

# PARTNERSHIP FOR HEALTHY COMMUNITIES

**Special 18 month Progress Report**

**JAN 2020 – JUN 2021**

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UNIVERSITY OF DELAWARE

**COMMUNITY ENGAGEMENT  
INITIATIVE**





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PARTNERSHIP FOR HEALTHY COMMUNITIES

# PHC MISSION AND VISION

**Our Mission:** Align and strengthen the University of Delaware's research, educational, and service capabilities to improve the health and well-being of Delaware communities and beyond through effective community partnerships.

**Our Focus:** We will focus especially on communities currently experiencing social inequities.

**Our Vision:**  
Healthy, Thriving  
Communities for All





## MESSAGE FROM THE DIRECTOR

Dear Partners,

When we launched our partnership in 2017, we could not predict the challenges along with the opportunities we would explore during our journey. Looking back now, as the country remains in the throes of a pandemic and continues to reckon with the impact of health inequities due to structural racism, we know that our efforts to advance authentic campus-community engagement toward shared goals of health and racial equity were foretelling. The work is indeed complex, complicated, and even may feel uncomfortable at times, but is extraordinarily fulfilling to witness how community-engaged scholarship adds value in working together towards a healthier, more just society.

As outlined further in this report, our work these past 18 months has both deepened and expanded:

- **Enhancing Student Knowledge and Critical Thinking**
  - Spring 2020, PHC's "Public Health in Practice" became a permanent undergraduate course offering.
  - Fall 2020, PHC co-developed and co-taught a new Freshman Honors Course, "Health Science and Decision-making During a Public Health Crisis."
  - 2020/2021 academic year, PHC developed and taught, "The Essentials of Community and Public Health" at Great Oaks Charter School in Wilmington for high school juniors as a pilot program which will now be offered as a dual-credit course.
- **Advancing UD in Community Based Initiatives that Promote Health and Well-Being**
  - January 2021, PHC entered into a partnership as part of a Community Well-being Initiative 21 Month Pilot. This initiative, funded by the Delaware Division of Substance Abuse and Mental Health, uses a collective impact framework to support communities made vulnerable from high levels of inequities and trauma. PHC serves as the backbone of the effort, with several implementation partners from the community. Efforts began in Wilmington and are expanding into Dover where Delaware State University will serve as a key partner.
  - As the pandemic spread, our Mobile Health Program partnership provided services on behalf of the state in organizing medical and support teams to conduct over 2,500 COVID-19 screenings among those experiencing homelessness, including housing support for over 1,400 individuals who needed to safely isolate and/or self-quarantine. The program also expanded access with virtual and on-site community offerings and leaned into its cross-campus and holistic health focus, reflected in its new name: H.E.A.L.T.H. for All [Health Engagement Access Learning Teaching Humanity].

- Healthy Communities Delaware (HCD) continues to work in partnership with nine low-wealth, historically disadvantaged communities to address resident-driven priorities. Over \$1.4 million in funding was awarded to the HCD partner communities with additional investment coordination underway. HCD also distributed \$3.3M in DHSS CARES Act Community Resiliency Funds to reach people of low income and communities of color hit hardest by COVID-19.
- Working with the Division of Public Health, connecting with groups and stakeholders identifying various priorities and recommendations of the SHIP plan, including emerging areas where additional focus may be needed.
- The Delaware State Health Improvement Plan (SHIP) published an extensive 2020 Annual Report, hosted virtual roundtables, and launched a student fellowship program with SHIP Special Topic webinars. In just the first half of 2021, students created over 17 At-A-Glance documents based on the best available evidence to support stakeholders in addressing the intersections of health and pressing social issues rooted in structural racism and inequities, such as incarceration and criminal justice, workplace policies, housing, and gender-based violence.

This work and its purpose also bring with it enormous gratitude. We are especially thankful for the significant contributions made by Dr. Erin Knight with the Biden School of Public Policy and Administration, who has served as the Associate Director of PHC since its inception. Erin is leaving the Partnership and UD and accepted a new position as an Assistant Professor in the Department of Health at the West Chester University of Pennsylvania. We wish her the very best in this exciting new role and the continued work on health equity!

I remain so very humbled by the dedication of our community partners, students, faculty, staff, and our investors as they continue to advance through challenges and uncertain times with grace, innovation, a commitment to collaboration and inclusivity, and an unwavering passion for healthy communities for all. We invite you to share our vision!

In Partnership,



**Rita Landgraf**

*Director, Partnership for Healthy Communities*

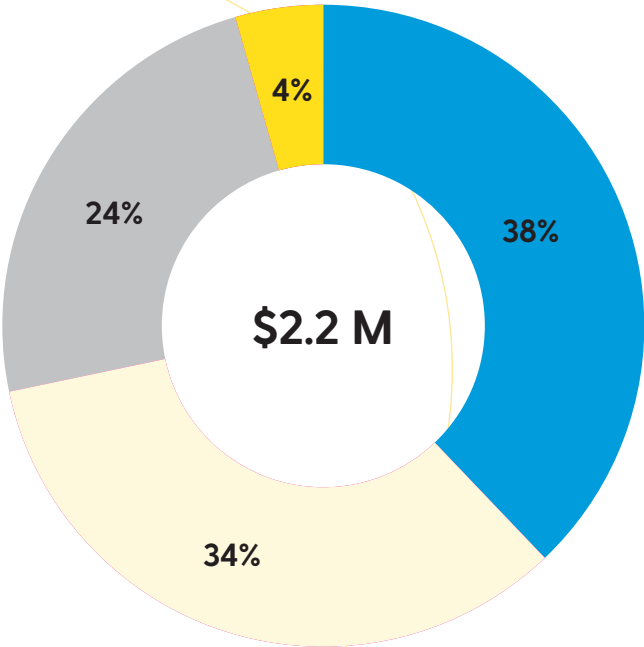
*Professor of Practice and Distinguished Health & Social Services*

*Administrator in Residence, College of Health Sciences*

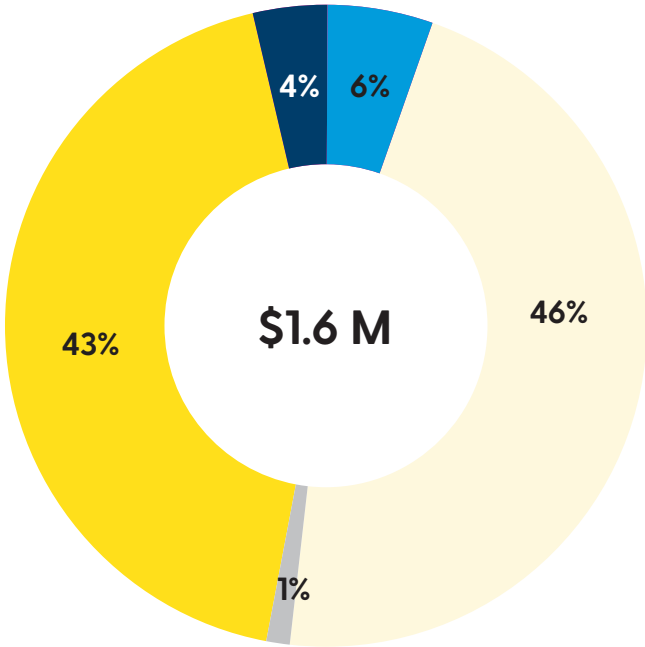
# FINANCES AT A GLANCE

JANUARY 1, 2020 – JUNE 30, 2021

## REVENUE



## EXPENSES



- University of Delaware
- Corporate and Foundation
- Students
- Community Partnerships/ Engaged Research
- Government Grants and Contracts
- Individual/Donor Gifts
- Personnel
- F&A
- Operations

Revenue encumbered and not expended will be committed during our next fiscal cycle.

# PHC BY THE NUMBERS

## 25 PUBLICATIONS

### 3 Journal Articles

Delaware COVID-19 Homeless Community Outreach Partnership 2020

Access to Employment as Access to Health: Revisiting the Better Bottom Line – an Interview with former Governor Jack Markell and former Secretary Rita Landgraf

What 2020 Taught Us About the Politics and Teaching of Public Health

### 1 Op-Ed

Racism is bad for our health, and it hurts everyone in Delaware

### 18 Policy & At-A-Glance Briefs

A Safe & Effective Vaccine for COVID-19: Opportunities, Challenges, and an Equity Imperative

Public Health and Social Justice:

- For Public Health Practitioners – Cross-sector Collaboration for Healthy, Equitable Policy
- For Non-Public Health Sectors – Shared Outcomes in Equity: How Working Cross-sector with Public Health can Promote Social Justice
- For the General Public – Understanding Social Differences: How Social Justice Impacts Public Health

Gender-based Violence and Public Health:

- For Public Health Practitioners – Recognizing Gender-based Violence as a Public Health Issue
- For Non-Public Health Practitioners – Understanding and Preventing Gender-based Violence Against Youth: A Role for All Sectors

- For the General Public – Shifting Perspectives: Gender-based Violence as a Public Health Issue
- Gender-based Violence and Delaware State Health Improvement Plan (SHIP) Priority Areas and System-wide Recommendations:
- Patient-Centered Culturally Sensitive Health Care Models Can Address Gender-based violence and Chronic Disease
  - Maternal and Child Health and Gender-based Violence
  - A Bidirectional Relationship: Gender-based Violence and Substance Use Disorders
  - Why Gender-based Violence can Affect Mental Health
  - Advancing Gender Equity as part of a Policy, Systems and Environmental Approach for improving Delaware Health
  - The Role of Social Determinants of Health in Gender-based Violence
  - Collaboration is Necessary for Gender-based Violence Prevention: Embracing a Health in All Policies Approach
  - Gender-based Violence and Social Marketing
- The Pandemic, Public Health, and a Path Ahead: From COVID-19 Impact to Addressing Systemic Inequities and Improving State Health:
- The Pandemic, Prisons and Public Health
  - Women, COVID-19, and the Workforce: The Health Connection
  - More than just a Roof over our Heads: The Home is Health

### 3 Reports & Resources

Delaware State Health Improvement Plan 2020 Annual Report

National Public Health Week (NPHW) at UD 2021  
Calendar of Events

NPHW 2020 Discussion Guide

### 3 COURSES

Freshman Honors Course, Fall 2020: Health Science and Decision-making During a Public Health Crisis

Great Oaks Charter School Wilmington Partnership:  
The Essentials of Community and Public Health ('20-'21)

PHC's undergraduate course, Public Health in Practice, Spring '20 and '21: - *Now permanent offering*

### 614 WEBINARS/PROGRAMS/ SERVICES

#### Webinars/Virtual Programming

35 Virtual Programs with 1,500+ attendees

#### Specialized Programming

Hosted 10 health education sessions and 27 Behavioral Health Small Groups tailored to community partners needs for their members

#### Clinical Care in Community

153 people visited the Mobile Health Van for clinical care and 389 people were seen and provided clinical care at community partner sites and COVID-19 vaccinations

### Media Mentions

13 articles on PHC activities from outlets including The News Journal, Delaware State News, Delaware Public Media, Cape Gazette, WDEL, WBOC, The Dialog, UDaily, and more.

## STUDENT ENGAGEMENT

### PHC engaged

291 Undergraduate Students

19 Graduate Students

4 PhD Candidates

1 Post-Doctoral Researcher

### Across the University

18 Unique Departments

5 Colleges (CHS, CAS, Biden, Lerner, CANR)

## Total = 315 STUDENTS



## ADVANCING RESEARCH AND POLICY

PHC aims to enhance research capacity and translation in areas of community health promotion, social determinants of health (SDOH), health inequities, and health policy. Toward this end, funding awards were provided to the following partnerships and research projects:

**Status of Black Girls in Delaware** – This funding helps support a multi-method study examining identity development, health awareness, healthy behaviors, barriers to physical activity, nutrition, social supports, and educational experiences for Black girls in Delaware aged 10-19. This study directly addresses health care disparities as they relate to Black girls in Delaware. Findings will be used by the Delaware Department of Health and Social Services and the Delaware Chapter of the National Coalition of 100 Black Women to inform the design and provision of interventions and services for Black girls in Delaware. Partners include the National Coalition of 100 Black Women-DE, Delaware Department of Health and Social Services (DPH), Delaware State University, and the UD Center for Research in Education & Social Policy (CRESP).



**Eviction, Homelessness, and Health** – This funding supports a study to assess the extent to which concentrations of eviction and homelessness occur in neighborhoods that also have high concentrations of health problems. Findings will help inform planning for neighborhood-based interventions that could address social determinants. Partners include the UD Center for Community Research and Service (CCRS), UD's Center for Applied Demography and Social Research, and Moravian College.

**Behavioral Health Supports for Mobile Health Program** – This funding supported the design of a behavioral health and wellness screening program to be implemented at community locations through the Mobile Health Program (now H.E.A.L.T.H. for All). Behavioral health staff included undergraduate and graduate students with supervision from a licensed clinical psychologist. Partners included the UD Center for Training, Evaluation, and Community Collaboration (C-TECC) and the Mobile Health Program.

**Suicide Prevention Peer Support Program For Students And Young Adults** – This funding supported an initiative that integrated multiple communities and university partners whose efforts aligned to collectively support the behavioral health needs of young adults ages 14-24 residing in the local Newark Community. The initiative consists of 3 components: specialized peer training; peer support and referral services; and development and integration of a behavioral health referral and information exchange network. The project's goal is to connect this underserved, vulnerable population to the right type and the right level of behavioral health supports at the right time. Partners include Peer 24, Sean's House/The SL24 Foundation, Mental Health Association in Delaware, Patient Sortal, and the UD College of Health Sciences.



# EXPANDING EDUCATIONAL OPPORTUNITIES

PHC has continued efforts to grow public health-related educational opportunities for undergraduate and graduate students through new and expanded instructional programs and enhanced experiential learning.

In spring 2020, PHC's "Public Health in Practice" undergraduate course that was initially launched in 2018 became a permanent course offering. As the COVID-19 pandemic continued to unfold, PHC Director Rita Landgraf worked collaboratively with Dr. Kathy Matt, Dean, College of Health Sciences, and Dr. Jennifer Horney, Founding Director, Epidemiology Program, to develop and co-teach, "Health Science and Decision-making During a Public Health Crisis," which was offered as a new Freshman Honors Course in fall 2020. At the same time, PHC worked to expand public health offerings to the broader community. Through a partnership with Great Oaks Charter School in Wilmington, PHC Director Rita Landgraf with assistance from UD graduate student, Maame Efua-Riverson, taught, "The Essentials of Community and Public Health" to Great Oak students during their junior year. This successful pilot program is now a dual-credit course for the 2021-2022 academic year.

PHC also continues to work closely with UD's Master of Public Health (MPH) program to support experiential learning for our future public health workforce. In 2020-2021, PHC worked intentionally with 5 graduate students and 1 Epidemiology Doctoral Candidate, including funding for graduate student workers, an award for an MPH student engaged in a summer practicum placement, and funding toward a PHC Graduate Assistant. In spring 2021, PHC support enabled 5 MPH students to form a committee for promoting National Public Health Week (NPHW) at UD. Students planned and facilitated two webinars, "Rebuilding Community," and, "Advancing Racial Equity Policies," with expert panelists; assembled a full calendar of events, and crafted posts and promotions for the College of Health Sciences social media accounts. In summer 2021, PHC also provided awards to an additional 5 MPH students who conducted their applied practical experience with PHC and Healthy Communities Delaware partners, such as the Delaware Racial Justice Collaborative, Delaware Division of Parks and Recreation, Route 9 Corridor community, and Wilmington's West Side community.

PHC also celebrated the achievements of students working with us since our inception. Kalyn McDonough, MSW, and Doctoral Candidate in Urban Affairs and Public Policy was PHC's first Graduate Research Assistant from 2017 to 2020, and was awarded the prestigious 2020 Graduate Student Excellence in Scholarly Community Engagement Award. Kalyn successfully defended her dissertation and joined PHC as a post-doctoral researcher in July 2021.

"No one should be judged based off of how they look, or where they live, or how much money they have."

Great Oaks student's reflection on social and economic factors that impact health



MPH Student Maame Efua-Riverson updates PHC Steering Committee on Great Oaks Partnership

# ENHANCING OUR SERVICE CAPACITY

PHC has been coordinating interdisciplinary research, evaluation, and service partnerships across the state to support communities, systems, and sectors in advancing health and well-being. An excerpt of activities from our response to COVID-19 are shining examples of this commitment:



Students participating in H.E.A.L.T.H. for All provide community health services

- When the pandemic arrived, our Mobile Health Program partnership supported the state in organizing medical and support service teams to conduct over 2,500 COVID-19 screenings among those experiencing homelessness, including housing support for over 1,400 individuals who needed to safely isolate and/or self-quarantine.
- Healthy Communities Delaware (HCD), in addition to supporting HCD communities with long-term health initiatives and responses to COVID-19, also facilitated the DHSS CARES Act Community Resiliency Fund to increase funding to communities disproportionately impacted by COVID, resulting in \$3.3 million distributed to organizations across the state.

“The need to get healthy food into households during COVID restrictions was immediate and could not wait for a formal assessment report. Urban Acres forged ahead with a Home Delivery model, utilizing the best on-the-ground knowledge they had at the time, and they were able to make 4,151 home deliveries from late April through December 2020.”

HCD Partner Community

- In spring 2020 before vaccines were made available, 15 undergraduate students studying public health worked with PHC Associate Director, Dr. Erin Knight, and Delaware Division of Public Health Associate Deputy Director, Cassandra Codes-Johnson, to research the latest evidence on COVID-19 vaccine development to assess and communicate health information to the public through the PHC brief, “A Safe & Effective Vaccine for COVID-19: Opportunities, Challenges and an Equity Imperative.”

“When parents dropped off their kids, the first person they saw was a UD student in scrubs. It helped them feel that this was some place safe for their child to come to do their remote learning.”

Director of Strategic Partnerships,  
Community Education Building

- H.E.A.L.T.H. for All (H4A) partnered with the UD Resident Ensemble Players (Theater Department staff/students), who created and provided 1640 face masks and 450 face shields that were distributed to community partners. H4A also coordinated to help partner schools better respond to the pandemic, whether via COVID-19 screening, clinical services, or other supports. Spanish in Healthcare Minor students helped translate school presentations and materials for parents who needed to access emergency resources in the wake of the pandemic.
- In December 2020, PHC partnered with the UD MPH program to host the webinar, “Winter and the Pandemic: What is Happening and What Comes Next for Public Health’s Covid-19 Response,” which featured Dr. Jennifer Horney.

# BUILDING INFRASTRUCTURE AND CAPACITY

PHC works to build the infrastructure and capacity of the Partnership, as well as strategic initiatives within the broader community to improve health and equity, several of which are highlighted below.



## Healthy Communities Delaware (HCD)

HCD is a place-based approach to address social determinants of health/vital conditions to improve health, well-being and equity in low-wealth communities. HCD aims to make a significant and sustainable impact on health by working collaboratively with communities, organizations and other funders. PHC is one of three entities providing managerial support to HCD, serving as the operational partner.

Between January 2020 and June 2021, HCD invested \$1.4 million in nine low-wealth, historically disadvantaged communities to address resident-driven priorities from housing to food access to remote learning. HCD partner communities include:

### NEW CASTLE COUNTY

#### Northwest, Wilmington,

Organization: Jefferson Street Center, Inc.

#### West Side, Wilmington,

Organizations: Cornerstone West Community Development Corporation (CDC) and Be Ready CDC

#### Eastside, Wilmington, Organizations:

Central Baptist CDC and Habitat for Humanity of New Castle County

#### Southbridge, Wilmington,

Organizations: South Wilmington Planning Network and Southbridge CDC

#### Route 9 Corridor, Organization:

Route 9 Master Plan Monitoring Committee and New Castle Prevention Coalition

Learn more at [www.HealthyCommunitiesDelaware.org](http://www.HealthyCommunitiesDelaware.org)

### Wilmington/New Castle County

- **Special Population: Latino Community,** Organization: Latin American Community Center

### KENT COUNTY

#### Dover and Western Kent,

Organization: NCALL, Inc.

### SUSSEX COUNTY

#### Georgetown/Western Sussex,

Organizations: The Food Bank and La Esperanza

#### Ellendale, Organization:

Southeast Rural Community Assistance Project

"We've appreciated the ongoing engagement and support that HCD provides. That is a far better approach than providing grants and then waiting for a final report to come in. The partnership approach is invaluable."

HCD Partner Community

"Eastside residents have expressed that they feel heard, supported, and cared for. To them this is an indication of our commitment to fulfill our mission of not only building homes, but also building communities and hope."

HCD Partner Community

## BUILDING INFRASTRUCTURE AND CAPACITY (CONT.)

### Delaware State Health Improvement Plan (SHIP)

PHC helps manage Delaware's State Health Improvement Plan (SHIP) process in partnership with the Division of Public Health, Delaware Health and Social Services. A SHIP is best practice for state health departments and is required for accreditation by the Public Health Accreditation Board (PHAB). The current SHIP process provides an opportunity to assess progress and ensure that stakeholder activity is synergistic and aligned around recommendations from Delaware's 2018-2023 SHIP plan. The process also highlights existing gaps and promising practices for population health improvement to be considered moving forward.

In 2020, PHC launched a new SHIP Student Fellowship program that engaged both graduate and undergraduate students from colleges and departments across the university. SHIP student fellows attended stakeholder meetings and drafted a total of 17 At-A-Glance briefs that were presented to stakeholders during Delaware SHIP Special Topic webinars, including one held in partnership with the UD Center for the Study and Prevention of Gender-Based Violence. Webinar post-assessments demonstrated positive movement in attendees' likelihood to frame social determinants as matters of public health. Contributions to Delaware SHIP implementation from both 'big lever' stakeholder groups and affiliate groups were identified in a Delaware SHIP 2020 Annual Report published by PHC, where over 100 groups were acknowledged for their SHIP activities. Increased diverse engagement has also been seen at Delaware SHIP Stakeholder events. In the first half of 2021, PHC hosted virtual roundtable sessions and webinars that attracted over 275 attendees, and a SHIP Stakeholder survey conducted in May 2021 yielded 194 respondents. SHIP fellows and PHC staff also helped improve branding and update [www.DelawareSHIP.org](http://www.DelawareSHIP.org).



MPH Epidemiology student, Hadja Toure, presents to SHIP stakeholders during a May 2021 webinar, "The Pandemic, Public Health and a Path Ahead."



## BUILDING INFRASTRUCTURE AND CAPACITY (CONT.)

### H.E.A.L.T.H. for All (Health, Engagement, Access, Learning, Teaching Humanity)

PHC launched the Mobile Healthcare and Wellness partnership in February 2020 with goals of addressing social determinants of health in a collaborative, community-based way; while also providing UD students with valuable learning opportunities that support improved health outcomes in some of Wilmington's most vulnerable neighborhoods. Although the coronavirus pandemic forced a pivot from the original plans, 153 people visited the Mobile Health Van for clinical care in the short time between the program launch and Delaware's COVID-19 State of Emergency. However, staff and partners worked through these initial challenges while attending to COVID-19 safety protocols, serving an additional 861 people through a variety of modalities, such as clinical care embedded in existing efforts at the community site, behavioral health programs (i.e. small group sessions, support and consultation), webinars, lunch-n-learns, health education sessions/videos, health and nutrition coaching, on-site school support, health promotion/outreach materials, and Spanish translation. Culturally competent, linguistically relevant, and community-informed materials were also developed in collaboration with community partners and UD students. By 2021, the program evolved into *H.E.A.L.T.H. for All* by embracing virtual programming while working with community partners to tailor on-site offerings that compliment and strengthen outreach and services in the light of the pandemic.

*H.E.A.L.T.H. for All*, a partnership between Highmark Blue Cross Blue Shield Delaware, Lt. Governor's Challenge, and PHC, currently collaborates with 3 schools, 4 community centers, 2 churches, 1 senior center, and 1 homeless shelter. Among the 56% of community partners who completed an evaluation, 100% indicated they would like to continue to partner in the future because it, "meets community needs," is, "visible and accessible," and, "provides convenient access to care to residents and areas of the community that might not otherwise have it." This interdisciplinary program has also engaged faculty and over 250 students from disciplines and courses of study at 2 UD colleges and 6 departments to create a platform for interprofessional workforce development and community-engaged scholarship for health. Learn more at [www.healthforallde.org](http://www.healthforallde.org).



UD Nursing students work with students to create health education videos for their families and school.

# BUILDING INFRASTRUCTURE AND CAPACITY (CONT.)

## Community Well-Being Initiative

The Community Well-being Initiative uses a collective impact framework to support communities made vulnerable from high levels of inequities and trauma. Grassroots coalitions, educational institutions, community organizations, and state agencies work collaboratively to increase resilience through engagement strategies, such as:

- 22 trained Community Well-Being Ambassadors 2 Community Well-Being Coordinators at 6 host sites
- PHC Project management support and Postdoctoral Researcher for implementation across multiple partners, and evaluation led by the UD Center for Drug & Health Studies.



Partners include Network Connect, Wilmington Community Advisory Council, Minds in Motion Integrated Behavioral Health, Center for Structural Equity, Health Management Associates, Delaware State University, the UD Center for Drug and Health Studies, and the Delaware Division of Substance Abuse and Mental Health.



Network Connect Community Well-Being Ambassadors at the Wilmington Juneteenth Festival are visited by Governor Carney while connecting residents to resources, programming and well-being skills.

## PARTNERSHIP STAFF

### **Rita Landgraf**

Director

### **Erin Knight**

Associate Director

### **Noël Sincere Duckworth**

PHC Program Coordinator

### **Paulette Hussey-Kasten**

Administrative Specialist

### **Christine Sowinski**

H.E.A.L.T.H for All Coordinator

### **Katherine DuPont Phillips**

Executive Director, Healthy Communities Delaware

### **Kalyn McDonough**

Post-Doctoral Researcher

## STUDENT SUPPORT

### **Hadja Toure**

PHC Graduate Research Assistant

### **Maame Efua-Riverson**

PHC Graduate Fellow

### **Graciela Rayome**

PHC Graduate Fellow

### **Caroline Bugbee**

Healthy Communities Delaware Undergraduate Fellow

### **Emily Farrell**

Healthy Communities Delaware Graduate Fellow

### **Abby Storm**

H.E.A.L.T.H. for All PhD Epidemiology Fellow

### **Esha Shah**

Delaware SHIP Communications Fellow

### **Gwendolyn Simpson**

MPH Summer Intern – Delaware SHIP

### **Carleena Rocuskie**

MPH Summer Intern – Healthy Communities Delaware

### **Brian Shannon**

MPH Summer Intern – Healthy Communities Delaware

### **Alyssa Picciotti**

MPH Summer Intern- Healthy Communities Delaware

### **Justin Troilo**

MPH Summer Intern- Healthy Communities Delaware

### **Alexys Turner**

SHIP Undergraduate Fellow

### **Danielle Whyte**

SHIP Undergraduate Fellow

### **Connor Griffin**

SHIP Undergraduate Fellow

### **Isabella Spoto**

SHIP Undergraduate Fellow

### **Julia Turk**

SHIP Undergraduate Fellow

### **Jennifer Conklin**

SHIP Undergraduate Fellow

### **Sachi Braithwaite**

PHC Westside Family Healthcare Summer Graduate Fellow

### **Sarah O'Brien**

PHC Westside Family Healthcare Summer Undergraduate Fellow

### **Elena Wade**

PHC Westside Family Healthcare Summer Undergraduate Fellow

### **Claudia Hall**

Community Engagement Scholar – Community Well-being Initiative



**The UD Partnership for Healthy Communities is guided by a Steering Committee with leadership and membership from both the community and the university:**

## STEERING COMMITTEE FY 2020-2021

### Internal Co-Chairs

**Kathy Matt**

Dean, College of Health Sciences

**Calvin Keeler**

Interim Dean, College of Agriculture and Natural Resources

### External Co-Chair

**External Co-Chair**

Robert Laskowski, Professor of Clinical Medicine, Thomas Jefferson University; President and CEO, Christiana Care Health System (retired); Principal, Laskowski Advisors

## MEMBERSHIP

### University of Delaware

**Fabrice Veron**

Interim Dean, College of Earth, Ocean and Environment

**Elizabeth Farley-Ripple**

Director, Partnership for Public Education, Associate Professor, School of Education

**Lt. Gov. Bethany Hall-Long**

Professor, School of Nursing

**Jennifer Horney**

Founding Director and Professor, Epidemiology Program, College of Health Sciences

**Kimberley Isett**

Associate Dean of Research, Director, MPH in Health Policy and Management program, Professor, Biden School of Public Policy and Administration

**Kristi Kiick**

Deputy Dean, College of Engineering, Blue and Gold Distinguished Professor, Materials Science

**Sheryl Kline**

Deputy Dean, Alfred Lerner College of Business and Economics, Aramark Chaired Professor, Department of Hospitality and Sport Business Management

## University of Delaware (cont.)

### **Julia O'Hanlon**

Policy Scientist, Institute for Public Administration,  
Biden School of Public Policy and Administration

### **Lynette Overby**

Director, Community Engagement Initiative,  
Professor of Theatre, Faculty Scholar,  
Center for the Study of Diversity

### **Steve Pequet**

Emeritus, Biden School of Public  
Policy and Administration

### **Michelle Rodgers**

Assoc. Dean and Director, Cooperative Extension

### **Michael Vaughan**

Interim Vice Provost for Diversity and  
Inclusion, Assoc. Dean for Undergraduate  
Education, College of Engineering

### **Christy Visher**

Director, Center for Drug and Health Studies,  
Professor of Sociology and Criminal Justice

### **Valerie Yancy**

Program Coordinator, Student Central

## Community Partners

### **Cassandra Codes-Johnson**

Associate Deputy Director, Delaware  
Division of Public Health

### **Bernice Edwards**

Executive Director, First State  
Community Action Agency

### **Cara Gomez**

Asst. Professor, Dept. of Public and Allied  
Health Sciences, Delaware State University

### **Omar Khan**

President and CEO, Delaware  
Health Science Alliance

### **Megan Rothermal**

Professor of Practice, Delaware State University

### **Karen Speakman**

Executive Director, National Council on Agriculture  
Life and Labor Research Fund, Inc. (NCALL)

### **Brian Rahmer**

Vice President, Health and Housing,  
Enterprise Community Partners



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*health happens where we live, go to school, work, play, and pray*





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