# UD-ADVANCE Faculty Fellows: Bridging & Sustaining Two NSF-ADVANCE Initiatives

Robin Andreasen (Co-PI), Heather Doty (Co-PI), Shawna Vican (Director), Pam Cook (PI)

## **UD-ADVANCE PAID GRANT**

## ABOUT THE UNIVERSITY OF DELAWARE (UD)

- Mid-sized, suburban campus
- $\sim 22,500$  students
- ~ 1,200 full-time faculty
- Public institution with private charter
- No law or medical school
- Seven colleges: Agriculture & Natural Resources; Arts & Sciences; Business & Economics; Earth, Ocean, & Environment; Education & Human Development; Engineering; Health Sciences.

#### **UD-ADVANCE PAID: 2008-2013**







Awarded to: College of Engineering

Natural Sciences Portfolio of College of Arts & Sciences

Partnerships: U. of Michigan (STRIDE) and U. of Wisconsin-Madison (WISELI) Adaptation, Implementation, Dissemination:

- Procedural mentoring program for assistant professors in targeted departments.
- Workshops run by faculty for faculty, with supporting materials.
  - "Mentoring the Mentors," for senior faculty mentors
  - "Best Practices in Faculty Recruitment," for faculty search committees

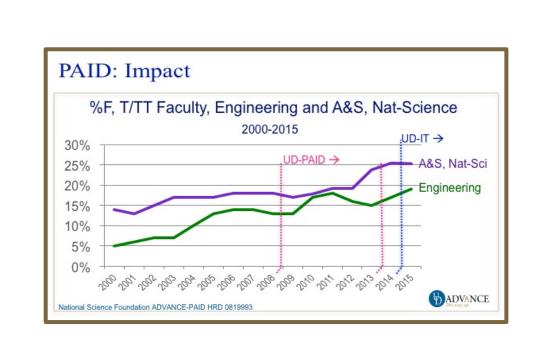
2014 UD-ADVANCE CLIMATE SURVEY

"Mentoring the Mentees," for Jr faculty mentees

### SUCCESSFUL LOCALIZED CHANGE

In targeted STEM departments.

- High retention rates
- High promotion rates
- Increased percentage of female faculty

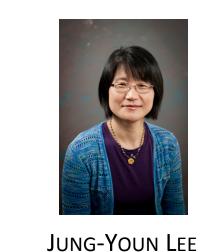


# "I RECEIVE FORMAL MENTORING IN WITHIN MY DEPARTMENT" T/TT ASSISTANT & ASSOCIATE PROFESSORS Faculty from departments targeted by the PAID grant Strongly Disagree Disagree Agree Strongly Agree (Engineering & Natural Sciences) indicated higher rates of receiving formal mentoring.

# UD-ADVANCE FACULTY FELLOWS

#### WHO ARE THE FACULTY FELLOWS?

Senior faculty members from six out of seven UD colleges who partner with UD-ADVANCE to extend programming and initiatives to the colleges.



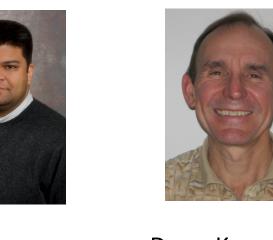
AG & NAT RESOURCES

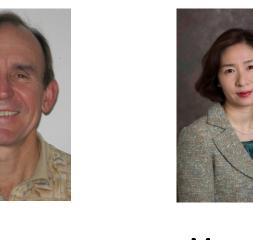




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**ARTS & SCIENCES** 











**UD-ADVANCE FELLOWS: A BRIDGE BETWEEN THE PAID AND THE IT** 

The faculty fellows program began in 2016 at the recommendation of our External Advisory Board and in collaboration with the deans. The program was developed to address the dual need to extend and institutionalize work done under the PAID grant and to support and institutionalize programmatic elements of the IT grant. The work of the faculty fellows is supported through workload adjustments from the dean's office and/or by UD-ADVANCE funding.

#### THEIR DUTIES ...

- Update, adapt, and lead faculty recruitment workshops, tailored for their respective colleges.
- Consult with and support search committees throughout the search process.
- Develop, update, and enhance formal mentoring policies and practices for all assistant and associate professors at UD, including supporting materials.
- Interact with their college faculty to understand policy & procedures as applied in their unit, bringing to the attention of the ADVANCE team how the policies may need modification.
- Serve as equity advisors in the event that college faculty inequities are observed;
- Serve as liaisons among UD-ADVANCE leadership, the faculty, and the deans.

#### PROGRESS AND IMPACT

#### FACULTY RECRUITMENT

- Fall 2016. The fellows ran a total of 12 workshops, serving 198 faculty in six colleges.
- Participant survey responses were overwhelmingly positive:
- 78% reported that the session covered content that was new to them.
- Participants' ratings also suggested that the presenters provided helpful information and perspectives.
- Workshops are currently underway for the 2017-2018 faculty recruitment cycle.

#### FACULTY MENTORING

UD-ADVANCE climate survey data (2014 and 2016) suggest that formal mentoring is implemented unevenly across colleges and departments. The UD-ADVANCE faculty fellows are currently working in collaboration with UD-ADVANCE and their deans to enhance procedural mentoring and to extend it to all departments within each college.

# **UD-ADVANCE** INSTITUTIONAL **TRANSFORMATION**

#### Institutional Transformation

The strides made in improving faculty diversity, advancement to leadership, and departmental climate over the lifetime of the grant are not only maintained by the institution, but are also strengthened and become standard within UD.

## **OBJECTIVES & ACTIVITIES**

1. Improve departmental climates.



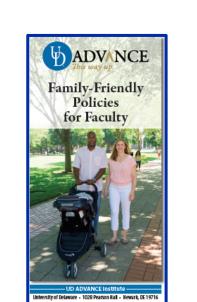
- Regular meetings with the provost.
- Provost walkabouts
- Workshops for deans and department chairs
- Faculty of color roundtable
- 2. Educate, mentor, & support faculty from under-represented groups Change requires more than informed administrators

The faculty must also be supported and informed.



- Formal mentoring program
- Informal mentoring
- Networking
- Leadership training
- 3. Increase transparency of and enhance institutional policies and practices. Institutional structures must be transparent and equitable





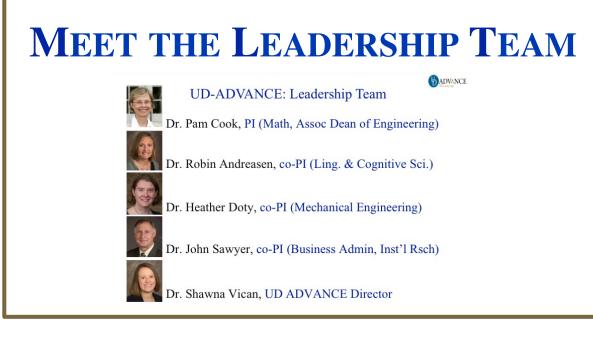
- Dual career policy & assistance
- Recruitment policies & procedures
- Enhanced institutional faculty diversity data Bi-annual faculty climate survey
- Coordinate and draw attention to actions and discussions of diversity around

Works to create and foster an environment in which diversity is valued

- Social science research program
- Co-sponsor speakers and workshops
- Active membership in campus diversity groups
- National Conference
- Women of Color in the Academy: What's Next?









**2016 Faculty Climate Survey** 

**2016 Faculty Climate Survey** 

Why did respondents not stop the clock?



