d) Amount of cash grant	<b>(e)</b> Amount of noncash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	<b>(g)</b> Description of non-cash assistance	(h) Purpose of grant or assistance
DELAWARE CENTER FOR THE INLAND BAYS - 39375 INLET ROAD - REHOBOTH BEACH, DE 19971	51-0365565	501(C)(3)	13,199.	0.			RESEARCH SUBAWARD
DELAWARE EARLY CHILDHOOD CENTER 100 W MISPILLION STREET HARRINGTON, DE 19952	51-6000279	115	416,417.	0.			RESEARCH SUBAWARD
DELAWARE STATE UNIVERSITY 1200 NORTH DUPONT HIGHWAY DOVER, DE 19901	51-0305893	115	4,098,196.	0.			RESEARCH SUBAWARD/ TUITION EXCHANGE
DELAWARE STATE UNIVERSITY FOUNDATION - 1200 NORTH DUPONT HIGHWAY - DOVER, DE 19901	20-1372435	501(C)(3)	12,000.	0.			RESEARCH SUBAWARD
DELAWARE TECHNICAL COMMUNITY COLLEGE – 400 STANTON-CHRISTIANA RD – NEWARK, DE 19713	51-6000279	115	504,905.	0.			RESEARCH SUBAWARD
DREXEL UNIVERSITY 3141 CHESTNUT STREET PHILADELPHIA, PA 19104	23-1352630	501(C)(3)	288,457.	0.			RESEARCH SUBAWARD
DUKE UNIVERSITY 324 BLACKWELL STREET DURHAM, NC 27701	56-0532129	501(C)(3)	378,384.	0.			RESEARCH SUBAWARD
DURHAM TECHNICAL COMMUNITY COLLEGE 1637 LAWSON STREET DURHAM, NC 27703	56-0792513	115	10,300.	0.			RESEARCH SUBAWARD
EAST CAROLINA UNIVERSITY 109 SCALES FIELD HOUSE GREENVILLE, NC 27858	56-6000403	IRC 170( C )	55,734.	0.			RESEARCH SUBAWARD

Schedule I (Form 990) UNIVERSITY OF				(O-1-			51-6000297 Pag
Part II         Continuation of Grants and Other A           (a) Name and address of organization or government	Assistance to Dor (b) EIN	(c) IRC section (c) IRC section if applicable	(d) Amount of cash grant	(Scher (e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	art II.) (g) Description of non-cash assistance	(h) Purpose of grant or assistance
EAST TENNESSEE STATE UNIVERSITY P O BOX 70732 JOHNSON CITY, TN 37614	62-6021046	170(C)(1)	6,363.	0.			RESEARCH SUBAWARD
EMD MILLIPORE CORPORATION 290 CONCORD ROAD BILLERICA, MA 01821	04-2170233		97,898.	0.			RESEARCH SUBAWARD
ERIKSON INSTITUTE 451 N LASALLE STREET CHICAGO, IL 60654	36-2593545		50,000.	0.			RESEARCH SUBAWARD
FARM COMMONS 302 W AUSTIN ST DULUTH, MN 55803	45-5445890	501(C)(3)	23,700.	0.			RESEARCH SUBAWARD
FIRST STATE ORTHOPAEDICS 1745 OGLETOWN-STANTON RD, MEDICAL ARTS PAVILION, STE 225 - NEWARK, DE 19713	51-0297303	N/A	11,915.	0.			RESEARCH SUBAWARD
FOOD BANK OF DELAWARE INC 14 GARFIELD WAY NEWARK, DE 19713	51-0258984	501(C)(3)	248,750.	0.			SNAP GRANT
PRAUNHOFER USA INC. 4795 HELM STREET PLYMOUTH, MI 48170	38-3203030	501(C)(3)	232,754.	0.			RESEARCH SUBAWARD
RED HUTCHINSON CANCER RESEARCH EENTER – 1100 FAIRVIEW AVENUE N – EATTLE, WA 98109	23-7156071	501(C)(3)	6,349.	0.			RESEARCH SUBAWARD
FUTURE HARVEST, INC. 1114 SHAWAN ROAD SUITE 1 COCKEYSVILLE, MD 21030	52-2132982	501(C)(3)	92,012.	0.			RESEARCH SUBAWARD

Schedule I (Form 990) UNIVERSITY OF							51-6000297 Page 1
Part II Continuation of Grants and Other A	Assistance to Dor	nestic Organizations	and Domestic Go	vernments (Sche	edule I (Form 990), Pa I	art II.)	
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC section if applicable	(d) Amount of cash grant	<b>(e)</b> Amount of noncash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
GEORGIA TECH RESEARCH CORPORATION 926 DALNEY STREET, NW ATLANTA, GA 30332	58-0603146	501(C)(3)	374,140.	0.			RESEARCH SUBAWARD
	50 0005110		5,1,110.	<b>.</b>			
GLYNWOOD P.O. BOX 157 COLD SPRING, NY 10516	13-3852957	501(0)(3)	34,580.	0.			RESEARCH SUBAWARD
COLD SPRING, NI 10516	13-3852957	501(C)(5)	54,580.	0.			RESEARCH SUBAWARD
HEALTH RESEARCH INC 150 BROADWAY, SUITE 280							
MENANDS, NY 12204	14-1402155	501(C)(3)	197,781.	0.			RESEARCH SUBAWARD
HENRY M JACKSON FNDN ADV OF MILITARY MED - 6720-A ROCKLEDGE DRIVE, STE 100 - BETHESDA, MD							
20817	52-1317896	501(C)(3)	84,555.	0.			RESEARCH SUBAWARD
HHS, U.S. FOOD AND DRUG ADMINISTRATION - 8455 COLESVILLE							
ROAD - SILVER SPRING, MD 20910	53-0196965	N/A	820,500.	0.			RESEARCH SUBAWARD
HILLTOP LUTHERAN NEIGHBORHOOD CENTER - 1018 WEST 6TH STREET -							
WILMINGTON, DE 19805	51-0256896	501(C)(3)	253,156.	0.			RESEARCH SUBAWARD
HUNTSMAN POLYURETHANES PO BOX 842832							
BOSTON, MA 02284	87-0630358	N/A	1,393,092.	0.			RESEARCH SUBAWARD
INDIANA UNIVERSITY							
107 S. INDIANA AVENUE BLOOMINGTON, IN 47405	35-6001673	115	337,259.	0.			RESEARCH SUBAWARD
INTERNATIONAL ACADEMY OF				· · ·			
AUTOMATION ENGINEERING - 1777							
SENTRY PARKWAY WEST, VEVA 11,							
SUITE 200 - BLUE BELL, PA 19422	82-2984263	501(C)(3)	13,106.	0.			RESEARCH SUBAWARD

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(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	<b>(h)</b> Purpose of grant or assistance
JACKSON COUNTY COMMISSION P.O. BOX 800							
RIPLEY, WV 25271	55-6000331	N/A	31,755.	0.			RESEARCH SUBAWARD
JOBY AERO, INC. 340 WOODPECKER RIDGE SANTA CRUZ, CA 95060	81-4458866	N/A	15,076.	0.			RESEARCH SUBAWARD
JOHNS HOPKINS UNIVERSITY 3910 KENSWICK ROAD BALTIMORE, MD 21211	52-0595110	501(C)(3)	563,990.	0.			RESEARCH SUBAWARD
KENT STATE UNIVERSITY BURSAR'S OFFICE, FD #210635-13302 KENT, OH 44242	31-6402079	501(C)(3)	14,302.	0.			RESEARCH SUBAWARD
KESSLER FOUNDATION INC 120 EAGLE ROCK AVE, STE 100 EAST HANOVER, NJ 07936	31-1562134	501(C)(3)	88,664.	0.			RESEARCH SUBAWARD
KIRSTEN LEE HILL EDUCATION CONSULTING - 310 BROAD STREET, APT 608 - CHARLESTON, SC 29401	81-3344545	N/A	87,552.	0.			RESEARCH SUBAWARD
LINDY BIOSCIENCES, INC. PO BOX 12804 DURHAM, NC 27709	81-5178025	N/A	8,911.	0.			RESEARCH SUBAWARD
LUMACYTE, LLC 1145 RIVER RD, SUITE 16							
CHARLOTTESVILLE, VA 22901 MAHER & ASSOCIATES LLC 2908 SYLVAN AVENUE	80-0875593	N/A	86,051.	0.			RESEARCH SUBAWARD
BALTIMORE, MD 21214	81-3704975	N/A	48,946.	Ο.			RESEARCH SUBAWARD

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Part II         Continuation of Grants and Other A           (a) Name and address of organization or government	(b) EIN	(c) IRC section (c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
AINE AQUACULTURE ASSOCIATION 2.0. BOX 148 ALLOWELL, ME 04347	01-0375969	501(C)(4)	11,572.	0.			RESEARCH SUBAWARD
ANGO, INC. 62 FERN HAVEN LANE							
MOORESVILLE, NC 28117 MASSACHUSETTS INSTITUTE OF FECHNOLOGY - 77 MASSACHUSETTS AVENUE, CASHIER'S OFFICE NE49-3077	36-4871243		320,000.	0.			RESEARCH SUBAWARD
- CAMBRIDGE, MA 02139 MEDICAL UNIVERSITY OF SOUTH CAROLINA - 19 HAGOOD AVE, SUITE 805 - CHARLESTON, SC 29425	04-2103594		956,040.	0.			RESEARCH SUBAWARD RESEARCH SUBAWARD
METALYTICS INC 20 BOX 231 MORRISVILLE, NC 27560	82-4069894		57,773.	0.			RESEARCH SUBAWARD
IICHIGAN STATE UNIVERSITY 26 AUDITORIUM RD ROOM 360 CAST LANSING, MI 48824	38-6005984		45,257.	0.			RESEARCH SUBAWARD
IIND RESEARCH INSTITUTE 281 CALIFORNIA AVE, SUITE 300 RVINE, CA 92617	33-0798804	501(C)(3)	13,860.	0.			RESEARCH SUBAWARD
IRACOSTA COMMUNITY COLLEGE ISTRICT – 1 BARNARD DRIVE – CEANSIDE, CA 92056	95-6006662	115	46,502.	0.			RESEARCH SUBAWARD
MONTGOMERY COUNTY COMMUNITY COLLEGE - 340 DEKALB PIKE - BLUE BELL, PA 19422	23-1670325	115	128,844.	0.			RESEARCH SUBAWARD

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COONPRINT SOLUTIONS 278 MCD DRIVE OVER, DE 19901	85-4018386	N/A	10,000.	0.			RESEARCH SUBAWARD
ORGAN STATE UNIVERSITY 700 E COLDSPRING LN ALTIMORE, MD 21251	52-6002033	115	30,483.	0.			RESEARCH SUBAWARD
ATIONAL CROP INSURANCE SERVICES NC. – P.O. BOX 505341 – ST. OUIS, MO 63150	48-1066701	501(C)(6)	21,274.	0.			RESEARCH SUBAWARD
ATIONAL INST PHARMACEUTICAL TECH EDU - 717 DELAWARE ST SE - INNEAPOLIS, MN 55414	26-0636598	501(C)(3)	25,378.	0.			RESEARCH SUBAWARD
C DEPT OF PUBLIC INSTRUCTION 336 MAIL SERVICE CENTER ALEIGH, NC 27699	56-1492826	N/A	91,737.	0.			RESEARCH SUBAWARD
EIGHBORHOOD HOUSE INC 218 B STREET ILMINGTON, DE 19801	51-0065747	501(C)(3)	257,026.	0.			RESEARCH SUBAWARD
EW JERSEY INSTITUTE OF TECHNOLOGY RANT NJIT – PO BOX 22683 EW YORK, NY 10087	22-6000910	115	24,454.	0.			RESEARCH SUBAWARD
EW YORK UNIVERSITY 5 WEST 4TH STREET EW YORK, NY 10003	13-5562308	501(C)(3)	14,734.	0.			RESEARCH SUBAWARD
NORTH CAROLINA BIOTECHNOLOGY ENTER – 15 T.W. ALEXANDER DRIVE – RESEARCH TRIANGLE PARK, NC 27709	56-1434024	501(C)(3)	22,724.	0.			RESEARCH SUBAWARD

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Part II Continuation of Grants and Other	Assistance to Dor	mestic Organizations	and Domestic Go	vernments (Sche	edule I (Form 990), Pa	art II.)	
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC section if applicable	(d) Amount of cash grant	<b>(e)</b> Amount of noncash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
NORTH CAROLINA CENTRAL UNIV 1801 FAYETTEVILLE STREET, 304 HUBBARD TOTTON BLDG DURHAM, NC 27707	56-6000730	115	267,417.	0.			RESEARCH SUBAWARD
NORTH CAROLINA STATE UNIVERSITY NCSU BOX 7214 RALEIGH, NC 27695	56-6000756	115	1,755,970.	0.			RESEARCH SUBAWARD
NORTHEASTERN UNIVERSITY 360 HUNTINGTON AVE, MS 540-177 BOSTON, MA 02115	04-1679980	501(C)(3)	47,136.	0.			RESEARCH SUBAWARD
OHIO STATE UNIVERSITY 1960 KENNY ROAD, 4TH FLOOR COLUMBUS, OH 43210	31-6025986	501(C)(1)	79,169.	0.			RESEARCH SUBAWARD
OLD DOMINION UNIV RESEARCH FOUNDATION - PO BOX 6369 - NORFOLK, VA 23508	54-6068198	501(C)(3)	71,639.	0.			RESEARCH SUBAWARD
ONEIDA COUNTY COOPERATIVE EXTENSION - 121 SECOND STREET - ORISKANY, NY 13424	16-6072888	N/A	15,368.	0.			RESEARCH SUBAWARD
PATH 2201 WESTLAKE AVENUE, SUITE 200 SEATTLE, WA 98121	91-1157127	501(C)(3)	43,899.	0.			RESEARCH SUBAWARD
PENNSYLVANIA FARM LINK 2301 NORTH CAMERON STREET, RM 310 HARRISBURG, PA 17110	23-2846913	501(C)(3)	37,638.	0.			RESEARCH SUBAWARD
PENNSYLVANIA STATE UNIVERSITY 227 W. BEAVER AVE STE 401 STATE COLLEGE, PA 16801	24-6000376	501(C)(3)	298,437.	0.			RESEARCH SUBAWARD

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Part II         Continuation of Grants and Other A           (a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
PHYSICAL SCIENCES INC. 20 NEW ENGLAND BUSINESS CENTER DR ANDOVER, MA 01810	04-2517090	N/A	225,666.	0.			RESEARCH SUBAWARD
PLITZIE, LLC PO BOX 85							
POWELL, OH 43065	81-1647803	N/A	233,125.	0.			RESEARCH SUBAWARD
PMHCC, INC. 1601 MARKET STREET PHILADELPHIA, PA 19103	22-2851379	N/A	76,833.	0.			RESEARCH SUBAWARD
PMT USA LLC 2015 IONOSPHERE ST. UNIT 203 LONGMONT, CO 80504	27-4713329	N/A	69,442.	0.			RESEARCH SUBAWARD
PROCESS SYSTEMS ENTERPRISE INC 4 CENTURY DRIVE SUITE 130 PARSIPPANY, NJ 07054	20-3222602	N/A	78,882.	0.			RESEARCH SUBAWARD
PROMECHSYS 1450 SOUTH ROLLING ROAD #100 BALTIMORE, MD 21227	83-1405391	N/A	5,390.	0.			RESEARCH SUBAWARD
PURDUE UNIVERSITY 610 PURDUE MALL WEST LAFAYETTE, IN 47907	35-6002041	501(C)(3)	676,771.	0.			RESEARCH SUBAWARD
RAYTHEON TECHNOLOGIES CORPORATION 411 SILVER LANE EAST HARTFORD, CT 06118	06-0570975	N/A	166,578.	0.			RESEARCH SUBAWARD
RENSSELAER POLYTECHNIC INSTITUTE 110 8TH ST, WEST HALL, ROOM 311 TROY, NY 12180	14-1340095	501(C)(3)	467,455.	0.			RESEARCH SUBAWARD

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Part II         Continuation of Grants and Other A           (a) Name and address of organization or government	Assistance to Dor (b) EIN	nestic Organizations (c) IRC section if applicable	and Domestic Go (d) Amount of cash grant	(e) Amount of noncash assistance	edule I (Form 990), Pa (f) Method of valuation (book, FMV, appraisal, other)	art II.) (g) Description of non-cash assistance	(h) Purpose of grant or assistance
RESEARCH FOUNDATION OF SUNY P.O. BOX 9 ALBANY, NY 12201	14-1368361	501(C)(3)	214,535.	0.			RESEARCH SUBAWARD
ROGER WILLIAMS UNIVERSITY ONE OLD FERRY ROAD BRISTOL, RI 02809	05-0277222	170(C)(1)	62,889.	0.			RESEARCH SUBAWARD
ROWAN UNIVERSITY 201 MULLICA HILL ROAD GLASSBORO, NJ 08071	22-2764819		77,523.	0.			RESEARCH SUBAWARD
RPS GROUP INC. 55 VILLAGE SQUARE DRIVE SOUTH KINGSTOWN, RI 02879	80-0520991	N/A	1,179,742.	0.			RESEARCH SUBAWARD
RUTGERS UNIVERSITY 33 KNIGHTSBRIDGE ROAD, 2ND FLOOR PISCATAWAY, NJ 08854	22-6001086	115	2,591,630.	0.			RESEARCH SUBAWARD
SANTA CLARA UNIVERSITY 500 EL CAMINO REAL SANTA CLARA, CA 95053	94-1156617	501(C)(3)	197,354.	0.			RESEARCH SUBAWARD
SEPRAGEN CORPORATION 33470 WESTERN AVE UNION CITY, CA 94587	68-0073366	N/A	111,292.	0.			RESEARCH SUBAWARD
SHORELINE COMMUNITY COLLEGE 16101 GREENWOOD AVE NORTH SHORELINE, WA 98133	91-0822848	115	21,401.	0.			RESEARCH SUBAWARD
SMITHSONIAN INSTITUTION 24351 NETWORK PLACE CHICAGO, IL 60673	53-0206027	501(C)(3)	25,289.	0.			RESEARCH SUBAWARD

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Part II Continuation of Grants and Other A	Assistance to Dor	nestic Organizations	and Domestic Go	vernments (Sche	edule I (Form 990), Pa	art II.)	Ι
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC section if applicable	(d) Amount of cash grant	<b>(e)</b> Amount of noncash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
OLANO COMMUNITY COLLEGE DISTRICT 000 SUISUN VALLEY RD AIRFIELD, CA 94534	37-1530205	N/A	45,000.	0.			RESEARCH SUBAWARD
OUTHERN METHODIST UNIVERSITY 140 DYER STREET	75 0000000	501 ( 0) ( 2 )	26.060				
ALLAS, TX 75275	75-0800689	501(C)(3)	36,868.	0.			RESEARCH SUBAWARD
SOUTHWEST RESEARCH INSTITUTE 6220 CULEBRA ROAD SAN ANTONIO, TX 78238	74-1070544	501(C)(3)	339,282.	0.			RESEARCH SUBAWARD
SPAULDING REHABILITATION HOSPITAL CORP - 399 REVOLUTION DRIVE - COMERVILLE, MA 02145	04-2551124	501(C)(3)	40,385.	0.			RESEARCH SUBAWARD
PPIRIT AEROSYSTEMS, INC. 801 S. OLIVER ST MICHITA, KS 67210	20-2130528	N/A	30,776.	0.			RESEARCH SUBAWARD
·							
TANFORD UNIVERSITY 51 SERRA STREET TANDFORD, CA 94305	94-1156365	501(C)(3)	15,246.	0.			RESEARCH SUBAWARD
TATE OF LOUISIANA SOUTHERN NIVERSITY – PO BOX 9494 – BATON OUGE, LA 70813	72-6000817	115	28,315.	0.			RESEARCH SUBAWARD
, TROUD WATER RESEARCH CENTER 70 SPENCER ROAD							
VONDALE, PA 19311	52-2081073	501(C)(3)	29,189.	0.			RESEARCH SUBAWARD
PEMPLE UNIVERSITY 400 NORTH BROAD STREET							
HILADELPHIA, PA 19182	23-3529192	501(C)(3)	44,477.	Ο.		1	RESEARCH SUBAWARD

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TEXAS A&M UNIVERSITY 400 HARVEY MITCHELL PKWY S COLLEGE STATION, TX 77845	74-6000531	115	240,028.	0.			RESEARCH SUBAWARD
TEXAS TECH UNIVERSITY PO BOX 41105 LUBBOCK, TX 79409	75-6002622	115	34,482.	0.			RESEARCH SUBAWARD
THE COUNCIL ON QUALITY AND LEADERSHIP - PO BOX 824904 -							
PHILADELPHIA, PA 19182 THE DELAWARE FOUNDATION FOR SCIENCE AND MATHEMATICS EDUCATION (DFSME) - 100 W. 10TH STREET, STE.	52-1156040	501(C)(3)	106,119.	0.			RESEARCH SUBAWARD
612 - WILMINGTON, DE 19801 THE NEMOURS FOUNDATION 10140 CENTURION PARKWAY N, 3 EAST	51-0371355	501(C)(3)	194,144.	0.			RESEARCH SUBAWARD
JACKSONVILLE, FL 32256 THIRD SECTOR NEW ENGLAND, INC.	59-0634433	501(C)(3)	1,697,121.	0.			RESEARCH SUBAWARD
89 SOUTH ST, STE 700 BOSTON, MA 02111	04-2261109	501(C)(3)	13,207.	0.			RESEARCH SUBAWARD
THOMAS JEFFERSON UNIVERSITY 1020 WALNUT STREET PHILADELPHIA, PA 19107	23-1352651	115	64,160.	0.			RESEARCH SUBAWARD
TIRR MEMORIAL HERMANN 1333 MOURSUND ST HOUSTON, TX 77030	74-1152597	501(C)(3)	190,459.	0.			RESEARCH SUBAWARD
TOWN OF FREDERICA 2 W. DAVID STREET, PO BOX 294 FREDERICA, DE 19946	51-6001200	N/A	11,095.	0.			RESEARCH SUBAWARD

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TRUSTEE OF DARTMOUTH COLLEGE 11 ROPE FERRY RD HANOVER, NH 03755	02-0222111	501(C)(3)	235,823.	0.			RESEARCH SUBAWARD
TRUSTEES OF BOSTON UNIVERSITY 881 COMMONWEALTH AVENUE BOSTON, MA 02215	04-2103547		52,872.	0.			RESEARCH SUBAWARD
TUFTS UNIVERSITY 136 HARRISON STREET BOSTON, MA 02111	04-2103634	501(C)(3)	139,813.	0.			RESEARCH SUBAWARD
TULANE UNIVERSITY 6823 ST CHARLES AVENUE NEW ORLEANS, LA 70118	72-0423889	115	72,061.	0.			RESEARCH SUBAWARD
U.S. DEPARTMENT OF AGRICULTURE USDA NTL FIN CTR, PO BOX 979099 ST. LOUIS, MO 63179	72-0564834	N/A	76,265.	0.			RESEARCH SUBAWARD
U.S. DEPARTMENT OF VETERANS AFFAIRS – 1601 KIRKWOOD HIGHWAY – WILMINGTON, DE 19805	51-0065004	N/A	26,616.	0.			RESEARCH SUBAWARD
UGA RESEARCH FOUNDATION INC 310 E CAMPUS RD ATHENS, GA 30602	58-1353149	501(C)(3)	35,545.	0.			RESEARCH SUBAWARD
UNIVERISTY OF NORTH CAROLINA 104 AIRPORT DRIVE CHAPEL HILL, NC 27599	56-6001393	115	112,146.	0.			RESEARCH SUBAWARD
UNIVERSITY OF ARKANSAS P.O. BOX 1404 FAYETTEVILLE, AR 72702	71-6003252	115	67,784.	0.			RESEARCH SUBAWARD

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(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	<b>(h)</b> Purpose of grant or assistance
UNIVERSITY OF CALIFORNIA-BERKELEY 1608 FOURTH STREET, #201, MC1103 BERKELEY, CA 94710	94-6002123	501(C)(3)	145,981.	0.			RESEARCH SUBAWARD
UNIVERSITY OF CALIFORNIA-DAVIS PO BOX 741816 LOS ANGELES, CA 90074	94-6036494	115	245,687.	0.			RESEARCH SUBAWARD
UNIVERSITY OF CALIFORNIA-SAN DIEGO 9500 GILMAN DRIVE LA JOLLA, CA 92093	95-6006144	115	362,111.	0.			RESEARCH SUBAWARD
UNIVERSITY OF CHICAGO 6054 SOUTH DREXEL AVENUE, STE 300 CHICAGO, IL 60637	36-2177139	501(C)(3)	311,197.	0.			RESEARCH SUBAWARD
UNIVERSITY OF COLORADO PO BOX 910220 DENVER, CO 80291	84-6000555	501(C)(3)	190,390.	0.			RESEARCH SUBAWARD
UNIVERSITY OF CONNECTICUT 438 WHITNEY RD EXT, UNIT 1133 STORRS, CT 06269	06-0772160	501(C)(3)	67,134.	0.			RESEARCH SUBAWARD
UNIVERSITY OF FLORIDA PO BOX 113001 GAINESVILLE, FL 32611	59-6002052	501(C)(3)	21,202.	0.			RESEARCH SUBAWARD
UNIVERSITY OF HAWAII 2440 CAMPUS ROAD HONOLULU, HI 96822	99-6000354	115	150,757.	0.			RESEARCH SUBAWARD
UNIVERSITY OF ILLINOIS 28395 NETWORK PLACE CHICAGO, IL 60673	37-6000511	115	108,692.	0.			RESEARCH SUBAWARD

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(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
NIVERSITY OF MAINE 717 CORBETT HALL RONO, ME 04469	01-6000769	115	124,889.	0.			RESEARCH SUBAWARD
NIVERSITY OF MARYLAND 20 ARCH ST	01-0000709	115	124,009.				RESEARCH SUBAWARD
BALTIMORE, MD 21201	52-6002033	115	811,068.	0.			RESEARCH SUBAWARD
INIVERSITY OF MASSACHUSETTS .00 VENTURE WAY STE 201 HADLEY, MA 01035	04-6002284	115	1,438,239.	0.			RESEARCH SUBAWARD
NIVERSITY OF MASSACHUSETTS DARMOUTH - 285 OLD WESTPORT ROAD -							
ORTH DARTMOUTH, MA 02747	04-3167352	115	39,116.	0.			RESEARCH SUBAWARD
NIVERSITY OF MICHIGAN 00 SOUTH STATE STREET NN ARBOR, MI 48109	38-6006309	115	62,359.	0.			RESEARCH SUBAWARD
, NIVERSITY OF MINNESOTA 00 OAK STREET SE			, .				
INNEAPOLIS, MN 55455	41-6007513	115	213,319.	0.			RESEARCH SUBAWARD
NIVERSITY OF MISSOURI 00 W. 12TH STREET, 202 CENTENNIAL	42 6002850	E01(G)(2)	10,000				
OLLA, MO 65409 NIVERSITY OF NEBRASKA	43-6003859	DOT(C)(3)	19,090.	0.			RESEARCH SUBAWARD
200 VINE STREET INCOLN, NE 68583	47-0049123	115	293,604.	0.			RESEARCH SUBAWARD
NIVERSITY OF NEVADA LAS VEGAS OSS HALL ROOM 204							
ENO, NV 89557	88 - 6000024	115	153,874.	٥.			RESEARCH SUBAWARD

Schedule I (Form 990) UNIVERSITY OF Part II Continuation of Grants and Other A		nestic Arganizations	and Domestic Go	vernments (Sch	edule I (Form 990) Pa		51-6000297 Page
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF NEW HAMPSHIRE OFFICE OF SPONSORED RESEARCH, SERVICE BUILDING, ROOM 109 - DURHAM, NH 03824	02-6000937	501(C)(3)	42,399.	0.			RESEARCH SUBAWARD
UNIVERSITY OF PENNSYLVANIA P O BOX 785541 PHILADELPHIA, PA 19178	23-1352685	501(C)(3)	739,289.	0.			RESEARCH SUBAWARD
UNIVERSITY OF PITTSBUGH 500 ROSS ST PITTSBURGH, PA 15251	25-0965591	501(C)(3)	365,485.	0.			RESEARCH SUBAWARD
UNIVERSITY OF RHODE ISLAND 70 LOWER COLLEGE ROAD, THIRD FLOOR KINGSTON, RI 02881	22-3011455	501(C)(3)	54,303.	0.			RESEARCH SUBAWARD
UNIVERSITY OF SOUTH CAROLINA 1600 HAMPTON STREET, 6TH FLOOR COLUMBIA, SC 29208	57-6001153	501(C)(3)	8,868.	0.			RESEARCH SUBAWARD
UNIVERSITY OF SOUTHERN CALIFORNIA 3500 SOUTH FIGUEROA STREET LOS ANGELES, CA 90089	95-1642394	115	19,614.	0.			RESEARCH SUBAWARD
JNIVERSITY OF TENNESSEE 210 STUDENT SERVICES BLDG KNOXVILLE, TN 37996	62-6001636	115	90,112.	0.			RESEARCH SUBAWARD
JNIVERSITY OF TEXAS SOUTHWESTERN MEDICAL – PO BOX 841765 – DALLAS, FX 75284	75-6002868	115	251,151.	0.			RESEARCH SUBAWARD
UNIVERSITY OF VERMONT 85 SOUTH PROSPECT STREET BURLINGTON, VT 05405	03-0179440	115	234,390.	0.			RESEARCH SUBAWARD

Schedule I (Form 990) UNIVERSITY OF Part II Continuation of Grants and Other A		nostio Organizationa	and Domostic Co	warnmanta (Sch	odulo I (Earm 990) Ba		51-6000297 Page 1
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	<b>(h)</b> Purpose of grant or assistance
UNIVERSITY OF VIRGINIA 1001 EMMET STREET CHARLOTTESVILLE, VA 22903	54-6001796	115	52,200.	0.			RESEARCH SUBAWARD
UNIVERSITY OF WASHINGTON 12455 COLLECTIONS DRIVE CHICAGO, IL 60693	91-6001537	115	11,080.	0.			RESEARCH SUBAWARD
UNIVERSITY OF WISCONSIN OFFICE OF RESEARCH MILWAUKEE, WI 53278	39-1805963	115	59,250.	0.			RESEARCH SUBAWARD
VANDERBILT UNIVERSITY PMB 401591 NASHVILLE, TN 37240	62-0476822	501(C)(3)	14,597.	0.			RESEARCH SUBAWARD
VILLANOVA UNIVERSITY 800 EAST LANCASTER AVENUE VILLANOVA, PA 19085	23-1352688	501(C)(3)	11,407.	0.			RESEARCH SUBAWARD
VIRGINIA INSTITUTE OF MARINE SCIENCE – 1375 GREATE RD, PO BOX 1346 – GLOUCESTER POINT, VA 23062	54-6001802	115	88,841.	0.			RESEARCH SUBAWARD
VIRGINIA TECH UNIVERSITY 300 TURNER STREET STE 4200 BLACKSBURG, VA 24061	51-6001805	115	45,074.	0.			RESEARCH SUBAWARD
WASHINGTON UNIVERSITY 700 ROSEDALE AVENUE ST LOUIS, MO 63112	43-0653611	501(C)(3)	259,168.	0.			RESEARCH SUBAWARD
WEST VIRGINIA UNIVERSITY RESEARCH CORP - PO BOX 6001 - MORGANTOWN, WV 26506	55-0665758	501(C)(3)	48,789.	0.			RESEARCH SUBAWARD

chedule I (Form 990) UNIVERSITY OF							51-6000297 Pag
Part II Continuation of Grants and Other A (a) Name and address of	Assistance to Dor (b) EIN	(c) IRC section	(d) Amount of	(e) Amount of	(f) Method of	(g) Description of	(h) Purpose of grant
organization or government		if applicable	cash grant	noncash assistance	valuation (book, FMV, appraisal, other)	non-cash assistance	or assistance
OODS HOLE OCEANOGRAPHIC							
NSTITUTION - 569 WOODS HOLE ROAD							
S #14 - WOODS HOLE, MA 02543	04-2105850	501(C)(3)	22,336.	0.			RESEARCH SUBAWARD
ORCESTER POLYTECHNIC INSTITUTE							
00 INSTITUTE ROAD							
DRCESTER, MA 01609	04-2121659	501(C)(3)	89,238.	0.			RESEARCH SUBAWARD

Schedule I (Form 990) 2021 UNIVERSITY OF DELAWARE	51-6000297	Page				
Part III Grants and Other Assistance to Domestic Individuals Part III can be duplicated if additional space is needed.	. Complete if the	organization answe	ered "Yes" on Form 9	990, Part IV, line 22.		
(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	<b>(e)</b> Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash	assistance
THLETIC SCHOLARSHIPS	1158	10,813,052.	0.			
INIVERSITY OF DELAWARE COMMITTMENT TO DELAWAREANS	661	8,162,744.	0.			
NIVERGITI OF DELAWARE COMMITTMENT TO DELAWAREANS	001	0,102,744.	0.			
UNIVERSITY ENDOWMENT SCHOLARSHIPS	2078	4,871,211.	0.			
FEDERAL SUPPLEMENTAL EDUCATION OPPORTUNITY GRANT	1211	1,269,949.	0.			
JNIVERSITY GIFT SCHOLARSHIPS	399	3,631,679 <b>.</b>	0.			
Part IV Supplemental Information. Provide the information red	uired in Part I, lin	e 2; Part III, column	(b); and any other ac	dditional information.		
PART I, LINE 2:						
THE UNIVERSITY'S OVERSIGHT AND CONTROLS OVER GRANT	FUNDS IS FAC	ILITATED BY				
PROCESSES AND CONTROLS INHERENT IN OUR UNIVERSITY	S ERP SYSTEM.					
ISBURSEMENT OF FUNDS ARE CONTROLLED BY DONOR AND	INSTITUTIONAL	CRITERIA				
THAT ARE MONITORED BY BOTH THE SYSTEM AND COLLABOR	ATION BETWEEN	VARIOUS				

DEPARTMENTS OF THE UNIVERSITY. A MONTHLY REVIEW OF FUNDING IS PRODUCED TO

MONITOR SPENDING AND REPORTS ARE PRODUCED BY DEVELOPMENT TO PROVIDE

ADDITIONAL OVERSIGHT OF SCHOLARSHIP RECIPIENTS WHEN PROVIDING REPORTS TO

#### DONORS ON THE STATUS OF THEIR GIFTS.

				51-6000297	Page
tic Individuals (	Schedule I (Form 99	90), Part III.)			
<b>(b)</b> Number of recipients	(c) Amount of cash grant	<b>(d)</b> Amount of non- cash assistance	<b>(e)</b> Method of valuation (book, FMV, appraisal, other)	(f) Description of nonce	ash assistance
500	2 (22 425				
562.	2,077,475.	0.			
5,349.	32,513,060.	0.			
551.	3,993,025.	0.			
	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,				
593.	2,956,887.	0.			
11,449.	84,607,557.	0.			
18,413.	16,680,027.	0.			
3,745.	20,130,570.	0.			
1,809.	3,227,290.	0.			
	tic Individuals ( (b) Number of recipients 582. 5,349. 551. 593. 11,449. 18,413. 3,745.	tic Individuals       (Schedule I (Form 98)         (b) Number of recipients       (c) Amount of cash grant         582.       2,677,475.         5,349.       32,513,060.         551.       3,993,025.         593.       2,956,887.         11,449.       84,607,557.         18,413.       16,680,027.         3,745.       20,130,570.	tic Individuals (Schedule I (Form 990), Part III.)         (b) Number of recipients       (c) Amount of cash grant       (d) Amount of non-cash assistance         582.       2,677,475.       0.         5,349.       32,513,060.       0.         5,349.       32,513,060.       0.         593.       2,956,887.       0.         11,449.       84,607,557.       0.         18,413.       16,680,027.       0.         3,745.       20,130,570.       0.	tic Individuals (Schedule I (Form 990), Part III.)         (b) Number of recipients       (c) Amount of cash grant       (d) Amount of non-cash assistance       (e) Method of valuation (book, FMV, appraisal, other)         582.       2, 677, 475.       0.         5, 349.       32, 513, 060.       0.         551.       3, 993, 025.       0.         593.       2, 956, 887.       0.         11, 449.       84, 607, 557.       0.         18, 413.       16, 680, 027.       0.         3, 745.       20, 130, 570.       0.	tic Individuals       (Schedule 1 (Form 990), Part III.)         (b) Number of recipients       (c) Amount of cash grant       (d) Amount of non- cash assistance       (e) Method of valuation (book, FMV, appraisal, other)       (f) Description of noncast (f) Description

**PUBLIC	INSPECTION	COPY**
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SC	HEDULE J Compensation Information					17
(Fo	rm 990)	For certain Officers, Directors, Trustees, Key Employees, and Highest		-00	<b>n</b> 4	
•		Compensated Employees		20	ΖΙ	
_		Complete if the organization answered "Yes" on Form 990, Part IV, line 23. Attach to Form 990.		Open to	Publ	ic
	rtment of the Treasury al Revenue Service	Go to www.irs.gov/Form990 for instructions and the latest information.	_	Inspe	ction	
Nam	ne of the organizatio	1	Employer ic	lentificati	on nui	nber
		UNIVERSITY OF DELAWARE	51-60	00297		
Pa	rt I Question	s Regarding Compensation				
					Yes	No
1a	Check the appropri	ate box(es) if the organization provided any of the following to or for a person listed on Form	990,			
	Part VII, Section A,	line 1a. Complete Part III to provide any relevant information regarding these items.				
	First-class or o					
	X Travel for com					
		ation and gross-up payments				
	Discretionary	spending account Personal services (such as maid, chauffeu	r, chef)			
-						
b	•	on line 1a are checked, did the organization follow a written policy regarding payment or			v	
~				<b>1</b> b	Х	
2	-	n require substantiation prior to reimbursing or allowing expenses incurred by all directors,			х	
	trustees, and office	rs, including the CEO/Executive Director, regarding the items checked on line 1a?		2		
3	Indianta which if a	are of the following the experiantion used to establish the companyation of the experiantion's				
3		ny, of the following the organization used to establish the compensation of the organization's actor. Check all that apply. Do not check any boxes for methods used by a related organization of the second sec				
		ation of the CEO/Executive Director, but explain in Part III.				
	X Compensation					
		compensation consultant Compensation survey or study				
		ther organizations X Approval by the board or compensation or	ommittee			
			Uninitiee			
4	During the year, did	any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing				
•	organization or a re					
а	0	e payment or change-of-control payment?		4a		х
b		eive payment from a supplemental nonqualified retirement plan?		4b		x
с		eive payment from an equity-based compensation arrangement?		4-		x
	If "Yes" to any of lir	nes 4a-c, list the persons and provide the applicable amounts for each item in Part III.				
	Only section 501(c	)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.				
5	For persons listed of	on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensatio	n			
	contingent on the r	evenues of:				
а	The organization?			. 5a	X	
		ation?				X
	If "Yes" on line 5a o	or 5b, describe in Part III.				
6		on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensatio	n			
	contingent on the r					-
						X
b		ation?		. <b>6b</b>		X
_		or 6b, describe in Part III.				
7		on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments			v	
-		nes 5 and 6? If "Yes," describe in Part III		7	X	
8		reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to th				v
-		ption described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III		8		X
9		id the organization also follow the rebuttable presumption procedure described in		-		
	Regulations section	1 53.4958-6(c)?		9		

 $\mbox{LHA}~$  For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2021

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UNIVERSITY OF DELAWARE

51-6000297

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Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		<b>(B)</b> Breakdown of W	/-2 and/or 1099-MIS0 compensation	C and/or 1099-NEC	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990
(1) DIONISSIOS ASSANIS	(i)	1,055,083.	525,000.	11,235.	31,900.	22,375.	1,645,593.	0.
PRESIDENT	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) KEITH WALTER	(i)	473,660.	580,000.	0.	31,901.	42,228.	1,127,789.	0.
CHIEF INVESTMENT OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) JOHN LONG	(i)	534,167.	100,000.	0.	31,900.	19,625.	685,692.	0.
EXEC. VP & COO	(ii)	0.	0.	0.	0.	0.	0.	0.
(4) ROBIN MORGAN	(i)	523,583.	98,000.	0.	34,400.	24,965.	680,948.	0.
PROVOST	(ii)	0.	0.	0.	0.	0.	0.	0.
(5) JAMES DICKER JR.	(i)	521,667.	75,000.	27,563.	31,900.	24,783.	680,913.	0.
VP, DEV & ALUMNI RELATIONS	(ii)	0.	0.	0.	0.	0.	0.	0.
(6) DANIEL ROCCO	(i)	458,649.	168,750.	0.	31,900.	19,423.	678,722.	0.
HEAD FOOTBALL COACH	(ii)	0.	0.	0.	0.	0.	0.	0.
(7) DANIEL RICH	(i)	129,408.	0.	491,750.	39,528.	10,423.	671,109.	0.
PROFESSOR	(ii)	0.	0.	0.	0.	0.	0.	0.
(8) CHRISTINE STETSON RAWAK	(i)	447,190.	159,750.	0.	31,901.	20,936.	659,777.	0.
DIR, INTERCOLLEGIATE ATHLCS & REC SH	(ii)	0.	0.	0.	0.	0.	0.	0.
(9) MARTIN INGELSBY	(i)	447,190.	85,000.	0.	31,901.	24,579.	588,670.	0.
HEAD BASKETBALL COACH	(ii)	0.	0.	0.	0.	0.	0.	0.
(10) LAURE ERGIN	(i)	438,500.	63,000.	0.	31,900.	26,283.	559,683.	0.
VP & GENERAL COUNSEL	(ii)	0.	0.	0.	0.	0.	0.	0.
(11) MARY REMMLER	(i)	376,000.	79,000.	0.	31,900.	43,203.	530,103.	0.
VP, STRAT PLANNING AND ANALYSIS	(ii)	0.	0.	0.	0.	0.	0.	0.
(12) CHARLES RIORDAN	(i)	392,533.	56,400.	0.	31,900.	24,783.	505,616.	0.
VP, RESEARCH SCHLRSHP & INNOVATION	(ii)	0.	0.	0.	0.	0.	0.	0.
(13) GLENN CARTER	(i)	376,000.	79,000.	0.	31,899.	10,502.	497,401.	0.
VP, COMMUNICATIONS & MARKETING	(ii)	0.	0.	0.	0.	0.	0.	0.
(14) LEVI THOMPSON	(i)	426,100.	0.	0.	31,900.	27,267.	485,267.	0.
DEAN	(ii)	0.	0.	0.	0.	0.	0.	0.
(15) JOHN PELESKO	(i)	407,000.	10,000.	0.	31,901.	34,287.	483,188.	0.
DEAN	(ii)	0.	0.	0.	0.	0.	0.	0.
(16) SHARON PITT	(i)	376,000.	50,400.	0.	31,900.	24,669.	482,969.	0.
VP, INFORMATION TECHNOLOGIES	(ii)	0.	0.	0.	0.	0.	0.	0.

Schedule J	(Form 990	) 2021
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UNIVERSITY OF DELAWARE

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Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W	/-2 and/or 1099-MIS0 compensation	C and/or 1099-NEC	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990
(17) BETH BRAND	(i)	339,333.	42,250.	0.	31,900.	26,011.	439,494.	0.
VP & UNIV SECRETARY	(ii)	0.	0.	0.	0.	0.	٥.	0.
(18) PETER KRAWCHYK	(i)	333,133.	44,660.	0.	31,900.	21,010.	430,703.	0.
VP, FACILTIES, RE, AUX SRVC & ARCH.	(ii)	0.	0.	0.	0.	0.	٥.	0.
(19) JOSE-LUIS RIERA	(i)	306,459.	43,650.	0.	31,096.	33,348.	414,553.	0.
VP, STUDENT LIFE	(ii)	0.	0.	0.	0.	0.	٥.	0.
(20) RODNEY MORRISON	(i)	307,833.	44,250.	0.	31,563.	24,858.	408,504.	0.
VP, ENROLLMENT MANAGEMENT	(ii)	0.	0.	0.	0.	0.	٥.	0.
(21) BABATUNDE OGUNNAIKE	(i)	301,505.	0.	50,071.	31,900.	20,272.	403,748.	0.
FORMER DEAN/ PROFESSOR	(ii)	0.	0.	0.	0.	0.	٥.	0.
(22) MOHSEN BADIEY	(i)	211,370.	0.	82,097.	32,281.	25,113.	350,861.	0.
FORMER INTERIM DEAN/PROFESSOR	(ii)	0.	0.	0.	0.	0.	٥.	0.
(23) DEBRA HESS NORRIS	(i)	219,435.	0.	57,365.	29,955.	19,358.	326,113.	0.
TRUSTEE, PROFESSOR	(ii)	0.	0.	0.	0.	0.	٥.	0.
(24) GREG OLER	(i)	206,933.	40,690.	0.	31,900.	24,965.	304,488.	0.
VP, FIN. & TREASURY (THRU 8/21)	(ii)	0.	0.	0.	0.	0.	٥.	0.
(25) FATIMAH CONLEY	(i)	237,656.	0.	0.	25,627.	21,197.	284,480.	0.
VP, INST EQUITY & CH DIVERSITY OFC	(ii)	0.	0.	0.	0.	0.	٥.	0.
(26) JASON CASH	(i)	206,559.	0.	0.	22,257.	22,585.	251,401.	0.
FORMER INTERIM VP IT/ DEPUTY CIO	(ii)	0.	0.	0.	0.	0.	٥.	0.
(27) JARED AUPPERLE	(i)	178,117.	20,000.	0.	18,768.	25,920.	242,805.	0.
INTRM VP FOR HUMAN RSCS. (THRU 7/21)	(ii)	0.	0.	0.	0.	0.	٥.	0.
(28) MELISSA BARD	(i)	131,250.	25,000.	0.	14,438.	4,176.	174,864.	0.
VP & CHIEF HR. OFF. (AS OF 8/21)	(ii)	0.	0.	0.	0.	0.	٥.	٥.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

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Part III Supplemental Information		
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also comp	plete this part for any additional inform	ation.
PART I, LINE 1A:		
HOUSING ALLOWANCE - THE UNIVERSITY'S PRESIDENT IS REQUIRED TO LIVE IN AN		
ON-CAMPUS RESIDENCE. THE ARRANGEMENT MEETS THE IRC EXCLUSION FROM GROSS		
INCOME AND IS THEREFORE EXCLUDED FROM COMPENSATION REPORTED ON THE		
PRESIDENT'S FORM W-2.		
HEALTH AND SOCIAL CLUB DUES - TWO UNIVERSITY OFFICERS WERE PROVIDED		
BENEFITS TO A SOCIAL CLUB TOTALING \$38,797. IT IS THE UNIVERSITY'S POLICY		
TO TREAT THE ABOVE ITEMS AS TAXABLE COMPENSATION AND REPORT THE APPLICABLE		
AMOUNTS ON THE INDIVIDUAL'S FORM W-2.		

PART I, LINE 5:

THE UNIVERSITY'S CHIEF INVESTMENT OFFICER, A HIGHLY COMPENSATED EMPLOYEE,

RECEIVED A BONUS PAYMENT OF \$580,000 WHICH IS PARTIALLY BASED UPON THE

PERFORMANCE OF THE UNIVERSITY'S INVESTMENT PORTFOLIO. THIS TYPE OF

COMPENSATION IS SUBJECT TO THE UNIVERSITY'S EXECUTIVE COMPENSATION PROCESS

WHICH ENSURES THAT THE AMOUNT OF TOTAL COMPENSATION IS FAIR AND REASONABLE.

PART I, LINE 7:

Schedule J (Form 990) 2021 UNIVERSITY OF DELAWARE

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Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

BONUS PAYMENTS TOTALING \$2,389,800 WERE PAID BASED UPON ACHIEVING

DOCUMENTED GOALS. THIS TYPE OF COMPENSATION IS PURSUANT TO THE UNIVERSITY'S

EXECUTIVE COMPENSATION PROCESS WHICH ENSURES THAT THE AMOUNT OF TOTAL

COMPENSATION IS FAIR AND REASONABLE.

Department of the Treasury	990)       Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.         New Former Service       Attach to Form 990.         Go to www.irs.gov/Form990 for instructions and the latest information.												
Name of the organization UNIVERSITY OF DE	LAWARE							-	-	<b>identif</b> 00297		n num	ber
Part I Bond Issues (a) Issuer name	(b) Issuer EIN (c) CUSIP #		(d) Date issued	(d) Date issued (e) Issue price		(f) Descriptio	on of purpose	<b>(g)</b> De	(g) Defeased		n behalf <b>(i)</b> Poo		
								Yes	No	<u> </u>	No	Yes	<u> </u>
A UNIVERSITY OF DELAWARE (SERIES 2005)	51-6000297	91425MAZ0	07/14/05	49,9	945,000.	SEE PART VI			x		x		x
UNIVERSITY OF DELAWARE (SERIES B 2013A/C)	51-6000297	91425MDU8	04/18/13	196,9	950,353.	SEE PART VI		x			x		x
<b>C</b> UNIVERSITY OF DELAWARE (SERIES 2019)	51-6000297	914245CS2	06/20/19	136,4	182,604.	SEE PART VI			х		x		х
UNIVERSITY OF DELAWARE (SERIES <b>D</b> 2019A)	51-6000297	914245DV4	10/09/19	65,2	279,514.	SEE PART VI			х		x		х
Part II Proceeds					1								
			A			B	<u> </u>	1 - 0 0 0	_		<u>D</u>	010	
			21	,255,000.		41,755,000. 81,595,000.	21,5	515,000	•		3	,810,	000.
Amount of bonds legally defeased     Total proceeds of issue			51	,410,087.		196,950,353.	136 4	182,604	_		65	,279,	514
Total proceeds of issue     Gross proceeds in reserve funds				,,			200,2	,	•			, _ , _ ,	
5 Capitalized interest from proceeds													
6 Proceeds in refunding escrows													
7 Issuance costs from proceeds				307,595.		760,633.	6	594,835				338,	616.
8 Credit enhancement from proceeds				30,000.									
9 Working capital expenditures from proceeds			1	,465,087.									
10 Capital expenditures from proceeds			36	,752,258.		116,924,000.	135,7	787,769	•		64	,940,	898.
11 Other spent proceeds			12	,855,147.		79,265,720.							
12 Other unspent proceeds													
13 Year of substantial completion				2006		2015	2	020				2020	
			Yes	No	Yes	No	Yes	No	_	Yes		No	
<b>14</b> Were the bonds issued as part of a refunding i	ssue of tax-exempt	bonds (or,											
if issued prior to 2018, a current refunding issu				X	X			X	_				х
<b>15</b> Were the bonds issued as part of a refunding i													
issued prior to 2018, an advance refunding iss						X		X	_				Х
16 Has the final allocation of proceeds been made			X		X	_	X		_	X			
17 Does the organization maintain adequate book	s and records to su	upport the											
final allocation of proceeds?			Х		Х		X			Х			

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

SCHEDULE K (Form 990) Department of the Treasury Internal Revenue Service		Complete if the orga	anization answere explanations, and	l any additional inf	990, Part IV, ormation in	line 24a. Part VI.	Provide descri	ENTITY Ditions,	2		C	DMB No. 2( Dpen t nspec	) <b>21</b> o Pub	
Name of the organizatio	N UNIVERSITY OF D	ELAWARE									identif 00291		n num	ıber
Part I Bond Issues		(1)		(1) D 1 1 1			(0.5		( ) D.(		(1) 0.	h . h . 10	() -	<u> </u>
(a) ISS	suer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issu	le price	(f) Descript	ion of purpose	( <b>g</b> ) Der	easeo	(h) On of is			ncing
									Yes	No	Yes		Yes	
UNIVERSITY OF D	ELAWARE (SERIES									110	100	110	100	
A 2004A/B)		51-6000297	91425MAY3	04/08/04	53,4	57,434.	SEE PART VI			х		х		x
В														
С														
D														
Part II Proceeds								1		_				
				A			В	С		_		D		
1 Amount of bonds				23	,600,000.					_				
2 Amount of bonds					500 100					_				
3 Total proceeds of				54	,590,166.									
4 Gross proceeds in		<u></u>								-				
5 Capitalized interes										+				
6 Proceeds in refund					366,674.					_				
<ul><li>7 Issuance costs fro</li><li>8 Credit enhancement</li></ul>	•				500,074.					+				
	penditures from proceeds			1	,132,732.									
	res from proceeds				, <u>192</u> ,792.					+				
11 Other spent proce				g	,536,682.					+				
12 Other unspent proce					. , -									
13 Year of substantia					2005									
				Yes	No	Yes	No	Yes	No		Yes		No	
14 Were the bonds is	sued as part of a refunding	issue of tax-exempt	bonds (or,											
if issued prior to 2	018, a current refunding iss	sue)?	·····	х										
15 Were the bonds is	sued as part of a refunding	issue of taxable bon	ds (or, if											
issued prior to 20	18, an advance refunding is	sue)?			Х									
16 Has the final alloc	ation of proceeds been ma	de?		Х						$\bot$				
17 Does the organiza	tion maintain adequate boo	oks and records to su	pport the											
final allocation of	proceeds?			х										

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

#### ENTITY 1

Sche	dule K (Form 990) 2021 UNIVERSITY OF DELAWARE			51-6	000297				Page <b>2</b>
Par	t III Private Business Use								
			4	E	3	(	C	[	כ
1	Was the organization a partner in a partnership, or a member of an LLC,	Yes	No	Yes	No	Yes	No	Yes	No
	which owned property financed by tax-exempt bonds?		х		х		х		x
2	Are there any lease arrangements that may result in private business use of								
	bond-financed property?		X		x		x		x
3a	Are there any management or service contracts that may result in private								
	business use of bond-financed property?		X		x		x		x
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside								
	counsel to review any management or service contracts relating to the financed property?								
с	Are there any research agreements that may result in private business use of								
	bond-financed property?		X		x		X		X
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other								
	outside counsel to review any research agreements relating to the financed property?								
4	Enter the percentage of financed property used in a private business use by entities								
	other than a section 501(c)(3) organization or a state or local government		%	%			%		%
5	Enter the percentage of financed property used in a private business use as a								
	result of unrelated trade or business activity carried on by your organization,								
	another section 501(c)(3) organization, or a state or local government		%		%		%		%
6	Total of lines 4 and 5		%		%		%		%
_7	Does the bond issue meet the private security or payment test?		X		x		X		X
8a	Has there been a sale or disposition of any of the bond-financed property to a non-								
	governmental person other than a 501(c)(3) organization since the bonds were issued?		X	Х			X		X
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or								
	disposed of		%		%		%		%
с	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations								
	sections 1.141-12 and 1.145-2?								
9	Has the organization established written procedures to ensure that all								
	nonqualified bonds of the issue are remediated in accordance with the								
	requirements under Regulations sections 1.141-12 and 1.145-2?	Х		Х		Х		Х	
Par	t IV Arbitrage								
			4	E	3		ç	[	<u>,                                    </u>
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and	Yes	No	Yes	No	Yes	No	Yes	No
	Penalty in Lieu of Arbitrage Rebate?		X		x		X		X
2	If "No" to line 1, did the following apply?								
a	Rebate not due yet?		X		x	Х		X	
	Exception to rebate?	Х			X		X		Х
C	No rebate due?		Х	Х			X		Х
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was								
	performed								
3	Is the bond issue a variable rate issue?	Х		Х			X		Х

#### ENTITY 2

Sche	dule K (Form 990) 2021 UNIVERSITY OF DELAWARE		Page						
Par	t III Private Business Use			_					
			4		B		ç	1	<u>p</u>
1	Was the organization a partner in a partnership, or a member of an LLC,	Yes	No	Yes	No	Yes	No	Yes	No
	which owned property financed by tax-exempt bonds?		X						
2	· · · · · · · · · · · · · · · · · · ·								
	bond-financed property?		X						
3a	Are there any management or service contracts that may result in private								
	business use of bond-financed property?		X						
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside								
	counsel to review any management or service contracts relating to the financed property?								
с	Are there any research agreements that may result in private business use of								
	bond-financed property?		X						
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other								
	outside counsel to review any research agreements relating to the financed property?								
4	Enter the percentage of financed property used in a private business use by entities								
	other than a section 501(c)(3) organization or a state or local government		%	%		%			%
5	Enter the percentage of financed property used in a private business use as a								
	result of unrelated trade or business activity carried on by your organization,								
	another section 501(c)(3) organization, or a state or local government		%		%		%		%
6	Total of lines 4 and 5		%		%		%		%
_7	Does the bond issue meet the private security or payment test?		X						
8a	Has there been a sale or disposition of any of the bond-financed property to a non-								
	governmental person other than a 501(c)(3) organization since the bonds were issued?		X						
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or								
	disposed of		%		%		%		%
с	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations								
	sections 1.141-12 and 1.145-2?								
9	Has the organization established written procedures to ensure that all								
	nonqualified bonds of the issue are remediated in accordance with the								
_	requirements under Regulations sections 1.141-12 and 1.145-2?	Х							
Par	t IV Arbitrage								
			4		B		ç	[	<u> </u>
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and	Yes	No	Yes	No	Yes	No	Yes	No
	Penalty in Lieu of Arbitrage Rebate?		X						
_2	If "No" to line 1, did the following apply?		1						т
a	Rebate not due yet?		X						
b	Exception to rebate?	Х							
C	No rebate due?		X						
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was								
	performed		1						<del></del>
3	Is the bond issue a variable rate issue?	Х							

					EN	FITY	1		
Schedule K (Form 990) 2021 UNIVERSITY OF DELAWARE			51-6	000297				Page <b>3</b>	
Part IV Arbitrage (continued)			_						
		A		B	С		D	1	
4a Has the organization or the governmental issuer entered into a qualified	Yes	No	Yes	No	Yes	No	Yes	No	
hedge with respect to the bond issue?	Х		х			Х	1	Х	
<b>b</b> Name of provider	MORGAN ST	ANLEY	MORGAN ST	ANLEY			Í		
c Term of hedge		30.300000	)	24.5000000			Í		
d Was the hedge superintegrated?		x		X			Í		
e Was the hedge terminated?		x		x					
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?		x		x		Х		Х	
<b>b</b> Name of provider		•		•			<u>'</u>		
c Term of GIC							[		
<b>d</b> Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?	1						í Í		
6 Were any gross proceeds invested beyond an available temporary period?		x		x		x		Х	
<ul> <li>7 Has the organization established written procedures to monitor the</li> </ul>									
requirements of section 148?	x		x		х		x		
Part V Procedures To Undertake Corrective Action				1 1			<u> </u>		
	1	Α	В		с			D	
Has the organization established written procedures to ensure that violations	Yes	 No	Yes	No	Yes	No	Yes	, No	
of federal tax requirements are timely identified and corrected through the	105		165		165		165		
voluntary closing agreement program if self-remediation isn't available under							1		
applicable regulations?	x		x		х		х		
Part VI Supplemental Information. Provide additional information for responses to question		la K. Saa inatri		11	11		A		
<b>Fact VI</b> Supplemental information. Provide additional information for responses to question	s on schedul	ie K. See Instit	uctions.						

ENTITY

2

Schedule K (Form 990) 2021 UNIVERSITY OF DELAWARE			51-6	000297				Page 3
Part IV Arbitrage (continued)								
		A	1	В		C	C	)
4a Has the organization or the governmental issuer entered into a qualified	Yes	No	Yes	No	Yes	No	Yes	No
hedge with respect to the bond issue?	X							
<b>b</b> Name of provider	MORGAN ST.	ANLEY						
c Term of hedge		30.6000000						
d Was the hedge superintegrated?		x						
e Was the hedge terminated?		x						
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?		x						
<b>b</b> Name of provider								
c Term of GIC								
<b>d</b> Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6 Were any gross proceeds invested beyond an available temporary period?		x						
7 Has the organization established written procedures to monitor the								
requirements of section 148?	x							
Part V Procedures To Undertake Corrective Action	•	•	•		•		·	
		Α		В		C	C	)
Has the organization established written procedures to ensure that violations	Yes	No	Yes	No	Yes	No	Yes	No
of federal tax requirements are timely identified and corrected through the								
voluntary closing agreement program if self-remediation isn't available under								
applicable regulations?	x							
Part VI Supplemental Information. Provide additional information for responses to question	ns on Schedul	e K. See instru	uctions.	-				
PART I, LINE B, COLUMN F- BOND ISSUE 2013A/C								
THE 2013A BONDS HAVE BEEN LEGALLY DEFEASED. A PORTION OF THE 2019 BOND								
PROCEEDS FUNDED AN ESCROW ACCOUNT THAT WAS IRREVOCABLY PLACED WITH								
TRUSTEE TO MEET THE PRINCIPAL AND INTEREST PAYMENTS OF THE 2013A ISSUE								
UNTIL THEIR REDEMPTION. THE 2013C BONDS WERE ISSUED FOR THE PURPOSE OF								
PROVIDING FUNDS (I) TO REFUND A PORTION OF THE UNIVERSITY'S VARIABLE								
RATE REVENUE BONDS, SERIES 2009A THAT WERE ORIGINALLY ISSUED ON								
03/17/2009, AND (II) TO PAY THE COSTS OF ISSUING THE 2013C BONDS.								
PART I, LINE C, COLUMN F- BOND ISSUE 2019								
IN JUNE 2019, THE UNIVERSITY ISSUED ITS \$113,295,000 TAX-EXEMPT BONDS,								
SERIES 2019 TO PROVIDE FINANCING FOR: (I) THE ACQUISITION CONSTRUCTION,	,							
EQUIPPING AND INSTALLATION OF CERTAIN FACILITIES OF THE UNIVERSITY AND								
(II) THE PAYMENT OF THE COSTS OF ISSUING THE 2019 BONDS.								
PART I, LINE D, COLUMN F- BOND ISSUE 2019A								
IN OCTOBER 2019, THE UNIVERSITY ISSUED ITS \$49,390,000 TAX-EXEMPT								
BONDS, SERIES 2019A TO PROVIDE FINANCING FOR: (I) THE ACQUISITION								
CONSTRUCTION, EQUIPPING AND INSTALLATION OF CERTAIN FACILITIES OF THE								
UNIVERSITY AND (II) THE PAYMENT OF THE COSTS OF ISSUING THE 2019A								

Schedule K (Form 990) 2021	UNIVERSITY OF DELAWARE	51-6000297	Page 4
	on. Provide additional information for responses to question	ns on Schedule K. See instructions. (continued)	
BONDS.			
PART I, LINE A, COLUMN F -	BOND ISSUE 2004 A/B		
	TY ISSUED ITS \$12,070,000 REVENUE BONDS,		
SERIES 2004A AND \$40,835,00	00 VARIABLE RATE DEMAND REVENUE BONDS, SERIES	S	
2004B. THE 2004A BONDS WERE	E ISSUED: (I) TO CURRENTLY REFUND THE		
UNIVERSITY'S OUTSTANDING SE	RIES 1993 BONDS; (II) TO FINANCE A PORTION		
OF THE COSTS ASSOCIATED WIT	TH THE CONSTRUCTION OF A PARKING GARAGE, THE		
DEMOLITION OF EXISTING UNIV	VERSITY DORMITORIES, THE CONSTRUCTION OF		
THREE NEW DORMITORY BUILDIN	IGS, AND FOR OTHER CAPITAL IMPROVEMENTS; AND		
(III) TO PAY COSTS OF ISSUI	ING THE 2004A BONDS. THE 2004A BONDS MATURED		
ON NOVEMBER 1, 2010 AND ARE	NO LONGER OUTSTANDING.		
THE 2004B BONDS WERE ISSUED	) (I) TO FINANCE A PORTION OF THE COSTS		
ASSOCIATED WITH THE CONSTRU	JCTION OF A PARKING GARAGE, THE DEMOLITION OF	F	
	DRIES, THE CONSTRUCTION OF THREE NEW		
DORMITORY BUILDINGS, AND FO	OR OTHER CAPITAL IMPROVEMENTS, AND (II) TO		
PAY COSTS OF ISSUING THE 20	04B BONDS.		
PART I, LINE A, COLUMN F -			
IN JULY 2005, THE UNIVERSIT	Y ISSUED ITS \$49,945,000 VARIABLE RATE		
DEMAND REVENUE BONDS, SERIE	ES 2005. 2005 BOND PROCEEDS IN THE AMOUNT OF		
\$37,880,000 WERE USED TO CO	MPLETE THE CONSTRUCTION OF THREE NEW		
· · · · ·	EMOLITION OF SOME EXISTING UNIVERSITY		
	TAL IMPROVEMENTS. 2005 BOND PROCEEDS IN THE	Е	
	USED TO ADVANCE REFUND A PORTION OF THE		
UNIVERSITY'S OUTSTANDING SE	RIES 1997 BONDS, WHICH WERE ORIGINALLY		
ISSUED ON 06/05/1997.			
PART II, COLUMN A PROCEEDS			
LINE 3 - INCLUDES INTEREST	EARNINGS \$1,465,087		
PART II, COLUMN A PROCEEDS			
LINE 3 - INCLUDES INTEREST	EARNINGS \$1,132,732		
PART IV, COLUMN B, LINE 2C			
ARBITRAGE REPORT COMPLETED	APRIL 18, 2018 RESULTING IN NO REBATE DUE.		

	ŕ	**P	UBLIC	INS	SPI	ECTION	1 C	OPY**						
SCHEDULE L		Tra	Insaction	ns M	Vith	Intereste	d P	ersons			0	MB No.	1545-004	47
(Form 990)	Complete							, line 25a, 25b, 2	6, 27,	28a,		2	02	1
			• •			EZ, Part V, line 3 990 or Form 990		40b.			0	pen T		-
Department of the Treasury Internal Revenue Service	►	Go to				structions and t		est information.				spect		lic
Name of the organization											ident	tificati	on nu	mber
Part I Excess I			DELAWARE	01(0)(3)	) cocti	00.501(0)(4) and	soctio	n 501(c)(29) orga			0297			
								r Form 990-EZ, Pa						
1 (a) Name of disqual			Relationship bet	ween c	disqual			escription of tran				(d)	Corre	cted?
			person and o	rganiza	ation				Saciic	// 1		<u> </u>	es	No
												_		
2 Enter the amount o section 4958		•	0	Ũ		•	Ũ	the year under		► \$			1	
3 Enter the amount o										<b>\$</b>				
Complete i	f the organizatio	on ansv	erested Pers vered "Yes" on I , Part X, line 5, 6	Form 9	90-EZ,	Part V, line 38a o	or Forr	n 990, Part IV, lin	e 26; (	or if th	e orga	inizatio	on	
(a) Name of	(b) Relati	onship	(c) Purpose	(d) Lo	an to or	(e) Original	(	f) Balance due		) In	(h) Ap	proved ard or	(1) **	/ritten
interested person	with orga	nization	ation of loan from the organization?		principal amount						ommittee? agree		ment?	
				To	From				Yes	No	Yes	No	Yes	No
														<u> </u>
				-										<u> </u>
				+										
														<u> </u>
				-										<u> </u>
Total							\$					1		1
			nefiting Inter											
Complete i (a) Name of intere			vered "Yes" on I				of		of		1.			
(a) Name of Intere	isted person		(b) Relationship interested pers the organiz	son and		(c) Amount assistance		<b>(d)</b> Type assistan			•	e) Purp assist		
TUITION						119	,418.	DISCOUNT TUI	т					
		+												
								1						
		+												

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990) 2021

SEE PART V FOR CONTINUATIONS

132131 11-02-21

	lving Interested Persons.				
	ed <u>"Yes" on Form 990, Part IV, line 28a, 28</u>	b, or 28c.			
(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sha organiz	ation
	person and the organization	ITALISACION	liaisaction	reven	
				Yes	No
Part V Supplemental Information.				1	
	sponses to questions on Schedule L (see ir	structions)			
H L, PART III, GRANTS OR ASSISTANC	E BENEFITTING INTERESTED PERSONS	:			
A) NAME OF PERSON: TUITION					
C) AMOUNT OF GRANT \$ 119,418.					
· · · ·					
) TYPE OF ASSISTANCE: DISCOUNT TUI	FION				

Schedule L (Form 990) 2021

132132 11-02-21

#### SCHEDULE M (Form 990)

### **Noncash Contributions**

OMB No. 1545-0047

Employer identification number

51-6000297

Department of the Treasury
Internal Revenue Service

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.



Name of the organization

#### UNIVERSITY OF DELAWARE

Par	tl	Types	s of Property							
				(a) Check if	<b>(b)</b> Number of	(c) Noncash contribution	(d) Method of de	termin	ina	
				applicable	contributions or	amounts reported on Form 990, Part VIII, line 1g	noncash contribu		•	S
1	Δrt.	Works of	art	x	16		OPINION OF EXPER'	<u>г</u>		
2			treasures		2	· · · · · ·	OPINION OF EXPER			
3			interests			· · ·				
4			olications			142,897.	OPINION OF EXPER	Г		
5			ousehold goods							
6	Cars	and othe	r vehicles							
7	Boat	ts and plar	nes							
8			perty							
9	Secu	urities - Pu	blicly traded	X	110	3,569,270.	FMV			
10	Secu	urities - Clo	osely held stock							
11		urities - Pa t interests	rtnership, LLC, or							
12	Secu	urities - Mi	scellaneous							
13	Qua	lified cons	ervation contribution -							
		oric struct								
14			ervation contribution - Other							
15			esidential							
16			ommercial							
17			ther							
18										
19 00			/							
20			dical supplies							
21 22					3	255 230	OPINION OF EXPER'	 Г		
22 23			acts					-		
23 24		neological	imens							
25		er 🕨	artifacts ( EQUIPMENT	) X	40	983,102.	OPINION OF EXPER'	г		
26		er 🕨	MISCELLANEOUS	) x	25	,	OPINION OF EXPER'			
27	Othe		(	)		,				
28	Othe		(	)						
29	Num	nber of For	ms 8283 received by the org	ganization during	the tax year for co	ontributions				
	for v	vhich the c	organization completed Form	n 8283, Part V, D	onee Acknowledg	ement			2	
									Yes	No
30a	Duri	ng the yea	r, did the organization receiv	ve by contributio	n any property rep	orted in Part I, lines 1 throug	h 28, that it			
	mus	t hold for a	at least three years from the	date of the initia	l contribution, and	which isn't required to be us	sed for			
	exer	npt purpo	ses for the entire holding pe	riod?				30a		X
			ibe the arrangement in Part							
31		-	•		-	of any nonstandard contribut	ions?	31	X	
32a		-	nization hire or use third par		-					v
		ributions?						32a		X
			ibe in Part II.				l sa d			
33				in column (c) foi	r a type of property	r for which column (a) is cheo	cked,			
	aeso	cribe in Pa	rt II.							

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule M (Form 990) 2021

132141 11-17-21

Schedule N	M (Form 990) 2021 UNIVERSITY OF DELAWARE	51-6000297 Page <b>2</b>
Part II	<b>Supplemental Information.</b> Provide the information required by Part I, is reporting in Part I, column (b), the number of contributions, the number of ite this part for any additional information	lines 30b, 32b, and 33, and whether the organization
	this part for any additional information.	ins received, of a combination of both. Also complete
132142 11-17-	-21	Schedule M (Form 990) 2021
	01	

17110510 153541 8184QO

SCHEDULE O (Form 990)

Department of the Treasury

Name of the organization

Internal Revenue Service

### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or Form 990-EZ. ► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047	
2021	
Open to Public	
Inspection	

Employer identification number 51-6000297

UNIVERSITY OF DELAWARE

FORM 990, PART I, LINE 1 MISSION STATEMENT

INSTRUCTION, RESEARCH, AND PUBLIC SERVICES ARE THE MOST SIGNIFICANT

ACTIVITIES OF THE UNIVERSITY.

FORM 990, PART III, LINE 1 - ORGANIZATION'S MISSION

THE UNIVERSITY OF DELAWARE EXISTS TO CULTIVATE LEARNING, DEVELOP

KNOWLEDGE, AND FOSTER THE FREE EXCHANGE OF IDEAS. STATE-ASSISTED YET

PRIVATELY GOVERNED, THE UNIVERSITY HAS A STRONG TRADITION OF

DISTINGUISHED SCHOLARSHIP, WHICH IS MANIFESTED IN ITS RESEARCH AND

CREATIVE ACTIVITIES, TEACHING, AND SERVICE, IN LINE WITH ITS COMMITMENT

TO INCREASING AND DISSEMINATING SCIENTIFIC, HUMANISTIC, ARTISTIC, AND

SOCIAL KNOWLEDGE FOR THE BENEFIT OF THE LARGER SOCIETY. FOUNDED IN 1743

AND CHARTERED BY THE STATE IN 1833. THE UNIVERSITY OF DELAWARE TODAY IS

A LAND-GRANT, SEA-GRANT, AND SPACE-GRANT UNIVERSITY.

THE UNIVERSITY OF DELAWARE IS A MAJOR RESEARCH UNIVERSITY WITH

EXTENSIVE GRADUATE PROGRAMS THAT IS ALSO DEDICATED TO OUTSTANDING

UNDERGRADUATE AND PROFESSIONAL EDUCATION. UD FACULTY ARE COMMITTED TO

THE INTELLECTUAL, CULTURAL, AND ETHICAL DEVELOPMENT OF STUDENTS AS

CITIZENS, SCHOLARS AND PROFESSIONALS. UD GRADUATES ARE PREPARED TO

CONTRIBUTE TO A GLOBAL AND DIVERSE SOCIETY THAT REQUIRES LEADERS WITH

CREATIVITY, INTEGRITY AND A DEDICATION TO SERVICE.

THE UNIVERSITY OF DELAWARE PROMOTES AN ENVIRONMENT IN WHICH ALL PEOPLE

ARE INSPIRED TO LEARN, AND ENCOURAGES INTELLECTUAL CURIOSITY, CRITICAL

THINKING, FREE INQUIRY, AND RESPECT FOR THE VIEWS AND VALUES OF AN

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990) 2021

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Schedule O (Form 990) 2021 Name of the organization	Page 2 Employer identification number
UNIVERSITY OF DELAWARE	51-6000297
INCREASINGLY DIVERSE POPULATION.	
AN INSTITUTION ENGAGED IN ADDRESSING THE CRITICAL NEEDS OF THE STATE,	
NATION, AND GLOBAL COMMUNITY, THE UNIVERSITY OF DELAWARE CARRIES OUT	
ITS MISSION WITH THE SUPPORT OF ALUMNI WHO SPAN THE GLOBE AND IN	
PARTNERSHIP WITH PUBLIC, PRIVATE, AND NONPROFIT INSTITUTIONS IN	
DELAWARE AND BEYOND.	
FORM QQQ DART II LINE AD OTHER DROCRAM CERVICES.	
FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:	
ACADEMIC SUPPORT	
EXPENSES \$ 86,411,446. INCLUDING GRANTS OF \$ 0. REVENUE \$ 0.	
EXTENSION AND PUBLIC SERVICE	
EXPENSES \$ 56,480,498. INCLUDING GRANTS OF \$ 3,285,845. REVENUE \$ 0.	
STUDENT SERVICES	
EXPENSES \$ 42,975,100. INCLUDING GRANTS OF \$ 0. REVENUE \$ 47,204,886.	
STUDENT AID	
EXPENSES \$ 218,235,834. INCLUDING GRANTS OF \$ 213,963,624. REVENUE \$ 0.	
FORM 990, PART VI, SECTION A, LINE 7A:	
EIGHT OF THE UNIVERSITY'S TRUSTEES SHALL BE APPOINTED BY THE GOVERNOR OF	
DELAWARE, BY AND WITH THE CONSENT OF A MAJORITY OF THE MEMBERS ELECTED TO	
THE DELAWARE STATE SENATE.	
FORM 990, PART VI, SECTION B, LINE 11B:	
THE UNIVERSITY'S FORM 990 IS PREPARED BY INDEPENDENT TAX ADVISORS FROM	
132212 11-11-21 O O	Schedule O (Form 990) 2021

Name of the organization UNIVERSITY OF DELAWARE	Employer identification numbe 51-6000297
INFORMATION PROVIDED BY UNIVERSITY PERSONNEL AND SIGNED BY THE SENIOR VICE	
PRESIDENT & CHIEF FINANCIAL OFFICER . THE FORM 990 IS REVIEWED BY	
ADDITIONAL MEMBERS OF UNIVERSITY MANAGEMENT. THE AUDIT VISITING COMMITTEE	
OF THE BOARD OF TRUSTEES REVIEWS AND DISCUSSES THE FULL FORM 990 AT ITS	
SPRING MEETING HELD IN APRIL 2023. A FINAL FORM 990 IS PROVIDED TO THE FULL	
BOARD OF TRUSTEES PRIOR TO THE FILING OF THE FORM 990 WITH THE IRS.	
FORM 990, PART VI, SECTION B, LINE 12C:	
PER UNIVERSITY POLICY, EACH COVERED PERSON* SHALL COMPLETE A	
CONFLICT-OF-INTEREST DISCLOSURE STATEMENT PROVIDED BY THE UNIVERSITY	
INNUALLY, AND AT SUCH OTHER TIMES AS A POTENTIAL CONFLICT OF INTEREST MAY	
RISE. EACH COVERED PERSON SHALL BE REQUIRED TO ACKNOWLEDGE, NOT LESS THAN	
NNUALLY, THAT HE OR SHE HAS RECEIVED, READ, AND UNDERSTAND THE POLICY AND	
AGREES TO COMPLY WITH THE POLICY. COMPLETED DISCLOSURE STATEMENTS ARE	
REVIEWED BY THE OFFICE OF GENERAL COUNSEL, OTHER OFFICES AS APPLIABLE, AND	
THE OFFICE OF THE SECRETARY OF THE BOARD AND CHAIRPERSON OF THE BOARD IN	
THE CASE OF BOARD OF TRUSTEE DISCLOSURES.	
*COVERED PERSONS SHALL INCLUDE: 1) MEMBERS OF THE BOARD OF TRUSTEES, AND	
2) SENIOR ADMINISTRATORS. SENIOR ADMINISTRATOR MEANS A) ANY OFFICER OF	
THE UNIVERSITY, B) ANY OTHER UNIVERSITY EMPLOYEE WHO MAY BE DESIGNATED BY	
THE PRESIDENT TO BE A SENIOR ADMINISTRATOR FOR PURPOSES OF THE POLICY	
BECAUSE OF SUCH EMPLOYEE'S FIDUCIARY, FINANCIAL, OR OTHER DUTIES, AND C)	
NY EMPLOYEE HOLDING THE FOLLOWING POSITIONS: I) DEANS, DEPUTY DEANS,	
ASSOCIATE DEANS, AND ASSISTANT DEANS; II) THE DIRECTOR OF INTERCOLLEGIATE	
THLETICS AND RECREATION SERVICES, ASSOCIATE ADS, AND ASSISTANT ADS; III)	
THE GENERAL COUNSEL AND ALL ATTORNEYS REPORTING TO THE GENERAL COUNSEL; IV)	
THE DEPUTY PROVOST, ASSOCIATE PROVOSTS, AND VICE PROVOST; AND V) ALL VICE	

2021.05080 UNIVERSITY OF DELAWARE 818

Schedule O (Form 990) 2021	Page 2
Name of the organization UNIVERSITY OF DELAWARE	Employer identification number 51-6000297
PRESIDENTS, ASSOCIATE VICE PRESIDENTS, AND ASSISTANT VICE PRESIDENTS.	
FORM 990, PART VI, SECTION B, LINE 15:	
THE COMPENSATION COMMITTEE OF THE UNIVERSITY'S BOARD OF TRUSTEES IS	
COMPRISED OF NO MORE THAN FIVE AND NO LESS THAN THREE INDEPENDENT BOARD	
MEMBERS, ALL CHOSEN BY THE CHAIR OF THE BOARD. THE COMMITTEE IS DELEGATED	
BY THE BOARD TO REVIEW AND APPROVE THE COMPENSATION OF THE PRESIDENT,	
OFFICERS, ANY OTHER PERSONS CONSIDERED TO BE A "DISQUALIFIED PERSON" (AS	
DEFINED BY CODE SECTION 4958), AND ANY OTHER PERSONS IDENTIFIED BY THE	
COMMITTEE ("COVERED EXECUTIVES"). THE COMMITTEE REGULARLY REVIEWS	
COMPENSATION PROPOSALS FOR COVERED EXECUTIVES AND MARKET DATA, DELIBERATE	
OVER SUCH COMPENSATION, AND DOCUMENT ITS COMPENSATION DECISIONS, INCLUDING	
THE BASIS FOR SUCH DECISIONS. THE COMMITTEE ENGAGES AN INDEPENDENT THIRD	
PARTY TO SERVE AS A CONSULTANT ON THESE MATTERS.	
THE COMPENSATION OF KEY EMPLOYEES IS SET BY THEIR RESPECTIVE SUPERVISING	
OFFICER WITHIN THE CONSTRAINTS OF THE UNIVERSITY'S OPERATING BUDGET, WHICH	
IS REVIEWED AND APPROVED BY THE FINANCE COMMITTEE OF THE BOARD OF TRUSTEES,	
AND SUBSEQUENTLY BY THE FULL BOARD OF TRUSTEES. THE KEY EMPLOYEES'	
COMPENSATION PROCESS IS CONTEMPORANEOUSLY DOCUMENTED BY THE UNIVERSITY.	
FORM 990, PART VI, LINE 17, LIST OF STATES RECEIVING COPY OF FORM 990:	
AR, AZ, CA, CO, CT, DC, FL, GA, HI, IA, ID, IL, IN, KS, LA, MD, MA, MI, ME, MO, MT, NC, ND, NH, NM	
NY, OK, OR, SC, UT, VA, WI, WV	

FORM 990, PART VI, SECTION C, LINE 19:

THE UNIVERSITY'S GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICIES,

AUDITED FINANCIAL STATEMENTS AND FORM 990 ARE AVAILABLE AS PUBLIC

132212 11-11-21

Schedule O (Form 990) 2021		Page
Name of the organization UNIVERSITY OF DELAWARE		Employer identification number 51-6000297
INFORMATION ON THE UNIVERSITY'S WEBSITE. IN ADDITION, THE	UNIVERSITY'S	
FORM 990-T AND IRS DETERMINATION LETTER ARE MADE AVAILABLE	FOR PUBLIC	
REVIEW UPON REQUEST.		
FORM 990, PART IX, LINE 11G, OTHER FEES:		
OTHER FEES FOR SERVICES:		
PROGRAM SERVICE EXPENSES	51,688,344.	
MANAGEMENT AND GENERAL EXPENSES		
FUNDRAISING EXPENSES		
TOTAL EXPENSES		
TOTAL OTHER FEES ON FORM 990, PART IX, LINE 11G, COL A	55,229,399.	
FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:		
CHANGE IN POSTEMPLOYMENT OBLIGATION	128,203,105.	
CHANGE IN SWAP		
RELATED PARTY EXPENSES	265 025	
CHANGE IN NONOPERATING LIABILITIES	1,367,720.	
NON-CAPITAL PROJECT EXPENSES	-16,323.	
TOTAL TO FORM 990, PART XI, LINE 9	145,720,606.	
132212 11-11-21		Schedule O (Form 990) 202

### SCHEDULE R

(Form 990)

#### **Related Organizations and Unrelated Partnerships**

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

OMB No. 1545-0047

**Open to Public** 

Inspection

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization

UNIVERSITY OF DELAWARE

Employer identification number 51-6000297

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

<b>(a)</b> Name, address, and EIN (if applicable) of disregarded entity	<b>(b)</b> Primary activity	<b>(c)</b> Legal domicile (state or foreign country)	(d) Total income	<b>(e)</b> End-of-year assets	<b>(f)</b> Direct controlling entity
BLUE HEN HOTEL LLC - 51-0411499					
222 S. CHAPEL ST.					
NEWARK, DE 19716	HOTEL	DELAWARE	3,553,733.	13,263,676.	UNIV OF DE
1743 HOLDINGS LLC - 27-1332816					
222 S. CHAPEL ST.					
NEWARK, DE 19716	RESEARCH	DELAWARE	594,594.	62,104,793.	UNIV OF DE
UD HEALTH, LLC - 87-3391110					
222 S. CHAPEL ST.					
NEWARK, DE 19716	HEALTHCARE	DELAWARE	٥.	0.	UNIV OF DE
	_				

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	<b>(e)</b> Public charity status (if section	(f) Direct controlling entity		<b>g)</b> 512(b)(13) rolled ity?
				501(c)(3))		Yes	No
UNIVERSITY OF DE ALUMNI ASSOC INC							1
51-6016065, 83 E. MAIN ST, 3RD FL, NEWARK,				LINE 12C,			
DE 19716	SCHOLARSHIP	DELAWARE	501(C)(3)	III-FI	N/A		х
UNIVERSITY OF DELAWARE RESEARCH FDN -							
51-6017306, 162 CENTER MALL, NEWARK, DE				LINE 12D,			
19716	RESEARCH	DELAWARE	501(C)(3)	III-0	N/A		х
FRIENDS OF THE UNIV OF DE LIBRARY INC -							
51-6017971, UNIVERSITY OF DE LIBRARY,				LINE 12C,			
NEWARK, DE 19716	DONATIONS	DELAWARE	501(C)(3)	III-FI	N/A		х
KARL W BOER SOLAR ENERGY MEDAL OF MERIT -							
39-6596448, 222 S. CHAPEL ST., NEWARK, DE	7						
19716	AWARD	DELAWARE	501(C)(3)	LINE 12A, I	N/A		х

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) UNIVERS

UNIVERSITY OF DELAWARE

#### Part II Continuation of Identification of Related Tax-Exempt Organizations

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	<b>(c)</b> Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity	cont organi	<b>g)</b> 512(b)(13) rolled ization?
				501(c)(3))		Yes	No
UNIDEL FOUNDATION INC 51-6015046							
PO BOX 1146				LINE 12D,			
NEWARK, DE 19716	GRANTS	DELAWARE	501(C)(3)	III-0	N/A		х
i							
	—				1		1

#### Schedule R (Form 990) 2021 UNIVERSITY OF DELAWARE

51-6000297 Page 2

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	()	n)	(i)	(j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under	Share of total income	Share of end-of-year assets	Disprop alloca	ortionate tions?	Code V-UBI amount in box 20 of Schedule	managin partner	
		country)		sections 512-514)			Yes	No	K-1 (Form 1065)	Yes N	
FIRST STATE MARINE WIND LLC - 38-3809186, 2050 CABOT BLVD	-										
W, LANGHORNE, PA 19047	PWR GENERATION	DE		RELATED	487,605.	4,640,248.		x	N/A	x	97.50%
PERFORMANCE VC OPP FUND -											
83-3206186, 5 GREENWICH	1										
OFFICE PARK, 3RD FLOOR,	1										
GREENWICH, CT 06831	INVESTMENTS	СТ		EXCLUDED	1,089,762.	19,134,642.		x	N/A	x	99.00%
KNIGHTSBRIDGE B LP -											
82-3938272, 122 SW FRANK	1										
PHILLIPS BOULEVARD,	1										
BARTLESVILLE, OK 74003	INVESTMENTS	OK		EXCLUDED	2,412,314.	44,369,483.		x	N/A	x	98.07%
	]										

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	ty Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	corp, income	<b>(g)</b> Share of end-of-year assets	(h) Percentage ownership	512( cont en	(i) ction (b)(13) trolled tity?
BLUE HEN WIND INC 35-2377140		country)						Yes	No
$\frac{1}{222}$ S. CHAPEL ST.	-								
NEWARK, DE 19716	INVESTMENTS	DE	N/A	C CORP		3,013,369.	100%	x	
UNIVERSITY OF DE STUDENT HOUSING FNDN -									<u> </u>
31-1779506, 222 S. CHAPEL ST., NEWARK, DE									
19716	INACTIVE	DE	N/A	C CORP			100%	x	
CHARITABLE REMAINDER ANNUITY TRUST (5)									
220 HULLIHEN HALL									
NEWARK, DE 19716	INVESTMENTS	DE	N/A	TRUST					x
CHARITABLE REMAINDER UNITRUST TRUST (8)									
220 HULLIHEN HALL									
NEWARK, DE 19716	INVESTMENTS	DE	N/A	TRUST					x
	_								

#### Schedule R (Form 990) 2021 UNIVERSITY OF DELAWARE

51-6000297 Page **3** 

Part V	Transactions With Related Organizations.	Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.	
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Not	e: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.		Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?		100	
.a	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	1a		x
	Gift, grant, or capital contribution to related organization(s)	1b	x	<u> </u>
	Gift, grant, or capital contribution from related organization(s)	1c	x	<u> </u>
		1d		x
	Loans or loan guarantees to or for related organization(s)	1e		x
е	Loans or loan guarantees by related organization(s)	le		
				х
t	Dividends from related organization(s)	1f		
	Sale of assets to related organization(s)	1g		X
	Purchase of assets from related organization(s)	1h		X
i	Exchange of assets with related organization(s)	1i		X
j	Lease of facilities, equipment, or other assets to related organization(s)	1j		Х
k	Lease of facilities, equipment, or other assets from related organization(s)	1k		X
	Performance of services or membership or fundraising solicitations for related organization(s)	11		Х
	Performance of services or membership or fundraising solicitations by related organization(s)	1m		х
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n	Х	
	Sharing of paid employees with related organization(s)	10	Х	
a	Reimbursement paid to related organization(s) for expenses	1p		х
	Reimbursement paid by related organization(s) for expenses	1a		x
ч		-14		
r	Other transfer of cash or property to related organization(s)	1r		x
1	Other transfer of cash or property to related organization(s) Other transfer of cash or property from related organization(s)	" 1s	x	
5		15		<u> </u>

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

<b>(a)</b> Name of related organization	<b>(b)</b> Transaction type (a-s)	<b>(c)</b> Amount involved	(d) Method of determining amount involved
(1) FRIENDS OF THE UNIVERSITY OF DE LIBRARY INC.	с	45,064.	CASH
(2) UNIVERSITY OF DE RESEARCH FOUNDATION	С	212,750.	САЅН
(3) UNIDEL FOUNDATION INC.	с	15,812,524.	CASH
(4) UNIVERSITY OF DE ALUMNI ASSOCIATION INC.	с	47,883.	CASH
(5) PERFORMANCE VC OPPORTUNITIES FUND I, LP	В	5,450,051.	CASH
(6) KNIGHTSBRIDGE B LP	В	19,059,424.	CASH

Schedule R (Form 990) UNI

UNIVERSITY OF DELAWARE

51-6000297

#### Part V Continuation of Transactions With Related Organizations (Schedule R (Form 990), Part V, line 2)

<b>(a)</b> Name of other organization	<b>(b)</b> Transaction type (a·s)	<b>(c)</b> Amount involved	<b>(d)</b> Method of determining amount involved
(7) KNIGHTSBRIDGE B LP	S	1,334,311.	Сазн
(8) SEE SCH. R, PART VII, SUPPLEMENTAL INFO	0	0.	
(9)			
(10)			
(11)			
(12)			
(13)			
(14)			
(15)			
(16)			
(17)			
(18)			
(19)			
(20)			
(21)			
(22)			
_ (23)			
(24)			

#### Schedule R (Form 990) 2021 UNIVERSITY OF DELAWARE

51-6000297 Page **4** 

#### Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(e) Are all partners s 501(c)(3 orgs.? Yes N	<b>(g)</b> Share of end-of-year assets	(h Dispro tion allocat Yes	) opor- ate ions? <b>No</b>	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General managin partner Yes No	(k) Percentage ownership

Schedule R (Form 990) 2021 UNIVERSITY OF DELAWARE	51-6000297	Page 5
Part VII Supplemental Information		
Provide additional information for responses to questions on Schedule R. See instructions.		
SCHEDULE R, PART V, LINE 2 (N) & (O)		
THE UNIVERSITY PROVIDES, WITHOUT COMPENSATION, BOOKKEEPING AND OTHER		
ADMINISTRATIVE SERVICES TO THE UNIVERSITY OF DELAWARE ALUMNI		
ASSOCIATION, UNIVERSITY OF DELAWARE RESEARCH FOUNDATION, FRIENDS OF THE		
UNIVERSITY OF DELAWARE LIBRARY, INC., KARL W BOER SOLAR ENERGY MEDAL OF		
MERIT AWARD TRUST, BLUE HEN WIND INC., AND FIRST STATE MARINE WIND LLC.		
UNIVERSITY PERSONNEL RECEIVE NO COMPENSATION FROM THESE ORGANIZATIONS.		
132165 11-17-21	Schedule R (Fo	rm 990) 202 <sup>-</sup>
103	F DELAWARE	