



BOARD of TRUSTEES

MEETING BOOKLET

December 8, 2015
3:00 p.m.
Multi-purpose Rooms
Trabant University Center



BOARD OF TRUSTEES	
John R. Cochran, Chair	
Tony Allen	
Carol Ammon	
James C. Borel	
Thomas J. Burns	
Irwin G. Burton III	
Mariah Calagione	
Allison Burris Castellanos	
William B. Chandler III, Vice Chair	
Joan F. Coker	
William J. DiMondi	
Chaitanya R. Gadde	
Howard E. Cosgrove	
Michael S. Geltzeiler	
Stuart M. Grant	
Teri Quinn Gray	
Terri Kelly, Vice Chair	
Michael Lynch	
Jack Markell	
Carey McDaniel	
Terence M. Murphy	
Claudia Peña Porretti	
Donald J. Puglisi	
Nathaniel Rosal	
Christopher H. Schell	
A. Gilchrist Sparks III	
Nancy M. Targett, Acting President	
P. Coleman Townsend Jr.	
Sherman L. Townsend	
Kenneth C. Whitney	
Mary Jane Willis, Secretary/Treasurer	
TRUSTEES <i>EMERITI</i>	
Robert A. Fischer Jr.	
Robert W. Gore	
Sally H. Higgins	



BOARD of TRUSTEES
December 8, 2015
3 p.m.
Multi-Purpose Rooms
Trabant Student Center

AGENDA

- I. CALL TO ORDER
- II. ATTENDANCE REPORT AND REPORT OF THE TREASURER
- III. APPROVAL OF THE MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES
May 12, 2015 and November 18, 2015
- IV. REPORTS OF THE PRESIDENT AND THE PROVOST
- V. SPECIAL PRESENTATION:
Professor Erica Armstrong Dunbar, Department of History
Never Caught: The President's Runaway Slave Woman
- VI. REPORTS AND RECOMMENDATIONS OF THE STANDING COMMITTEES
 - A. Student Life and Athletics
 - B. Grounds & Buildings
 - C. Public Affairs & Advancement
 - D. Honorary Degrees & Awards
 - E. Academic Affairs
 - F. Finance
 - G. Nominating
 - H. Executive
- VII. CONSENT AGENDA
- VIII. ADDITIONAL RESOLUTIONS FOR BOARD APPROVAL
- IX. ADJOURNMENT



BOARD OF TRUSTEES
May 12, 2015

Minutes

A meeting of the Board of Trustees of the University of Delaware was held on May 12, 2015, in the Multi-purpose Rooms of Trabant Student Center. The meeting began at 3 p.m.

TRUSTEES PRESENT:

A. Gilchrist Sparks III, Chair; Tony Allen; James C. Borel; Carol Ammon; Michelle Barineau; I.G. Burton III; Mariah Calagione; Allison B. Castellanos; William B. Chandler III; John R. Cochran; Joan F. Coker; Bill DiMondi; Chai Gadde; Stuart M. Grant; Patrick T. Harker; Teri Quinn Gray; Dennis E. Klima; Michael Lynch;; Donald J. Puglisi; Christopher H. Schell; Everett C. Toomey; H. Wesley Towers Jr.; P. Coleman Townsend Jr.; Sherman L. Townsend; Mary Jane Willis

Trustee *Emeritus* Bobby Fischer was also in attendance.

TRUSTEES EXCUSED:

Tom Burns; Howard Cosgrove; Michael Geltzeiler; Terri Kelly; Jack Markell; Carey McDaniel; Kenneth C. Whitney

APPROVED BY MOTION MADE AND SECONDED:

The minutes of the December 9, 2014 meeting of the Board

RESOLUTIONS:

The following resolutions were approved by the Board of Trustees:

1. **RESOLVED**, that the Board of Trustees hereby ratifies the action taken by the Executive Committee to appoint Dr. Nancy Targett as Acting President of the University of Delaware, effective July 1, 2015.
2. **RESOLVED**, that the Board of Trustees hereby ratifies the action taken by the Executive Committee to appoint the 2015 Presidential Search Committee with co-chairs Terri Kelly and Donald Puglisi.
3. **RESOLVED**, that the University Administration is authorized to proceed with the South Academy Street Residence Hall.

4. **RESOLVED**, that, effective fall 2016, the University dining plan rates will be increased an average of 2.5 percent.
5. **RESOLVED**, that, effective fall 2015, the rate for University traditional residence hall rooms will be increased by an average of 2.25 percent.
6. **RESOLVED**, that, effective fall 2015, the student Comprehensive fee for full-time students shall be decreased to \$299 per semester and that the \$50 per semester fee for part-time students and the \$50 fee per winter and summer sessions for all students shall remain the same.
7. **RESOLVED**, that, effective fall 2015, the Student Health Services fee shall remain at \$227 per semester and that the fees for Summer Session (\$88) and Winter Session (\$66) shall remain the same.
8. **RESOLVED**, that, effective fall 2015, the University Student Centers fee shall remain at \$119 per semester.
9. **RESOLVED**, that the Graduate Student Recreation Fee shall remain unchanged for Fall 2015.
10. **RESOLVED**, to engage KPMG to audit the University's Consolidated Financial Statements, Code of Maryland Regulations Report, NCAA Report, A-133 Single Audit, and State of Delaware Appropriations Report, in accordance with the terms and conditions and for the fees stipulated above for a Total Maximum Fees (as outlined with the Audit Visiting Committee on April 14, 2015) for FY 2015, FY 2016, and FY 2017, respectively.
11. **RESOLVED**, that the changes to the Manager Guidelines in the Statement of Endowment Fund IP&O, as outlined with the Finance Committee upon recommendation by the Investment Visiting Committee, are hereby approved.
12. **WHEREAS**, prudence suggests that endowment policy consider the preservation of endowed principal along with spending needs of the University; and

WHEREAS, the University endowment spending policy guideline provides for an annual distribution in the range of 4.0 - 5.0% of the endowment pooled portfolio average market value over the twelve trailing quarters through December of the year prior to the new fiscal year;

NOW, THEREFORE BE IT RESOLVED, that the pooled portfolio Endowment Funds distribute \$3.90 per unit in Fiscal Year 2016 which

represents 4.30% of the endowment pooled portfolio average market value over the twelve trailing quarters through December 31, 2014.

13. **WHEREAS**, it has been determined that the accounts of the three organizations are uncollectible, (identified in Appendix A of the Finance Committee Executive Session Meeting Booklet);

NOW, THEREFORE, BE IT RESOLVED, that the write-offs of these accounts in the total of \$853,379 be, and hereby is, approved.

14. **WHEREAS**, the University of Delaware has a new dining hall and residence facility under construction on Academy Street as part of the East Campus Residence Hall complex;

WHEREAS, the facility is expected to be completed with occupancy for Fall 2015;

WHEREAS, the Building Naming Task Force and the President have endorsed the recommendation to name this building in honor of an historic Delaware figure who was an active participant in the birth of this nation; and

WHEREAS, the Chairman of the Trustee Committee on Public Affairs and Advancement also has endorsed this recommendation;

NOW, THEREFORE, BE IT RESOLVED, that the Academy Street Dining and Residence Halls shall be named for **Caesar Rodney** (1728-1784), the Delaware statesman and signer of the Declaration of Independence, continuing the tradition of having a campus residence hall named in his honor. The facility, to be named the Rodney Complex, will include the Rodney Dining Hall and Rodney A, Rodney B and Rodney C Residence Halls.

15. **RESOLVED**, to recognize the personnel actions (faculty *emeriti* and promotions and tenure) presented in the April 15, 2015 meeting booklet of the Trustee Committee on Academic Affairs.

16. **WHEREAS**, the Department of Entomology and Wildlife Ecology, in consultation with the Dean of the College of Agriculture and Natural Resources, has recommended the elimination of the major in Ecology; and

WHEREAS, all courses necessary to complete an Ecology degree will continue to be offered, which shall assure the completion of the major for currently enrolled students; and

WHEREAS, the Faculty Senate recommends that the Ecology major be disestablished effective September 1, 2015;

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees grants its approval to disestablish the Ecology major effective September 1, 2015.

17. **WHEREAS**, the Medical Scholars Program in the College of Arts & Sciences has promoted the humanities and social sciences aspect of medicine since 1993 in its affiliation with the Sidney Kimmel School of Medicine at Thomas Jefferson University; and

WHEREAS, the University of Delaware's Medical Scholars program has supported a longstanding "early conditional acceptance baccalaureate/MD 4+4 program" with Jefferson University; and

WHEREAS, several University of Delaware students pursue Dental School Admission annually; and

WHEREAS, the State of Delaware does not have a Dental Education Program; and

WHEREAS, the Delaware Institute for Dental Education & Research (DIDER) promotes and provides support for Delaware residents to attend the Temple University Maurice H. Kornberg School of Dentistry; and

WHEREAS, it is deemed appropriate to establish a similar humanities based early assurance program with the Temple University Maurice H. Kornberg School of Dentistry; and

WHEREAS, academic core prerequisites and co-curricular expectations for both medical and dental schools are identical; and

WHEREAS, the Faculty Senate approves the Medical Scholars program be changed to the Medical/Dental Scholars Program offering a BALS MDSP, effective January 1, 2015;

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees grants its approval to the name of the Medical Scholars program be changed to the Medical/Dental Scholars Program offering a BALS MDSP, effective January 1, 2015.

18. **WHEREAS**, the national trend is for programs housing the MA in Speech Language Pathology to be named Departments of Communication Sciences and Disorders; and

WHEREAS, a name change will provide consistency in the branding with other leading departments in the country and reflect the scientific base of the profession and the broad scope of practice of the profession; and

WHEREAS, the Office of the Provost and University Budget have affirmed that the speech-language pathology program and proposed changes to the curriculum will be resource neutral with respect to other colleges; and

WHEREAS, the Faculty Senate approves a name change for the Program in Speech-Language Pathology to the Program in Communication Sciences and Disorders, effective July 1, 2015;

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees grants its approval to the name change for the Program in Speech-Language Pathology to the Program in Communication Sciences and Disorders, effective July 1, 2015.

19. **BE IT RESOLVED**, that the following individuals are hereby approved to receive UD Honorary Degrees during the 2015 Commencement ceremony on May 30, 2015: Morton Collins, Jeffrey D. Sachs, Ruth J. Simmons, and Jewel Walker; and

BE IT FURTHER RESOLVED, that these four individuals, along with David G. DeWalt UD '86 (Honorary Degree previously approved), will comprise UD's Honorary Degree Class of 2015.

20. **RESOLVED**, that the University of Delaware Residency Policy shall be amended to include the required language pursuant to the passage of the Veterans Access, Choice and Accountability Act of 2014, effective July 1, 2015.

21. **RESOLVED**, that the Board of Trustees approves the University's 2015 Strategic Plan "Delaware Will Shine - A Blueprint for a Pre-Eminent Learner-Centered Research University."

22. **RESOLVED**, that the Board of Trustees hereby ratifies the action taken by the Executive Committee to appoint Dr. Franklin Newton as Acting Vice President and Acting Chief of Staff of the University of Delaware, effective July 1, 2015.

23. **WHEREAS**, the following donors have generously given to the University of Delaware; and

(details as contained in the listing provided in the Spring 2015 PA&A Committee meeting booklet and detailed in the listing included at the conclusion of this Consent Agenda)

NOW, THEREFORE BE IT RESOLVED, that the Board of Trustees hereby expresses its sincere gratitude for the generosity of these donors.

24. **RESOLVED**, that authorization be, and hereby is, given to the President of the University to confer degrees on May 30, 2015, on such students as shall have completed by that time all the requirements pertaining to such degrees.
25. **WHEREAS**, the Board of Trustees wishes to acknowledge and celebrate faculty excellence, and to enter into the formal Board record such acknowledgement;

NOW, THEREFORE, BE IT RESOLVED, that the Board of Trustees congratulates each of the individuals listed below in the following categories:

Named Professorships

Name	Title and Department
Emily Hauenstein	Unidel Katherine Esterly Chair in Health Sciences
Jean-Phillippe Laurenceau	Blue & Gold Professor

Faculty Emeriti

Name	Title	Department
Carol Manning	Professor Emerita	Behavioral Health & Nutrition
Stuart Pittel	Professor Emeritus	Physics & Astronomy
Leslie Skeen	Professor Emeritus	Psychological & Brain Sciences
Susan Strasser	Richards Chair Emerita of American History	History
Douglass Taber	Professor Emeritus	Chemistry & Biochemistry
Peter Weil	Professor Emeritus	Anthropology
Ray Wolters	Thomas Muncy Keith Professor Emeritus	History

Promotion from Associate Professor to Professor, effective September 1, 2015 (all were granted tenure previously):

Name	Department
Deborah Allen	Biological Sciences
Constantin Bacuta	Mathematical Sciences
Svilen Bobev	Chemistry & Biochemistry
Huantian Cao	Fashion & Apparel Studies
Andrea Everard	Accounting & Management Information Systems
Benjamin Fluery-Steiner	Sociology
Nancy Getchell	Kinesiology & Applied Physiology
Jaehee Jung	Fashion & Apparel Studies
Jonathan Justice	School of Public Policy & Administration
Jung-Youn Lee	Plant & Soil Sciences
Kent Messer	Applied Economics & Statistics
Anna Papafragou	Psychological & Brain Sciences
Christopher Roberts	Chemical & Biomolecular Engineering
Heidi Sarver	Music
Julian Yates	English
Neal Zondlo	Chemistry & Biochemistry
Jingyi Yu	Computer & Information Sciences

Promotion from Associate Professor to Professor, without tenure, effective September 1, 2015

Name	Department
David Teague	Associate in Arts

Promotion from Assistant Professor to Associate Professor, with tenure, effective September 1, 2015

Name	Department
James Anderson	Music
Christina Archer	School of Marine Science & Policy
Siobhan Carroll	English
Clara Chan	Geological Sciences
Michelle Cirillo	Mathematical Sciences
John D'Arcy	Accounting & Management Information Systems
Emily Davis	English
Joseph DeRanieri	Nursing
Philip Duker	Music
Hui Fang	Electrical & Computer Engineering
Elizabeth Farley-Ripple	School of Education
Adam Fleischhacker	Business Administration
Philip Jones	Political Science & International Relations
Shannon Lennon-Edwards	Behavioral Health & Nutrition
Adrienne Lucas	Economics
Stephanie Kerschbaum	English
Ikram Masmoudi	Foreign Language & Literatures
Barret Michalec	Sociology
Chad Nicholson	Music
Rhonda Prisby	Kinesiology & Applied Physiology
Joel Rosenthal	Chemistry & Biochemistry
Regina Sims	Nursing
Blake Smith	Music
Katalin Tacs-Haynes	Business Administration
Erik Thostenson	Mechanical Engineering
Don Watson	Chemistry & Biochemistry
Randall Wisser	Plant & Soil Sciences
Changquining Wu	Animal & Food Sciences

Promotion to Associate Professor without tenure, effective September 1, 2015

Name	Department
Ryan Beveridge	Psychological & Brain Sciences
Christine Cucciarre	English
Asima Saad Maura	Foreign Language & Literatures
Brian Peasnall	Associate in Arts

Associate Professors to receive tenure, effective September 1, 2015

Name	Department
Henry May	School of Education
Susanne Morton	Physical Therapy
George Tsakumis	Accounting & Management Information Systems

Promotion to Assistant Professor without tenure, effective September 1, 2015

Name	Department
Sandy Baker	Behavioral Health & Nutrition
Ellen Monk	Accounting & Management Information Sciences

26. **WHEREAS**, Dr. Patrick T. Harker in 2007 was named the 26th President of the University of Delaware, and

WHEREAS, Dr. Harker has held that post for eight years during which he put the University on a Path to Prominence, and

WHEREAS, Dr. Harker acquired and developed the 272-acre former Chrysler plant into the Science, Technology, and Advanced Research (STAR) Campus, and

WHEREAS, Dr. Harker oversaw major campus construction including the 194,000-square-foot Interdisciplinary Science and Engineering Laboratory (ISE Lab), and

WHEREAS, Dr. Harker created a partnership with the region's leading health care providers to form the Delaware Health Sciences Alliance, and

WHEREAS, Dr. Harker's focus on diversity led to recruiting the largest and most diverse entering undergraduate class in the University's history in Fall 2014, and

WHEREAS, Dr. Harker has announced that he will become CEO of the Federal Bank of Philadelphia, effective July 1, 2015; and

WHEREAS, the faculty of the Department of Civil and Environmental Engineering has voted to confer upon Dr. Harker the title of Distinguished Professor *Emeritus* of Civil and Environmental Engineering; and

WHEREAS, the Provost has also approved the conferral of the title of Distinguished Professor *Emeritus* of Civil and Environmental Engineering as an honor to Dr. Harker; and

WHEREAS, the Board of Trustees wishes to express its deep appreciation and admiration to Dr. Harker for his leadership, dedication and vision during his tenure as the 26th President of the University of Delaware,

NOW, THEREFORE, BE IT RESOLVED, that the Board of Trustees of the University of Delaware hereby honors Patrick T. Harker by conferring upon him the title of President *Emeritus* and Distinguished Professor *Emeritus* of Civil and Environmental Engineering, with all the rights and privileges thereto appertaining.

27. **WHEREAS**, President Patrick T. Harker will complete his tenure as the 26th President of the University of Delaware on June 30, 2015; and

WHEREAS, during the tenure of President Harker, the University completed construction of the Interdisciplinary Science and Engineering Laboratory (ISE Lab), the first new laboratory building on campus in nearly twenty years; and

WHEREAS, the ISE Lab is a hub of teaching and research on campus that brings together students and faculty from various disciplines to teach, learn and conduct research in a collaborative environment; and

WHEREAS, President Harker supported excellence in undergraduate, graduate and professional education and encouraged fresh and innovative methods of teaching, as exemplified by the problem-based learning classroom space in ISE Lab; and

WHEREAS, President Harker's commitment to elevating the University's reputation as a premier research and graduate university is reflected in ISE Lab's state-of-the-art research facilities; and

WHEREAS, under President Harker's leadership more than \$43 million was raised in private support to augment the University's capital budget;

NOW, THEREFORE, BE IT RESOLVED, that the Interdisciplinary Science and Engineering Laboratory shall be named in honor of the Patrick T. Harker, 26th President of the University of Delaware, as the **Patrick T. Harker Interdisciplinary Science and Engineering Laboratory** or **Harker Laboratory**.

Whereas these donors;	Have generously given the amount of;	To the benefit of the following school or unit;	Whereas the gift shall be allocated as follows;
Unidel Foundation, Inc. (FP)	\$8,952,600.00	University Wide; Engineering; Agriculture and Natural Resources; Health Sciences; Arts and Sciences; Earth, Ocean and Environment; Education and Human Development; Business and Economics	Unidel 80L E. Du Pont Memorial Scholars; Sustaining and Enhancing Excellence in Soft Materials Research, Education and Service through Core Infrastructure Development; Nanofabrication Teaching Laboratory, Packaging and Device Characterization; Equipment for New Speech-Language Pathology Program; eCALC Virtualization; Virtual Microscopy in Collaborative Teaching, Research and Outreach; Intercollegiate Teaching and Research in Genetics and Genomics; Strengthening Graduate Education in Art Conservation; Late Night Weekend Programming Series; Equipment for Rapid Prototyping and Data Fusion Technology; Development of a Patient Experience Academy and Hospitality Healthcare Curricula and Student Program; Start-up Funds for Exoplanet Formation; Equipment for the R/V Joanne Daiber; UD Scholars Program to Promote Student Success and Retention; Enhancement of Library
Estate of Dr. Charles J. Harrington (FR)	\$2,264,846.07	University Wide	Unrestricted Gifts
Anonymous (AA; AF)	\$1,000,000.00	University Wide	Anonymous Scholarship
Anonymous (AA; AF)	\$1,000,000.00	University Wide	Anonymous Scholarship
Longwood Gardens, Inc. (CP)	\$733,000.00	Agriculture and Natural Resources	Longwood Graduate Program
Collegiate Housing Foundation - DE (FP)	\$530,035.96	University Wide	Unrestricted Gifts
Dr. Ruth R. Flexman ('93/EHD) and Dr. Edmund A. Flexman (PP)	\$500,000.00	University Wide	The Ruth and Edmund Flexman Endowment to support the Osher Institute of Lifelong Learning

Whereas these donors;	Have generously given the amount of;	To the benefit of the following school or unit;	Whereas the gift shall be allocated as follows;
Anonymous (CP)	\$500,000.00	University Wide	kNOw Violence - Anonymous Support
Bernard van Leer Foundation (CP)	\$500,000.00	University Wide	kNOw Violence - Bernard van Leer Foundation
The Oak Foundation U.S.A. (CF)	\$500,000.00	University Wide	kNOw Violence - Oak Foundation
Anonymous (AA; FR)	\$456,918.75	Education and Human Development	Lydia C. Dunlap Graduate Tuition Scholarship
Mr. Mark J. Mayr (PP) and Mrs. Sharon R. Mayr (PP)	\$400,000.00	Health Sciences	Rose Louese Mayr '14 Memorial Scholarship
The Andrew W. Mellon Foundation (FP)	\$338,000.00	Arts and Sciences	The Andrew W. Mellon Foundation - Library and Archives Training
Dr. Joan H. Digby ('65/AS) and Mr. John M. Digby (FR)	\$250,000.00	Morris Library	Joan Weiss Digby and John M. Digby Fund; Joan Weiss Digby and John M. Digby Current-Use Fund; University Library for the Special Collections Department
Choptank Foundation (FP)	\$300,000.00	Arts and Sciences	The Andrew W. Mellon Foundation - Winterthur Art Conservation Graduate Student Stipend Support
Stockman Family Foundation Trust (FF)	\$280,000.00	Arts and Sciences	The Andrew W. Mellon Foundation - Winterthur Art Conservation Graduate Student Stipend Support; Department of Art Conservation
Mrs. Barbara A. Flynn ('67/HS) and Mr. John H. Flynn IV (FR)	\$200,000.00	Health Sciences	Barbara A. Kopystecky Flynn Scholarship Bequest; Department of Medical Laboratory Sciences for Lab Equipment; Department of Medical Laboratory Sciences
Anonymous (AA; AF)	\$250,000.00	Morris Library; Arts and Sciences	Dr. Ronald Milton Finch Endowment for the Delmarva Special Collection; Elizabeth Dorothy Carlisle Finch Chair in the Department of History
Permobil, Inc. (CP)	\$216,000.00	Health Sciences	Permobil - Professor Galloway Research
Aramark (CP)	\$180,000.00	Business and Economics	Food Service Laboratory

Whereas these donors;	Have generously given the amount of;	To the benefit of the following school or unit;	Whereas the gift shall be allocated as follows;
3M Company (CP)	\$150,000.00	Engineering	3M Support for Gillespie and Dietzel Research; Industry-University Consortium at the Center for Composite Materials
Mr. William C. Allen ('72/AS) and Mr. W. Cannon Spotswood (FR)	\$135,000.00	Arts and Sciences	Allen & Spotswood CGA 2014 in support of History; Allen & Spotswood CGA 2014 in support of the Winterthur Program in American Material Culture; Allen & Spotswood CGA 2014 in support of the Center for Historic Architecture & Design; Allen & Spotswood CGA 2014 in support of Art History
Dr. William J. Stegeman (FR)	\$120,000.00	Arts and Sciences	Serafin Quartet in Residence
Camille & Henry Dreyfus Foundation (FP)	\$120,000.00	Arts and Sciences	The Camille and Henry Dreyfus Foundation Post Doctoral Program in Environmental Chemistry
SEI Giving Fund (OO)	\$100,000.00	Earth, Ocean and Environment; Arts and Sciences; University Wide	The Patricia and Charles Robertson Fund for the Seashore Mallow Biodiesel Project; John C. Wriston, Jr., Memorial Lectureship; University of Delaware Initiative Fund
Dr. Sherry L. Wenger ('77/AS)	\$101,500.00	Arts and Sciences; University Wide	Dr. Ronald H. Wenger Memorial Scholarship; Golden Pig Fund - Master Player Concert Series; Lori's Hands; Resident Ensemble Players
Mr. R. Peter Mercer ('63/BE) and Mrs. Jane R. Mercer (FR)	\$100,000.00	Health Sciences	First Step Innovation Fund
Welfare Foundation, Inc. (FP)	\$100,000.00	Health Sciences	College of Health Sciences Development on the STAR Campus

OPENING:

Chairman Sparks convened the meeting at 3 p.m. and welcomed all those in attendance. He extended a special welcome to Bill DiMondi and Chai Gadde, two new trustees recently appointed by Governor Markell.

Mr. Sparks requested a moment of silence in remembrance of friends of the University who had recently passed away. He then called on Ms. McDaniel for the attendance report.

On a motion made and seconded, the minutes of the Board's meeting of December 9, 2014 were approved as presented in the Meeting Booklet.

REPORT ON ADMISSIONS AND ENROLLMENT MANAGEMENT:

Chris Lucier, vice president for enrollment management, presented a look at the 4,000-plus students projected to arrive on campus this fall as members of the Class of 2019. He noted that the Class of 2019 is expected to include 1,225 students from the First State and 2939 nonresidents, with the diversity of the entering class consistent with fall 2014.

Mr. Lucier noted a significant increase in the quality of the freshman class based on SAT scores and grade point averages. The average SAT is 14 points higher than last year and 35 points higher than two years ago, with the average GPA up from 3.62 to 3.68. Additionally, enrollment in UD's Honors Program is also over the target, with 632 deposits and a forecast of approximately 620 students against a target of 525 students.

In addition, 400 students have made deposits for UD's award-winning Associate in Arts Program, up from 284 in 2014 and slightly above 2012 and 2013.

Mr. Lucier added that two new programs launched in the 2014-15 academic year to diversify sources of new student enrollment also were successful. The World Scholars Program, where matriculated students will spend their first semester at John Cabot University in Rome and then return to Newark, will enroll 39 students, including 14 from Delaware. The Delaware in DC Program, where students admitted to the spring semester have an opportunity to spend their first semester at American University in Washington, D.C., will enroll 50 students.

While the University's market positioning in terms of admissions is strengthening, Mr. Lucier cautioned against becoming complacent in the overall current enrollment environment. He noted that efforts must continue to provide an exceptional experience in and out of the classroom that leads to opportunities for UD's students to get great jobs or enroll in superb graduate programs.

REPORTS OF THE PRESIDENT AND PROVOST:

In his final address to the trustees, Dr. Harker thanked members of the campus community for their contributions to UD's continued success as a leading academic and research institution. He also lauded UD faculty and staff members and students for their wisdom, experience, hard work and enthusiasm. In thanking members of the UD family -- including alumni and friends -- for their encouragement, Dr. Harker also noted that serving as president of UD has been a privilege and the highlight of his career. Dr. Harker also recalled notable achievements during his tenure, including the creation of the first strategic plan, the Path to Prominence, launched in 2008, the construction of the Interdisciplinary Science and Engineering Laboratory and the acquisition of the 272-acre Science, Technology and Advanced Research (STAR) Campus. In closing, Dr. Harker expressed his appreciation to all who had supported his administration and aided in the accomplishments he had outlined. He concluded by expressing his confidence in UD to meet future challenges. Dr. Harker's presentation was greeted with enthusiastic applause and a standing ovation by those assembled.

For the Provost's Report, Dr. Grasso lauded Dr. Harker for his leadership, vision and support of the Delaware Will Shine strategic plan. He noted that a new strategic plan has been a major objective since he arrived on campus nearly two years ago. Dr. Grasso said that the process was to be open and inclusive, relying on the strengths and character of the University campus resources and the good people of the local and regional community. He described the new strategic plan as being without any prescribed time horizon, saying that the plan epitomizes the aspirations and the values of the UD community. He added that the plan is a framework for how we will build our community and invest in our future, relentlessly pursuing excellence as we tackle the grand challenges and the great debates of our times.

SPECIAL PRESENTATIONS:

Dr. James Jones, Professor of Psychology and Director of the University's Center for the Study of Diversity, discussed scholarship that drives diversity practice. Dr. Jones noted that the most significant diversity challenges for UD are to increase admission and graduation of more diverse groups of students and to prepare all students to participate effectively in a more diverse society.

Sharelle Law, graduate assistant and doctoral candidate in the Department of Human Development and Family Studies, and Alexis Wiggins, undergraduate researcher and senior in the Department of Psychological and Brain Sciences, also shared their experiences working in the Center for the Study of Diversity.

Dr. Charlie Riordan, Deputy Provost for Research and Scholarship, outlined the results of the Delaware Will Shine strategic planning initiative.

He noted that the process included approximately 100 working group members, and numerous meetings with constituent groups on-and-off-campus. An interactive website and blog, concept papers and draft documents, and the inception of the Thought Leadership speaker series, were also part of the comprehensive process.

Dr. Riordan said that furthering UD's reputation as a pre-eminent learner-centered research university calls for a commitment to emphasize learning, scholarship and engagement. Addressing grand challenges includes educating the global citizen, advancing cultural understanding and creative expression, bridging opportunity divides, building a sustainable economy, advancing health and wellness, innovating energy and environmental solutions and ensuring safety and security.

Dr. Riordan also noted that advancing the University will be achieved through five strategic initiatives, which include building a welcoming and collaborative campus community, innovative education design, multidisciplinary research and scholarship, campus safety and wellness, and community engagement.

TRUSTEE COMMITTEE ON ACADEMIC AFFAIRS:

Mr. Borel presented the report on the Committee's meeting of April 15, 2015. Highlights included:

- A report on undergraduate admissions;
- A report on the English Language Institute;
- A report on premedical and health professions programs;
- A review of faculty and professional personnel actions;
- Presentation of three academic program resolutions.

TRUSTEE COMMITTEE ON STUDENT LIFE AND ATHLETICS:

Dr. Allen reported on the Committee's meeting of April 13, 2015.

Highlights included reports in several areas:

- Detailed updates from student life departments;
- An update on facilities, real estate and auxiliary services as they relate to student life;
- Review and approval of rates and fees for 2015-16;
- An update on intercollegiate athletics and recreation services.

TRUSTEE COMMITTEE ON GROUNDS & BUILDINGS:

On behalf of Mr. Burns, Mr. Sherman Townsend reported on the Committee's meeting of April 13, 2015:

- Constructions projects in progress;
- Projects in Planning and Design;
- STAR Campus Master Plan.

TRUSTEE COMMITTEE ON FINANCE:

On behalf of Mr. Cosgrove, Dr. Puglisi reported on the Committee's meeting of April 14, 2015. Highlights included:

- An update on the Fall 2015 enrollment;
- An update on the 2015 bond issuance;
- A review of the upcoming Pinnacle/Genesis merger;
- A report on the recent meeting of the Investment Visiting Committee, and overview of the endowment portfolio's status and performance, as well as a request to approve changes to the manager guidelines in the IP&O;
- A presentation on the endowment rate spending recommendation for FY2016;
- A review of Accounts Receivables Delinquencies, and recommendations on write-offs for uncollectible accounts.

TRUSTEE COMMITTEE ON PUBLIC AFFAIRS AND ADVANCEMENT:

Mr. Cochran reported on the Committee's meeting of April 15, 2015. Highlights included:

- A special presentation by Dean Nancy Targett on initiatives and fundraising activities in the College of Earth, Ocean and Environment;
- A report on local, State and Federal government relations;
- A report on the activities and recent achievements of the Office of Communications and Marketing;
- A report and update on Development and Alumni Relations as well as a review of events sponsored by the Office of Development and Alumni Relations.

TRUSTEE/FACULTY COMMITTEE ON HONORARY DEGREES AND AWARDS:

Mr. Coleman Townsend reported on the Committee's meeting of April 16, 2015. Highlights included:

- Approval of four individuals for the Honorary Degree Class of 2015: Morton J. Collins, Jeffrey D. Sachs, Ruth J. Simmons, Jewel H. Walker; Mr. Townsend noted that David G. DeWalt (previously

approved) will complete the Honorary Degree Class of 2015 and will be the keynote speaker at the Spring Commencement on May 30, 2015.

- The Committee also began the development of the Honorary Degree Class of 2016 with two individuals identified for definite inclusion in the group, and additional individuals identified for consideration.

SOUTHERN DELAWARE ADHOC COMMITTEE:

Mr. Sherman Townsend reported on the Committee's meeting of April 27, 2015. Highlights included:

- A comprehensive report from Mr. Lucier and Dr. Grasso on UD's Commitment to Delawareans and the Associate in Arts program;
- The recent renovations to Lasher Lab and the importance of this facility;
- A discussion of the UD nursing program and outreach in Sussex County, and how changes in the nursing profession in the future could mean changes to how degree programs are structured;
- An overview of activities and capital projects on the Lewes campus, including upcoming renovations at Cannon Lab;
- An overview of the findings of the Simpson-Scarborough Study.

NOMINATING COMMITTEE:

On behalf of Ms. Kelly, Mr. Burton presented the report of the Nominating Committee. The Committee recommended the election of Terence M. Murphy for a six-year term and Nathaniel Rosel for a two-year term as Recent Graduate Trustee. On a motion made and seconded, the Board approved the recommendations as presented.

Additionally, Mr. Burton presented the slate of officers recommended for 2015-16 (those individuals were excused for the presentation of the report and the vote): John R. Cochran, Chair; William B. Chandler III, Vice Chair; Terri L. Kelly, Vice Chair; and Mary Jane Willis, Secretary-Treasurer. Following presentation of the slate, on a motion made and seconded, the Board approved the Officers for 2015-16, as recommended.

EXECUTIVE COMMITTEE:

Mr. Sparks noted that the Committee met on April 29, 2015, had reviewed all the reports of the Standing Committees, and had approved all resolutions as recommended, and as contained in the Consent Agenda.

CONSENT AGENDA:

Mr. Sparks then called for approval of the resolutions presented in the Consent Agenda. On a motion made and seconded, all resolutions were approved unanimously.

Mr. Sparks noted that several additional resolutions were provided for each of the trustees. On a motion made and seconded, the Board approved the resolution recognizing faculty personnel actions.

CHAIRMAN'S REMARKS AND SPECIAL RECOGNITIONS:

Board Chairman A. Gilchrist Sparks III noted at the conclusion of the meeting that, by sheer coincidence, Dr. Harker's term as president and his term as board chair will both end on June 30. As his term as Board Chair comes to a close, Mr. Sparks shared his perspective on several issues, including the challenges that UD will face in meeting the challenges of the electronic age and delivery of content. Mr. Sparks added that he hopes the faculty and next president will be able to work together to address this challenge in a nimble way that positions UD as a leader, not a follower.

Mr. Sparks also noted the increasing public concern with the rising cost of education, and recognized UD's efforts to reduce the percentage of increases in tuition and fees and to contain costs without sacrificing the things that make the University special.

In regards to diversity, Mr. Sparks said that notwithstanding all that has been done, much remains to be done in this critical area if UD is to remain relevant in the years to come.

Mr. Sparks expressed appreciation to his fellow trustees for their support over the years he has served as Chair.

Mr. Sparks then introduced a video tribute to Dr. Harker, after which he invited Dr. and Mrs. Harker to join him at the podium. He then read into the record the two resolutions to honor Dr. Harker: one naming him as President *Emeritus* and Distinguished Professor *Emeritus* of Civil and Environmental Engineering and one naming the ISE Lab in his honor. On a motion made and seconded, the two resolutions were approved as presented.

Mr. Sparks also expressed appreciation to Mrs. Harker "for her willingness over the years to pull herself away from her own career to attend and add luster to countless UD functions." The Board and assembled audience greeted the Harkers with enthusiastic applause and a standing ovation. In closing Mr. Sparks noted that "President Harker has challenged us to look to and understand the future of higher education, and to look well beyond our borders in cultivating our success in meeting that future."

ADJOURNMENT:

With no further business, the meeting was adjourned at approximately
4:45 p.m.

Respectfully submitted:

A handwritten signature in black ink, appearing to read 'Jeffrey W. Garland', written in a cursive style.

Jeffrey W. Garland
Vice President and University Secretary



**BOARD OF TRUSTEES
November 18, 2015**

SPECIAL MEETING

Minutes

The Board of Trustees of the University of Delaware held a Special Meeting on November 18, 2015, beginning at 1 p.m. in the Multi-purpose Rooms of Trabant Student Center.

The purpose of the meeting was to consider and approve the appointment of an individual to serve as President of the University of Delaware in accordance with Section 3.3.2.1 of the Bylaws.

TRUSTEES PRESENT:

John R. Cochran, Chair; Tony Allen; I.G. Burton III; Allison B. Castellanos; Joan F. Coker; Howard E. Cosgrove; William DiMondi; Chai Gadde; Stuart M. Grant; Terri Kelly; Carey McDaniel; Terry Murphy; Claudia Peña Porretti; Donald J. Puglisi; Nathaniel Rosal; Christopher H. Schell; A.Gilchrist Sparks III; P. Coleman Townsend Jr.; Mary Jane Willis

TRUSTEES EXCUSED:

Carol Ammon; James C. Borel; Tom Burns; Mariah Calagione; William B. Chandler III; Michael Geltzeiler; Teri Quinn Gray; Michael Lynch; Jack Markell; Sherman Townsend; Kenneth C. Whitney

RESOLUTION FOR APPROVAL:

The following resolution was approved *unanimously* by the Board of Trustees:

**APPOINTMENT OF DENNIS ASSANIS AS THE NEXT
PRESIDENT OF THE UNIVERSITY OF DELAWARE**

WHEREAS, Section 3.3.2.1 of the Bylaws of the Board of Trustees of the University of Delaware provides that the President of the University is appointed by the Board and serves at the pleasure of the Board; and

WHEREAS, a vacancy in the Office of the President was created when Dr. Patrick T. Harker resigned effective June 30, 2015; and subsequently Dr. Nancy M. Targett was named Acting President; and

WHEREAS, the Presidential Search Committee, under the leadership of Co-Chairs Terri L. Kelly and Donald J. Puglisi, has completed its work and fulfilled its charge to identify and recommend a candidate of choice for the position of President; and

WHEREAS, the Presidential Search Committee has unanimously endorsed the candidacy of Dennis Assanis and recommended Dennis Assanis to the Executive Committee for approval; and

WHEREAS, Dennis Assanis has been unanimously approved by the Executive Committee and recommended to the Board of Trustees for approval;

NOW, THEREFORE, BE IT RESOLVED, BY A MAJORITY OF THE VOTING MEMBERS OF THE BOARD OF TRUSTEES NOW IN OFFICE, that Dennis Assanis is hereby appointed as the next President of the University of Delaware, with the understanding that Dr. Assanis will take office at such time as will subsequently be mutually agreed to by the Chair of the Board and Dr. Assanis, but not later than July 1, 2016;

AND BE IT FURTHER RESOLVED, that the Board expresses its gratitude and appreciation to all the members of the Presidential Search Committee for their diligent work over the last six months and to all members of the University community and citizens of the State of Delaware who participated in the selection process.

OPENING:

Chairman Cochran convened the meeting at 1 p.m. and welcomed all those in attendance. He reviewed the purpose of this special meeting, as provided by the Bylaws.

He requested a moment of silence in remembrance of those who had been killed or injured in the recent terrorist attacks in Beirut and Paris.

Mr. Cochran then called on Mrs. Willis for the attendance report. She reported that 20 trustees were in attendance, a majority of the voting members of the Board and constituted a quorum for the meeting. Those members who are unable to attend had all asked to be excused.

REPORT OF THE PRESIDENTIAL SEARCH COMMITTEE:

Dr. Donald J. Puglisi and Ms. Terri L. Kelly, Co-Chairs of the Presidential Search Committee, presented an abbreviated report of the Committee's

work and asked that the full report be entered into the record of the meeting as well as be provided to the public via UD's Presidential Search webpage.

Ms. Kelly and Dr. Puglisi provided an overview of the full process undertaken by the Committee to identify the individual who would be the next President of the University of Delaware. They noted that the Committee's report had been provided earlier to the Board's Executive Committee with the unanimous recommendation of Dr. Dennis Assanis as UD's next President.

Dr. Puglisi and Ms. Kelly expressed appreciation to the members of the Presidential Search Committee, and those members of the Search Committee in attendance stood to be recognized and were greeted with applause by those assembled. Dr. Puglisi and Ms. Kelly also expressed appreciation to the trustees and all members of the UD community who had taken part in this important endeavor.

REPORT OF THE EXECUTIVE COMMITTEE:

Mr. Cochran reported that the Executive Committee had met earlier to receive the report of the Presidential Search Committee and had unanimously accepted the recommendation of Dr. Dennis Assanis as the next President of the University of Delaware. Mr. Cochran added that the Executive Committee in turn recommends Dr. Dennis Assanis to the full Board of Trustees to serve in this capacity.

APPOINTMENT OF THE NEXT PRESIDENT OF THE UNIVERSITY OF DELAWARE:

Mr. Cochran read into the record the formal resolution appointing Dr. Dennis Assanis as President:

WHEREAS, Section 3.3.2.1 of the Bylaws of the Board of Trustees of the University of Delaware provides that the President of the University is appointed by the Board and serves at the pleasure of the Board; and

WHEREAS, a vacancy in the Office of the President was created when Dr. Patrick T. Harker resigned effective June 30, 2015; and subsequently Dr. Nancy M. Targett was named Acting President; and

WHEREAS, the Presidential Search Committee, under the leadership of Co-Chairs Terri L. Kelly and Donald J. Puglisi, has

completed its work and fulfilled its charge to identify and recommend a candidate of choice for the position of President; and

WHEREAS, *the Presidential Search Committee has unanimously endorsed the candidacy of Dennis Assanis and recommended Dennis Assanis to the Executive Committee for approval; and*

WHEREAS, *Dennis Assanis has been unanimously approved by the Executive Committee and recommended to the Board of Trustees for approval;*

NOW, THEREFORE, BE IT RESOLVED, BY A MAJORITY OF THE VOTING MEMBERS OF THE BOARD OF TRUSTEES NOW IN OFFICE, *that Dennis Assanis is hereby appointed as the next President of the University of Delaware, with the understanding that Dr. Assanis will take office at such time as will subsequently be mutually agreed to by the Chair of the Board and Dr. Assanis, but not later than July 1, 2016;*

AND BE IT FURTHER RESOLVED, *that the Board expresses its gratitude and appreciation to all the members of the Presidential Search Committee for their diligent work over the last six months and to all members of the University community and citizens of the State of Delaware who participated in the selection process.*

On a motion made by Mr. Grant and seconded by Dr. Puglisi, the Board of Trustees voted *unanimously* to approve the resolution to appoint Dr. Dennis Assanis as the next President of the University of Delaware.

Following the vote, Dr. Assanis joined the meeting, and was greeted by enthusiastic applause and a standing ovation of those assembled. Dr. Assanis expressed his appreciation to the Board, the members of the Presidential Search Committee, and to all members of the UD community for this opportunity to serve as President. He introduced his family and stated that they join him in being excited for the future as members of the UD community.

Dr. Nancy Targett presented Dr. Assanis with a special gift to commemorate his appointment as President. Dr. Assanis expressed appreciation to Dr. Targett for her efforts thus far as Acting President and for her continued work until he joins the UD community. Dr. Targett also received enthusiastic applause and a standing ovation from those assembled.

ADJOURNMENT:

Mr. Cochran thanked everyone for their attendance for this historic occasion. He added that several receptions were planned for faculty, staff, and students to welcome Dr. Assanis and his family to the UD community.

With no further business, the meeting was adjourned at approximately 1:30 p.m.

Respectfully submitted:

A handwritten signature in black ink, appearing to read 'Jeffrey W. Garland', with a stylized, flowing script.

Jeffrey W. Garland
Vice President and University Secretary



**TRUSTEE COMMITTEE
on
STUDENT LIFE AND ATHLETICS**

October 13, 2015

Minutes

The Trustee Committee on Student Life and Athletics met on October 13, 2015 beginning at 10 am in the Carpenter Club of the Bob Carpenter Center.

COMMITTEE MEMBERS PARTICIPATING:

Tony Allen, Chairman; Allison Burris Castellanos; Stuart Grant; Carey McDaniel (via phone); Michael Lynch; Chris Schell; Mary Jane Willis (phone); John R. Cochran and Nancy M. Targett

MEMBERS EXCUSED:

Niño Rosal

ADMINISTRATORS AND OTHERS PRESENT:

Sharon Bathon, Assistant Director, Nursing Services/Student Health Services; Charles Beale, Director, Center for Counseling and Student Development; Jen Becnel-Guzzo, Associate General Counsel; Michelle Bennett, Sustainability Manager; Alan Brangman, Vice President, Facilities, Real Estate and Auxiliary Services; Jennifer Daniels, Associate Director, Diversity and Inclusion, Office of Equity and Inclusion; Scott Douglass, EVP and University Treasurer; Nathan Elton, Director, Career Services Center; Jeff Garland, Vice President and University Secretary; Laura Gleason, Senior Business Administrator, Office of the VP for Student Life; Domenico Grasso, Provost; Sue Groff, Director, Institutional Diversity and Title IX, Office of Equity and Inclusion; Jennifer Judy, Associate AD/Student Athlete Development and Senior Women Administrator; Mike Kelly, Associate Director, Special Investigations, Office of Equity and Inclusion; Kathleen Kerr, Executive Director, Residence Life and Housing; Nicole Long, Director, Assessment and Engagement; Heather Maginnis, Director, New Student Orientation;

Deborah A. McCredie, Assistant University Secretary; Tim Morrissey, Director, Student Services for Athletes; Frank Newton, Acting VP and Chief of Staff; Marilyn Prime, Director, Student Centers; José Riera, Dean of Students; Fatima Stone, Sr. Associate Director, Office of Equity and Inclusion; Dawn Thompson, Vice President for Student Life; Eric Ziady, Director, Intercollegiate Athletics and Recreation Services

FACULTY AND STUDENT REPRESENTATIVES PRESENT:

Avron Abraham, Aryana Alborzi, Giuls Lorusso, Joseph Brodie, and Edward Marks

In addition, the following students were invited to participate in the meeting as part of a Student Panel: Joselys Cornelius, Jacki Coveleski, Barnett Harris, Michael Mercurio, Margaret Mary Rilling, Chu Qiao

APPROVED ON MOTION MADE AND SECONDED:

Minutes of the Committee's meeting of April 13, 2015

RESOLUTIONS:

There were no resolutions brought forward for the Committee's consideration.

CALL TO ORDER:

Dr. Allen convened the meeting at 10 a.m. and welcomed all in attendance.

MEETING OVERVIEW:

Ms. Thompson expressed appreciation to the Committee for the opportunity to share important information and updates in the Division of Student Life. She noted that the meeting agenda would include introductions of new staff members within the Division and would include an opportunity to talk with several students who had been invited to be part of a Student Forum.

FALL 2015 OPENING AND FIRST YEAR STUDENTS' 1743 WELCOME DAYS:

Kathleen Kerr and Heather Maginnis provided an overview of the activities for the opening of the Fall 2015 semester and First Year Students' 1743 Welcome Days. They noted that the success of these efforts was due to the creative and collaborative work of numerous departments and the efforts of numerous volunteers. There were 20 New Student Orientation

Sessions conducted in June and July and approximately 94% of the incoming class participated in these opportunities. Following a very smooth Freshman Move In Day and Upper Division Move In, the activities for 1743 Welcome Days were structured to reflect the themes of Connect/Explore/Contribute. Major events were well-attended and included Campus Break Out, We Are Blue Hens, Activities Night, Late Night at the Little Bob, VIP Party at the Barnes & Noble Bookstore, Late Night Breakfast in the new Rodney Dining Hall. The Twilight Induction Ceremony, held on the Green, was also well-attended and serves as a capstone event for new students. A survey of students following the opening events indicated that 94% of those participating were very satisfied or satisfied with their experiences.

INTRODUCTION OF NEW STAFF MEMBERS:

Several new staff members were introduced to the Committee and each provided a brief overview of their areas of responsibility:

Career Services Center:

- Nathan Elton, Director

Office of Equity and Inclusion:

- Jennifer Daniels, Associate Director for Diversity and Inclusion
- Fatimah Stone, Senior Associate Director
- Michael Kelly, Associate Director for Special Investigations

Athletics:

- Jennifer Judy, Associate Athletic Director for Student-Athlete Development and Senior Women Administrator

Facilities, Real Estate and Auxiliary Services:

- Michelle Bennett, Sustainability Manager

STUDENT FORUM DISCUSSION:

Several students were invited to attend the meeting to take part in a Student Forum discussion with the Committee. Following introductions, the students and Committee members enjoyed a robust conversation on a variety of topics, including diversity, recruitment and retention, financial aid, support programs for international students and student suggestions for specific actions that could improve the student experience at UD.

The sense of the Committee was that this Student Forum discussion was very helpful and enlightening and would be a welcome feature for future meetings of the Committee.

DEPARTMENT UPDATES:

Ms. Thompson noted that individual updates from several departments were included in the meeting materials. She encouraged members of the Committee to contact her with any questions about the information provided in the meeting materials.

ADJOURNMENT:

With no further business, the meeting was adjourned at 12 noon for a brief Executive Session.

APPROVED:

A handwritten signature in black ink, appearing to read 'Tony Allen', with a long horizontal stroke extending to the right.

Tony Allen
Chairman



**TRUSTEE COMMITTEE
ON
GROUNDS AND BUILDINGS**

October 13, 2015

Minutes

The Trustee Committee on Grounds and Buildings met on October 13, 2015 beginning at 2 p.m. in the Board Room of Hullihen Hall.

COMMITTEE MEMBERS PARTICIPATING:

Thomas J. Burns, Chair; I.G. Burton III; William J. DiMondi; Chai Gadde; Christopher H. Schell; Sherman L. Townsend; John R. Cochran and Acting President Nancy M. Targett

MEMBERS EXCUSED:

None

FACULTY REPRESENTATIVES:

Dallas Hoover and Chuck Mason

STUDENT REPRESENTATIVES:

Joseph Brodie, Richard Bowers, Sarah Brotzman

ADMINISTRATORS AND OTHERS PRESENT:

Alan Brangman, Vice President, Facilities, Real Estate and Auxiliary Services (FREAS); Kathy Dettloff, Chief Budget Officer; Scott R. Douglass, Executive Vice President and University Treasurer; Laure Ergin, Associate VP and Deputy General Counsel; Jeffrey Garland, Vice President and University Secretary; Domenico Grasso, Provost; Christina Hudson, Director, Planning and Operations, Office of the EVP; Peter Krawchyk, Director, PPD & University Architect/Campus Planner; Deborah A. McCredie, Assistant University Secretary; Frank Newton, Acting VP and Chief of Staff; Greg Oler, VP for Finance and Deputy Treasurer

APPROVED ON A MOTION MADE AND SECONDED:

Minutes of the Committee's meeting on July 23, 2015

RESOLUTIONS:

On a motion made and seconded, the following resolution was approved:

RESOLVED, that the University Administration is authorized to proceed with the Christiana Tower Site Work Improvements and Tunnel Repair, the Colburn Laboratory Water Infiltration Repairs and Roof Replacement, and the Perkins to Public Safety Steam and Condensate Piping Installation.

CALL TO ORDER:

Mr. Burns convened the meeting at 2 p.m. and welcomed all in attendance.

He asked the Committee members to review the Committee Responsibilities for any necessary changes. It was agreed that Responsibility #6 should be updated in accordance with the new Strategic Plan "Delaware Will Shine."

CONSTRUCTION PROJECTS IN PROGRESS:

Mr. Brangman reviewed several projects in progress, including:

- Harker Laboratory, Nanofabrication Equipment Installation;
- Harker Laboratory, "First Year" Clean Room/Nanofabrication Equipment;
- MRI Research Facility;
- STAR Campus infrastructure;
- STAR Campus environmental remediation.

PROJECTS IN PLANNING AND/OR DESIGN:

Mr. Krawchyk reviewed projects currently in planning and/or design, including:

- South Academy Street Residence Hall;
- Ewing Hall Electrical Infrastructure Upgrades;
- Cannon Laboratory Renovation.

PROJECTS REQUIRING ACTION:

Mr. Brangman reviewed several projects, all of which are major deferred maintenance projects, requiring action by the Committee:

- Christiana Tower Site Work Improvements and Tunnel Repair;
- Colburn Laboratory Water Infiltration Repairs and Roof Replacement;
- Perkins to Public Safety Steam and Condensate Piping Installation.

Mr. Brangman noted that funding for these projects has been designated previously and these projects are recommended for approval by the Committee. Following review, on a motion made and seconded, the Committee approved the accompanying resolution authorizing these projects.

PROJECT NOTIFICATION:

Mr. Brangman provided the Committee with notification of an upcoming project for Worrlow to Fischer Greenhouse Steam and Condensate Piping Replacement. He noted that the source of funds for this project has been identified and the project timeline is expected to be April 2016 to July 2016.

CAPITAL PROJECTS FUNDING PLAN:

Mr. Burns noted that the University is concluding a ten-year period of new construction and moving to deferred maintenance and renovations projects. Ms. Hudson reviewed the Capital Projects Funding Plan for FY16 through FY19, noting that the information provided to the Committee had been reorganized by Projects for Approval, Projects Underway, Projects Under Consideration and Other Projects.

STAR CAMPUS:

Mr. Brangman provided an update on activities at the STAR Campus. He reviewed the STAR Campus design review process and the requirement for all press inquiries on any projects on the site to be referred to Mr. Brangman for comment. He noted that this requirement will become part of all the ground lease documents for partners on the site.

The Committee discussed parking and food service needs and opportunities for the site. Dr. Targett encouraged collaborative space for faculty and business partners so that these opportunities could be maximized.

Mr. Brangman also provided an update on the Newark Regional Transportation Center which is planned for the site. DelDOT presented plans to Newark City Council in October, funding is in place and the work on the project is expected to begin in Spring of 2018.

Mr. Krawchuk reported that the request for proposals on the University Campus Framework Plan would be released shortly and discussed the importance of this plan with respect to deferred maintenance and facility renovations. Candidates will be invited to take part in a pre-proposal meeting in November, with a decision expected in December. The project is expected to be implemented in February 2016. Mr. Cochran noted that it will be important to have input from the new President in this effort.

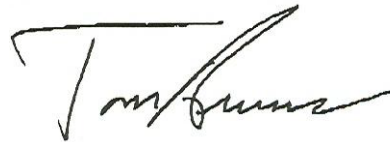
OTHER MATTERS:

There were no additional matters brought forward for the Committee's consideration.

ADJOURNMENT:

With no additional business, the meeting was adjourned at 3:35 p.m.

APPROVED:

A handwritten signature in dark ink, appearing to read "Tom Burns", with a stylized, sweeping flourish at the end.

Tom Burns
Chairman



**TRUSTEE COMMITTEE
on
PUBLIC AFFAIRS & ADVANCEMENT**

October 15, 2015

Minutes

The Trustee Committee on Public Affairs and Advancement met on October 15, 2015 beginning at 2 p.m. in the Board Room of Hullihen Hall.

COMMITTEE MEMBERS PARTICIPATING:

Stuart Grant, Chair; Tony Allen; Mariah Calagione (via phone); Joan Coker; Terri Kelly; Carey McDaniel (via phone); Claudia Peña Porretti; Don Puglisi; John R. Cochran; Acting President Nancy M. Targett

MEMBERS EXCUSED:

Mary Jane Willis

ADMINISTRATORS AND OTHERS PRESENT:

Angela Anderson, Federal Relations; Jen Becnel-Guzzo, Associate General Counsel; Beth Brand, Associate Vice President, University Development; Alan Brangman, VP for Facilities, Real Estate and Auxiliary Services; Meredith Chapman, Director, Digital Communications, OCPA; Rick Deadwyler, Director, Government Relations; April Doughty, Digital Project Manager, OCPA; Jeffrey Garland, Vice President and University Secretary; Domenico Grasso, Provost; Deborah Hayes, Vice President, Communications and Public Affairs; Deborah A. McCredie, Assistant University Secretary; Frank Newton, Acting VP and Chief of Staff; Pat Ogden, Chief of Police, UD Public Safety; Charles Riordan, Deputy Provost, Research and Scholarship; Monica Taylor Lotty, Vice President, University Development

FACULTY REPRESENTATIVES PRESENT:

John Courtright and Jeff Jordan

STUDENT REPRESENTATIVES PRESENT:

Joseph Brodie, Stephanie Luff, Aryana Alborzi

APPROVED ON A MOTION MADE AND SECONDED:

Minutes of the Committee's meeting of April 15, 2015

RESOLUTION FOR APPROVAL:

On a motion made and seconded, the following resolution was approved:

WHEREAS, the following donors have generously given to the University of Delaware; and

(details as contained in the listing provided in the Fall 2015 PA&A Committee meeting booklet and detailed in the listing included at the conclusion of these minutes)

NOW, THEREFORE BE IT RESOLVED, that the Board of Trustees hereby expresses its sincere gratitude for the generosity of these donors.

CALL TO ORDER:

Mr. Grant convened the meeting at 2 p.m. and welcomed all in attendance.

REPORT ON GOVERNMENT RELATIONS:

Mr. Deadwyler provided an update on state and local government relations, including:

- Challenges ahead for the DE General Assembly include operating shortfalls due to unstable and unsustainable revenue streams;
- Increased costs for State-supported efforts in public education, healthcare, and corrections have pushed higher education lower on the list of priorities.

The Government Relations staff continues its focus on the following efforts:

- Legislative Monitoring Program – since its launch in January 2015, over 400 pieces of legislation have been shared with subject matter experts on campus (administration and faculty); the program has helped to raise awareness across the University of legislative matters; the program allows UD to be well-positioned for proactive/early response on legislative matters;

- Efforts also continue for enhanced communications and outreach to members of the DE Legislature with a focus on building new relationships and strengthening existing relationships with policymakers.

Mr. Deadwyler also reviewed:

- priority bills from the 148th General Assembly with impact to UD;
- targeted communication materials which update UD's impact on the State of Delaware;
- enhancements to the Government Relations website;
- efforts to showcase UD impact in individual House and Senate districts;
- efforts to develop the 3rd party voice of alumni, students, trustees and business leaders to help deliver the UD message to legislators;
- continued engagement activities including alumni events and programs and government relations events.

Mr. Deadwyler also discussed the role of government relations in the efforts to increase diversity on campus.

Several suggestions were generated as part of the discussion for ways in which faculty, students, alumni and community leaders can be helpful:

- A faculty liaison to be identified with the help of the Provosts and the Deans;
- Possible opportunities with State Commissions where faculty could share their expertise;
- Strategic efforts with students in public policy or agriculture to help raise awareness of what the topics of interest are in the Delaware legislature;
- Seek ways to engage graduate students due to the time they spend in Delaware and often remain in Delaware after graduation.

Ms. Anderson presented a report on Federal government relations, with the following highlights:

- A review of FY16 appropriations and concerns about spending caps and debt ceiling;
- Federal Relations activities, including campus visits for Congressional staff, a meeting at the Treasury Department on the UD Cyber Initiative; a higher education and diversity meeting President Targett and Senator Coons;
- A review of the Champions of Science breakfast where President Targett was one of three academic leaders to speak to a crowd of 200 guests with 13 Congressional members in attendance;

- Updates on several legislative matters including Campus Safety & Accountability Act, Higher Education Re-Authorization Act and Immigration Reform;
- A review of future upcoming concerns including increased scrutiny to higher education endowments, college costs/drivers, tax incentives and sequestration.

REPORT FROM THE OFFICE OF COMMUNICATIONS AND PUBLIC AFFAIRS:

Ms. Hayes provided an overview of work within the Office of Communications and Public Affairs (OCPA) focused on the University's digital presence. She noted that UD's digital vision is to increase engagement and encourage dialog by providing a distinctive experience with clear pathways to find information on a more integrated multiplatform website that is accessible from smartphones, tablets and desktops. Ms. Hayes noted that the University's website is being revamped, and she shared images of the current view of the website and how the new website pages will appear. With respect to content and distribution, efforts will be focused on aligning the messaging with the institution's goals, ensure data-driven decisions, and meet the target audiences on their preferred platform, e.g. social media or the UD website. Ms. Hayes noted that the new website design is expected to be launched in the first quarter of 2016.

Mr. Grant asked Ms. Hayes to work with Provost Grasso, Mr. Lucier, and Mrs. Taylor Lotty to develop a plan to better promote UD with current resources and provide an estimate of necessary resources going forward. A report was requested for the Spring 2016 meeting on this matter. Provost Grasso noted that Mr. Lucier is currently working with OCPA regarding a new UD branding campaign.

REPORT AND UPDATE ON DEVELOPMENT AND ALUMNI RELATIONS (DAR):

Mrs. Taylor Lotty noted that the meeting materials included updates on the development efforts generally for the University and specifically for the Colleges and other focus areas. She encouraged the trustees to review the materials and to contact her team with any questions.

Mrs. Taylor Lotty discussed how DAR is actively engaged in planning the public phase of the comprehensive campaign, titled *With A Daring Spirit Bold*. She noted that the goal for the campaign is very ambitious but we are presently about 61% toward the goal. The public phase of the campaign will be deferred until a new President has been announced, and she expects that campaign efforts and the activities for the Presidential rollout will be a somewhat combined effort.

Mrs. Taylor Lotty noted that trustee input through direct assistance, suggestions, and recommendations is invited and encouraged as the process continues.

RESOLUTION FOR APPROVAL:

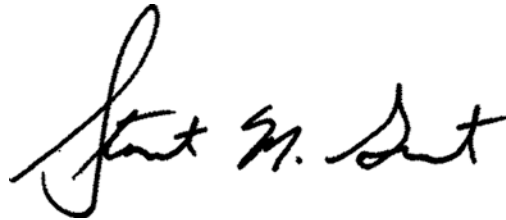
Mr. Grant called the Committee's attention to the resolution included in the Meeting Booklet to recognize the generosity of individual donors.

On a motion made and seconded, the Committee approved the resolution as presented.

ADJOURNMENT:

With no additional business, the meeting was adjourned at approximately 3:20 p.m. for an Executive Session.

APPROVED:

A handwritten signature in black ink, appearing to read "Stuart M. Grant". The signature is fluid and cursive, with the first name "Stuart" being the most prominent part.

Stuart M. Grant
Chairman

RESOLUTIONS

WHEREAS, the following donors have generously given to the University of Delaware; and

Whereas these donors;	Have generously given the amount of;	To the benefit of the following school or unit;	Whereas the gift shall be allocated as follows;
Mrs. Patricia K. Robertson ('72/AS) and Dr. Charles W. Robertson, Jr. (FR)	\$ 3,000,000.00	Earth, Ocean and Environment	Patricia and Charles Robertson Distinguished Professor of Marine Science and Policy
Give Something Back Fndn., Inc. (CP) [Mr. Robert Carr (FR)]	\$ 3,000,000.00	University Wide	Give Something Back Foundation Scholarship
The Whiting-Turner Contracting Co. (CP)	\$ 2,000,000.00	Engineering	Construction Management Program in Engineering
Anonymous (FA)	\$ 2,000,000.00	University Wide	Burton A. Abrams Scholarship
H. Fletcher Brown Trust (OO)	\$ 1,011,559.76	University Wide	H. Fletcher Brown Trust
W. M. Keck Foundation (FP)	\$ 1,000,000.00	Engineering	W. M. Keck Foundation-Photon Ratchet: A New Paradigm for Photon Upconversion - Doty; W. M. Keck Foundation-Photon Ratchet: A New Paradigm for Photon Upconversion - BMEG; W. M. Keck Foundation-Photon Ratchet: A New Paradigm for Photon Upconversion - Zide; W. M. Keck Foundation-Photon Ratchet: A New Paradigm for Photon Upconversion - Kloxin
Mr. Arthur Layton ('69/AS) and Mrs. Anne T. Layton (FR)	\$ 750,000.00	Arts and Sciences; Health Sciences	Robert A. Layton Jr. History Scholarship; Robert A. Layton Jr. Exercise Science Scholarship; Robert A. Layton Jr. History Faculty Support Fund
Estate of Edward C. Brown (FR)	\$ 677,051.35	Agriculture and Natural Resources	Edward C. Brown Graduate Tuition Scholarship
Dr. Erwin M. Saniga (FS) and Mrs. Karen L. Saniga (FR)	\$ 600,000.00	University Wide	Erwin and Karen Saniga Scholarship
Estate of Hazell M. Smith (FR)	\$ 500,000.00	Earth, Ocean and Environment	Hazell M. Smith Marine Science and Policy Fund
IKEA Foundation (CP)	\$ 487,903.50	University Wide	Know Violence: A Global Learning Initiative to Build Better Lives for Boys and Girls
William and Muriel Elliott Fdn. (FP)	\$ 400,000.00	Business and Economics	William and Muriel Elliott Scholarship in Entrepreneurship
Mrs. Beverly J. Mills ('98/AS) and Dr. David L. Mills (RF)	\$ 350,000.00	Engineering	David L. Mills and Beverly J. C. Mills Career Development Chair
Anonymous (AA)	\$ 330,000.00	Morris Library	Anonymous Gift-in-Kind Collection
Mr. Edward Bryan Samuel (FR)	\$ 300,000.00	Engineering	Edward Bryan Samuel Engineering Fund
Estate of W. David Teter (RF)	\$ 250,000.00	Engineering	W. David and W. Corder Teter Civil Engineering Scholarship; W. David and W. Corder Teter Mechanical Engineering Scholarship
Mrs. Sandra S. Magers (FS), Mr. J. Christopher Magers (FR) and Mrs. Dorothy G. Magers (FR)	\$ 245,000.00	Earth, Ocean and Environment	Magers Family Fellowship
U of D Research Foundation (FP)	\$ 225,000.00	University Wide	UDRF Grant
William Penn Foundation (FF)	\$ 223,986.00	Arts and Sciences	Brandywine Christina Healthy Water Fund

RESOLUTIONS

WHEREAS, the following donors have generously given to the University of Delaware; and

Whereas these donors;	Have generously given the amount of;	To the benefit of the following school or unit;	Whereas the gift shall be allocated as follows;
Dr. A. Lucille Meissner ('71/AS)	\$ 200,000.00	Morris Library; Arts and Sciences	University Libraries; Mathematics Teaching Training Program
Ruderman Family Foundation (CP)	\$ 200,000.00	Education and Human Development	Jewish Leadership Institute on Disabilities and Inclusion
ExxonMobil Foundation (CF)	\$ 190,925.00	Engineering; Business and Economics; University Wide; Arts and Sciences; Education and Human Development; Earth, Ocean and Environment; Agriculture and Natural Resources; Health Sciences	Department of Chemical and Biomolecular Engineering; Lerner College of Business and Economics; Dick Humphreys '61 Endowed Scholarship; Thomas B. Willing Chemical Engineering Scholarship; Micklin Family Scholarship Fund; John R. Eagle Scholarship; Schipper First Year Graduate Fellowship; College of Engineering; Jack Gerster Fund; Department of Chemistry; Albert Newton Raub Scholarship; Department of Geological Sciences; Interdisciplinary Science and Engineering Laboratory; University of Delaware Initiative Fund; School of Education; University of Delaware Energy Institute; Department of Chemistry and
Mr. William F. D'Alonzo (FR) and Mrs. Sarah C. D'Alonzo (FR)	\$ 150,000.00	Agriculture and Natural Resources	Turners Creek and Bombay Hook Farms Graduate Fellowship
Dr. Janice A. Seitz (XF)	\$ 150,000.00	Agriculture and Natural Resources	Dr. Janice A. Seitz Cooperative Extension Seed Fund
Estates of Paul F. Berry, Jr. ('51/EG) and Maryemma B. Berry (FR)	\$ 500,000.00	University Wide	Paul and Maryemma Berry Endowed Scholarship Fund
Dr. Amelia Augustus ('59/AS)	\$ 134,000.00	Arts and Sciences	Dr. Amelia Augustus Fund for the Department of Philosophy
Mr. W. Jay Meany ('81/ANR) and Mrs. Kathleen G. Meany (PP)	\$ 100,000.00	Agriculture and Natural Resources	Dr. U. Carl Toensmeyer Scholarship
The Robert Wood Johnson Foundation (FP)	\$ 100,000.00	University Wide	Know Violence: A Global Learning Initiative to Build Better Lives for Boys and Girls
Estates of Hudson E. Gruwell (TP) and Jean D. Gruwell (PP)	\$ 200,000.00	Agriculture and Natural Resources	Hudson and Jean Gruwell Scholarship Fund
Ms. Karen A. Fletcher ('81/EG)	\$ 100,000.00	Engineering	Thomas H. Chilton Centennial Fund
The Annie E. Casey Foundation, Inc. (FP)	\$ 100,000.00	Arts and Sciences	Annie E. Casey Foundation - Kids Count 2015

NOW, THEREFORE BE IT RESOLVED, that the Board of Trustees hereby expresses its sincere gratitude for the generosity of these donors.



**TRUSTEE/FACULTY COMMITTEE
on
HONORARY DEGREES and AWARDS**

October 14, 2015

Minutes

A meeting of the Trustee/Faculty Committee on Honorary Degrees and Awards of the Board of Trustees was held on October 14, 2015, beginning at 10 a.m. in the Board Room of Hulliher Hall.

MEMBERS PRESENT:

P. Coleman Townsend Jr., Chair; Carol Ammon; P. Gabrielle Foreman;
Matthew Kinservik; John R. Cochran; Acting President Nancy M. Targett

MEMBERS EXCUSED:

Michael Geltzeiler; Dawn Elliott

ADMINISTRATORS AND OTHERS PRESENT:

Jeffrey Garland, Vice President and University Secretary; Domenico Grasso, Provost; Deborah McCredie, Assistant University Secretary; Monica Taylor Lotty, Vice President for University Development

APPROVED ON A MOTION MADE AND SECONDED:

Minutes of the Committee's meeting of April 16, 2015

RESOLUTIONS:

There were no resolutions brought forward for the Committee's approval.

CALL TO ORDER:

Mr. Townsend convened the meeting at 10 a.m. and welcomed all in attendance.

REVIEW AND DISCUSSION OF CANDIDATES FOR HONORARY DEGREES:

The Committee reviewed the individuals who had been suggested as members of the Honorary Degree Class of 2016. Responses are pending as to the availability of those individuals to be present for the Commencement ceremony in 2016.

The Committee identified two additional individuals as members of the Honorary Degree Class of 2016. Mr. Garland will contact these individuals to assess their availability.

The roster for the Honorary Degree Class of 2016 will be brought forward for approval at the Committee's Spring 2016 meeting.

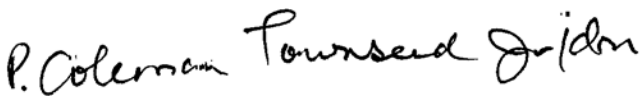
STRATEGIC DISCUSSION OF CANDIDATES FOR FUTURE RECOGNITION:

The Committee began development of Honorary Degree Class of 2017 with three individuals identified for inclusion in the group, and additional individuals identified for consideration. Efforts to complete the roster for the 2017 Class will continue at the Committee's Spring 2016 meeting.

ADJOURNMENT:

With no additional business, the meeting was adjourned at 11:30 a.m.

APPROVED:

A handwritten signature in black ink, reading "P. Coleman Townsend Jr." in a cursive script.

P. Coleman Townsend Jr.
Chairman



**TRUSTEE COMMITTEE
ON
ACADEMIC AFFAIRS**

October 16, 2015

Minutes

The Trustee Committee on Academic Affairs met on October 16, 2015 beginning at 10 a.m. in the Board Room of Hulliher Hall.

COMMITTEE MEMBERS PARTICIPATING:

James C. Borel; Mariah D. Calagione; William B. Chandler III (via phone); Stuart M. Grant; Teri Quinn Gray; Claudia Peña Porretti; John R. Cochran; Acting President Nancy M. Targett

MEMBERS EXCUSED:

Joan Coker; Terri Kelly; P. Coleman Townsend Jr.

ADMINISTRATORS AND OTHERS PRESENT:

Peggy Bottorff, Associate Provost and Chief of Staff, Provost's Office; Alan Brangman, VP for Facilities, Real Estate and Auxiliary Services; Laure Ergin, Associate VP and Deputy General Counsel; Jeffrey Garland, Vice President and University Secretary; Domenico Grasso, Provost; Chris Lucier, Vice President for Enrollment Management; Deborah A. McCredie, Assistant University Secretary; Frank Newton, Acting VP and Chief of Staff; Lynn Okagaki, Interim Deputy Provost; Charlie Riordan, Vice Provost for Scholarship and Research; Doug Zander, Director of Admissions

FACULTY REPRESENTATIVES PRESENT:

Steve Hastings and Fred Hofstetter

STUDENT REPRESENTATIVES PRESENT:

Jane Wessel, Joseph Brodie, Rebecca Jaeger and Tim D'Agostino

APPROVED ON A MOTION MADE AND SECONDED:

Minutes of the Committee's meeting of April 15, 2015

RESOLUTION FOR APPROVAL:

On a motion made and seconded, the following resolution was approved:

RESOLVED, to recognize the personnel actions (new tenurable appointments, emeritus appointments, and appointments to named professorships) presented in the October 16, 2015, meeting booklet of the Trustee Committee on Academic Affairs.

CALL TO ORDER:

Mr. Borel convened the meeting at 10 a.m. and welcomed all in attendance.

REMARKS AND UPDATES:

Dr. Targett shared that she and Dr. Newton have been meeting with many students and members of the faculty. She has received very positive feedback and plans to maintain a very visible presence on campus.

Provost Grasso shared several updates:

- Interim Appointments for the current academic year: Dr. Lynn Okagaki is serving as Interim Deputy Provost and Dr. Ann Ardis is serving as Interim Vice Provost for Graduate and Professional Education and searches for these two positions are currently underway;
- A search is being conducted for a new Librarian following the recent retirement of Susan Brynteson;
- Dr. Carol Henderson is working on the “Diversity Blueprint” and a full update will be provided to the Committee at its Spring 2016 meeting;
- Negotiations will soon begin for the new faculty contract;
- A new budget model will be launched this year for the academic components of the University;
- Promotion and tenure decisions are moving forward with new standards incorporated;
- Four new on-line program are being launched in the spring with Wiley, our on-line program partner;
- Additional programs are being added for admissions options including an entrepreneurship affinity program, a first-year program in Madrid and a cyber security affinity program;
- The Ambassador for Japan will be visiting the campus in the next week to explore economic development opportunities.

REVISION OF ADMISSION STANDARDS:

Mr. Lucier introduced Dr. Zander for a report on the proposed revision of admission standards.

Under shared governance at the University of Delaware, the undergraduate admission guidelines are established by the Faculty Senate and utilized by the Admissions Office, an office under the Provost, to make admission decisions. From time to time, an ad hoc committee is established to review existing guidelines and to make recommendations for changes, if needed.

In December 2014, Provost Grasso established an Undergraduate Admission Guidelines Committee (AGC) with the charge “to review and assess our current undergraduate admission (first year and transfer) guidelines and present recommended revisions to the guidelines to the Undergraduate Studies Committee of the Faculty Senate”.

Dr. Zander provided an overview of the AGC’s work:

- From December 2014 through June 2015, the AGC met regularly to understand the current practices of the Office of Undergraduate Admissions as well as comparable institutions; to gather and analyze pertinent data to evaluate current practices; and, based on what was learned, to formulate recommendations to modify undergraduate admission guidelines.
- Chief among the AGC’s consideration is maintaining academic excellence while serving students; conditions that currently shape the admissions landscape include the changing demographics of the population; the interest in achieving a more diverse incoming class; special attention to applicants from Delaware; and, enhancing social responsibility among first year students.
- As part of its work, the AGC considered the role of standardized tests, the SAT and ACT, in the admissions process. There is extensive evidence to suggest that the tests can act as a potential barrier to access for certain populations of students, particularly low-income, first-generation and students of color. Since these are populations UD is particularly interested in serving, especially those from the state of Delaware, this was perceived to be an important area of focus.
- An analysis of UD’s own data revealed that SAT scores are not uniquely useful as a predictor of success for Delaware residents enrolled at the Newark campus. Equally predictive, and, in some cases, more predictive, is the high school grade point average. Combining high school GPA with SAT does not result in a stronger predictor at UD. More than 800 Universities and four-year colleges have now switched to an SAT/ACT-optional application process. Evidence shows that making the admission process SAT-optional did not lower the first year GPA or the four-year graduation rate. In fact, in most cases the SAT profile increased at the institutions that chose an SAT optional path.

After reviewing the literature, hearing from a variety of subject matter experts, and empirically analyzing variables that might predict student success at UD, the AGC drafted a series of preliminary recommendations:

1. Operate a four-year pilot program for Delaware residents for which the submission of SAT or ACT scores is optional. Gather data on the pilot group, such as performance in the major, retention rates, and general academic performance. Upon review of data, the AGC may recommend (as early as at the two-year point) expanding the program to all incoming freshmen applications, in-state and out-of-state.
2. Engage with faculty and each College across UD to determine if and how alternative predictive measures might improve our admission process.
3. Maintain a standing committee on undergraduate admissions to follow the data over the next two to four years and make recommendations as/when needed. Rotate leadership and membership, without jeopardizing continuity, to get more faculty involved in the process.
4. Continue internal and external discussions on the use of non-cognitive variables in the evaluation process.
5. Ensure that there exists a strong support system for the incoming students, especially for students from underrepresented groups.

Dr. Zander noted that no action on this matter is required by the Trustee Committee at this time. The recommendations of the AGC will be forwarded to the Undergraduate Studies Committee of the Faculty Senate later this fall, and the Undergraduate Studies Committee will determine what recommendations will go forward to the full Faculty Senate.

IMPLEMENTATION OF “DELAWARE WILL SHINE:”

Dr. Riordan provided a report on the implementation of UD’s new strategic plan, Delaware Will Shine (DWS). Highlights included:

- An Implementation Committee, which reports to the Provost and is co-chaired by Dr. Lynn Okagaki and Dr. Charlie Riordan, will provide guidance and oversight to five Action Teams.
- Each Action Team is aligned with one of the Strategic Initiatives and responsible for implementation and assessment of their Priority Recommendations as delineated in DWS. The Action Teams will be fully staffed and operational by mid-October.
- The Implementation Committee will establish a timeline for action, provide units across campus with guidance to frame their work in

alignment with the Strategic Plan and develop an accountability process for meeting goals.

- Each Action Team will “map” each of the seven Grand Challenges to the specific action items in their Strategic Initiatives. To achieve this goal, the Action Team will ensure its Priority Recommendations position UD’s graduate and multidisciplinary academic structure, including resources and policies, to best provide solutions to society’s most pressing sustainable energy and environmental challenges. Similarly, this Action Team will map its work to the other six Grand Challenges.
- The Action Teams will continually review and assess progress using the metrics and benchmarks outlined in DWS and by establishing new metrics as appropriate.

Dr. Riordan noted that a key aspect of DWS is to effectively communicate UD’s institutional values and priorities with a wide range of stakeholder groups. Work is underway in collaboration with Communications and Public Affairs to develop a communication strategy for the implementation phase. Acting President Targett and Provost Grasso will be hosting multiple town halls and other forums on campus this semester to communicate the UD’s recent progress and priorities for the coming academic year.

REVISION OF THE ACADEMIC PROGRAM REVIEW:

Dr. Okagaki provided an overview of the Academic Program Review (APR), the process through which academic departments and programs assess the quality of their teaching, research, and engagement activities; evaluate the effectiveness of their use of resources; and determine their progress toward meeting the unit’s goals, as well as those of the University of Delaware.

Revisions to the APR process have been developed to ensure that each department is aligning priorities with the DWS strategic plan. The APR process includes both self-study and external review, and provides units with the opportunity to assess their strengths, challenges, and opportunities.

To improve APRs, the proposed process will now include:

- a standard package of data prepared by the Office of Institutional Research and Effectiveness (information on undergraduate and graduate students including average high school GPA, undergraduate retention, graduation rates, degrees granted);
- In addition, data from Academic Analytics, an organization that provides business intelligence data for research universities, will be used to assess faculty productivity (e.g., faculty publications,

grants, awards). Academic Analytics data will also be used to compare the productivity of the department to comparable units in the public institutions of the Association of American Universities (AAU);

- The dean of the college and the deputy provost for academic affairs will determine the composition of the external review team; external reviewers will include leaders in their discipline to be identified and whenever possible, faculty from AAU institutions should be included;
- Faculty will be required to articulate plans to improve their department without new resources, as the goal is to encourage units to be more strategic in their activities, to eliminate programs that have low impact are no longer high priorities, and to become more cost effective.

REVIEW OF FACULTY AND PROFESSIONAL PERSONNEL

ACTIONS:

The Committee reviewed the personnel actions outlined in the meeting booklet, including new tenurable appointments, emeritus appointments, and appointments to named professorships.

Dr. Hastings noted one correction to the list, which will be recorded as appropriate. On a motion made and seconded, the Committee approved a resolution to recognize those actions as outlined.

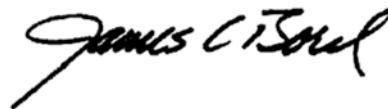
ACADEMIC PROGRAM RESOLUTIONS:

There were no academic program resolutions brought forward for the Committee's approval.

ADJOURNMENT:

With no additional business, the meeting was adjourned at 11:40 a.m. for a brief Executive Session.

APPROVED:



James C. Borel
Chair



**TRUSTEE COMMITTEE
ON
FINANCE**

October 16, 2015

Minutes

The Trustee Committee on Finance met at 2 p.m. on October 16, 2015 in the Board Room of Hullahen Hall.

COMMITTEE MEMBERS PARTICIPATING:

Donald J. Puglisi, Chair; Carol Ammon; Thomas J. Burns (via phone); Howard E. Cosgrove (via phone); Michael Geltzeiler (via phone); Terry Murphy; A. Gilchrist Sparks III; Sherman L. Townsend; John R. Cochran; Acting President Nancy M. Targett

MEMBERS EXCUSED:

Kenneth C. Whitney

ADMINISTRATORS AND OTHERS PRESENT:

Alan Brangman, VP for Facilities, Real Estate and Auxiliary Services; Amy Nelson-Connell, Controller; Kathy Dettloff, Chief Budget Officer; Scott R. Douglass, Executive Vice President and University Treasurer; Jeffrey Garland, Vice President and University Secretary; Domenico Grasso, Provost; Chris Hudson, Director, Planning and Operations, Office of the EVP; Chris Lucier, Vice President for Enrollment Management; Augie Maurelli, Assistant VP, Analysis and Operations, Office of the VP for Finance; Deborah A. McCredie, Assistant University Secretary; Amanda Minner, Budget Analyst II, Office of the VP for Finance; Greg Oler, Vice President for Finance and Deputy Treasurer; Alvin B. Roberson, III, Office of University Finance; Gary Stokes, Director, Risk Management; Keith Walter, Chief Investment Officer; Evelyn Zerenner, Assistant Vice President for Finance

FACULTY REPRESENTATIVES:

Prasad Dhurjati and Martha Buell

STUDENT REPRESENTATIVES:

Joseph Brodie, Tianhang Gao, Tim D'Agostino, Lalu John

APPROVED ON A MOTION MADE AND SECONDED:
Minutes of Committee's meeting of April 14, 2015

RESOLUTIONS:

On motions made and seconded, the following resolutions were approved:

OFFICERS AUTHORIZED TO OPEN AND CLOSE BANK BROKERAGE,
CUSTODY, TRUST OR OTHER ACCOUNTS

RESOLVED, by the Trustee Committee on Finance as follows:

RESOLVED, that any two of the following: President of the University, Executive Vice President and University Treasurer, Vice President for Finance **and Deputy Treasurer**, Vice President and University Secretary, Assistant Vice President for Finance, **University Finance**, ~~Assistant Vice President for Treasury Services~~, **Assistant Vice President, Analysis and Operations** and Chief Investment Officer are authorized on behalf of the University of Delaware to open and close bank, brokerage, custody, trust, safekeeping, or other accounts on behalf of the University of Delaware, subject to the bylaws of the University of Delaware and resolutions of the Board of Trustees, and to enter into agreements governing the administration of such accounts upon such terms and conditions as such officers shall deem to be requisite and proper, said agreement to provide, among other things, the manner in which such securities and/or property so deposited and the income there from may be held, withdrawn and/or disposed of, and shall designate the employees of the University who shall give directions with respect to such securities, property and/or income and any other matters or things reasonably pertinent to the deposit of such securities and/or property.

Any two of the above named officers of the University, subject to the bylaws of the University of Delaware, the resolutions of the Board of Trustees and the laws of the State of Delaware, hereby are authorized on behalf of the University to do the following:

1. To establish checking accounts with international banks, such accounts to contain only sufficient funds to meet program needs and to designate individual employees single signature authority on such accounts where appropriate and with adequate controls.
2. To establish petty cash accounts in banks, such accounts to contain only sufficient funds to meet program needs and to designate individual officers or employees signature authority on such accounts where appropriate and with adequate controls..

3. To open escrow accounts, pledge collateral, procure letters of credit or other surety instruments.
4. To issue instructions, written or oral, for deposits, withdrawals, or transfer of funds or securities to or from University accounts by electronic means, including, but not limited to, wire transfers, EFT, and lockboxes, or to designate to other individual officers and employees, with adequate controls, the power to take such actions whenever appropriate.
5. To open accounts in any publicly traded mutual fund in the name of the University of Delaware, for the purpose of accepting and holding gifts.
6. To instruct or permit any bank or brokerage firm holding any property of the University of Delaware to register said property in the name of such bank or firm's nominee.
7. To instruct or permit any bank or brokerage firm holding any property of the University of Delaware to deposit or arrange for the deposit of such property at Depository Trust Company or any other securities depository or clearing corporation, and to hold such property on behalf of the University of Delaware at any correspondent branch of said bank or firm. Such property may be registered in the depository, bank or firm's nominee name.

BE IT FURTHER RESOLVED, all and any resolutions previously adopted which are in conflict with this resolution be, and hereby are, revoked or amended to resolve such conflict.

**OFFICERS AUTHORIZED TO OPEN INVESTMENT ACCOUNTS AND
EXECUTE SECURITIES AND CERTAIN DERIVATIVE TRANSACTIONS**

RESOLVED, by the Trustee Committee on Finance as follows:

RESOLVED, that any two of the following: President of the University, Executive Vice President and University Treasurer, Vice President for Finance **and Deputy Treasurer**, Vice President and University Secretary, Assistant Vice President for Finance, **University Finance**, ~~Assistant Vice President for Treasury Services~~, **Assistant Vice President, Analysis and Operations** and Chief Investment Officer (subject to the bylaws of the University, the resolutions of the Board of Trustees and the laws of the State of Delaware, and the investment

decisions of the Investment Visiting Committee of the Board of Trustees), hereby are authorized on behalf of the University of Delaware to:

1. Open Accounts. To open accounts in any brokerage or publicly traded mutual fund in the name of the University of Delaware, for the purpose of accepting and holding gifts, or to carry out investment decisions approved by the Board of Trustees Committee on Finance.
2. Security Authority. To purchase, sell, transfer and endorse for sale or transfer any and all securities of the corporation, and to delegate to other individual officers and employees the power to take such actions as deemed appropriate and with adequate controls.
3. Investment Authority. To execute the policies of the Board of Trustees, the Board's Committee on Finance, and the Board's Investment Visiting Committee:
 - a. By investing the University's monies, including the endowment, in hedge funds,
 - b. By entering into interest rate exchange agreements, including agreements such as basis swaps, swaptions, and
 - c. By the purchase and sale of other derivative products, all upon such terms and conditions as such officers shall deem requisite, proper and in the best interest of the University.
 - d. Such officers may delegate to other officers and employees the power to take the foregoing actions whenever appropriate.
4. Authority to Take Other Appropriate Action. The President, Executive Vice President and University Treasurer, Vice President for Finance **and Deputy Treasurer**, Vice President and University Secretary, Assistant Vice President for Finance, **University Finance**, ~~Assistant Vice President for Treasury Services~~, **Assistant Vice President, Analysis and Operations** and Chief Investment Officer of the University are hereby authorized to take actions to execute and deliver any agreements, certificates or other documents to accomplish the purposes of this Resolution.
5. Effective Date. This resolution shall be effective upon its adoption.

BE IT FURTHER RESOLVED, all and any resolutions previously adopted which are in conflict with this resolution be, and hereby are, revoked or amended to resolve such conflict.

WHEREAS, it has been determined that the accounts of the three organizations are uncollectible (as outlined in the Committee's Executive Session materials),

NOW, THEREFORE, BE IT RESOLVED, that the write-offs of these accounts in the total of \$106,868 be, and hereby is, approved.

WHEREAS, Wells Fargo is the trustee under the will of Edward C. Davis, and

WHEREAS, the will provides that Trust income shall be paid to the University of Delaware "for scholarships for students in the School of Civil Engineering at the University of Delaware, or for such other purposes as the University shall, in writing, represent to the Trustee at the time of any such payment or payments that it needs for some specific purpose in advancing the efficiency of the School of Civil Engineering are greater than its needs for scholarships in that school."

NOW, THEREFORE, BE IT RESOLVED, that the President of the University be, and hereby is, directed to certify in writing to Wells Fargo that the University needs an estimated amount of \$180,000 for undergraduate scholarships during FY 2017, and that the University's need for the balance of the Trust income for FY 2017 for fellowships for graduate students, for facilities renewal, and for faculty support of named professorships in the Department of Civil Engineering is greater than the University's need for additional undergraduate scholarships in that Department, and further,

BE IT RESOLVED, to request the Trustee to pay the income from the Trust to the University for such support.

WHEREAS, The University has received \$677,051 from the Edward C. Brown Trust,

NOW, THEREFORE, BE IT RESOLVED, that the Edward C. Brown Family Fund be established as a Fund Functioning as Endowment, with the income to be used for scholarships and fellowships for agriculture

students in the College of Agriculture and Natural Resources in memory of the Edward C. Brown Family.

* * * * *

CALL TO ORDER:

Dr. Puglisi convened the meeting at 2 p.m. and welcomed all in attendance.

RESOLUTIONS AMENDING POSITION TITLE IN PRIOR BANKING RESOLUTIONS:

Mr. Oler reviewed the proposed changes to two banking resolutions to reflect changes to titles of senior management authorized to perform banking duties on behalf of the University (with track changes as indicated with **bolding** and strike-through). Following review, on a motion made and seconded, the Committee approved the resolutions as presented.

REPORT OF THE INVESTMENT VISITING COMMITTEE AND STATUS OF OTHER INVESTMENTS:

Mr. Walter provided an update on the endowment portfolio and several aspects of endowment status and performance. He noted that as of 8/31/15, UD's endowment portfolio had achieved a market value of \$1.49 billion. He noted that UD has the sixth largest endowment per student among large universities.

Mr. Walter reported that the endowment's net performance for FY2015 was +4.2%, compared to +5.2% for the custom benchmark. He noted that, given the low interest rate environment and slow economic growth rate environment, returns are expected to continue to be in the +0% to +10% range for FY2016.

Mr. Walter also reviewed the asset allocation of the endowment relative to the custom benchmark, and noted that the fund is currently slightly underweight in its allocation to global equities at 44% with a target of 45%. The University continues to work with Hamilton Lane in identifying new and better performing funds that will help the endowment to achieve the 25% target allocation for private investments. Mr. Walter noted that it will take some time to achieve this target because of the less liquid nature of these investments.

REPORT ON INSURANCE/COVERAGE AND RATES:

Mr. Stokes provided a report on insurance coverage and rates. He noted that the outlook for the US insurance market is generally favorable amid ample capacity and intense competition among insurers. The general softening of property and casualty markets is expected to continue,

barring unforeseen catastrophic losses. The University, however, is somewhat isolated from the insurance markets cycles.

With respect to general liability insurance, Mr. Stokes noted that, with the addition of the STAR campus and the increase in total operating revenues, the University's risk exposure has grown. As a result, the University's limit of excess insurance has increased from \$100 million to \$125 million, at an annual cost of \$37,750.

The University's Trustee and Officers Liability insurance coverage remains with National Union. This year, competitive bids were obtained for this line of insurance. The bid from United Educators was reviewed relative to that provided by the current underwriter regarding price and coverage. Working with the Office of General Counsel, it was determined that the current underwriter provided a more comprehensive program.

The University's primary property insurance is underwritten through the State of Delaware to a limit of \$2 million. The State provides Basic Form property insurance, a named peril policy, including coverage for the following perils:

- Fire
- Lightning
- Explosion
- Windstorm or Hail
- Smoke
- Sprinkler Leakage
- Aircraft or vehicles

The University purchases commercial property insurance through FM Global (FM), a mutual insurance company with an A.M. Best rating of A+ (Superior). FM provides all risk coverage for losses in excess of or not otherwise covered by the State. Mr. Stokes noted that Flood and wind loss exposures at the Lewes campus presented some challenges for the current renewal with FM. The market was tested but no other underwriters were able to offer a competitive bid. Work is ongoing to mitigate these risks. Once these steps are complete, FM will reevaluate its exposure and suggest a plan to continue to provide coverage. Stepped premium increases over multiple years is expected.

The Owner Controlled Insurance Program was successful with insurance costs decreased by approximately \$2.1 million.

The Master Builders Risk Insurance program provides property insurance for select new construction and renovation projects. Currently, the only project insured under this program is the MRI facility. The South Academy

Street Residence Hall project will be added to the policy once construction begins.

FINANCIAL PERFORMANCE OVERVIEW – FY2015:

Ms. Zerenner reported that the fiscal 2015 annual audit of the University's consolidated financial statements was completed on schedule. The audit report contained an unmodified opinion.

The members of the Committee on Finance received a brief overview of fiscal 2015 balance sheet fluctuations. The most significant item was a \$150 million increase in the post-employment benefit liability. This was due to two factors. First, the University implemented updated mortality tables issued by the Society of Actuaries. Additionally, the University recorded an actuarially determined liability for the faculty retirement "2-year" benefit detailed in the Collective Bargaining Agreement. Previously the University had been recording the expense for this benefit on a pay-as-you-go basis.

The Committee members also received a brief overview of operating revenues and operating expenses for fiscal 2015.

ACCOUNTS RECEIVABLE DELINQUENCIES:

Mr. Oler reviewed delinquencies over 90 days past due from tuition, room and board, library and parking fines, noting that all were fairly routine. He reviewed a summary of student accounts receivable write-offs and net bad debt expense since March 1, 2015, noting that the EVP had authorized the write-off of 104 uncollectible accounts aggregating \$246,999 and the President had authorized the write-off of one (1) uncollectible account of \$10,885. Mr. Oler also reviewed past due miscellaneous receivables, noting that since March 1, 2015, the EVP had authorized the write-off of seven (7) uncollectible accounts aggregating \$25,052.

Under Sponsored Program Receivables, Mr. Oler reported that since April 14, 2015, the EVP has authorized the write-off of five (5) uncollectible accounts aggregating \$25,466, and the President has authorized the write-off of one (1) uncollectible account of \$19,649.

Mr. Oler reviewed three (3) uncollectible accounts recommended for write-off, noting that given the age of the related invoices, management does not feel that additional collection efforts would be beneficial:

- \$60,000 from a state agency related to invoices dated March 2010.
- \$21,743 from a state agency related to invoices dated prior to January 2011.
- \$25,125 from a federal agency related to invoices dated prior to February 2009.

Following review, on a motion made and seconded, these accounts were approved for write-off as recommended.

STUDENT LOAN DEFAULT RATES:

The Committee received information on default rates for Perkins Program loans, Nursing Program loans, and Federal Direct Loans. All relatively low compared to peers and national averages.

GIFTS:

The meeting materials included a report on Details of Gifts Received during the period of July 1, 2014 through June 30, 2015. No gifts with undue financial obligations were noted.

DAVIS TRUST RESOLUTION:

The Committee reviewed the recommendation on the Edward C. Davis Trust for FY2017, which provides scholarship and operational support for the Department of Civil Engineering. On a motion made and seconded, the Committee approved the resolution for the FY2017 disbursement, as outlined in the meeting materials.

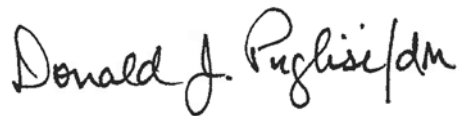
RECOMMENDATIONS ON ENDOWMENTS:

Mr. Oler reported that, between March and August of 2015, the University of Delaware received cumulative gift distributions from the Edward C. Brown Trust in the amount of \$677,051 “for the express purpose of providing scholarships and fellowships to University of Delaware agriculture students in memory of the Edward C. Brown Family.” The University of Delaware proposes to create a Fund Functioning as Endowment with the income to be used to support scholarships and fellowships in the College of Agriculture and Natural Resources. Following review, on a motion made and seconded, the Committee approved the accompanying resolution.

ADJOURNMENT:

With no additional business, the meeting was adjourned at 2:50 p.m. for an Executive Session.

APPROVED:

A handwritten signature in black ink that reads "Donald J. Puglisi/dm". The signature is written in a cursive, flowing style.

Donald J. Puglisi
Chair



EXECUTIVE COMMITTEE
November 18, 2015

Minutes

A meeting of the Executive Committee of the Board of Trustees was held on November 18, 2015, beginning at 10 a.m. in the Board Room of Hulliher Hall.

TRUSTEES PRESENT:

John R. Cochran, Chair; Tony Allen; Carol Ammon (via phone); James C. Borel; Howard E. Cosgrove; Stuart Grant; Terri Kelly; Donald J. Puglisi; A. Gilchrist Sparks III; P. Coleman Townsend; Mary Jane Willis; Acting President Nancy M. Targett

TRUSTEES EXCUSED:

Thomas J. Burns; William B. Chandler III; Kenneth C. Whitney

FACULTY REPRESENTATIVES PRESENT:

Robert Opila and Prasad Dhurjati

STUDENT REPRESENTATIVES PRESENT:

Joseph Brodie, Han Kyul Kim, Rebecca Jaeger, Giuls Lorusso

ADMINISTRATORS AND OTHERS PRESENT:

Alan Brangman, Vice President for Facilities, Real Estate and Auxiliary Services; Kathy Dettloff, Chief Budget Officer; Scott R. Douglass, Executive Vice President and University Treasurer; Laure Ergin, Associate VP and Deputy General Counsel; Domenico Grasso, Provost; Chris Hudson, Director, Planning and Operations, Office of the EVP; Matt Kinservik, Vice Provost; Tom LaPenta, Chief Human Resources Officer; Monica Taylor Lotty, Vice President, University Development and Alumni Affairs; Deborah McCredie, Assistant University Secretary; Frank Newton, Acting VP and Chief of Staff; Greg Oler, Vice President for Finance and Deputy Treasurer; Charles Riordan, Vice Provost, Research and Scholarship

APPROVED ON A MOTION MADE AND SECONDED:
Minutes of the Committee's meeting of July 31, 2015

RESOLUTIONS:

The following resolutions were approved on motions made and seconded:

1. **RESOLVED**, that the University Administration is authorized to proceed with the Christiana Tower Site Work Improvements and Tunnel Repair, the Colburn Laboratory Water Infiltration Repairs and Roof Replacement, and the Perkins to Public Safety Steam and Condensate Piping Installation.

2. **WHEREAS**, the following donors have generously given to the University of Delaware; and

(details as contained in the listing provided in the Fall 2015 meeting booklet and detailed in the listing included at the conclusion of these minutes)

NOW, THEREFORE BE IT RESOLVED, that the Board of Trustees hereby expresses its sincere gratitude for the generosity of these donors.

3. **RESOLVED**, to recognize the personnel actions (new tenurable appointments, *emeritus* appointments, and appointments to named professorships) presented in the October 16, 2015 meeting booklet of the Trustee Committee on Academic Affairs.

4. **RESOLVED**, by the Executive Committee as follows:

RESOLVED, that any two of the following: President of the University, Executive Vice President and University Treasurer, Vice President for Finance and **Deputy Treasurer**, Vice President and University Secretary, Assistant Vice President for Finance, **University Finance**, ~~Assistant Vice President for Treasury Services~~, **Assistant Vice President, Analysis and Operations** and Chief Investment Officer are authorized on behalf of the University of Delaware to open and close bank, brokerage, custody, trust, safekeeping, or other accounts on behalf of the University of Delaware, subject to the bylaws of the University of Delaware and resolutions of the Board of Trustees, and to enter into agreements governing the administration of such accounts upon such terms and conditions as such officers shall deem to be requisite and proper, said agreement to provide, among other things, the manner in which such securities and/or

property so deposited and the income there from may be held, withdrawn and/or disposed of, and shall designate the employees of the University who shall give directions with respect to such securities, property and/or income and any other matters or things reasonably pertinent to the deposit of such securities and/or property.

Any two of the above named officers of the University, subject to the bylaws of the University of Delaware, the resolutions of the Board of Trustees and the laws of the State of Delaware, hereby are authorized on behalf of the University to do the following:

1. To establish checking accounts with international banks, such accounts to contain only sufficient funds to meet program needs and to designate individual employees single signature authority on such accounts where appropriate and with adequate controls.
2. To establish petty cash accounts in banks, such accounts to contain only sufficient funds to meet program needs and to designate individual officers or employees signature authority on such accounts where appropriate and with adequate controls..
3. To open escrow accounts, pledge collateral, procure letters of credit or other surety instruments.
4. To issue instructions, written or oral, for deposits, withdrawals, or transfer of funds or securities to or from University accounts by electronic means, including, but not limited to, wire transfers, EFT, and lockboxes, or to designate to other individual officers and employees, with adequate controls, the power to take such actions whenever appropriate.
5. To open accounts in any publicly traded mutual fund in the name of the University of Delaware, for the purpose of accepting and holding gifts.
6. To instruct or permit any bank or brokerage firm holding any property of the University of Delaware to register said property in the name of such bank or firm's nominee.
7. To instruct or permit any bank or brokerage firm holding any property of the University of Delaware to deposit or arrange for the deposit of such property at Depository Trust

Company or any other securities depository or clearing corporation, and to hold such property on behalf of the University of Delaware at any correspondent branch of said bank or firm. Such property may be registered in the depository, bank or firm's nominee name.

BE IT FURTHER RESOLVED, all and any resolutions previously adopted which are in conflict with this resolution be, and hereby are, revoked or amended to resolve such conflict.

5. RESOLVED, by the Executive Committee as follows:

RESOLVED, that any two of the following: President of the University, Executive Vice President and University Treasurer, Vice President for Finance **and Deputy Treasurer**, Vice President and University Secretary, Assistant Vice President for Finance, **University Finance**, ~~Assistant Vice President for Treasury Services~~, **Assistant Vice President, Analysis and Operations** and Chief Investment Officer (subject to the bylaws of the University, the resolutions of the Board of Trustees and the laws of the State of Delaware, and the investment decisions of the Investment Visiting Committee of the Board of Trustees), hereby are authorized on behalf of the University of Delaware to:

1. Open Accounts. To open accounts in any brokerage or publicly traded mutual fund in the name of the University of Delaware, for the purpose of accepting and holding gifts, or to carry out investment decisions approved by the Board of Trustees Committee on Finance.
2. Security Authority. To purchase, sell, transfer and endorse for sale or transfer any and all securities of the corporation, and to delegate to other individual officers and employees the power to take such actions as deemed appropriate and with adequate controls.
3. Investment Authority. To execute the policies of the Board of Trustees, the Board's Committee on Finance, and the Board's Investment Visiting Committee:
 - a. By investing the University's monies, including the endowment, in hedge funds,

- b. By entering into interest rate exchange agreements, including agreements such as basis swaps, swaptions, and
 - c. By the purchase and sale of other derivative products, all upon such terms and conditions as such officers shall deem requisite, proper and in the best interest of the University.
 - d. Such officers may delegate to other officers and employees the power to take the foregoing actions whenever appropriate.
4. Authority to Take Other Appropriate Action. The President, Executive Vice President and University Treasurer, Vice President for Finance **and Deputy Treasurer**, Vice President and University Secretary, Assistant Vice President for Finance, **University Finance**, ~~Assistant Vice President for Treasury Services,~~ **Assistant Vice President, Analysis and Operations** and Chief Investment Officer of the University are hereby authorized to take actions to execute and deliver any agreements, certificates or other documents to accomplish the purposes of this Resolution.
5. Effective Date. This resolution shall be effective upon its adoption.

BE IT FURTHER RESOLVED, all and any resolutions previously adopted which are in conflict with this resolution be, and hereby are, revoked or amended to resolve such conflict.

6. **WHEREAS**, it has been determined that the accounts of the three organizations are uncollectible, (\$60,000 from a state agency related to invoices dated March 2010; \$21,743 from a state agency related to invoices dated prior to January 2011; and \$25,125 from a federal agency related to invoices dated prior to February 2009);

NOW, THEREFORE, BE IT RESOLVED, that the write-offs of these accounts in the total of \$106,868 be, and hereby is, approved.

7. **WHEREAS**, Wells Fargo is the trustee under the will of Edward C. Davis, and

WHEREAS, the will provides that Trust income shall be paid to the University of Delaware "for scholarships for students in the School of Civil Engineering at the University of Delaware, or for such other

purposes as the University shall, in writing, represent to the Trustee at the time of any such payment or payments that it needs for some specific purpose in advancing the efficiency of the School of Civil Engineering are greater than its needs for scholarships in that school."

8. **NOW, THEREFORE, BE IT RESOLVED**, that the President of the University be, and hereby is, directed to certify in writing to Wells Fargo that the University needs an estimated amount of \$180,000 for undergraduate scholarships during FY 2017, and that the University's need for the balance of the Trust income for FY 2017 for fellowships for graduate students, for facilities renewal, and for faculty support of named professorships in the Department of Civil Engineering is greater than the University's need for additional undergraduate scholarships in that Department, and further,

BE IT RESOLVED, to request the Trustee to pay the income from the Trust to the University for such support.

9. **WHEREAS**, The University has received \$677,051 from the Edward C. Brown Trust,

NOW, THEREFORE, BE IT RESOLVED, that the Edward C. Brown Family Fund be established as a Fund Functioning as Endowment, with the income to be used for scholarships and fellowships for agriculture students in the College of Agriculture and Natural Resources in memory of the Edward C. Brown Family.

10. **WHEREAS**, P. Coleman Townsend Jr. has for 18 years served as a member of the University of Delaware Board of Trustees, having been elected to the Board in 1997; and

WHEREAS, Mr. Townsend has provided dedicated leadership and guidance in his role as Chair of the Trustee/Faculty Committee on Honorary Degrees & Awards; and

WHEREAS, during his Trustee service, Mr. Townsend has faithfully served in his capacity as a member of the Trustee Committee on Academic Affairs and the Executive Committee; and

WHEREAS, Mr. Townsend has provided thoughtful counsel and perspective to the deliberations of the Board of Trustees;

NOW, THEREFORE, BE IT RESOLVED, that the Trustee service of P. Coleman Townsend Jr. is hereby acknowledged, with gratitude, by the members of the Board of Trustees of the University of Delaware.

CALL TO ORDER:

Mr. Cochran called the meeting to order at 10 a.m. and welcomed all in attendance.

REPORTS AND RECOMMENDATIONS OF THE STANDING COMMITTEES:

Mr. Cochran noted that the Committees of the Board had reviewed several important matters in their recent meetings, and he asked each Committee Chair to present a brief report to the Executive Committee.

TRUSTEE COMMITTEE ON STUDENT LIFE AND ATHLETICS:

Dr. Allen reported on the Committee's meeting of October 13, 2015.

Highlights included:

- An overview of the Fall 2015 opening events and the First Year Students' 1743 Welcome Days;
- Introduction of new staff members in the Career Services Center, Office of Equity and Inclusion, Athletics, and Sustainability;
- A robust Student Forum discussion with six invited students.

Dr. Allen noted that there were no resolutions brought forward for the Committee's approval.

TRUSTEE COMMITTEE ON GROUNDS & BUILDINGS:

On behalf of Mr. Burns, Dr. Puglisi reviewed the highlights of the Committee's meeting of October 13, 2015:

- Construction projects in progress;
- Projects in planning and design;
- Projects requiring action;
- A notification of an upcoming project for replacement of steam and condensate piping;
- A review of the Capital Projects Funding Plan;
- An update on the STAR Campus and projects related thereto.

Dr. Puglisi reviewed the resolution which required Committee action, and on a motion made and seconded, the resolution was approved as presented.

TRUSTEE/FACULTY COMMITTEE ON HONORARY DEGREES AND AWARDS:

Mr. Townsend reported on the Committee's meeting of October 14, 2015.

Highlights included:

- Review and discussion of candidates for the Honorary Degree Class of 2016;
- Strategic discussion of candidates for the Honorary Degree Class of 2017.

Mr. Townsend noted that there were no resolutions brought forward for the Committee's approval. The slate of nominees for the Honorary Degree Class of 2016 will be brought forward during the Spring 2016 meeting cycle.

AUDIT VISITING COMMITTEE:

Mr. Sparks provided a report of the Committee's meeting on October 14, 2015. Highlights included:

- The fiscal 2015 annual audit of the University's consolidated financial statements was completed on schedule. The audit report contained an unmodified opinion;
- An overview of FY2015 balance sheet fluctuations showed that the most significant item was a \$150 million increase in the post-employment benefit liability, which was noted to be due to two factors: 1) the University implemented updated mortality tables issued by the Society of Actuaries; and 2) the University recorded an actuarially determined liability for the faculty retirement "2-year" benefit detailed in the Collective Bargaining Agreement. It was noted that previously the University had been recording the expense for this benefit on a pay-as-you-go basis.

TRUSTEE COMMITTEE ON PUBLIC AFFAIRS AND ADVANCEMENT:

Mr. Grant reported on the Committee's meeting of October 15, 2015.

Highlights included:

- A report on local, state and federal government relations;
- A report from the Office of Communications and Public Affairs outlining efforts to heighten the University's digital presence;
- A report and update on development and alumni relations, including an update on the status of the planning for the public phase of the comprehensive campaign.

Mr. Grant reviewed the resolution recommended for approval, and on a motion made and seconded, the resolution was approved as presented.

TRUSTEE COMMITTEE ON ACADEMIC AFFAIRS:

Mr. Borel presented the report on the Committee's meeting of October 16, 2015. Highlights included:

- Several updates from Provost Grasso including interim appointments and ongoing searches, an update on the implementation of a new budget model for academic units, and additional admissions options for first-year students;
- A report on proposed revisions to admissions standards and a proposed four-year pilot program for Delaware residents for which the submission of SAT or ACT scores is optional;
- An update on the implementation of the new strategic plan, "Delaware Will Shine;"
- A report on proposed revisions to the University's Academic Program Review process.

Mr. Borel reviewed the resolution for the Committee's approval and on a motion made and seconded, the resolution was approved.

TRUSTEE COMMITTEE ON FINANCE:

Dr. Puglisi presented a report on the Committee's meeting of October 16, 2015. Highlights included:

- The recommendation of two resolutions amending position titles in prior banking resolutions;
- A report on the recent meeting of the Investment Visiting Committee and an update on the University's endowment portfolio;
- A report on the University's insurance coverages and rates;
- An overview of FY2015 financial performance;
- A review of accounts receivables delinquencies and accounts recommended for write-offs;
- A review of the Davis Trust distribution for FY2017;
- A recommendation for the establishment of the Edward C. Brown Trust to provide scholarships and fellowships in the College of Agriculture and Natural Resources.

Dr. Puglisi reviewed the resolutions recommended for approval, and on a motion made and seconded, the resolutions were approved as presented.

OTHER MATTERS:

Mr. Cochran noted that there were no additional matters for the Executive Committee's consideration during the regular session meeting.

FORMULATION OF AGENDA:

The Committee reviewed the draft agenda for the semi-annual meeting of the Board of Trustees on December 8, 2015. Having no changes, the agenda was approved for posting in accordance with the requirement for public notification of the Board meeting.

ADJOURNMENT:

Mr. Cochran noted that Coleman Townsend's term as a trustee would conclude in December 2015. He presented a special resolution to Mr. Townsend in appreciation for and recognition of his 18 years of service as a member of the Board. Mr. Townsend received a round of applause from those assembled.

With no further business, the regular meeting was adjourned at 10:30 a.m. for an Executive Session.

Respectfully submitted:

A handwritten signature in black ink, appearing to read 'Jeffrey W. Garland', written in a cursive style.

Jeffrey W. Garland
Vice President & University Secretary

VII. CONSENT AGENDA

The following resolutions, having originated with, and having been recommended for approval on motions made and seconded by the appropriate standing committees, and subsequently recommended by the Executive Committee for approval by the full Board, or approved by the Executive Committee, are hereby submitted to the Board for approval or ratification.

1. **RESOLVED**, that the University Administration is authorized to proceed with the Christiana Tower Site Work Improvements and Tunnel Repair, the Colburn Laboratory Water Infiltration Repairs and Roof Replacement, and the Perkins to Public Safety Steam and Condensate Piping Installation.

2. **WHEREAS**, the following donors have generously given to the University of Delaware; and

(details as contained in the listing provided in the Fall 2015 meeting booklet and detailed in the listing included at the conclusion of these minutes)

NOW, THEREFORE BE IT RESOLVED, that the Board of Trustees hereby expresses its sincere gratitude for the generosity of these donors.

3. **RESOLVED**, to recognize the personnel actions (new tenurable appointments, *emeritus* appointments, and appointments to named professorships) presented in the October 16, 2015 meeting booklet of the Trustee Committee on Academic Affairs.

4. **RESOLVED**, by the Board of Trustees as follows:

RESOLVED, that any two of the following: President of the University, Executive Vice President and University Treasurer, Vice President for Finance **and Deputy Treasurer**, Vice President and University Secretary, Assistant Vice President for Finance, **University Finance**, ~~Assistant Vice President for Treasury Services~~, **Assistant Vice President, Analysis and Operations** and Chief Investment Officer are authorized on behalf of the University of Delaware to open and close bank, brokerage, custody, trust, safekeeping, or other accounts on behalf of the University of Delaware, subject to the bylaws of the University of Delaware and resolutions of the Board of Trustees, and to enter into agreements governing the administration of such accounts upon such terms and conditions as such officers shall deem to be requisite and proper, said agreement to provide, among other

things, the manner in which such securities and/or property so deposited and the income there from may be held, withdrawn and/or disposed of, and shall designate the employees of the University who shall give directions with respect to such securities, property and/or income and any other matters or things reasonably pertinent to the deposit of such securities and/or property.

Any two of the above named officers of the University, subject to the bylaws of the University of Delaware, the resolutions of the Board of Trustees and the laws of the State of Delaware, hereby are authorized on behalf of the University to do the following:

1. To establish checking accounts with international banks, such accounts to contain only sufficient funds to meet program needs and to designate individual employees single signature authority on such accounts where appropriate and with adequate controls.
2. To establish petty cash accounts in banks, such accounts to contain only sufficient funds to meet program needs and to designate individual officers or employees signature authority on such accounts where appropriate and with adequate controls..
3. To open escrow accounts, pledge collateral, procure letters of credit or other surety instruments.
4. To issue instructions, written or oral, for deposits, withdrawals, or transfer of funds or securities to or from University accounts by electronic means, including, but not limited to, wire transfers, EFT, and lockboxes, or to designate to other individual officers and employees, with adequate controls, the power to take such actions whenever appropriate.
5. To open accounts in any publicly traded mutual fund in the name of the University of Delaware, for the purpose of accepting and holding gifts.
6. To instruct or permit any bank or brokerage firm holding any property of the University of Delaware to register said property in the name of such bank or firm's nominee.
7. To instruct or permit any bank or brokerage firm holding any property of the University of Delaware to deposit or arrange for the deposit of such property at Depository Trust

Company or any other securities depository or clearing corporation, and to hold such property on behalf of the University of Delaware at any correspondent branch of said bank or firm. Such property may be registered in the depository, bank or firm's nominee name.

BE IT FURTHER RESOLVED, all and any resolutions previously adopted which are in conflict with this resolution be, and hereby are, revoked or amended to resolve such conflict.

5. RESOLVED, by the Board of Trustees as follows:

RESOLVED, that any two of the following: President of the University, Executive Vice President and University Treasurer, Vice President for Finance **and Deputy Treasurer**, Vice President and University Secretary, Assistant Vice President ~~for Finance~~, **University Finance**, ~~Assistant Vice President for Treasury Services~~, **Assistant Vice President, Analysis and Operations** and Chief Investment Officer (subject to the bylaws of the University, the resolutions of the Board of Trustees and the laws of the State of Delaware, and the investment decisions of the Investment Visiting Committee of the Board of Trustees), hereby are authorized on behalf of the University of Delaware to:

1. Open Accounts. To open accounts in any brokerage or publicly traded mutual fund in the name of the University of Delaware, for the purpose of accepting and holding gifts, or to carry out investment decisions approved by the Board of Trustees Committee on Finance.
2. Security Authority. To purchase, sell, transfer and endorse for sale or transfer any and all securities of the corporation, and to delegate to other individual officers and employees the power to take such actions as deemed appropriate and with adequate controls.
3. Investment Authority. To execute the policies of the Board of Trustees, the Board's Committee on Finance, and the Board's Investment Visiting Committee:
 - a. By investing the University's monies, including the endowment, in hedge funds,
 - b. By entering into interest rate exchange agreements, including agreements such as basis swaps, swaptions, and

- c. By the purchase and sale of other derivative products, all upon such terms and conditions as such officers shall deem requisite, proper and in the best interest of the University.
 - d. Such officers may delegate to other officers and employees the power to take the foregoing actions whenever appropriate.
4. Authority to Take Other Appropriate Action. The President, Executive Vice President and University Treasurer, Vice President for Finance **and Deputy Treasurer**, Vice President and University Secretary, Assistant Vice President ~~for Finance~~, **University Finance**, ~~Assistant Vice President for Treasury Services~~, **Assistant Vice President, Analysis and Operations** and Chief Investment Officer of the University are hereby authorized to take actions to execute and deliver any agreements, certificates or other documents to accomplish the purposes of this Resolution.
5. Effective Date. This resolution shall be effective upon its adoption.

BE IT FURTHER RESOLVED, all and any resolutions previously adopted which are in conflict with this resolution be, and hereby are, revoked or amended to resolve such conflict.

6. **WHEREAS**, it has been determined that the accounts of the three organizations are uncollectible, (\$60,000 from a state agency related to invoices dated March 2010; \$21,743 from a state agency related to invoices dated prior to January 2011; and \$25,125 from a federal agency related to invoices dated prior to February 2009);

NOW, THEREFORE, BE IT RESOLVED, that the write-offs of these accounts in the total of \$106,868 be, and hereby is, approved.

7. **WHEREAS**, Wells Fargo is the trustee under the will of Edward C. Davis, and

WHEREAS, the will provides that Trust income shall be paid to the University of Delaware "for scholarships for students in the School of Civil Engineering at the University of Delaware, or for such other purposes as the University shall, in writing, represent to the Trustee at the time of any such payment or payments that it needs for some specific purpose in advancing the efficiency of the School of Civil Engineering are greater than its needs for scholarships in that school."

NOW, THEREFORE, BE IT RESOLVED, that the President of the University be, and hereby is, directed to certify in writing to Wells Fargo that the University needs an estimated amount of \$180,000 for undergraduate scholarships during FY 2017, and that the University's need for the balance of the Trust income for FY 2017 for fellowships for graduate students, for facilities renewal, and for faculty support of named professorships in the Department of Civil Engineering is greater than the University's need for additional undergraduate scholarships in that Department, and further,

BE IT RESOLVED, to request the Trustee to pay the income from the Trust to the University for such support.

8. **WHEREAS**, The University has received \$677,051 from the Edward C. Brown Trust,

NOW, THEREFORE, BE IT RESOLVED, that the Edward C. Brown Family Fund be established as a Fund Functioning as Endowment, with the income to be used for scholarships and fellowships for agriculture students in the College of Agriculture and Natural Resources in memory of the Edward C. Brown Family.

9. **WHEREAS**, P. Coleman Townsend Jr. has for 18 years served as a member of the University of Delaware Board of Trustees, having been elected to the Board in 1997; and

WHEREAS, Mr. Townsend has provided dedicated leadership and guidance in his role as Chair of the Trustee/Faculty Committee on Honorary Degrees & Awards; and

WHEREAS, during his Trustee service, Mr. Townsend has faithfully served in his capacity as a member of the Trustee Committee on Academic Affairs and the Executive Committee; and

WHEREAS, Mr. Townsend has provided thoughtful counsel and perspective to the deliberations of the Board of Trustees;

NOW, THEREFORE, BE IT RESOLVED, that the Trustee service of P. Coleman Townsend Jr. is hereby acknowledged, with gratitude, by the members of the Board of Trustees of the University of Delaware.

RESOLUTIONS

WHEREAS, the following donors have generously given to the University of Delaware; and

Whereas these donors;	Have generously given the amount of;	To the benefit of the following school or unit;	Whereas the gift shall be allocated as follows;
Mrs. Patricia K. Robertson ('72/AS) and Dr. Charles W. Robertson, Jr. (FR)	\$ 3,000,000.00	Earth, Ocean and Environment	Patricia and Charles Robertson Distinguished Professor of Marine Science and Policy
Give Something Back Fdn., Inc. (CP) [Mr. Robert Carr (FR)]	\$ 3,000,000.00	University Wide	Give Something Back Foundation Scholarship
The Whiting-Turner Contracting Co. (CP)	\$ 2,000,000.00	Engineering	Construction Management Program in Engineering
Anonymous (FA)	\$ 2,000,000.00	University Wide	Burton A. Abrams Scholarship
H. Fletcher Brown Trust (OO)	\$ 1,011,559.76	University Wide	H. Fletcher Brown Trust
W. M. Keck Foundation (FP)	\$ 1,000,000.00	Engineering	W. M. Keck Foundation-Photon Ratchet: A New Paradigm for Photon Upconversion - Doty; W. M. Keck Foundation-Photon Ratchet: A New Paradigm for Photon Upconversion - BMEG; W. M. Keck Foundation-Photon Ratchet: A New Paradigm for Photon Upconversion - Zide; W. M. Keck Foundation-Photon Ratchet: A New Paradigm for Photon Upconversion - Kloxin
Mr. Arthur Layton ('69/AS) and Mrs. Anne T. Layton (FR)	\$ 750,000.00	Arts and Sciences; Health Sciences	Robert A. Layton Jr. History Scholarship; Robert A. Layton Jr. Exercise Science Scholarship; Robert A. Layton Jr. History Faculty Support Fund
Estate of Edward C. Brown (FR)	\$ 677,051.35	Agriculture and Natural Resources	Edward C. Brown Graduate Tuition Scholarship
Dr. Erwin M. Saniga (FS) and Mrs. Karen L. Saniga (FR)	\$ 600,000.00	University Wide	Erwin and Karen Saniga Scholarship
Estate of Hazell M. Smith (FR)	\$ 500,000.00	Earth, Ocean and Environment	Hazell M. Smith Marine Science and Policy Fund
IKEA Foundation (CP)	\$ 487,903.50	University Wide	Know Violence: A Global Learning Initiative to Build Better Lives for Boys and Girls
William and Muriel Elliott Fdn. (FP)	\$ 400,000.00	Business and Economics	William and Muriel Elliott Scholarship in Entrepreneurship
Mrs. Beverly J. Mills ('98/AS) and Dr. David L. Mills (RF)	\$ 350,000.00	Engineering	David L. Mills and Beverly J. C. Mills Career Development Chair
Anonymous (AA)	\$ 330,000.00	Morris Library	Anonymous Gift-in-Kind Collection
Mr. Edward Bryan Samuel (FR)	\$ 300,000.00	Engineering	Edward Bryan Samuel Engineering Fund
Estate of W. David Teter (RF)	\$ 250,000.00	Engineering	W. David and W. Corder Teter Civil Engineering Scholarship; W. David and W. Corder Teter Mechanical Engineering Scholarship
Mrs. Sandra S. Magers (FS), Mr. J. Christopher Magers (FR) and Mrs. Dorothy G. Magers (FR)	\$ 245,000.00	Earth, Ocean and Environment	Magers Family Fellowship
U of D Research Foundation (FP)	\$ 225,000.00	University Wide	UDRF Grant
William Penn Foundation (FF)	\$ 223,986.00	Arts and Sciences	Brandywine Christina Healthy Water Fund

RESOLUTIONS

WHEREAS, the following donors have generously given to the University of Delaware; and

Whereas these donors;	Have generously given the amount of;	To the benefit of the following school or unit;	Whereas the gift shall be allocated as follows;
Dr. A. Lucille Meissner ('71/AS)	\$ 200,000.00	Morris Library; Arts and Sciences	University Libraries; Mathematics Teaching Training Program
Ruderman Family Foundation (CP)	\$ 200,000.00	Education and Human Development	Jewish Leadership Institute on Disabilities and Inclusion
ExxonMobil Foundation (CF)	\$ 190,925.00	Engineering; Business and Economics; University Wide; Arts and Sciences; Education and Human Development; Earth, Ocean and Environment; Agriculture and Natural Resources; Health Sciences	Department of Chemical and Biomolecular Engineering; Lerner College of Business and Economics; Dick Humphreys '61 Endowed Scholarship; Thomas B. Willing Chemical Engineering Scholarship; Micklin Family Scholarship Fund; John R. Eagle Scholarship; Schipper First Year Graduate Fellowship; College of Engineering; Jack Gerster Fund; Department of Chemistry; Albert Newton Raub Scholarship; Department of Geological Sciences; Interdisciplinary Science and Engineering Laboratory; University of Delaware Initiative Fund; School of Education; University of Delaware Energy Institute; Department of Chemistry and
Mr. William F. D'Alonzo (FR) and Mrs. Sarah C. D'Alonzo (FR)	\$ 150,000.00	Agriculture and Natural Resources	Turners Creek and Bombay Hook Farms Graduate Fellowship
Dr. Janice A. Seitz (XF)	\$ 150,000.00	Agriculture and Natural Resources	Dr. Janice A. Seitz Cooperative Extension Seed Fund
Estates of Paul F. Berry, Jr. ('51/EG) and Maryemma B. Berry (FR)	\$ 500,000.00	University Wide	Paul and Maryemma Berry Endowed Scholarship Fund
Dr. Amelia Augustus ('59/AS)	\$ 134,000.00	Arts and Sciences	Dr. Amelia Augustus Fund for the Department of Philosophy
Mr. W. Jay Meany ('81/ANR) and Mrs. Kathleen G. Meany (PP)	\$ 100,000.00	Agriculture and Natural Resources	Dr. U. Carl Toensmeyer Scholarship
The Robert Wood Johnson Foundation (FP)	\$ 100,000.00	University Wide	Know Violence: A Global Learning Initiative to Build Better Lives for Boys and Girls
Estates of Hudson E. Gruwell (TP) and Jean D. Gruwell (PP)	\$ 200,000.00	Agriculture and Natural Resources	Hudson and Jean Gruwell Scholarship Fund
Ms. Karen A. Fletcher ('81/EG)	\$ 100,000.00	Engineering	Thomas H. Chilton Centennial Fund
The Annie E. Casey Foundation, Inc. (FP)	\$ 100,000.00	Arts and Sciences	Annie E. Casey Foundation - Kids Count 2015

NOW, THEREFORE BE IT RESOLVED, that the Board of Trustees hereby expresses its sincere gratitude for the generosity of these donors.

VIII. AGENDA

Should it be necessary, additional action items will be brought before the Board at the meeting.