Board of Trustees

President Dennis Assanis
December 10, 2019









Together, we are building a new future for the University of Delaware.







Enhancing the Success of Our Students

The value of the UD experience



73% of UD students earn their bachelor's degree within four years, one of the top 10 rates nationwide among residential public universities.

95% of UD graduates are working, pursuing further education or serving in the military within six months of earning their bachelor's degrees.

\$1.2 million — Value of a UD bachelor's degree after 40 years, ranking in the top 50 among public universities nationwide.

(Georgetown University Center on Education and the Workforce)

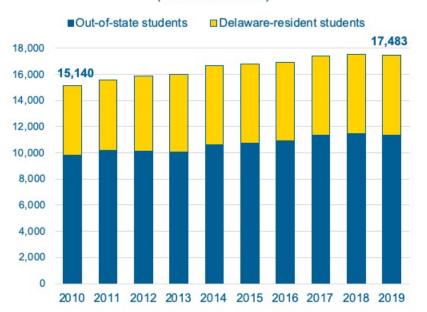




Growth in undergraduate enrollment

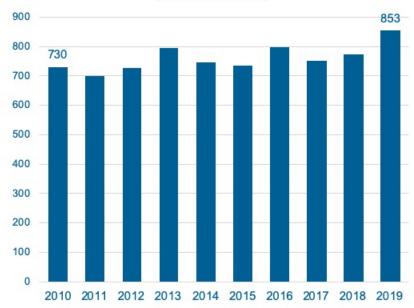
Newark Campus

(Full-time students)



Associate in Arts Program

(Full-time students)





Building the Class of 2024

25,000+ applications, up from ~14,500 at this point last year

- First year of Early Action option
 - Apply by Nov. 1, decision by Jan. 31
 - ➤ 80%-90% will get decision by Christmas

Applications to all colleges are up significantly

- ➤ Lerner +74%
- ➤ CEOE +111%
 ➤ CHS +53%

- ➤ CANR +73% ➤ CEHD +49%
- ➤ UST +83%

➤ CAS — +78%

➤ COE — +81%





Enhancing the student life experience



Whitney Athletic Center & Delaware Stadium

Warner Hall to be Center for Student Health & Wellbeing

- Doubled staff supporting underrepresented students since 2016
- Binge drinking at lowest rate since began tracking it in 1993
- ▶ 617 unique employers recruited on campus at 22 career events last year
- ➤ 42,035 unique opportunities listed by 6,998 employers in Handshake



Keeping students safe, healthy, well

Prevention Excellence Awards

- Campus Prevention Network 1,500+ institutions
- 2018 Impact Award for prevention of alcohol/drug misuse
- 2019 Impact Award for prevention of sexual assault and gender-based violence
- Only 2 other institutions recognized with both awards





Exploring a UD smartphone app

At UD ...

76% of students want an app

Nationally ...

94% believe connecting with faculty, students, event suggestions, deadline alerts would help them feel more connected to their institutions.

93% want & expect a personalized, data driven experience from their institution.







Morris Library offers inviting spaces

Library Commons — Complete!

- ➤ 24/7 gathering space
- > The Nest

Special Collections renovation/expansion

Annex project needed to allow collections to move offsite during renovation/expansion

Graduate student study area
Family study space and seating
Renovation of 4th Floor





Esports program builds excitement

What it is ...

Team-based video-game competition

Essential skills

- Critical & creative thinking
- Leadership, teamwork, communication, planning
- Analytical/quantitative processing
- Connection to majors: Computer Science, Engineering, Sport Mgmt., Communication, more

A growing campus opportunity

> New way to show Blue Hen pride and attract students, especially internationally





Blue Hens excel in class, on the field

Student-athletes' academic success

- > 3.141 GPA in 2018-19 Highest ever
- 3.144 GPA in Spring 2019 Highest ever

Caring for our student-athletes

- Christine Jehu, new director, Sport Psychology
- Continued strong partnership with Student Life for mental health

Success in competition

- Current overall record for fall sports: 58-45-3 (.561)
- Women's Soccer Best CAA finish ever (2nd place); most wins since 1994
- ➤ Field Hockey Won CAA Tournament (6th time since 2013); went to NCAA Tournament; ranked #9 in nation; Head Coach Rolf Van de Kerkhof landed 200th career victory
- Cross Country Top 10 finish at NCAA Regionals; finished 2nd in CAA (best in program history)
- Men's Basketball Currently 9-1, best start in program history



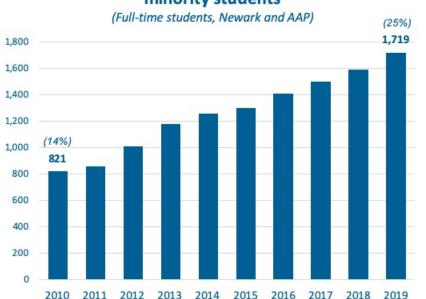
Women's Soccer



Building an Environment of Inclusive Excellence

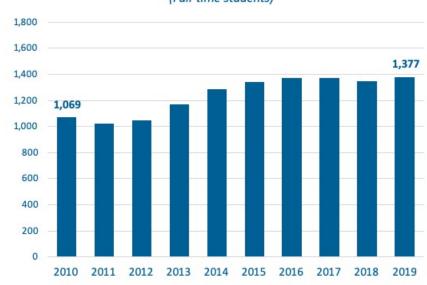
Growth in minority undergraduates

Delaware-resident underrepresented minority students



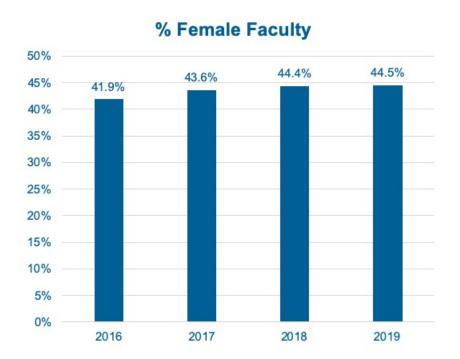
Out-of-state underrepresented minority students

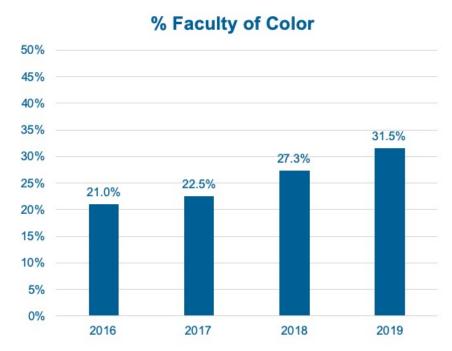
(Full-time students)





Diversifying our faculty ranks











Diversity initiatives build inclusivity

Among students

- Hosting the Conquering College Admissions program with TeenSHARP
- Using a three-year Unidel grant to support the College Readiness Scholars Institute pipeline program
- Collaborating to launch the Blueprint for Graduate Success

Among faculty & staff

- Promoting inclusive literacy through workshops
- Collaborating to develop the Leveraging Equity and Diversity Ally program
- Developing the Faculty Achievement Program

In the community

- Strengthening our work with minority-, women- and veteran-owned businesses
- Supporting the Newark Partnership, dedicated to enhancement of the City of Newark



College Readiness Scholars Institute

Strengthening Interdisciplinary and Global Programs

Elevating the Honors Program



- > Build on the program's rich 43-year history
- Enhance our ability to attract the best students, increasing quality, quantity and diversity
- Heighten our efforts to provide High Impact Practices for our students
- Increase faculty engagement from across campus
- Oversee a variety of university-wide programs for high-achieving students and serve as an incubator for innovative academic models
- > Enhance the prestige of UD



Expanding advanced education

Since 2016, UD has established ...

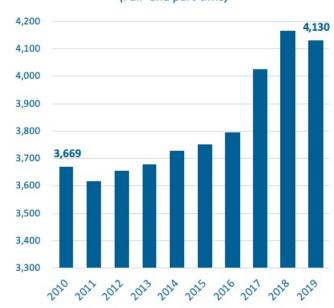
- > 17 new master's programs,
- > 8 new PhD programs,
- > 6 new certificate programs

Professional & Continuing Studies expands lifelong learning

- 21% growth in nonmatriculated students earning UD credits since 2016
- ➤ 12% growth in students in professional development & noncredit programs since 2016

Graduate Enrollment

(Full- and part-time)





FinTech partnership at STAR Campus

What is FinTech?

- Innovative combination of financial services and technology
- Emerging sector in Delaware and worldwide
 - Global investment up nearly 500% in past five years, to \$111.8B in 2018

Partnership with Delaware Technology Park and Discover Bank

- Six-story, 100,000 sq. ft., \$38M facility
- Space for OEIP, SBDC, startups, labs, research centers







FinTech's benefits for entire state

For UD

- Strengthen research and instruction
- Link expertise in financial analytics, cybersecurity, human-machine learning, data analysis and more
- Opportunities for research, internships and jobs

For Delaware

- Trained workforce for fintech sector
- New companies and intellectual property
- ~110 jobs at site, plus attract more companies to state





Growth in international undergrads



International Student Barometer survey

- Overall satisfaction 90%
- ➤ UD's Office for International Students & Scholars —96% satisfaction; ranked 22nd in support services out of 199 institutions globally
- Arrival experience at UD 92% satisfaction
- Support services at UD 92% satisfaction
- 92.6% of international students reported feeling happy or very happy attending UD





Global education initiative

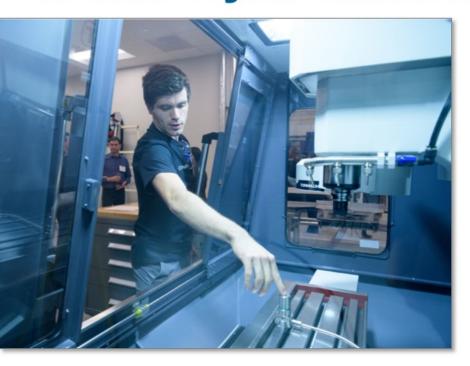
- Renewing our commitment to international education and research
- Participating in American Council on Education's Internationalization Laboratory for 2019-21, with 17 other colleges and universities
 - Goal: Evaluate, shape and expand UD's internationalization strategy to all parts of the world, amplifying our impact as an international university.
 - Beginning now with a self-study to engage faculty, administrators, staff and students





Fostering a Spirit of Innovation and Entrepreneurship

MakerGym 'turns ideas into action'



- ➤ 3-D printers, laser cutters, computercontrolled routers, water-jet cutters, industrial sewing machines, electronics, woodworking shop
- > Fully operational in February
- Part of Maker Network Connection of spaces, people and resources to encourage and support spirit of innovation, entrepreneurship and inclusive excellence



Horn Entrepreneurship

- About 2,000 students (105 different majors) enrolled in entrep. courses last year
- About 250 students are enrolled in entrepreneurship degree programs
- Start-ups supported by Horn got \$7.4M+ in grants, awards and funding in FY19
- Coming: Expansion of EntreX Lab high school program
- Coming: Creation of neoFest

University of Delaware's Horn
Entrepreneurship program is one of
the best in the nation, according to
The Princeton Review and
Entrepreneur magazine. The
magazines' joint ranking placed UD at
#38 in its 2020 list of the top 50
undergraduate schools for
entrepreneurial studies.



Biopharmaceutical Innovation

Ammon Pinizzotto Center

- Substantial completion expected in January 2020
- Four-phase move-in from January through March

Advisory Board

- Met in November
- Members from prominent corporations and trade groups









UD FastPass recognizes innovators



Facilitates delivery of biomolecules to alleviate the burden of human neuromuscular diseases



Matt Hudson, Kinesiology & Applied Physiology

FastPass: An equity-free package providing operational, technical, business development and financial support valued at \$50,000



UD FastPass recognizes innovators

Lignolix

Converts underused biomass waste into high-performance, sustainable chemicals and materials



Elvis Ebikade, Eric Gottlieb, Robert O'Dea, Thomas H. Epps, III

FastPass: An equity-free package providing operational, technical, business development and financial support valued at \$50,000



Investing in our Intellectual and Physical Capital

Building our intellectual capital

Full-time Faculty 1,400 1,354 1,350 1,300 1,250 1.206 1,200 1,150 1,100 2012 2013 2014 2015 2016 2017 2018 2019



New Faculty Orientation, 2019

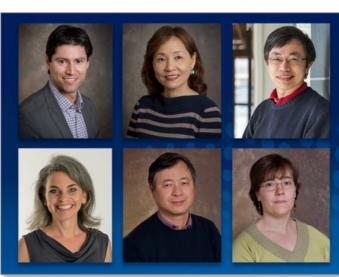


UD's distinguished faculty





More than 225 UD inventors recognized for contributions



Six rank in top 1% cited by peers



Media coverage elevates UD exposure

The Philadelphia Inquirer

For those with Down syndrome, not all clothing is accessible. These researchers want to change that.

by Ellie Rushing, Updated: November 22, 2019







Disaster training exercise at UD

science FRIDAY

Meet The Scientists Reviving the World's Fading Corals



The New Hork Times

For Some Children With Autism, Dance Is a Form of Expression

Researchers are studying how movement helps children with special needs improve social communication and motor skills.



James Griffin, center, dances with Wan-Chun Su, left, and Brooke Tripp, graduate students at the University of Delaware working on a research study on autism and dance. Agroo Davis, University of Delaware



Hard-working staffers make UD run

















Great places enable great work



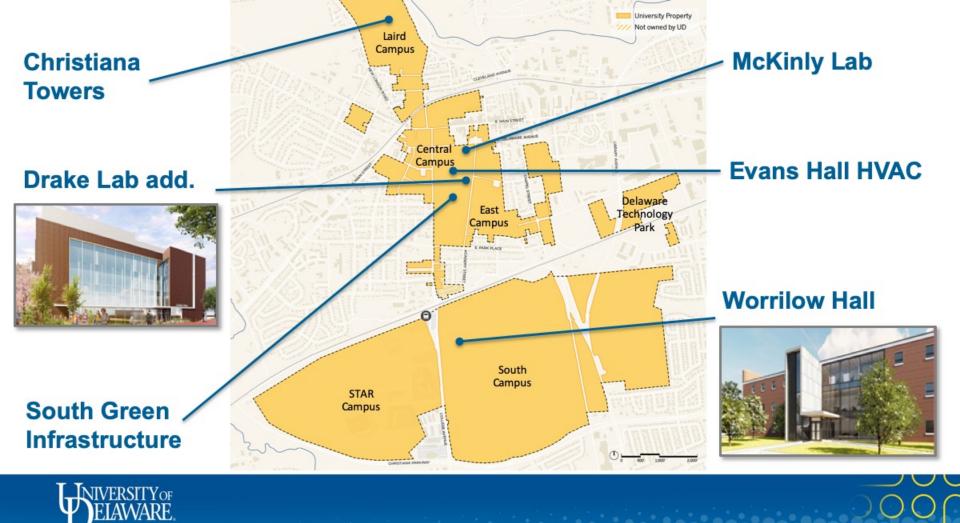












Our commitment to the environment

UD Sustainability Council

- Academic engagement (education/research)
- Campus community engagement
- Off-campus community engagement
- Campus facilities, infrastructure, and operations
- University-wide sustainability-themed public relations and advocacy
- Sustainability-related entrepreneurship





Linking STAR Campus to the region

Newark Regional Transportation Center

- DelDOT: Open by the end of January
- Provide extensive connection to the Northeast Corridor via Amtrak and SEPTA
- Service frequency will increase dramatically
 - several more trains per day
- Give STAR Campus a major transit link
 - > Efficient connections from Newark to Philadelphia, Baltimore, NYC, DC
 - > Help create a dense, urban environment
 - Attract companies, workers and visitors





Music connects UD to community

- Heidi I. Sarver & James P. Ancona Marching Band Excellence Fund
 - Created through gift by alumnus Sam Bisaro DeLuca, now Newark Charter band director
- UD School of Music
 - Building excellence
 - Strengthening recruitment and retention of top students and faculty
 - Raising our profile and reputation
 - Enabling dynamic outreach programs
 - Promoting philanthropy





Securing resources for the future



Campaign Goal: Raise \$750M by 2020 **Raised As of Dec. 6, 2019:** \$746.0M

328

UNDERGRADUATE SCHOLARSHIPS 69

FELLOWSHIPS & GRADUATE FUNDS

36

PROFESSORSHIPS & CHAIR FUNDS

121

PROGRAM & RESEARCH FUNDS

10

CAPITAL PROJECTS



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