



# **BOARD of TRUSTEES**

## **MEETING BOOKLET**

December 12, 2017  
3:00 p.m.  
Multi-purpose Rooms  
Trabant University Center



<b>BOARD OF TRUSTEES</b>
John R. Cochran, Chair
Carol A. Ammon
Dennis N. Assanis, UD President
James C. Borel
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A. Gilchrist Sparks III
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Sherman L. Townsend
Kenneth C. Whitney
Mary Jane Willis, Secretary/Treasurer

<b>TRUSTEES <i>EMERITI</i></b>
Howard E. Cosgrove
Robert A. Fischer Jr.
Robert W. Gore
Sally H. Higgins

**Address of record for members of the University of Delaware Board of Trustees:**

University of Delaware  
 Office of the Vice President and University Secretary  
 126 Hullahen Hall  
 Newark, DE 19716

**BOARD of TRUSTEES**  
**December 12, 2017**  
**3 p.m.**  
**Multi-Purpose Rooms**  
**Trabant Student Center**

**AGENDA**

- I. CALL TO ORDER**
- II. ATTENDANCE REPORT AND REPORT OF THE TREASURER**
- III. APPROVAL OF THE MINUTES:**
  - *Semi-Annual Spring Meeting of May 16, 2017*
  - *Annual Board Retreat of October 5 and 6, 2017*
- IV. REPORTS OF THE PRESIDENT AND THE INTERIM PROVOST**
- V. SPECIAL PRESENTATION: Dr. Matt Doty, Associate Professor, Materials Science**
- VI. REPORTS AND RECOMMENDATIONS OF THE STANDING COMMITTEES**
  - A.** Honorary Degrees & Awards
  - B.** Public Affairs & Advancement
  - C.** Student Life and Athletics
  - D.** Grounds & Buildings
  - E.** Academic Affairs
  - F.** Finance
  - G.** Nominating
  - H.** Executive
- VII. CONSENT AGENDA OF RESOLUTIONS RECOMMENDED FOR APPROVAL BY THE BOARD AT ITS MEETING OF DECEMBER 12, 2017**
  - A.** Approve Medals of Distinction for three recipients;
  - B.** Approve the following projects and authorize the Administration to take such further action as they deem necessary to implement, complete and pay for the projects:
    - Phase II of the Bio-Pharmaceutical Innovation Building project (\$1.4 million);
    - Willard Hall – Sprinkler and Fire Alarm Replacement project (\$1.5 million).
  - C.** Request Trustee under the will of Edward C. Davis to pay income from the Trust for University support
  - D.** Approve a bond resolution to authorize the issuance of and make arrangements for tax-exempt and/or taxable Bonds in one or more series in an aggregate principal amount not to exceed \$106,000,000 for the purpose of construction and equipping of the Bio-Pharmaceutical Innovation Building plus all other costs associated with the issuance of the Bonds for the purpose of providing financing for the Project.

- E.** Recognize gifts to the University
- F.** Recognize faculty personnel actions, including new continuing track appointments, tenured and tenure-track appointments, emeritus appointments and appointments to named professorships

**VIII. SPECIAL RECOGNITIONS**

**IX. ADJOURNMENT**



**BOARD OF TRUSTEES**  
**May 16, 2017**

**Minutes**

A meeting of the Board of Trustees of the University of Delaware was held on May 16, 2017, in the Multi-purpose Rooms of Trabant Student Center. The meeting began at 3 p.m.

**TRUSTEES PRESENT:**

John R. Cochran, Chair; Tony Allen; Dennis N. Assanis; James C. Borel; Tom Burns; I.G. Burton III; Mariah Calagione; Allison B. Castellanos; William B. Chandler III; Joan F. Coker; Howard Cosgrove; Bill DiMondi; Donna Fontana; Chai Gadde; Michael Geltzeiler; Stuart M. Grant; Terry Murphy; Claudia Peña Porretti; Donald J. Puglisi; Rob Rider Jr.; Nathaniel Rosal; Ed Sannini; A.Gilchrist Sparks III; Sherman L. Townsend; Kenneth C. Whitney

**TRUSTEES EXCUSED:**

Carol Ammon; John Carney; Teri Quinn Gray; Terri Kelly; Michael Lynch; David Spartin; Mary Jane Willis

**APPROVED ON A MOTION MADE AND SECONDED:**

The minutes of the Board's Semi-Annual Meeting of December 13, 2016.

**RESOLUTIONS:**

The following resolutions were approved by the Board of Trustees:

1. **RESOLVED**, that the following individuals shall comprise the University of Delaware Honorary Degree Class of 2017, with degrees conferred, *honoris causa*, during the Spring 2017 Commencement ceremony:
  - **Margaret L. Andersen**, Edward F. & Elizabeth Goodman Rosenberg Professor *Emerita*;
  - **The Honorable Jack Markell**, Former Governor of Delaware;
  - **James Wagner**, President *Emeritus* - Emory University, UD Alumnus '75 EG;
  - **Marna Whittington**, Retired CEO - Allianz Global Investors Capital, UD Alumna '68 AS.
2. **RESOLVED**, that the University of Delaware Medal of Distinction shall be bestowed upon the following individuals:

- **Louis A. Hirsh**, Director of Admissions for UD (1984-2012); and
  - **Evelyn D. Hayes**, Trustees' Distinguished Professor *Emerita* (Nursing).
3. **RESOLVED**, that, effective for fall 2017, the University dining plan rates will be increased an average of 2.5 percent.
  4. **RESOLVED**, that, effective for fall 2017, the rate for University traditional residence hall rooms will be increased by an average of 2.0 percent.
  5. **RESOLVED**, that, effective fall 2017, the student Comprehensive fee for fulltime students remain at \$299 per semester and that the \$50 per semester fee for part-time students and the \$50 fee per winter and summer sessions for all students shall remain the same.
  6. **RESOLVED**, that, effective fall 2017, the Student Health Services fee shall remain at \$227 per semester and that the \$88 Summer Session fee and the \$66 Winter Session shall remain the same.
  7. **RESOLVED**, that, effective fall 2017, the University Student Centers fee shall remain at \$119 per semester.
  8. **RESOLVED**, that, effective fall 2017, the graduate recreation fee shall remain at \$50 per semester for full-time graduate students and as an optional \$25 per semester fee for part-time graduate students.
  9. **WHEREAS**, the Committee has reviewed the capital projects materials, presented to the Trustee Committee on Grounds & Buildings at its April 2107 meeting; and

**WHEREAS**, the specific capital projects (herein collectively referred to as the "Projects") and project budget costs as follows:

- Wolf to Harter Hall Underground Steam Piping Replacement - \$2,681,900;
- Rullo Stadium Renovations - \$2,190,000;
- Sharp Lab Fire Alarm and Sprinkle Replacement - \$1,398,000;
- Arsht Hall HVAC Renovation - \$3,887,000;
- Harker Laboratory Clean Room Tool Fit-Out Phase II - \$1,145,000;
- STAR Campus Infrastructure - \$5,795,000.

**NOW, THEREFORE, BE IT RESOLVED**, the Committee recommends to

the Board, (1) the approval of the Projects and (2) the authorization of the Administration to take such further action as they deem necessary to implement, complete and pay for the Projects as listed above.

10. **WHEREAS**, the Newark Regional Train Center is a new train station to be constructed at the northeastern end of STAR campus (“NRTC Project”) at the University of Delaware;

**WHEREAS**, the NRTC Project will be constructed on property currently owned by the State of Delaware (“State”), but the parking for the station will be on land leased by 1743 Holdings to the State;

**WHEREAS**, the State is paying for the bulk of the costs associated with the NRTC Project through grants and other funding; however, the University is to contribute \$3 million towards the overall cost (estimated at \$50 million) on or by August 1, 2018;

**WHEREAS**, as part of the overall project, there are certain pieces of property that will be transferred (at fair market value) between the various parties;

**WHEREAS**, 1743 Holdings will acquire some DeIDOT property along Route 896/South Chapel Street and incorporate it into the Star Campus (although some of this acquired property will then be leased back to the State), DeIDOT will receive an easement from the University in connection with extending certain utility lines and Amtrak, the State, and the University will also exchange small bits of land in connection with relocating train tracks and other lot line adjustments;

**WHEREAS**, all of these properties will be appraised to determine the price to be paid by the acquiring party for a particular parcel and overall the University is acquiring more property than it is selling (a net gain of approximately 2.2 acres), so there will be a net payment by the University for the property it is acquiring;

**NOW, THEREFORE, BE IT RESOLVED**, the Committee recommends to the Board, the approval of the University’s contributions toward the NRTC Project and the authorization of the Administration to take all further action deemed necessary or appropriate to carry out the intent and purpose of this Resolution including the execution any agreements as the Administration determines is necessary or appropriate.

11. **WHEREAS**, the following donors have generously given to the University of Delaware; and

*(details as contained in the listing provided in the Spring 2017 PA&A Committee meeting booklet, the 2017 Executive Committee meeting booklet and detailed in the listing included at the conclusion of these minutes)*

**NOW, THEREFORE BE IT RESOLVED**, that the Board of Trustees hereby expresses its sincere gratitude for the generosity of these donors.

12. **WHEREAS**, the University of Delaware in 2010 began counting funds raised to elevate UD's profile and reputation in service to our mission to cultivate learning, develop knowledge, and foster the free exchange of ideas; and

**WHEREAS**, a new comprehensive campaign will grow the University's philanthropic relationships and engage constituents while providing important endowment, capital, and operating support to a state-assisted but privately governed major research university; and

**NOW, THEREFORE, BE IT RESOLVED**, that public launch of a campaign shall occur on campus on November 10-11, 2017.

13. **WHEREAS**, the MS in Disaster Science and Management was given provisional approval in April 2009, and thus needs to gain permanent status, and

**WHEREAS**, Disaster Science and Management is a program supported by faculty from three colleges and the Disaster Research Center and meets the goals of graduate education and fits the Path to Prominence, and

**WHEREAS**, the Disaster Science and Management program is a truly interdisciplinary program that prepares students to address the complexities associated with understanding and managing the risks, causes, and consequences of disasters, and

**WHEREAS**, the Disaster Science and Management MS program has grown rapidly from zero to thirty-one students including twenty-two graduates, and

**WHEREAS**, students who have graduated with the degree have had an excellent placement history in the industry and in academic programs, and



**WHEREAS**, the Faculty Senate recommends permanent approval of the MS in Disaster Science and Management,

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants approval for the permanent status of the MS in Disaster Science and Management.

14. **WHEREAS**, the PhD in Disaster Science and Management was given provisional approval in April 2009, and thus needs to gain permanent status, and

**WHEREAS**, Disaster Science and Management is a program supported by faculty in three colleges and the Disaster Research Center and meets the goals of graduate education and fits the Path to Prominence, and

**WHEREAS**, the Disaster Science and Management program is a truly interdisciplinary research-based program that prepares students to explore the complexities associated with understanding how the social, built, and natural environment intersect to generate disasters, and

**WHEREAS**, the Disaster Science and Management PhD program has grown rapidly from zero to thirty-two students with eleven graduates, and

**WHEREAS**, students who have graduated with the degree have had an excellent placement history in the academy, industry, and government, and

**WHEREAS**, the Faculty Senate recommends permanent approval of the PhD in Disaster Science and Management,

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants approval for the permanent status of the PhD in Disaster Science and Management.

15. **WHEREAS**, the Department of Human Development and Family Studies in the College of Education and Human Development is responding to a national initiative to change the name of all of these types of departments to the department of Human Development and Family Sciences, and

**WHEREAS**, a name change will provide branding consistency with the name of the department and is consistent with the national trends as

evidences by competitor and peer departments that have already changes their names; and

**WHEREAS**, the name change has the full support of the HDFS faculty and the Faculty Senate;

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants its approval to change the name of the Department of Human Development and Family Studies to the Department of Human Development and Family Sciences, Effective July 1, 2017.

16. **WHEREAS**, in fall 2016 the Literacy faculty reviewed the 2017 International Literacy Association’s standards for reading/literacy professionals; and

**WHEREAS**, the Literacy faculty determined a name change will reflect a more inclusive focus of the program; and

**WHEREAS**, the name change has the support of the Graduate Studies Committee and the Faculty Senate,

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants its approval to change the name of the Master of Education in Reading to Master of Education in Literacy, effective July 1, 2017.

17. **WHEREAS**, in 2015 the department of Foreign Languages & Literatures changed its name with Senate approval to the department of Languages, Literatures, and Cultures; and

**WHEREAS**, Languages, Literatures, & Cultures currently offers four graduate degrees that use the old department name; and

**WHEREAS**, the degree name change of “Foreign Languages & Literatures” to “Languages, Literatures, and Cultures” has the support of the department’s Graduate Studies Committee and the Faculty Senate,

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees approves a degree name change for the following degree, substituting “Languages, Literatures, and Cultures” for “Foreign Languages and Literatures” in Foreign Languages and Literatures (MA).

18. **WHEREAS**, in 2015 the department of Foreign Languages & Literatures changed its name with Senate approval to the department of

Languages Literatures and Cultures; and

**WHEREAS**, Languages Literatures & Cultures currently offers four graduate degrees that use the old department name; and

**WHEREAS**, the degree name change of “Foreign Languages & Literatures” to “Languages, Literatures, and Cultures” has the support of the department’s Graduate Studies Committee and the Faculty Senate;

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants a degree name change for the following degree, substituting “Childhood Education in Languages, Literatures, and Cultures” for “Childhood Foreign Language Education” in Childhood Foreign Language Education (MA-CE/LLC) (4+1 BS in Early Childhood Education MA in Childhood Foreign Languages Education) (4+1 BS in Elementary Teacher Education/MA in Childhood Foreign Languages Development programs).

19. **WHEREAS**, in spring 2016 a faculty committee in consultation with students, parents, and industry professionals recommended an addition to the name of the Financial Planning degree; and

**WHEREAS**, including wealth management in the degree title will better articulate the focus of the program; and

**WHEREAS**, the Faculty Senate approves a name change for the Bachelor of Science in Financial Planning to Bachelor of Science in Financial Planning and Wealth Management,

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants its approval to the name change effective July 1, 2017.

20. **WHEREAS**, in 2015 the department of Foreign Languages & Literatures changed its name with Senate approval to the department of Languages Literatures & Cultures; and

**WHEREAS**, Languages Literatures & Cultures currently offers nine undergraduate language degrees in the form of concentrations under the outdated major “Foreign Languages and Literatures”; and

**WHEREAS**, Languages Literatures & Cultures currently offers five additional undergraduate degrees as stand-alone majors; and

**WHEREAS**, the nine undergraduate language concentrations share no common curricular core; and

**WHEREAS**, the change from language concentration to language major has the support of the department's Undergraduate Studies Committee and the Faculty Senate,

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants its approval to a degree name change for the following degrees, establishing the language concentrations as majors:

**Old name:**

BACHELOR OF ARTS - FOREIGN LANGUAGES AND LITERATURES (ANCIENT GREEK AND ROMAN STUDIES)  
BACHELOR OF ARTS - FOREIGN LANGUAGES AND LITERATURES (CHINESE STUDIES)  
BACHELOR OF ARTS - FOREIGN LANGUAGES AND LITERATURES (FRENCH STUDIES)  
BACHELOR OF ARTS - FOREIGN LANGUAGES AND LITERATURES (GERMAN STUDIES)  
BACHELOR OF ARTS - FOREIGN LANGUAGES AND LITERATURES (ITALIAN STUDIES)  
BACHELOR OF ARTS - FOREIGN LANGUAGES AND LITERATURES (JAPANESE STUDIES)  
BACHELOR OF ARTS - FOREIGN LANGUAGES AND LITERATURES (RUSSIAN STUDIES)  
BACHELOR OF ARTS - FOREIGN LANGUAGES AND LITERATURES (SPANISH STUDIES)  
BACHELOR OF ARTS - FOREIGN LANGUAGES AND LITERATURES (THREE LANGUAGES)

**New name:**

BACHELOR OF ARTS - ANCIENT GREEK AND ROMAN STUDIES  
BACHELOR OF ARTS - CHINESE STUDIES  
BACHELOR OF ARTS - FRENCH STUDIES  
BACHELOR OF ARTS - GERMAN STUDIES  
BACHELOR OF ARTS - JAPANESE STUDIES  
BACHELOR OF ARTS - ITALIAN STUDIES  
BACHELOR OF ARTS - RUSSIAN STUDIES  
BACHELOR OF ARTS - SPANISH STUDIES  
BACHELOR OF ARTS - THREE LANGUAGES

21. **RESOLVED**, to approve the personnel actions (faculty *emeriti* and promotions and tenure) presented in the April 26, 2017 meeting

booklet of the Trustee Committee on Academic Affairs.

22. **WHEREAS**, prudence suggests that endowment policy consider the preservation of endowed principal along with spending needs of the University, and,

**WHEREAS**, the University endowment spending policy guideline provides for an annual distribution in the range of 4 - 5% of the pooled endowment portfolio average market value over the twelve trailing quarters through December of the year prior to the new fiscal year,

**NOW, THEREFORE BE IT RESOLVED**, that the endowment pooled portfolio distribute \$3.90 per unit in Fiscal Year 2018 which represents 4.14% of the endowment pooled portfolio average market value over the twelve trailing quarters through December 31, 2016.

23. **WHEREAS**, The University, in concurrence with Paul B. Parvis, the son of Martha T. Parvis, recommends that the Parvis Fund be repurposed as proposed;

**NOW, THEREFORE, BE IT RESOLVED**, the Committee recommends to the Board of Trustees the approval to change the fund restrictions such that the income from the Parvis Fund will be used to support undergraduate research experiences associated with the University of Delaware's Botanic Gardens ("UDBG").

24. **WHEREAS**, the State of Maryland requires domestic and foreign corporations who do business in the State of Maryland to have an instate resident agent;

**WHEREAS**, the University's resident agent for the State of Maryland has been Gary Stokes, the University's Director of Risk Management, who resides in Maryland;

**WHEREAS**, Mr. Stokes is scheduled to retire effective June 30, 2017 and the University needs to change its resident agent;

**WHEREAS**, the State of Maryland allows a change of resident agent, subject to receipt of a certified copy of a resolution of its Board of Trustees, which authorizes the change;

**WHEREAS**, the Administration has selected CT Corporation to serve as the University's new registered agent in Maryland;

**NOW, THEREFORE, BE IT RESOLVED**, the Board hereby approves

changing the University's resident agent for the State of Maryland to the CT Corporation.

25. **WHEREAS**, the University of Delaware (the "University") recognizes the importance of having the flexibility to timely enter the bond market to help raise capital funds for the University's capital projects and/or to refinance prior outstanding indebtedness for debt service savings; and

**WHEREAS**, the University has issued from time to time its revenue bonds ("Revenue Bonds") pursuant to the terms of that certain Trust Agreement dated as of October 1, 1989, as amended and supplemented (as so amended and supplemented, collectively, the "Trust Agreement"), between Wilmington Trust Company, as trustee (the "Trustee") and the University. Capitalized terms used herein and not defined shall have the meanings ascribed to them as set forth in the Trust Agreement; and

**WHEREAS**, the University is also permitted to issue, and has from time to time issued, bonds secured by the general revenue of the University ("General Revenue Bonds"); and

**WHEREAS**, as of June 30, 2016, the University's total outstanding principal on its Revenue Bonds and General Revenue Bonds is \$478,790,000 in the aggregate, and scheduled principal payments for the period July 1, 2016 through June 30, 2027 on such outstanding indebtedness shall equal \$167,000,000 in the aggregate; and

**WHEREAS**, the University has determined that it is in the best interest of the University to undertake a 10-year capital improvement program (hereinafter referred to collectively as the "Capital Improvement Program"), which the University anticipates will be financed with approximately \$250,000,000 of indebtedness issued in multiple phases; and

**WHEREAS**, the University anticipates that the first phase of the Capital Improvement Program shall include the following (collectively, the "Phase I Projects"):

1. a housing facilities plan;
2. an infrastructure improvement plan on the STAR Campus;  
and

3. an infrastructure plan on or near the Newark Campus that may include, but is not limited to, renovations to and/or rehabilitation or construction of various academic facilities; and

**WHEREAS**, the University desires to confirm the authority of the Executive Committee, pursuant to Section 2.2.2 of the Bylaws of the University, to review, identify and approve specific capital projects within the Capital Improvement Program that have been identified and considered by the Committee on Finance and the Committee on Grounds and Buildings and deemed to be ready for construction, equipping and/or rehabilitation (for purposes of this Resolution, such subset of identified capital projects are referred to herein as the “Specific Phase I Projects”); and

**WHEREAS**, the University has further determined that a portion of the Specific Phase I Projects, together with the costs of issuance associated with financing the Specific Phase I Projects, should be financed by the issuance of new money bonds in one or more series on a tax-exempt and/or taxable basis in an aggregate principal amount not to exceed \$200,000,000 (the “Bonds”); and

**WHEREAS**, such Bonds may be issued (i) after the Executive Committee has identified and approved the Specific Phase I Projects which have been identified and considered by the Committee on Finance and the Committee on Grounds and Buildings as deemed ready for construction, equipping and/or rehabilitation, and (ii) either as Revenue Bonds, General Revenue Bonds or a combination thereof as the Executive Committee shall determine to be in the best interest of the University given market conditions; and

**WHEREAS**, the University plans to pay for certain costs of the Specific Phase I Projects prior to the issuance of any series of Bonds and to later reimburse itself for such payments from the proceeds of the Bonds; and

**WHEREAS**, the University has determined to authorize the issuance of refunding bonds in one or more series on a tax-exempt and/or taxable basis (the “Refunding Bonds”) for the purpose of refunding all or a portion of the University’s outstanding bonds if determined by the Bond Committee (as established herein) to be in the best interest of the University given market conditions (the “Refunding Program”); and

**WHEREAS**, in connection with the prior issuance of Revenue Bonds as well as other ancillary debt obligations (“Ancillary Obligations”), the University, or an entity of which the University is the sole member, has entered into separate interest rate swap transactions (collectively, the “Prior Swap Transactions”), pertaining to such prior series of Revenue Bonds or Ancillary Obligations, as the case may be, with a banking institution named in each such Swap Transaction (in each case, the “Counterparty”), pursuant to certain interest rate swap agreements (collectively, the “Prior Swap Agreements”); and

**WHEREAS**, the University has determined to authorize the Bond Committee to terminate or modify any Prior Swap Agreement; and

**WHEREAS**, the Board of Trustees of the University now desires: (i) to recommend approval of the issuance of the Bonds and the Refunding Bonds; (ii) to confirm the Executive Committee’s authority to approve, from time to time, the Specific Phase I Projects and to approve and authorize the necessary acts to effectuate the financing of such capital projects; and (iii) to create a Bond Committee to (a) approve and authorize the necessary acts to effectuate the financing of the Refunding Program, (b) determine the type of as well as the final terms of the Bonds and the Refunding Bonds to be issued, and (c) terminate or modify any Prior Swap Agreement.

**NOW, THEREFORE, BE IT RESOLVED** the Board of Trustees of the University, hereby approves the following:

1. Authorization of the Capital Improvement Program; Confirmation of Executive Committee Authority to Approve Specific Phase I Projects, which have been identified and considered by the Financing Committee and the Committee on Grounds and Buildings as ready for construction, equipping and/or rehabilitation, to be financed with the Bonds. The University hereby approves the Capital Improvement Program as described in the recitals hereto, and hereby confirms the authority of the Executive Committee under Bylaw Section 2.2.2: (a) to approve Specific Phase I Projects, which have been identified and considered by the Committee on Finance and the Committee on Grounds and Buildings and deemed ready for construction, equipping and/or rehabilitation, to be financed with the Bonds; and (b) to take all action necessary to proceed with the financing of the Specific Phase I Projects through the issuance of the Bonds.

2. Establishment of Bond Committee. There is hereby established a Bond Committee, a sub-committee of the Executive Committee, consisting of



the Chairman of the Board, Chairman of the Committee on Finance, the Executive Vice President & University Treasurer, the Vice President for Finance and Deputy Treasurer, and the Assistant Vice President for Finance. The Bond Committee is authorized to negotiate and approve the final terms of the Bonds and the Refunding Bonds and shall do so in such manner as the total all-in-cost to the University (including amortized costs of issuance) is determined to be, after consultation with the University's financial advisor and bond counsel, in the best interest of the University given market conditions.

The Bonds and the Refunding Bonds shall be awarded and sold by the Bond Committee to one or more underwriters, placement agents, governmental agency or other financial institution or lender to be selected by the Bond Committee (the "Purchaser") at a purchase price, and in accordance with such terms and conditions, as will be determined by the Bond Committee.

The Bonds and the Refunding Bonds each shall bear such rate or rates of interest, shall mature in such principal amounts and on such dates, shall be subject to redemption, shall be sold at such price and in such manner, and shall be in such form and contain or be subject to such other terms and conditions, as shall be determined in a resolution adopted by the Bond Committee (the "Bond Committee Resolution").

3. Authorization of Bonds. The University hereby authorizes the issuance of its tax-exempt and/or taxable Bonds in one or more series in an aggregate principal amount not to exceed \$200,000,000 for the purpose of providing financing for a portion of the costs associated with the Specific Phase I Projects. The University may issue such Bonds so long as the Executive Committee has approved the Specific Phase I Projects, and such Bonds may be issued either as Revenue Bonds, General Revenue Bonds or a combination thereof, as shall be determined by the Bond Committee.

4. Authorization of Refunding Program and Issuance of Refunding Bonds. The University hereby approves the Refunding Program as described in the recitals hereto. In particular, the Bond Committee is hereby authorized to take all action necessary, if deemed by the Bond Committee to be in the best interest of the University given market conditions, to proceed with the refunding, in whole or in part, of any outstanding bonds.

The University hereby authorizes the issuance of its tax-exempt and/or taxable Refunding Bonds in one or more series for the purpose of providing financing for the Refunding Program. The University may issue such Refunding Bonds either as Revenue Bonds, General Revenue Bonds or a combination thereof, as shall be determined by the Bond Committee.

5. Authorization to terminate or modify swaps. If so deemed by the

Bond Committee, after consultation with the University's financial/swap advisor, the University hereby authorizes the Bond Committee, from time to time, to take all action necessary to approve any amendments to or terminations of any of the Prior Swap Agreements and any payments required by the University in connection therewith.

6. Federal Tax Covenants. In the event and to the extent that the Bonds and/or the Refunding Bonds are issued on a tax-exempt basis, the University hereby covenants not to take or omit to take any action so as to cause interest on the Bonds or the Refunding Bonds to be no longer excluded from gross income for purposes of federal income taxation and to otherwise comply with the requirements of Sections 103 and 141 through 150 of the Internal Revenue Code of 1986, as amended (the "Code"), and all applicable regulations promulgated with respect thereto, throughout the term of the Bonds or the Refunding Bonds, as the case may be. The University further covenants with the registered owners of the Bonds and the Refunding Bonds that it will make no investments or other use of the proceeds of the Bonds and/or Refunding Bonds which would cause such Bonds or Refunding Bonds, as the case may be, to be "arbitrage bonds" as defined in Section 148 of the Code. The University further covenants to comply with the rebate requirements (including the prohibited payment provisions) contained in Section 148(f) of the Code in any regulations promulgated thereunder, to the extent applicable, and to pay any interest or penalty imposed by the United States for failure to comply with rebate requirements, to the extent applicable.

7. Official Intent. In accordance with Treasury Reg. §1.150-2, the University hereby confirms its intentions that a portion of the proceeds of the obligations authorized by this Resolution will be used to reimburse itself for qualifying expenditures paid prior to the date of issuance of the obligations authorized by this Resolution. All original expenditures to be reimbursed will be capital expenditures (as defined in Treas. Reg. §1.150-1(b)) and other amounts permitted to be reimbursed pursuant to Treas. Reg. §1.150-2(d)(3) and (f).

8. Authorization of Documents; Execution of Documents. The University hereby authorizes the execution and delivery of the following documents in connection with the issuance of a series of Bonds issued pursuant to this Resolution:

- a. Any documents required in connection with the Specific Phase I Projects and the Refunding Program and/or the financing thereof; and
- b. Any documents necessary to issue the Bonds and/or the Refunding Bonds.

Each of the Executive Vice President and University Treasurer, Vice President for Finance and Deputy Treasurer, and the Assistant Vice President for Finance is authorized to execute and deliver any documents to which the University is a party in such form and with such terms as he determines to be in the best interest of the University to accomplish the intent and purpose of this Resolution, his signature thereon to be conclusive evidence of his approval, and the Secretary is authorized to affix the corporate seal to any of such documents and to attest thereto.

9. Further Action. The Executive Committee, the Bond Committee, Executive Vice President and University Treasurer, the Secretary, and the other officers of the Board of Trustees and of the University are authorized to take all further action deemed necessary or appropriate to carry out the intent and purpose of this Resolution including the execution and delivery of such certificates and instruments as the officer executing the same determines is necessary or appropriate.

26. **RESOLVED**, that authorization be, and hereby is, given to the President of the University to confer degrees on May 27, 2017, on such students as shall have completed by that time all the requirements pertaining to such degrees.

27. **WHEREAS**, the Board of Trustees wishes to acknowledge and celebrate faculty excellence, and to enter such acknowledgement into the formal record of Board proceedings;

**NOW, THEREFORE, BE IT RESOLVED**, that the Board of Trustees congratulates (each of the individuals as listed at the conclusion of these minutes).

28. **WHEREAS**, Howard E. Cosgrove was elected as a member of the University of Delaware Board of Trustees in 1993, and was re-elected to three successive terms for a total of 24 years in service to the Board; and

**WHEREAS**, during his Trustee service Mr. Cosgrove has made important and lasting contributions to the University and the Board of Trustees as Chair and/or Member of the Finance Committee, the Audit Visiting Committee, the Investment Visiting Committee, the Athletics Visiting Committee, the Nominating Committee; and the Executive Committee; and

**WHEREAS**, Mr. Cosgrove served as Chair of the Board of Trustees from 1999 to 2009, during which time he was instrumental in the University's most significant acquisition—the 272-acre former Chrysler plant, which

has been transformed into UD's Science, Technology, and Advanced Research (STAR) Campus, and which is and will continue to be a critically important center for innovative teaching and research opportunities; and

**WHEREAS**, for the past 24 years, Mr. Cosgrove has given generously of his time, energy, knowledge, and resources and is recognized among the University's most ardent supporters; and

**WHEREAS**, Mr. Cosgrove has gained the respect of his fellow trustees and has provided sincere and thoughtful counsel on a myriad of issues of critical importance to the University and its students, and in so doing has actively shared in and supported the pursuit of continued prominence and success for the University of Delaware;

**NOW, THEREFORE, BE IT RESOLVED**, that the Board of Trustees hereby acknowledges, with heartfelt gratitude, the many contributions of Howard E. Cosgrove to the University of Delaware, its Board of Trustees, and, through his efforts, to countless University of Delaware undergraduate and graduate students; and

**BE IT FURTHER RESOLVED**, in recognition of, and appreciation for his 24 years as an exemplary member of the Board of Trustees, including ten years of leadership as Board Chair, Howard E. Cosgrove is hereby appointed as *Trustee Emeritus* of the University of Delaware.

**OPENING:**

Chairman Cochran convened the meeting at 3 p.m. and welcomed all those in attendance. He requested a moment of silence in remembrance of friends of the University who had recently passed away. He then called on Mr. Garland for the Attendance Report.

**APPROVAL OF MINUTES:**

On a motion made and seconded, the Board approved the minutes of the Board's semi-annual meeting of December 13, 2016.

**UPDATE ON ADMISSIONS:**

Chris Lucier, VP for Enrollment Management, provided a report on admissions and an overview of this fall's incoming freshman class. He noted that there had been a record number of applications overall, as well as record numbers of applications from Delaware students and from under-represented minority students.

Mr. Lucier added that the projected enrollment of 4,250 will also be a record, the incoming class represents the largest enrollment of first-year Delaware students since 1993, and is also geographically diverse with

two-thirds of the states represented. The number of under-represented minority students is projected to be just over 700, compared to the previous high of just over 600. International enrollment is projected to be around 220, compared to last year's record number of 190.

Mr. Lucier added that the Enrollment Management Team will continue to focus on developing and promoting distinctive programs, creating and communicating value, especially postgraduate outcomes, and building enrollment capacity in high demand programs.

## REPORTS OF THE PRESIDENT AND PROVOST:

President Assanis shared highlights of his first year as President, and reviewed notable accomplishments this year in each of the strategic themes for the University – enhancing student success, building an environment for inclusive excellence, strengthening interdisciplinary and global programs, fostering a spirit of innovation and entrepreneurship, and investing in intellectual and physical capital. Dr. Assanis stressed that everything at the University ultimately supports student success. All the other priorities are meant to enhance the University's chances for succeeding in that objective.

Dr. Assanis noted that in the area of inclusive excellence, the University will be instituting new measures to ensure diverse pools of candidates in searches for both faculty and staff, including a midpoint check to make sure that the demographics of the candidates matches the demographics in that field.

He added that the University needs to work actively to increase the number of doctoral students by at least 1,000 students. This will require support for graduate fellowships, and it is important for students to complete their graduate degrees in a reasonable amount of time.

Dr. Assanis praised the Horn Program in Entrepreneurship and said he looks forward to broadening its scope so that there are entry points there from all schools and colleges. He suggested the possibility of a certificate program or “mini-minor” of nine or 10 credits focused on entrepreneurship.

He also highlighted several previously announced initiatives and projects such as the new incubator DTP@STAR, the National Institute for Innovation in Manufacturing Biopharmaceuticals (NIIMBL), the Rapid Advancement in Process Intensification Deployment (RAPID) Manufacturing Institute and the Delaware Innovation Space at the DuPont Experimental Station facility in Wilmington.

In terms of intellectual capital, Dr. Assanis said he would like the faculty to grow by 250 over the next five to seven years to enhance disciplinary excellence and to develop clusters of excellence that cut across disciplines.

Dr. Assanis also emphasized the importance of alumni support and philanthropy, noting that over the past year he and his wife, Eleni, have met with thousands of alumni across the country. Dr. Assanis noted that he believes these are alumni who are ready to help UD, and that he looks forward to enhancing the University's philanthropic success and increasing UD's margin of excellence.

Provost Domenico Grasso updated the Board of Trustees on three areas: faculty scholarship, student achievement, and engagement and entrepreneurship.

He highlighted research projects in the areas of health, wellness, the life sciences, energy and the environment, and he noted several awards and grants received by faculty, including eight National Science Foundation Career grants awarded since last July.

Dr. Grasso reported that UD student achievements are equally impressive, including five Fulbright Scholars and two Schwarzman Scholars, as well as this year's Alexander J. Taylor and Emalea Pusey Warner award-winners as top male and female students: Micah Petersen and Linda "Ellie" Halfacre. Dr. Grasso also recognized Jason Wardrup, an Army ranger with multiple tours in the Middle East, who will be receiving his bachelor's degree with distinction in energy and environmental policy this year. Currently hiking the Appalachian Trail, Jason will be returning to campus for Commencement.

Provost Grasso also saluted UD's scholar athletes, noting that the football team had a record number of players on the Colonial Athletic Association Football Academic All-Conference team and the women's tennis and women's cross country programs have been honored by the NCAA for outstanding academic success.

He also reported that a new event was initiated this year for seniors who have contributed to the senior class gift. Mirroring the Twilight Induction ceremony that welcomes new students to the campus, a new event, the Twilight Toast, brought students together on the steps of Old College.

Dr. Grasso also noted that UD was one of a select group of universities invited to the Japanese Embassy to talk about nation-to-nation collaboration on cybersecurity, particularly timely given recent world events.

#### **SPECIAL PRESENTATION:**

Dr. Gabrielle Foreman, Ned Allen Professor of English, made a presentation on the Colored Conventions Project (CCP), an interdisciplinary digital humanities project focusing on the history of the Colored Conventions movement of the 19th century.

She noted that, since its inception in one of her graduate classes five years ago, the CCP has grown into an ongoing project of 25 graduate student committee leaders, undergraduate researchers and librarians who convene every week "like a class that never ends and has gone viral."

The group has created a research curriculum that has now guided more than 1,300 students across the country in their exploration of this movement, working with databases, historical images and data driven visualization.

Dr. Foreman noted that the award-winning CCP is changing the face of both 19th century U.S. history and the growing field of digital humanities.

#### TRUSTEE/FACULTY COMMITTEE ON HONORARY DEGREES AND AWARDS:

Mr. Cochran made the report on behalf of Ms. Ammon. He reported on the Committee's meeting of April 24, 2017, and noted that the Committee approved four candidates for UD Honorary Degrees:

- **Margaret L. Andersen**, Edward F. & Elizabeth Goodman Rosenberg Professor *Emerita*;
- **The Honorable Jack Markell**, Former Governor of Delaware;
- **James Wagner**, President *Emeritus* - Emory University, UD Alumnus '75 EG;
- **Marna Whittington**, Retired CEO - Allianz Global Investors Capital, UD Alumna '68 AS.

Additionally, the Committee approved two candidates for the UD Medal of Distinction:

- **Louis A. Hirsh**, Director of Admissions for UD (1984-2012); and
- **Evelyn D. Hayes**, Trustees' Distinguished Professor *Emerita* (Nursing).

Mr. Cochran reviewed the resolutions recommended for action by the Board of Trustees as included in the Consent Agenda.

#### TRUSTEE COMMITTEE ON STUDENT LIFE AND ATHLETICS:

Dr. Allen reported on the Committee's meeting of April 25, 2017. Highlights included:

- A special presentation on the concept of a Residence Life Sophomore Year Experience;
- A report on UD Class of 2016 Career Outcomes;
- A report on the Career Services Center's external review and strategic planning;
- A review of recommended rates and fees for 2017-18 academic year;
- Updates on activities within the Division of Student Life;
- An update on Facilities, Real Estate and Auxiliary Services;



- An update on efforts of the Office of Equity and Inclusion.
- Dr. Allen reviewed the resolutions recommended for action by the Board of Trustees as included in the Consent Agenda.

#### TRUSTEE COMMITTEE ON GROUNDS & BUILDINGS:

Mr. Burns reported on the Committee's meeting of April 25, 2017.  
Highlights included:

- A review of indicators, including University-owned buildings and land for UD's Newark, Dover, Wilmington, Georgetown, and Lewes locations;
- A project summary presentation on several projects requiring approval, project notifications, projects in progress, projects in planning and design, and projects completed;
- A report on several projects requiring approval;
- A presentation on the Master Capital Plan/Debt Capacity;
- A presentation on Real Estate matters, including STAR Campus and the Newark Regional Transportation Center.

Mr. Burns reviewed the resolutions recommended for action by the Board of Trustees as included in the Consent Agenda.

#### TRUSTEE COMMITTEE ON PUBLIC AFFAIRS & ADVANCEMENT:

Mr. Grant reported on the Committee's meeting of April 26, 2017.  
Highlights included:

- A report on local, state and federal government relations;
- A report from the Office of Communications and Marketing on efforts to support the activities of the University and a review of plans for a revamp of the UD Brand;
- A report and update on development and alumni relations, including a detailed update on the UD campaign.

Mr. Grant reviewed the resolutions recommended for action by the Board of Trustees as included in the Consent Agenda.

#### TRUSTEE COMMITTEE ON ACADEMIC AFFAIRS:

Mr. Borel presented the report on the Committee's meeting of April 26, 2017. Highlights included:

- An update on Admissions;
- A report on efforts to enhance the School of Public Policy and Administration;

- A report on efforts to enhance the Internationalization of the UD campus;
- An update on the Nanofabrication Facility;
- A review of eight academic program resolutions;
- A review and request for approval of faculty and professional personnel actions.

Mr. Borel reviewed the resolutions recommended for action by the Board of Trustees as included in the Consent Agenda.

#### TRUSTEE COMMITTEE ON FINANCE:

Dr. Puglisi presented a report on the Committee's meeting of April 28, 2017. Highlights included:

- An update on Admissions;
- An update from the Investment Visiting Committee;
- Review of a recommendation for the Endowment Spending Rate;
- A report on Endowment Market Value vs. Original Gift Value;
- A report the Morris Special Projects Endowment;
- A presentation of a resolution for repurposing the funds of the David A. Parvis Fund;
- A presentation of a resolution to approve the change of UD's resident agent for the State of Maryland;
- A review of Accounts Receivables Delinquencies, Student Loan Program Default, Property Plant and Equipment Inventory, and Restricted Gift Certification.

Dr. Puglisi reviewed the resolutions recommended for action by the Board of Trustees as included in the Consent Agenda.

#### NOMINATING COMMITTEE:

On behalf of Ms. Kelly, Mr. Sparks presented the report of the Nominating Committee. The Committee recommended the election of Debra Hess Norris for a six-year term. The Committee also recommended the election of Georgina Class-Peters for a two-year term as Recent Graduate Trustee. On a motion made and seconded, the Board approved the recommendations as presented.

Mr. Sparks then excused Mr. Cochran and Mr. Chandler and proceeded to present the Slate of Officers for the 2017-18 year:

John R. Cochran, Chair  
William B. Chandler, III, Vice Chair  
Terri L. Kelly, Vice Chair  
Mary Jane Willis, Secretary/Treasurer

On a motion made and seconded, the Slate of Officers was approved as presented. The officers then returned to the room to the applause of those assembled.

#### EXECUTIVE COMMITTEE:

Mr. Cochran reported that the Executive Committee met on May 4, 2017. The Committee received reports from all standing Committees of the Board, and reviewed the resolutions brought forward by the standing Committees, all of which were included in the Consent Agenda and recommended for formal action by the Board of Trustees.

Mr. Cochran added that the Executive Committee also reviewed a bond resolution to authorize the issuance of and make arrangements for tax-exempt and/or taxable Bonds in one or more series in an aggregate principal amount not to exceed \$200 million dollars for the purpose of providing financing for a portion of the costs associated with capital projects at the University. He noted that the resolution was also contained in the Consent Agenda and recommended for approval by the Board of Trustees.

#### CONSENT AGENDA:

Mr. Cochran reviewed the several resolutions contained in the Consent Agenda. He asked for approval first for Resolutions #13 through #20, all of which pertained to Academic Programs. The record reflects that Mr. Grant stated that he would vote against the resolutions because he believes these approvals fall under the purview of the University's faculty in accordance with Article 3 of the University's Bylaws, and do not require Board action. On a motion made and seconded, all resolutions were approved, with Mr. Grant opposed.

Mr. Cochran then called for approval of the remaining resolutions as included in the Consent Agenda. On a motion made and seconded, the remaining resolutions were approved as presented.

#### HONORS AND RECOGNITIONS:

Mr. Cochran called attention to the additional resolution on faculty personnel actions, as provided for each of the trustees. On a motion made and seconded, the Board approved the resolution recognizing recent faculty personnel actions.

Mr. Cochran expressed appreciation to two trustees who were concluding their board terms. He recognized Nathaniel Rosal for his two years of service as Recent Graduate Trustee, and presented him with a UD desk clock as a token of the Board's appreciation. Mr. Cochran also recognized

Howard Cosgrove for his 24 years of service to the Board, 10 of which were as Chair of the Board. Mr. Cochran read a resolution into the record to grant Trustee *Emeritus* status for Mr. Cosgrove. On a motion made and seconded, the resolution was approved unanimously, and Mr. Cosgrove was greeted with applause and a standing ovation by those assembled.

ADJOURNMENT:

With no further business, the meeting was adjourned at approximately 4:55 p.m.

Respectfully submitted:

A handwritten signature in black ink, appearing to read "Jeffrey W. Garland". The signature is fluid and cursive, with a prominent initial "J" and a long, sweeping tail.

Jeffrey W. Garland  
Vice President and University Secretary

**As it pertains to Resolution #11:**

Whereas the following donors;	Have generously given the amount of;	To the benefit of the following school or unit;	Whereas the gift shall be allocated as follows;
Unidel Foundation, Inc. (FP)	\$ 9,810,625.00	Agriculture and Natural Resources; Engineering; University Wide; Arts and Sciences; Business and Economics; Earth, Ocean and Environment	Core Water Laboratory; Direct Digital Design and Manufacturing Institute; Startup Ventures and Advancing Research; Innovation in Undergraduate STEM Education; Micro-Computed Scanner for Live Animal Imaging; Interdisciplinary Graduate Education; Research and Public Communications Training; Increase Transfer Enrollment and Success; Knowledge-Based Partnership for Community Engagement; Eugene du Pont Memorial Distinguished Scholars; Attracting Creative and Innovative Student Talent; Establishing a Microbiology Graduate Program; University President
H. Fletcher Brown Trust (OO)	\$ 1,124,790.56	University Wide	H. Fletcher Brown Trust
Mr. Michael S. Geltzeiler ('80/BE) and Mrs. Rosann F. Geltzeiler (FR)	\$ 1,000,000.00	Business and Economics	Michael S. '80 and Rosann F. Geltzeiler Trading Center Support Fund
Mr. George P. Blankenship ('74/BE) and Mrs. Andrea L. Blankenship ('73/AS)	\$ 544,896.00	Arts and Sciences	Blankenship Family 2016 Charitable Remainder Unitrust

Whereas the following donors;	Have generously given the amount of;	To the benefit of the following school or unit;	Whereas the gift shall be allocated as follows;
Dr. Ronald M. Finch ('56/AS)	\$ 500,000.00	Arts and Sciences; Morris Library	Elizabeth Dorothy Carlisle Finch Chair in the Department of History; Dr. Ronald Milton Finch Endowment for the Delmarva Special Collection
Mr. Francis E. Gardiner, Jr. ('62/EG) and Mrs. Mildred W. Gardiner (PP)	\$ 500,000.00	Engineering	Francis E. Gardiner '62 and Mildred W. Gardiner Visiting Professor Fund
The J. Willard & Alice S. Marriott Fdn. (CF)	\$ 500,000.00	Business and Economics	Marriott Vita Nova Renovation
Estate of Lloyd H. Lewis ('32/EG)	\$ 352,939.46	Athletics	Lloyd H. Lewis Scholarship
Longwood Gardens, Inc. (CP)	\$ 338,000.00	Agriculture and Natural Resources	Longwood Graduate Program
The Andrew W. Mellon Foundation (FP)	\$ 320,000.00	Arts and Sciences	Association of North American Graduate Programs in the Conservation of Cultural Property
Anonymous (FR)	\$ 300,000.00	University Wide; Athletics	Marlene R. McIlhenny Scholarship; Marlene R. McIlhenny Women's Track & Field Scholarship
The Henry Luce Foundation, Inc. (FP)	\$ 300,000.00	Arts and Sciences	Henry Luce Foundation - Next Generation Humanities PhD Training Initiative
Independence Prosthetics-Orthotics (CP)	\$ 300,000.00	Health Sciences	Independence Prosthetics-Orthotics, Inc. Postdoctoral Research Fund
Estate of Mr. Walter G. Peters (FR)	\$ 172,863.07	University Wide	Osher Lifelong Learning Institute - Renewing the Dream Challenge Fund

Whereas the following donors;	Have generously given the amount of;	To the benefit of the following school or unit;	Whereas the gift shall be allocated as follows;
American Chemical Society - PRF (OO)	\$ 110,000.00	Earth, Ocean and Environment	American Chemical Society Petroleum Research Fund-New Directions Dr. Billups
William Penn Foundation (FF)	\$ 105,000.00	Arts and Sciences	Brandywine Christina Healthy Water Fund
Dr. Lothar W. Kleiner ('72/EG) and Mrs. Donna H. Kleiner (FR)	\$ 100,000.00	Engineering	Dr. Lothar W. Kleiner '72M Undergraduate Research Fund
Mr. Robert L. Pritchett ('61/EG)	\$ 100,000.00	Engineering	Robert L. Pritchett '61 Electrical and Computer Engineering iSuite Support Fund
Patricia Orris Robertson '72M and Charles W. Robertson Jr.	\$ 100,000.00	Earth, Ocean and Environment	Patricia and Charles Robertson Graduate Assistantship
<p><b>NOW, THEREFORE BE IT RESOLVED, that the Board of Trustees hereby expresses its sincere gratitude for the generosity of these donors.</b></p>			

**As it pertains to Resolution #21 and Resolution #27:**

**Named Professorships:**

<b>Name</b>	<b>Title and Department</b>
Kenneth E. Barner	Charles Black Evans Professor of Electrical Engineering
Wendy Bellion	Sewell Biggs Chair in American Art History
James Jones	Trustees' Distinguished Professor of Psychological & Brain Sciences and Black American Studies
Kristi L. Kiick	Blue & Gold Distinguished Professor
Kristen Poole	Blue & Gold Distinguished Professor of English Renaissance Literature
Dawn Elliott	Blue & Gold Distinguished Professor

**Faculty Emeriti:**

<b>Name</b>	<b>Title</b>	<b>Department</b>
Margaret Andersen	Edward F. & Elizabeth Goodman Rosenberg Professor Emerita	Sociology
Nancy Signorielli	Professor Emerita	Communication
David Saunders	Professor Emeritus	Computer and Information
David Bellamy	Professor Emeritus	Mathematical Sciences
James Dean	Professor Emeritus	English



Jeanne Walker	Professor Emerita	English
Donald Unger	Professor Emeritus	Human Development and Family Studies

**Promotions and Tenure**

Promotion from Associate Professor to Professor (all were granted tenure previously), effective September 1, 2017:

<b>Name</b>	<b>Department</b>
Maciej Antoniewicz	Chemical & Biomolecular Engineering
Wendy Bellion	Art History
Meryl Gardner	Business Administration
Greg Hicks	Physical Therapy
Jill Higginson	Mechanical Engineering
Tianjian Hsu	Civil & Environmental Engineering
Amanda Jansen	School of Education
Xinqiao Jia	Materials Science & Engineering
Barry Joyce	History
Chrystalla Mouza	School of Education
Jack Puleo	Civil & Environmental Engineering
Kristen Ritchey	School of Education
Greg Shriver	Entomology & Wildlife Ecology
Patricia Sloane-White	Anthropology
Michela Taufer	Computer & Information Sciences
Tricia Wachtendorf	Sociology
Liyun Wang	Mechanical Engineering
Sharon Watson	Business Administration
David Wilson	Political Science & International Relations

Promotion from Associate Professor to Professor, without tenure, effective September 1, 2017:

<b>Name</b>	<b>Department</b>
Susan Barton	Plant & Soil Science
Danilo Yanich	School of Public Policy & Administration

Promotion from Assistant Professor to Associate Professor, with tenure, effective September 1, 2017:

<b>Name</b>	<b>Department</b>
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Behnam Abasht	Animal & Food Science
Jennifer Biddle	School of Marine Science & Policy
Eve Buckley	History
Thomas Buckley	Kinesiology & Applied Physiology
Jeffrey Buler	Entomology & Wildlife Ecology
James Clause	Computer & Information Sciences
Jonathan Cohen	School of Marine Science & Policy
Gregory Dominick	Behavioral Health & Nutrition
Olga Gorbachev	Economics
Lars Gundlach	Chemistry & Biochemistry
Charles Hohensee	School of Education
Deb Jaisi	Plant & Soil Science
Feng Jiao	Chemical & Biomolecular Engineering
Salil Lachke	Biological Sciences
Edward Lyman	Physics & Astronomy
Julia Maresca	Civil & Environmental Engineering
Jing Qiu	Applied Economics & Statics
Andrea Sarzynski	School of Public Policy & Administration
Ju Young Shin	School of Nursing
Abhyudai Singh	Electrical & Computer Engineering
Jia Song	Biological Sciences
Rodrigo Vargas	Plant & Soil Science
Haihong Yang	Languages, Literatures and Cultures
Joseph Zeni, Jr.	Physical Therapy

Promotion to Associate Professor without tenure, effective September 1, 2017:

<b>Name</b>	<b>Department</b>
Jennifer Buckley	Mechanical Engineering
Nigel Caplan	English Language Institute
Marie Laberge	Women & Gender Studies
Carla Morris	Associate in Arts
Elizabeth Soslau	Delaware Center for Teacher Education



**BOARD OF TRUSTEES  
October 5-6, 2017**

***ANNUAL RETREAT***

**Minutes**

The Board of Trustees of the University of Delaware held its Annual Retreat on October 5 and 6, 2017. Meeting sessions were held at the UD Courtyard Marriott in Salons A, B, and C. Attendance at the meeting was open to the UD community and the general public.

**TRUSTEES PRESENT FOR SESSION ON *OCTOBER 5, 2017:***

Dennis Assanis; John Cochran; IG Burton III; Allison Castellanos; Georgina Class-Peters; Joan Coker; Bill DiMondi; Donna Fontana; Mike Geltzeiler; Stuart Grant; Dennis Loftus; Debra Hess Norris; Claudia Peña Porretti; Don Puglisi; Ed Sannini; Gil Sparks; David Spartin; Sherman Townsend; Ken Whitney

**TRUSTEES PRESENT FOR SESSION ON *OCTOBER 6, 2017:***

Dennis Assanis; John Cochran; Jim Borel; IG Burton III; Georgina Class-Peters; Joan Coker; Donna Fontana; Mike Geltzeiler; Stuart Grant; Dennis Loftus; Debbie Hess Norris; Claudia Peña Porretti; Don Puglisi; Ed Sannini; Gil Sparks; David Spartin; Sherman Townsend; Ken Whitney

**TRUSTEES EXCUSED:**

Carol Ammon; Mariah Calagione; John Carney; Chai Gadde; Terry Murphy; Rob Rider; Mary Jane Willis

**ADMINISTRATORS AND OTHERS PRESENT:**

Jeff Garland; Deb McCredie; Sarah Janus; Alan Brangman; Laure Ergin; Robin Morgan; Mary Remmler; Jim Dicker; Glenn Carter; Chrissi Rawak; Charlie Riordan; Mandy Minner; Greg Oler; Ann Ardis; Kelvin Lee; Chris Lucier

Presenters: Dr. Lisa Tedesco and Dr. Steve Matson

**MEETING SESSIONS:**

On Thursday, October 5, 2017, the Meeting Session included the following:

- A presentation by President Dennis Assanis on vision, goals and strategic planning;

- A business update by EVP Alan Brangman, which included information enrollment, budget, campus master plan, capital projects & deferred maintenance, and student housing;
- A presentation by Dr. Lisa Tedesco and Dr. Steve Matson on plans for a UD Graduate School;
- An update on development by VP Jim Dicker.

On Friday, October 6, 2017, the Meeting Session included the following:

- An update on UD Athletics by Director Chrissi Rawak;
- A panel discussion with several UD coaches;
- A panel discussion with the members of the Faculty Senate Executive Committee.

Respectfully submitted:

A handwritten signature in black ink, appearing to read "Jeffrey W. Garland". The signature is fluid and cursive, with a prominent initial "J" and a long, sweeping tail.

Jeffrey W. Garland  
Vice President and University Secretary



**TRUSTEE/FACULTY COMMITTEE  
on  
HONORARY DEGREES and AWARDS**

**October 31, 2017**

**Minutes**

A meeting of the Trustee/Faculty Committee on Honorary Degrees and Awards of the Board of Trustees was held on October 31, 2017 beginning at 11 am in Room 105 of Hulliher Hall.

**MEMBERS PRESENT:**

Carol Ammon, Chair (via phone); Dawn Elliott; Debbie Hess Norris; Matt Kinservik; Mary Jane Willis; John R. Cochran; President Dennis Assanis

**MEMBERS EXCUSED:**

Michael Geltzeiler; Terri Kelly; P. Gabrielle Foreman

**ADMINISTRATORS AND OTHERS PRESENT:**

Jim Dicker, VP for Development and Alumni Relations; Jeffrey Garland, Vice President and University Secretary; Deborah McCredie, Associate University Secretary; Robin Morgan, Interim Provost

**APPROVED ON A MOTION MADE AND SECONDED:**

Minutes of the Committee's meeting of April 24, 2017

**RESOLUTION:**

On a motion made and seconded, the following resolution was approved:

1. **RESOLVED**, that the University of Delaware Medal of Distinction be presented to:
  - **The Honorable David B. McBride;**
  - **Mrs. Cynthia Primo Martin;**
  - **The Honorary Joshua W. Martin III.**

**CALL TO ORDER:**

Ms. Ammon convened the meeting at 11 am and welcomed all in attendance.

**DEVELOPMENT OF HONORARY DEGREE CLASS OF 2018:**

The Committee discussed several possible candidates for the Honorary Degree Class of 2018. Two individuals have been identified and will be contacted to determine their availability for attending the Commencement ceremony in Spring 2018.

Two additional individuals were identified and Dr. Assanis agreed to contact them to determine their availability.

**REVIEW OF RECENT HONORARY DEGREE NOMINATIONS:**

The Committee reviewed several recent nominations for Honorary Degrees, all of which will be maintained for future consideration for the Class of 2019 and beyond.

**CANDIDATES FOR MEDALS OF DISTINCTION:**

The Committee discussed the selection of individuals to be honored with the University's Medal of Distinction. Following discussion, on a motion made and seconded, the Committee approved the following individuals for the Medal of Distinction:

- The Honorable David B. McBride;
- Ms. Cynthia Primo Martin;
- The Honorary Joshua W. Martin III.

The Medals will be presented by Mr. Cochran and Dr. Assanis at the reception following the December 2017 Board meeting.

**ADJOURNMENT:**

With no additional business, the meeting was adjourned at 12:20 pm.

APPROVED:

A handwritten signature in black ink, appearing to read 'Carol J. Ammon', written in a cursive style.

Carol Ammon, Chair



**TRUSTEE  
COMMITTEE  
on  
PUBLIC AFFAIRS & ADVANCEMENT**

**October 31, 2017**

**Minutes**

The Trustee Committee on Public Affairs and Advancement met on October 31, 2017 beginning at 1:30 pm in the Board Room of Hulliher Hall.

**COMMITTEE MEMBERS PARTICIPATING:**

Stuart Grant, Chair; Mariah Calagione; Joan Coker; Terri Kelly; Don Puglisi; Mary Jane Willis; John Cochran; President Dennis Assanis

**MEMBERS EXCUSED:**

Claudia Peña Porretti

**ADMINISTRATORS AND OTHERS PRESENT:**

Angela Anderson, Federal Relations; Jen Becnel-Guzzo, Associate General Counsel; Beth Brand, Sr. Associate VP, Development and Alumni Relations; Alan Brangman, EVP and University Treasurer; Glenn Carter, VP for Communications and Marketing; Jim Dicker, VP for Development and Alumni Relations; Jeffrey Garland, Vice President and University Secretary; Deb McCredie, Associate University Secretary; Amanda Minner, Chief Budget Officer; Robin Morgan, Interim Provost; Caitlin Olsen, Manager, Community Relations & Special Events; Evan Park, Assistant Director, Government Relations; Mary Remmler, VP for Strategic Planning and Analysis; Charlie Riordan, VP, Research, Scholarship and Innovation; Garth Spencer, Assistant Director, Government Relations

**FACULTY AND STUDENT REPRESENTATIVES:**

Martha Buell and Chris Williams; Faculty Representatives  
David Maisson and Bridget Killian, Graduate Student  
Representatives Jay Patel and Perry Spiegel, Undergraduate  
Student Representatives

**APPROVED ON A MOTION MADE AND SECONDED:**

Minutes of the Committee's meeting of April 26, 2017

**RESOLUTION FOR APPROVAL:**

On a motion made and seconded, the following resolution was approved:

**WHEREAS**, the following donors have generously given  
to the University of Delaware; and

*(details as contained in the listing provided in the Fall 2017  
PA&A Committee meeting booklet and detailed in the listing  
included at the conclusion of these minutes)*

**NOW, THEREFORE BE IT RESOLVED**, that the Board of  
Trustees hereby expresses its sincere gratitude for the generosity  
of these donors.

**CALL TO ORDER:**

Mr. Grant convened the meeting at 1:30 pm and  
welcomed all in attendance.

**REPORT ON GOVERNMENT RELATIONS:**

Mr. Park and Mr. Spencer reviewed several items  
regarding State Government Relations including:

- Major Legislative issues;
- FY2019 budget;
- Election year changes and retirements;
- Legislative monitoring efforts;
- Relationship management efforts;
- Key messages that help build relationships and support for UD.

Ms. Olsen reviewed Community Relations outreach efforts. With  
respect to the City of Newark, issues of interest include  
stormwater management, parking, growth at the STAR campus,



growth of the UD student population, and the evolving relationship of the Downtown Partnership. She added the Community Engagement initiative, with assistance from Dan Rich and Lynette Overby, is developing, with emphasis in the areas of health, education and the arts.

The GR team also shared a listing of engagement events that have taken place since the last Board meeting, noting the importance of these opportunities to build rapport and support for the University of

Delaware.

Ms. Anderson provided a written report on Federal government relations, with the highlights of 2018 appropriations, budget and sequestration, tax provisions, immigration/DACA, infrastructure bill, and the overdue reauthorization of the Higher Education Act. Ms. Anderson also highlighted several campus and DC visits that have been helpful to keep our federal delegation informed on the many important research and learning opportunities presented at UD.

#### REPORT FROM THE OFFICE OF COMMUNICATIONS AND MARKETING (OCM):

Mr. Carter reported that efforts continue on new branding for the University, with a new program expected to be launched in early 2018. The OCM team has also partnered with the Office of General Counsel to create a new Multimedia Policy. Mr. Carter also shared that he has proposed a plan for how to move forward with more integrated operations between OCM and the Colleges and their individual communications professionals. These partnerships are essential to better collaboration and more successful output, which get picked up by the popular press and governmental and research agencies. Collaborative efforts and a strong centralized communications system will help to further the reach and reputation of the University of Delaware.

#### REPORT AND UPDATE ON DEVELOPMENT AND ALUMNI RELATIONS (DAR):

Mr. Dicker expressed his appreciation to Dr. Assanis for the opportunity to join UD and to lead a young but talented team of development professionals. As a new Vice President, he has identified some areas that will receive additional focus to increase process efficiencies. He added that it will also be important to identify regional overlay opportunities for staffing, particularly in NYC area where so many of UD's alumni, parents and other constituents are located.

Mr. Dicker and Ms. Brand provided an abbreviated review of plans for

the launch of the Capital Campaign. The Delaware First Festival, planned for November 9, will provide the opportunity for UD's students, faculty and staff to learn about Campaign and its impact.

RESOLUTION FOR APPROVAL:

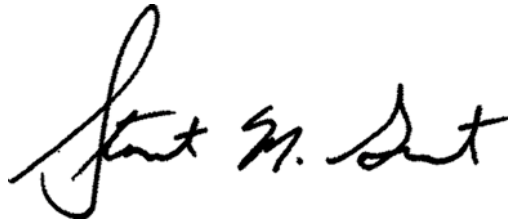
Mr. Grant called the Committee's attention to the resolution included in the Meeting Booklet to recognize the generosity of individual donors.

On a motion made and seconded, the Committee approved the resolution as presented.

ADJOURNMENT:

With no additional business, the meeting was adjourned at approximately 2:30 pm for an Executive Session.

APPROVED:

A handwritten signature in black ink, appearing to read "Stuart M. Grant". The signature is written in a cursive, flowing style with a large initial 'S'.

Stuart M.  
Grant  
Chairman

**APPENDIX A**  
**RESOLUTIONS**

Whereas the following donors;	Have generously given the amount of;	To the benefit of the following school or unit;	Whereas the gift shall be allocated as follows;
Mr. Paul K. Mattheiss ('61/EG) and Mrs. Carol J. Mattheiss ('60/AS)	\$3,000,000.00	Health Sciences; University Wide; Arts and Sciences; Engineering	Carol Moore Mattheiss '60 Scholarship, Initiative Fund, Department of Music, and Paul K. Mattheiss '61 Departmental Support Fund
Dr. David J. Farber (XF)	\$2,200,000.00	Engineering	Dave and GG Farber Early Career Professor of Electrical and Computer Engineering and Dave and GG Farber Early Career Professor of Computer Engineering
Longwood Foundation, Inc. (FP)	\$1,500,000.00	Agriculture and Natural Resources	Worrilow Hall Renovations
The Siegfried Group, LLP (CP); Robert L. Siegfried, Jr., C.P.A. ('81/BE) and Mrs. Kathleen M. Siegfried ('85/AS)	\$1,500,000.00	Business and Economics	Siegfried Initiative for Entrepreneurial Leadership
H. Fletcher Brown Trust (OO)	\$1,124,790.56	University Wide	H. Fletcher Brown Trust
Anonymous Alum (AA) and Anonymous Grad Alum (AG)	\$1,000,000.00	Agriculture and Natural Resources; Arts and Sciences	Kenneth Mitchell Lomax and Nancy Beltz Lomax Fund and Nancy Beltz Lomax and Kenneth Mitchell Lomax Undergraduate Research Fellowship
Aramark (CP)	\$680,000.00	Business and Economics	Vita Nova Back of House Renovation and Food Service Laboratory
Mr. Thomas L. Gutshall ('60/EG) and Mrs. Kipp T. Gutshall (FR)	\$500,000.00	Engineering	Thomas and Kipp Gutshall Career Development Chair
Janssen Research & Development, LLC (CP)	\$450,000.00	Engineering	Biomedical Engineering Program

Whereas the following donors;	Have generously given the amount of;	To the benefit of the following school or unit;	Whereas the gift shall be allocated as follows;
Mr. Vance V. Kershner ('79/EG)	\$375,000.00	Engineering	Kershner Proof of Concept Fund
Mr. Edmond J. Sannini ('78/BE) and Ms. Concetta Frezzo ('78/BE)	\$300,000.00	Arts and Sciences; Business and Economics	Sannini Frezzo Fine Arts Scholarship and Sannini Frezzo Endowed Scholarship
Ms. Donna M. Fontana ('85/BE)	\$250,000.00	Business and Economics	Fontana Financial Literacy Fund
Open Up Resources (FP)	\$220,000.00	Education and Human Development	Bookworm Project Support Fund
Huawei Technologies Co., Ltd. (CP)	\$202,898.00	Engineering	Huawei - Prof. Guoquan Huang Gift Support
Raymond A. Jacobsen, Jr., Esq. ('71/AS) and Marilyn Perry Jacobsen, Esq. ('72/AS)	\$150,000.00	Arts and Sciences	Legal Profession Preparatory Program LP3 and Jacobsen Scholarship
Dr. Burnaby Munson (FS)	\$150,000.00	University Wide	Donald Harward and Burnaby Munson Honors Program Engagement Fund and Donald Harward and Burnaby Munson Fund for Honors Undergraduate Research
Mr. Robert F. Deutsch ('80/BE) and Mrs. Kathy M. Deutsch ('80/AS)	\$125,000.00	Business and Economics	Robert and Kathy Deutsch Faculty Fellows Fund and Robert and Kathy Deutsch Scholarship
Dr. Sean Xiaolu Wang ('92/EG) and Ms. Monica Meng-Ling Ho ('90/ANR)	\$125,000.00	Engineering	Sean Wang Capstone Program Support Fund, Sean Wang VIP Fund, and Sean Wang Proof of Concept Award
Dr. Michael A. Arenson (RF) and Mrs. Janet H. Arenson (XF)	\$100,000.00	Arts and Sciences	Michael and Janet Arenson Music Theory Scholarship
Ms. Carol A. Post ('91/AS)	\$100,000.00	Engineering	Dr. Steven K. Dentel Engineers Without Borders Enrichment Fund Endowment
The Presser Foundation (FP)	\$100,000.00	Arts and Sciences	Puglisi Hall Renovations

<b>Whereas the following donors;</b>	<b>Have generously given the amount of;</b>	<b>To the benefit of the following school or unit;</b>	<b>Whereas the gift shall be allocated as follows;</b>
John E. Richter, P.E. ('56/EG)	\$100,000.00	Education and Human Development	Mary Jane Wiley Richter Endowed Fund for Early Childhood Education
Mr. William R. Taylor ('59/AS) and Mrs. Beverly French Taylor (FR)	\$100,000.00	Athletics	Athletic Fund
William and Muriel Elliott Fdn. (FP)	\$100,000.00	Business and Economics	William and Muriel Elliott Scholarship in Entrepreneurship

**NOW, THEREFORE BE IT RESOLVED, that the Board of Trustees hereby expresses its sincere gratitude for the generosity of these donors.**



**TRUSTEE COMMITTEE  
on  
STUDENT LIFE AND ATHLETICS**

**November 2, 2017**

**Minutes**

The Trustee Committee on Student Life and Athletics met on November 2, 2017 beginning at 11 am in the Carpenter Club of the Bob Carpenter Center.

**COMMITTEE MEMBERS PARTICIPATING:**

Mary Jane Willis, Chair; Allison Burris Castellanos; Georgina Class-Peters; Stuart Grant; Michael Lynch; Terry Murphy; David Spartin (via phone); John R. Cochran and President Dennis Assanis

**MEMBERS EXCUSED:**

None

**ADMINISTRATORS AND OTHERS PRESENT:**

Jen Becnel-Guzzo, Associate VP and Deputy General Counsel; Stephanie Chang, Director of Student Diversity and Inclusion; Nathan Elton, Director, Career Services Center; Jeff Garland, Vice President and University Secretary; Sue Groff, Director, Institutional Diversity and Title IX, Office of Equity and Inclusion; Kathleen Kerr, Associate VP and Executive Director, Residence Life & Housing; Peter Krawchyk, VP for Facilities, Real Estate and Auxiliary Services/Campus Architect; Deborah A. McCredie, Associate University Secretary; Kim McDade, Sr. Associate Athletic Director; Amanda Minner, Chief Budget Officer; Greg Oler, VP for Finance and Deputy Treasurer; Chrissi Rawak, Director of Intercollegiate Athletics and Recreation Services; Mary Remmler, VP for Strategic Planning and Analysis; José-Luis Riera, Interim Vice President for Student Life; Jim Tweedy, Director, Residence Life & Housing; Brad Wolgast, Director, Center For Counseling and Student Development

**FACULTY AND STUDENT REPRESENTATIVES PRESENT:**

Mark Parcels and Matt Robinson, Faculty Representatives  
David Maisson and Stijn Koshari, Graduate Student Representatives  
Perry Spiegel and Natalie Criscenzo, Undergraduate Student  
Representatives

**APPROVED ON MOTION MADE AND SECONDED:**

Minutes of the Committee's meeting of April 25, 2017

**RESOLUTIONS:**

There were no resolutions brought forward for the Committee's action.

**CALL TO ORDER:**

Mrs. Willis convened the meeting at 11 a.m. and welcomed all in attendance.

**DIVISION OF STUDENT LIFE:**

Dr. Riera, Interim VP for Student Life & Athletics, discussed the new organizational structure for the Student Life Division and introduced three new staff members:

- Stephanie Chang, Director of Student Diversity and Inclusion;
- Jim Tweedy, Director, Residence Life & Housing;
- Brad Wolgast, Director, Center for Counseling and Student Development.

Dr. Riera also reported on the opening of the new South Academy Street Residence Hall (SASRH), which opened for the Fall semester. The facility houses 530 first-year students, and the facility was designed to enhance and encourage student interaction and interpersonal connections. The SASRH provides a new pedestrian corridor and includes convenient outdoor student event programming space incorporated into design. The Department of Biology and the College of Earth, Ocean and Environment have established Living Learning Communities within the SASRH, which provide for regular interaction with peer mentors and expanded faculty connection opportunities.

Mr. Elton provided an overview of Alumni Career Engagement initiatives. He noted that staff from UD's Career Services Center meet regularly with staff from Development & Alumni Relations to discuss and plan opportunities for greater alumni involvement with students. Staff members from each area are assigned to focus on these initiatives.

Mr. Elton reviewed several alumni engagement initiatives launched or expanded since Spring 2016, with engagement of more than 2,000 UD alumni. He also reviewed future plans which include branding the Alumni Career Engagement initiatives to raise the profile of UD's commitment to alumni career engagement. Individual initiatives will be organized under one brand (Blue Hen Career Network). The UD Career Engagement "Marketplace" – an on-line platform where students and alumni can offer/seek advice and mentorship, share jobs and internships, and organize by industry areas – will soon be launched.

#### STUDENT LIFE AND ATHLETICS AND RECREATION SERVICES COLLABORATIVE INITIATIVES:

Ms. Rawak provided an overview of collaborative efforts between the Division of Student Life and Athletics and Recreation Services. She discussed the B.L.U.E. Program – Building Leaders Utilizing Education – a four-year program partnering with the Horn Entrepreneurship Center to emphasize health and wellness, personal success, community engagement, diversity and inclusion, career preparation. She noted that each year's programming focuses on team building and personal leadership. Initial feedback from the program's participants has been very positive.

Ms. Rawak also discussed collaborative efforts to increase campus-wide spirit and student engagement in Athletics, which included Game Day 101 and the First Year Student Tailgate. She noted that there are three committees working on Campus Activation and Student Tailgating, all focused on the development of activities and programming that will encourage all of the UD community to showcase their UD spirit, as well as create a spirited and safe tailgating environment with options that appeal across segments of the University population. She added that the Office of Communications and Marketing will focus on integrating school spirit programming and Athletics event messaging into campus-wide communications on a consistent basis. Dr. Assanis noted that it is important to develop opportunities that leverage our existing facilities for these types of events and others that may appeal to the broader community, including international students, Greek Life organizations Registered Student Organizations.

#### OFFICE OF EQUITY AND INCLUSION/TITLE IX:

Dr. Groff provided an update from the Office of Equity and Inclusion/Title IX. She noted that there has been strong faculty and staff response to education/training opportunities for sexual misconduct issues on campus. The OEI staff has also established a comprehensive sexual misconduct



campaign to address a broad range of learning outcomes – the kNOw MORE campaign. Dr. Groff noted that this campaign is a reflection of the efforts by UD faculty, staff and students to stand up, participate, and help to raise awareness about sexual misconduct and gender-based violence. The goal is to create and foster an environment where sexual misconduct in any form is unacceptable and survivors are supported.

**ADJOURNMENT:**

With no further business, the meeting was adjourned at 12:45 a.m. for an Executive Session.

APPROVED:

A handwritten signature in black ink that reads "Mary Jane Willis". The signature is written in a cursive, flowing style.

Mary Jane Willis  
Chair



**TRUSTEE COMMITTEE  
ON  
GROUNDS AND BUILDINGS**

**November 7, 2017**

**Minutes**

The Trustee Committee on Grounds and Buildings met on November 7, 2017, beginning at 10 am in Room 130 of Hullahen Hall.

**COMMITTEE MEMBERS PARTICIPATING:**

Jim Borel, Chair; IG Burton (via phone); William J. DiMondi; Chai Gadde; Donald J. Puglisi; Rob Rider (via phone); John R. Cochran and President Dennis Assanis

**MEMBERS EXCUSED:**

Ed Sannini and Sherman Townsend

**ADMINISTRATORS AND OTHERS PRESENT:**

Alan Brangman, EVP and University Treasurer; Beth Brand, Senior Associate VP, Development and Alumni Relations; Laure Ergin, VP and General Counsel; Jeffrey Garland, Vice President and University Secretary; Lionel Gilibert, Director, Budget Office; Marci Hutton, Director, Planning & Project Delivery, FREAS; Daniela Ivancikova, Assistant General Counsel; Peter Krawczyk, VP for Facilities, Real Estate, Auxiliary Services/Campus Architect; Deborah A. McCredie, Associate University Secretary; Amanda Minner, Chief Budget Officer; Robin Morgan, Interim Provost; Kimberly Nietubicz, Strategic Policy Analyst; Greg Oler, VP for Finance and Deputy Treasurer; Mary Remmler, VP for Strategic Planning & Analysis

**FACULTY AND STUDENT REPRESENTATIVES:**

Steve Hastings, Faculty Representative  
David Maisson and Stijn Koshari, Graduate Student Representatives  
Kevin Peterson and Natalie Criscenzo, Undergraduate Student Representatives

APPROVED ON A MOTION MADE AND SECONDED:

Minutes of the Committee's meeting of April 25, 2017

RESOLUTIONS:

On motions made and seconded, the following resolutions were approved:

1. **WHEREAS**, the Committee on Grounds and Buildings has reviewed the Willard Hall – Sprinkler and Fire Alarm Replacement materials'

**WHEREAS**, budget for the Willard Hall – Sprinkler and Fire Alarm Replacement is \$1,500,000;

**NOW, THEREFORE, BE IT RESOLVED**, the Committee on Grounds and Buildings approves the budget for the Willard Hall – Sprinkler and Fire Alarm Replacement and approves the Administration to take any further action deemed necessary to implement and complete the Willard Hall – Sprinkler and Fire Alarm Replacement.

2. **WHEREAS**, the Committee on Grounds and Buildings has reviewed the Bio-Pharmaceutical Innovation Building Project materials;

**WHEREAS**, the Phase II costs for the Bio-Pharmaceutical Innovation Building project are estimated to be \$104,000,000;

**NOW, THEREFORE, BE IT RESOLVED**, the Committee on Grounds and Buildings approves Phase II of the Bio-Pharmaceutical Innovation Building Project and approves the Administration to take any further action deemed necessary to implement and complete Phase II of the Biopharmaceutical Innovation Building Project.

CALL TO ORDER:

Mr. Borel convened the meeting at 10 a.m. and welcomed all in attendance.

PROJECT SUMMARY:

Mr. Krawchyk reviewed the comprehensive Project Summary, outlining the several projects requiring approval, projects completed, projects in progress and project notifications. He added that the Biden Institute at 44 Kent Way was one of the more recently completed projects.

PROJECTS REQUIRING APPROVAL:

Mr. Krawchyk reviewed two projects requiring approval:

- Willard Hall – Sprinkler and Fire Alarm Replacement;
- Biopharmaceutical Innovation Phase II.

The Willard Hall – Sprinkler and Fire Alarm Replacement project is estimated to cost \$1.5 million, and will include installation of a new fire alarm and sprinkler system, new fire pump and underground fire service water from Main Street. The project is planned to begin May 2018 and will be completed in September 2018.

The Biopharmaceutical Innovation Building (BPI) will be a 200,000 square foot facility located on the STAR campus, and will house the National Institute for Innovation in Manufacturing Biopharmaceuticals (NIIMBL) and other related faculty and staff. Phase II of the project is projected to cost \$104 million with funding through bonds and gifts.

Following review and discussion, on motions made and seconded, the Committee approved the resolutions pertaining to these projects.

**REAL ESTATE:**

Mr. Brangman provided an update on Project Comet – Corporate Research Facility on the STAR Campus. He reviewed the key terms of the project and the details of the collaborative research agreement. Mr. Brangman noted that the groundbreaking ceremony for this project is planned for December 18, 2017.

**ADJOURNMENT:**

With no additional business, the meeting was adjourned at approximately 10:39 am for an Executive Session.

APPROVED:

A handwritten signature in black ink, appearing to read "James C. Borel". The signature is written in a cursive, flowing style.

Jim Borel  
Chairman



**TRUSTEE COMMITTEE  
ON  
ACADEMIC AFFAIRS**

**November 8, 2017**

**Minutes**

The Trustee Committee on Academic Affairs met on November 8, 2017 beginning at 10 am in the Board Room of HULLIHEN HALL.

**COMMITTEE MEMBERS PARTICIPATING:**

Donna Fontana, Chair; Joan Coker; Stuart M. Grant; Dennis Loftus;  
Debra Hess Norris; John R. Cochran; President Dennis Assanis

**MEMBERS EXCUSED:**

Claudia Peña Porretti;

**ADMINISTRATORS AND OTHERS PRESENT:**

Jen Becnel-Guzzo, Associate VP and Deputy General Counsel; Peggy Bottorff, Associate Provost and Chief of Staff; Alan Brangman, EVP and University Treasurer; Glenn Carter, VP for Communications & Marketing; Jeffrey Garland, Vice President and University Secretary; Song Hoffman, Director, International Admissions; Chris Lucier, VP for Enrollment Management; Deborah A. McCredie, Associate University Secretary; Kim McDade, Sr. Associate Athletic Director; Amanda Minner, Chief Budget Officer; Robin Morgan, Interim Provost; Lynn Okagaki, Deputy Provost for Academic Affairs; Chrissi Rawak, Director, Intercollegiate Athletics and Recreation Services; Mary Remmler, VP for Strategic Planning and Analysis; Doug Zander, Director of Admissions

**FACULTY AND STUDENT REPRESENTATIVES PRESENT:**

Martha Buell and Chris Williams, Faculty Representatives  
David Maisson and Bridget Killian, Graduate Student Representatives  
Jay Patel and Michaela Dyson, Undergraduate Student Representatives

APPROVED ON A MOTION MADE AND SECONDED:

Minutes of the Committee's meeting of April 26, 2017

RESOLUTIONS FOR APPROVAL:

On motions made and seconded, the following resolutions were approved:

1. **RESOLVED**, to approve the personnel actions (faculty *emeriti* and promotions and tenure) presented in the November 8, 2017 meeting booklet of the Trustee Committee on Academic Affairs.

CALL TO ORDER:

Ms. Fontana convened the meeting at 10 am and welcomed all in attendance.

REMARKS:

Dr. Assanis expressed appreciation to Dr. Robin Morgan, now serving in the role of Interim Provost. He noted that the Search Committee for the Provost would be named soon with focus group opportunities for faculty, staff and students to have input into the process. The expectation is that a new Provost will be in place at the start of the 2018-19 academic year. Dr. Assanis also commented on several exciting initiatives, including the launch of the Capital Campaign, the Biopharmaceutical building project and Chemours collaboration on the STAR Campus, and events with the Biden Institute.

Dr. Morgan noted that the fall semester has been very productive. She noted that academic priorities include the establishment of a Graduate College and cluster hires for faculty to enhance interdisciplinary teaching and research efforts across colleges.

Dr. Buell expressed appreciation for the inclusion of the Faculty Senate's Panel discussion at the annual Board Retreat. She noted that the Faculty Senate is working under the theme of Innovation Excellence through Integration, with a focus on new ways for cross-department and cross-program implementation of new ideas. She added that the Community Engagement Scholars are involved in helping to identify and implement these opportunities.

STUDENT SUCCESS AND ENGAGEMENT:

The Committee received a report from Dr. Lynn Okagaki, Deputy Provost, on Student Success and Engagement. She discussed the Blue Hen Success Collaborative (BHSC), noting that the program had moved out of its pilot phase and now had full implementation for advisors' and administrators' access. She noted that the BHSC has set a goal to increase four-year graduation rate to 74% through two initiatives: 1) Finish

in Four, a campaign designed to increase our four-year graduation rate; and 2) Early Intervention, an effort to intervene before students get off-track, and also to provide additional support to first-year students who have had a difficult semester.

Dr. Okagaki explained that under UD's current full-time tuition, students may take up to 17 credits (typically five courses) per semester. In contrast, the majority of UD's peers have a fixed full-time tuition charge for 12-18+ credits. Research shows that having to pay for the 18th credit deters first-generation, low-income students from taking 18 credits in a semester. Historically, first-generation, low-income students are more likely to be advised to take less than 15 credits when they start their college careers. They are also more likely to need to take a non-college credit-bearing course in their first semester. Thus, they get "behind" when it comes to being on time for graduating in four years. Changing the full-time tuition charge to 12 to 18 credits is one way to help students graduate in four years with less debt than if they take five or six years to graduate. The proposed change in policy will result in a loss of revenue of about \$1.1M. No action was required on this matter at this time, but it is expected to be brought back for the Committee's action in the spring semester.

#### UNDERGRADUATE ENROLLMENT:

The Committee received a report from Chris Lucier on Undergraduate Enrollment. He reviewed several aspects of record-setting enrollment, noting that these achievements are all in support of inclusive excellence and aid to improve the academic experience and UD's ability to prepare students to make an impact in their communities.

Mr. Lucier highlighted several components of the report, including increases in the enrollment of underrepresented minorities, the success of the Associate in Arts program, the Commitment to Delawareans, and transfer students. He also discussed price sensitivity, commitment to academic quality, and the importance of efforts to ensure that UD can continue to be successful and distinctive in the admissions marketplace. Mr. Lucier added that it is important to recognize the need to increase majors in several areas of interest.

The Committee requested that Mr. Lucier provide an update at the next meeting on the community-based organizations with which UD works for a review of opportunities they may provide.

#### UNDERGRADUATE INTERNATIONAL RECRUITMENT STRATEGY:

The Committee received a report on UD's Undergraduate International Recruitment Strategy from Dr. Doug Zander and Dr. Song Hoffman. They reviewed the goal of increasing overall undergraduate international

enrollment to a minimum of 1700 students by Fall 2021 (compared to the base year of Fall 2016 when total enrollment of international students was 700). They noted the several priorities to be addressed, including:

- Efforts to fully engage the international pathways marketplace with the newly-launched Academic Transitions program of the English Language Institute;
- Continue to expand partnerships with other trusted English language providers who are seeking high quality collaborators;
- Diversify the pipeline of students;
- Continue an intentional recruitment focus on international students who are studying in the U.S.;
- Engage regional recruiters and well-vetted agencies;
- Strengthen our international alumni network;
- Coordinate international recruitment outreach among UD partners.

REVIEW OF FACULTY AND PROFESSIONAL PERSONNEL  
ACTIONS:

The Committee reviewed the personnel actions outlined in the meeting materials. On a motion made and seconded, the Committee voted to approve a resolution recognizing these actions as presented.

ADJOURNMENT:

With no additional business, the meeting was adjourned at 12:06 pm for a brief Executive Session.

APPROVED:

A handwritten signature in black ink, appearing to read "Donna Fontana". The signature is fluid and cursive, with a large initial "D" and "F".

Donna Fontana  
Chair





**TRUSTEE COMMITTEE  
on  
FINANCE**

**November 8, 2017**

**MINUTES**

The Trustee Committee on Finance met on November 8, 2017 beginning at 1:30 pm in the Board Room of Hullahen Hall.

**COMMITTEE MEMBERS PARTICIPATING:**

Donald J. Puglisi, Chair; Jim Borel; Michael Geltzeiler (via phone); Gil Sparks; David Spartin; John Cochran; President Dennis Assanis

Stuart Grant attended as a guest of the Committee.

**MEMBERS EXCUSED:**

Carol Ammon; Terry Murphy; Sherman Townsend

**ADMINISTRATORS AND OTHERS PRESENT:**

Alan Brangman, EVP and University Treasurer; Glenn Carter, VP for Communications and Marketing; Amy Nelson-Connell, Controller; Jim Dicker, VP for Development and Alumni Relations; Laure Ergin, VP and General Counsel; Jeffrey Garland, VP and University Secretary; Lionel Gilibert, Director, Budget Office; Ike Jenkins, Director, Risk Management; Peter Krawchyk, VP, Facilities, Real Estate & Auxiliary Services/Campus Architect; Chris Lucier, VP for Enrollment Management; Augie Maurelli, Assistant VP, Analysis and Operations; Amanda Minner, Chief Budget Officer; Deb McCredie, Associate University Secretary; Kim McDade, Sr. Associate Athletic Director; Robin Morgan, Interim Provost; Kimberly Nietubicz, Senior Policy Analyst; Greg Oler, VP for Finance and Deputy Treasurer; Chrissi Rawak, Director of Intercollegiate Athletics and Recreation Services; Mary Remmler, VP for Strategic Planning and Analysis; Charlie Riordan, VP for Research, Scholarship and Innovation; Keith Walter, Chief Investment Officer

**FACULTY AND STUDENT REPRESENTATIVES PRESENT:**

Martha Buell and Chris Williams, Faculty Representatives  
David Maisson and Ashar Khan, Graduate Student Representatives  
Michaela Dyson and Kevin Peterson, Undergraduate Student Representatives

APPROVED ON A MOTION MADE AND SECONDED:  
Minutes of the Committees Meeting of April 28, 2017

RESOLUTIONS:

On a motion made and seconded, the following resolution was approved:

1. **WHEREAS**, Wells Fargo is the Trustee under the will of Edward C. Davis, and

**WHEREAS**, the will provides that Trust income shall be paid to the University of Delaware "for scholarships for students in the School of Civil Engineering at the University of Delaware, or for such other purposes as the University shall, in writing, represent to the Trustee at the time of any such payment or payments that it needs for some specific purpose in advancing the efficiency of the School of Civil Engineering are greater than its needs for scholarships in that school."

**NOW, THEREFORE, BE IT RESOLVED**, that the President of the University be, and hereby is, directed to certify in writing to Wells Fargo that the University needs an estimated amount of \$180,000 for undergraduate scholarships during FY 2019, and that the University's need for the balance of the Trust income for FY 2019 for fellowships for graduate students, for facilities renewal, and for faculty support of named professorships in the Department of Civil Engineering is greater than the University's need for additional undergraduate scholarships in that Department, and further,

**BE IT RESOLVED**, to request the Trustee to pay the income from the Trust to the University for such support.

CALL TO ORDER:

Dr. Puglisi convened the meeting at approximately 1:30 pm and welcomed all in attendance.

INVESTMENT COMMITTEE UPDATE:

Mr. Walter gave an update on the endowment and upcoming Investment Visiting Committee meeting (IVC).

Mr. Walter began with a description of the funds under the oversight of the investment office and IVC including the Blue Hen Investment Club, Current Funds Portfolio, and the Intermediate Investment Pool as well as the pure Endowment Portfolio.

The total Endowment and Other Investments Portfolio has reached a record of \$2.05 billion as of 9/30/2017. This represents an increase in market value of \$74 million in the first three months of FY 2018. It was also shared that our current endowment is well below the \$250,000 per student value that is referenced and presented per the new Republican Tax Proposal.

The long-term performance of the endowment has exceeded the benchmark by 59 bps annually and continues to have a better long-term risk-adjusted return for both the benchmark and our Peers, with annual returns of 7.81% from 1996 through 2017.

The last fiscal year saw strong results with a 12.5% return; however, it was noted that the average return over the last three years is 4.7%. With these types of returns, it is also important to consider inflows, such as gifts, as well as market growth when determining payout.

The Committee on Finance asked for pro forma showing what \$10,000 would yield in payout if it were invested in 1950, 1960, 1970, etc. There was also discussion regarding unfunded commitments, and while capital calls for private and alternative investments are picking up, their frequency has been slow until recently. It was also shared that both Hamilton-Lane and Albourne are consultants that help with our private investment and hedge fund strategies, as well as IVC and investment office analysis and recommendations.

#### REPORT ON INSURANCE / COVERAGE AND RATE:

Mr. Oler and Mr. Jenkins presented on the current insurance portfolio.

An update on the market was provided which remains favorable to the University from a Property and Casualty perspective. Catastrophic events such as Hurricanes Irene and Maria may have a negative impact but it has yet to be determined to what extent.

The discussion focused on McKinley Lab and the recent fire, with a brief conversation regarding the State policy and its related coverage, as well as FM Global and the secondary policy associated with property loss. It was shared that it is too early to determine the total value of all the losses. The State policy provides losses up to \$2 million, with FM Global coming on top of that amount with additional coverage. Discussion was given regarding coverage, since it relates only to the replacement value of losses directly due to the fire on a depreciated basis. More information will be provided once a validated and documented statement of loss is available.

The University remains part of Pinnacle, a 17-member higher education consortium. This reciprocal Risk Retention Group provides the primary Commercial and General Liability Insurance, which provides \$125 million in coverage with \$644,000 in premiums.

The University Trustee and Officers Liability Insurance (T&O) is provided by National Union and provides coverage A, B, and C for actual and alleged wrongful acts. There was discussion on Coverage C and Trustee concern regarding the potential for a large Coverage C incident diminishing the Coverage afforded to Trustees on Coverage A and B. It was requested that an email be

provided to the Committee regarding Coverage C with greater explanation and detail on whom is covered under the T&O policy.

Property and Cyber liability Insurance were also reviewed with no additional comments or questions.

#### FINANCIAL UPDATE – FY 2017:

Mr. Oler presented the FY 2017 finances, beginning with a summary of the balance sheet: Cash and cash equivalents decreased \$71 million (58%) from 2016 due to the completion of the establishment of the Intermediate Liquidity Pool, which is invested in a laddered portfolio, with cash levels now returned to historical levels. In addition, Investments increased 13% by \$219 million due primarily to a 12% return of the Pooled Portfolio (\$170 million), less \$62 million in payout, plus increases in the Intermediate Liquidity Pool (\$50 million), plus cash generated from operations. The liability side of the balance sheet saw Post-employment benefit obligations increased 4% (\$22 million) primarily due to an increase in retiree medical liability of \$53 million due to higher medical trends rates, as well as a decrease in Faculty Retirement obligation of \$37 million, due to plan amendments resulting from new collective bargaining agreement and an increase in Faculty Retirement obligation due to actuarial losses.

From an operating perspective, net Tuition and fees increased 2.6% (\$11 million) due primarily to increases in both in-state and out-of-state tuition rates, 2.5% and 2.6%, respectively. Other revenues, such as NCAA distributions, higher service center revenue, English Language Institute room revenue and higher contract revenue led to \$5million, a 13% increase from prior year. Expenses grew from a salary and wages perspective 4% (\$18 million) comprised of 2% merit increase as well as focused investments in Athletics, Development, Student Life and College of Health Sciences. It was noted that while \$4 million of the \$18 million increase is due to sponsored salaries which are funded by sponsored agreements. In addition to salaries, Benefit costs increased 9% (\$14 million) due to \$6 million increase in group healthcare premiums paid to the State of Delaware, a \$5 million increase in post-employment expenses, and a \$2 million increase in retirement contributions, as well as \$1 million increase in social security taxes due to increased wages. There was also at \$4 million decrease in depreciation, amortization and loss on disposals due primarily to the write-down of the Rodney dormitory, which was recorded in 2016.

There was also an update on the details of the bad debt write-off. No write-offs required resolutions and the information was provided for informational purposes. There was also a GAAP reconciliation regarding gifts and cash processed from the Development Office's Advance System.

#### DAVIS TRUST:

The Edward C. Davis Trust requires an annual resolution to appropriate funds for scholarships and other expenditures in Civil Engineering. The accompanying

resolution providing \$180,000 in scholarships and remaining distributions to be used at the department's discretion was motioned and seconded as presented.

**ADJOURNMENT:**

With no additional business, the Regular Session meeting was adjourned at 2:20 pm with an Executive Session to follow.

APPROVED:

A handwritten signature in black ink, appearing to read "D. Puglisi", written in a cursive style.

Donald J. Puglisi  
Chair



## Report of the Nominating Committee

Fall 2017

1. **Recommended for Re-Election to a six-year term:**

**Michael S. Geltzeiler**

2. **Recommended for Election to a six-year term:**

**David Lyons Sr.**  
President and CEO  
Lyons Companies  
Rehoboth Beach, Delaware



Since founding the company in 1984, David F. Lyons has built the Lyons Companies to meet the diverse risk management needs of evolving businesses and the people who run them. Drawing on his deep industry expertise and his perspective as an independent business owner, he has guided the Lyons Companies to a remarkable track record of service excellence and growth.

The company earned the Best Practice Agency award from the Independent Insurance Agents and Brokers Association in 2007, 2008 and 2009. In those same years, Mr. Lyons appeared on the Inc. 5000 list of the fastest-growing private companies in the country, which listed Lyons at the top in its field of insurance-related businesses.



## EXECUTIVE COMMITTEE

November 28, 2017

### Minutes

The Executive Committee met on November 28, 2017 in the Board Room of HULLIHEN Hall, beginning at 1 pm.

#### COMMITTEE MEMBERS PARTICIPATING:

John R. Cochran, Chair; James C. Borel (via phone); Donna Fontana; Stuart Grant; Terri Kelly; Donald J. Puglisi; A. Gilchrist Sparks III (via phone); Mary Jane Willis; President Dennis Assanis

#### MEMBERS EXCUSED:

None

#### ADMINISTRATORS AND OTHERS PRESENT:

Alan Brangman, EVP and University Treasurer; Glenn Carter, VP for Communications & Marketing; Jim Dicker, VP for Development & Alumni Relations; Laure Ergin, VP and General Counsel; Evan Park, Assistant Director, Government Relations; Jeffrey Garland, Vice President and University Secretary; Peter Krawchuk, VP, Facilities, Real Estate and Auxiliary Services/Campus Architect; Deborah McCredie, Associate University Secretary; Amanda Minner, Chief Budget Officer; Robin Morgan, Interim Provost; Greg Oler, Vice President for Finance and Deputy Treasurer; Mary Remmler, VP for Strategic Planning and Analysis; Garth Spencer, Assistant Director, Government Relations

#### APPROVED ON A MOTION MADE AND SECONDED:

The minutes of the Executive Committee's regular session meeting of May 4, 2017 were amended at Mr. Grant's request to reflect that his dissent pertaining to the academic program resolutions was on the grounds that his belief is that such determinations should be in the sole purview of the faculty. On a motion made and seconded, the minutes were approved as amended.

RESOLUTIONS:

On motions made and seconded, the following resolutions were approved:

1. **RESOLVED**, that the University of Delaware Medal of Distinction be presented to: Senator David McBride, Joshua Martin and Cynthia Primo Martin.

2. **WHEREAS**, the following donors have generously given to the University of Delaware; and

*(details as contained in the listing provided in the Fall 2017 PA&A Committee meeting booklet, the 2017 Executive Committee meeting booklet and detailed in **Appendix A** included in these materials)*

**NOW, THEREFORE BE IT RESOLVED**, that the Board of Trustees hereby expresses its sincere gratitude for the generosity of these donors.

3. **WHEREAS**, the Committee on Grounds and Buildings has reviewed the Bio-Pharmaceutical Innovation Building Project materials;

**WHEREAS**, the Phase II costs for the Bio-Pharmaceutical Innovation Building project are estimated to be \$104,000,000;

**NOW, THEREFORE, BE IT RESOLVED**, the Committee on Grounds and Buildings approves Phase II of the Bio-Pharmaceutical Innovation Building Project and approves the Administration to take any further action deemed necessary to implement and complete Phase II of the Biopharmaceutical Innovation Building Project.

4. **WHEREAS**, the Committee on Grounds and Buildings has reviewed the Willard Hall – Sprinkler and Fire Alarm Replacement materials;

**WHEREAS**, budget for the Willard Hall – Sprinkler and Fire Alarm Replacement is \$1,500,000;

**NOW, THEREFORE, BE IT RESOLVED**, the Committee on Grounds and Buildings approves the budget for the Willard Hall – Sprinkler and Fire Alarm Replacement and approves the Administration to take any further action deemed necessary to implement and complete the Willard Hall – Sprinkler and Fire Alarm Replacement.

5. **RESOLVED**, to recognize the personnel actions (new continuing track appointments, tenure and tenure-track appointments, emeritus appointments, and appointments to named professorships) presented in



the November 8, 2017, meeting booklet of the Trustee Committee on Academic Affairs (and as included in **Appendix B** of these materials).

6. **WHEREAS**, Wells Fargo is the Trustee under the will of Edward C. Davis, and

**WHEREAS**, the will provides that Trust income shall be paid to the University of Delaware "for scholarships for students in the School of Civil Engineering at the University of Delaware, or for such other purposes as the University shall, in writing, represent to the Trustee at the time of any such payment or payments that it needs for some specific purpose in advancing the efficiency of the School of Civil Engineering are greater than its needs for scholarships in that school."

**NOW, THEREFORE, BE IT RESOLVED**, that the President of the University be, and hereby is, directed to certify in writing to Wells Fargo that the University needs an estimated amount of \$180,000 for undergraduate scholarships during FY 2019, and that the University's need for the balance of the Trust income for FY 2019 for fellowships for graduate students, for facilities renewal, and for faculty support of named professorships in the Department of Civil Engineering is greater than the University's need for additional undergraduate scholarships in that Department, and further,

**BE IT RESOLVED**, to request the Trustee to pay the income from the Trust to the University for such support.

**CALL TO ORDER:**

Mr. Cochran convened the meeting at 1 pm and welcomed all in attendance.

**PRESIDENT'S REMARKS:**

Dr. Assanis reviewed several items with the Committee, including enhancements in graduate education; UD's recent recognition by Hillel for successful efforts enhancing diversity and inclusiveness; the growth of the campus over the next two years with the projects underway on the STAR campus; successful events for the Biden Institute; the launch of the search for a new Provost; the recent naming of a new Vice President for Information Technologies, and expected successful conclusion of the search for the new Vice President for Human Resources.

**HONORARY DEGREES & AWARDS:**

Mr. Garland presented the report of the Committee's meeting of October 31, 2017. Highlights included:

- The Committee continues the development of the Honorary Degree Class of 2018;
- The Committee recommends three recipients of the University's Medal of Distinction.

Following Mr. Garland's report, on a motion made and seconded, the Executive Committee approved the resolution pertaining to the Medal of Distinction recipients.

#### PUBLIC AFFAIRS & ADVANCEMENT:

Mr. Grant presented the report of the Committee's meeting of October 31, 2017.

Highlights included:

- A report on local, state and federal government relations including legislative issues of interest to the University, community outreach efforts, FY2019 budget issues at state and federal levels; planning for engagement events with local, state, and federal constituency groups;
- A report from the Office of Communications and Marketing (OCM), including a discussion of the plan to integrate operations between OCM and the individual communications professionals at each of the Colleges;
- An abbreviated review of plans for the launch of the Delaware First Capital Campaign;
- Approval of a resolution to recognize gifts received by the University.

On a motion made and seconded, the Executive Committee approved the resolution recognizing gifts to the University.

#### STUDENT LIFE & ATHLETICS:

Mrs. Willis reported on the Committee's meeting of November 2, 2017.

Highlights included:

- A review of the new organizational structure of the Division of Student Life, now led by Dr. José-Luis Riera as Interim VP for Student Life;
- An update on the newly opened South Academy Street Residence Hall;
- An overview of Alumni Career Engagement efforts between UD's Career Services Center and the Office of Development and Alumni Relations;
- An overview of collaborative initiatives between the Division of Student Life and Athletics and Recreation Services;
- A report from the Office of Equity and Inclusion/Title IX.

Mrs. Willis noted that there were no resolutions brought forward for the Committee's consideration.

#### GROUNDINGS & BUILDINGS:

Mr. Borel reported on the Committee's meeting of November 7, 2017. Highlights included:

- A review of the Projects Summary, which notes projects completed, projects in progress, projects requiring approval, and project notifications;
- A review of two projects requiring approval: Willard Hall – Sprinkler and Fire Alarm Replacement and Biopharmaceutical Innovation Phase II;
- An update on Project Comet on the STAR Campus.

On a motion made and seconded, the Executive Committee approved the resolutions pertaining to the projects requiring approval.

#### AUDIT VISITING COMMITTEE:

Mr. Sparks reported on the Committee's meeting of November 7, 2017.

Highlights included:

- A review of the audited financial statements for the fiscal year ended June 30, 2017;
- KPMG representatives noted no material weaknesses or concern and issued a clean opinion for the audited financial statements;
- A review of the report of the Director of Internal Audit, including internal audits completed, and progress on those audits which remain open.

Mr. Sparks noted that there were no items that required action by the Committee.

#### ACADEMIC AFFAIRS:

Ms. Fontana reported on the Committee's meeting of November 8, 2017.

Highlights included:

- A report on the full implementation of the Blue Hen Success Collaborative (BHSC), a program designed to enhance student success and engagement;
- A report on Undergraduate Enrollment;
- A report on Undergraduate International Recruitment Strategy
- A review of Faculty Personnel Actions.

Ms. Fontana noted that the Committee approved a resolution to recognize the Faculty Personnel Actions.

#### FINANCE:

Dr. Puglisi reported on the Committee's meeting of November 8, 2017.

Highlights included:

- A report of the Investment Visiting Committee and the status of the Endowment and Other Investments Portfolio;
- A report on insurance coverages and rates;

- A financial update for Fiscal Year 2017;
- Review of the annual resolution for the Edward C. Davis Trust, which is required to appropriate funds for scholarships and other expenditures in Civil Engineering.

Dr. Puglisi noted that the Committee approved the resolution pertaining to the Edward C. Davis Trust.

**ADJOURNMENT:**

With no additional business, the regular session meeting was adjourned at approximately 12:33 p.m.

APPROVED:

A handwritten signature in black ink, appearing to read 'Jeffrey W. Garland', written in a cursive style.

Jeffrey W. Garland  
Vice President and University Secretary

**APPENDIX A**  
**RESOLUTIONS**

Whereas the following donors;	Have generously given the amount of;	To the benefit of the following school or unit;	Whereas the gift shall be allocated as follows;
Mr. Paul K. Mattheiss ('61/EG) and Mrs. Carol J. Mattheiss ('60/AS)	\$3,000,000.00	Health Sciences; University Wide; Arts and Sciences; Engineering	Carol Moore Mattheiss '60 Scholarship, Initiative Fund, Department of Music, and Paul K. Mattheiss '61 Departmental Support Fund
Dr. David J. Farber (XF)	\$2,200,000.00	Engineering	Dave and GG Farber Early Career Professor of Electrical and Computer Engineering and Dave and GG Farber Early Career Professor of Computer Engineering
Longwood Foundation, Inc. (FP)	\$1,500,000.00	Agriculture and Natural Resources	Worrilow Hall Renovations
The Siegfried Group, LLP (CP); Robert L. Siegfried, Jr., C.P.A. ('81/BE) and Mrs. Kathleen M. Siegfried ('85/AS)	\$1,500,000.00	Business and Economics	Siegfried Initiative for Entrepreneurial Leadership
H. Fletcher Brown Trust (OO)	\$1,124,790.56	University Wide	H. Fletcher Brown Trust
Anonymous Alum (AA) and Anonymous Grad Alum (AG)	\$1,000,000.00	Agriculture and Natural Resources; Arts and Sciences	Kenneth Mitchell Lomax and Nancy Beltz Lomax Fund and Nancy Beltz Lomax and Kenneth Mitchell Lomax Undergraduate Research Fellowship
Aramark (CP)	\$680,000.00	Business and Economics	Vita Nova Back of House Renovation and Food Service Laboratory

Whereas the following donors;	Have generously given the amount of;	To the benefit of the following school or unit;	Whereas the gift shall be allocated as follows;
Mr. Thomas L. Gutshall ('60/EG) and Mrs. Kipp T. Gutshall (FR)	\$500,000.00	Engineering	Thomas and Kipp Gutshall Career Development Chair
Janssen Research & Development, LLC (CP)	\$450,000.00	Engineering	Biomedical Engineering Program
Mr. Vance V. Kershner ('79/EG)	\$375,000.00	Engineering	Kershner Proof of Concept Fund
Mr. Edmond J. Sannini ('78/BE) and Ms. Concetta Frezzo ('78/BE)	\$300,000.00	Arts and Sciences; Business and Economics	Sannini Frezzo Fine Arts Scholarship and Sannini Frezzo Endowed Scholarship
Ms. Donna M. Fontana ('85/BE)	\$250,000.00	Business and Economics	Fontana Financial Literacy Fund
Open Up Resources (FP)	\$220,000.00	Education and Human Development	Bookworm Project Support Fund
Huawei Technologies Co., Ltd. (CP)	\$202,898.00	Engineering	Huawei - Prof. Guoquan Huang Gift Support
Raymond A. Jacobsen, Jr., Esq. ('71/AS) and Marilyn Perry Jacobsen, Esq. ('72/AS)	\$150,000.00	Arts and Sciences	Legal Profession Preparatory Program LP3 and Jacobsen Scholarship
Dr. Burnaby Munson (FS)	\$150,000.00	University Wide	Donald Harward and Burnaby Munson Honors Program Engagement Fund and Donald Harward and Burnaby Munson Fund for Honors Undergraduate Research
Mr. Robert F. Deutsch ('80/BE) and Mrs. Kathy M. Deutsch ('80/AS)	\$125,000.00	Business and Economics	Robert and Kathy Deutsch Faculty Fellows Fund and Robert and Kathy Deutsch Scholarship

Whereas the following donors;	Have generously given the amount of;	To the benefit of the following school or unit;	Whereas the gift shall be allocated as follows;
Dr. Sean Xiaolu Wang ('92/EG) and Ms. Monica Meng-Ling Ho ('90/ANR)	\$125,000.00	Engineering	Sean Wang Capstone Program Support Fund, Sean Wang VIP Fund, and Sean Wang Proof of Concept Award
Dr. Michael A. Arenson (RF) and Mrs. Janet H. Arenson (XF)	\$100,000.00	Arts and Sciences	Michael and Janet Arenson Music Theory Scholarship
Ms. Carol A. Post ('91/AS)	\$100,000.00	Engineering	Dr. Steven K. Dentel Engineers Without Borders Enrichment Fund Endowment
The Presser Foundation (FP)	\$100,000.00	Arts and Sciences	Puglisi Hall Renovations
John E. Richter, P.E. ('56/EG)	\$100,000.00	Education and Human Development	Mary Jane Wiley Richter Endowed Fund for Early Childhood Education
Mr. William R. Taylor ('59/AS) and Mrs. Beverly French Taylor (FR)	\$100,000.00	Athletics	Athletic Fund
William and Muriel Elliott Fdn. (FP)	\$100,000.00	Business and Economics	William and Muriel Elliott Scholarship in Entrepreneurship

**NOW, THEREFORE BE IT RESOLVED, that the Board of Trustees hereby expresses its sincere gratitude for the generosity of these donors.**

**APPENDIX B:**

1. New Faculty Appointments

Assistant Professors – Continuing Track:

<b>Name</b>	<b>Academic Unit</b>
Andrew Brown	School of Nursing
Shara Compton	Chemistry & Biochemistry
Trevor Daly	Chemistry & Biochemistry
Stefanie DeVito	Biological Sciences
Jennifer Follett	English
Beatrice Gaynor	School of Nursing
Thomas Giardina	Associate in Arts Program
Marcia Headley	Mathematical Sciences
Bruce Hietbrink	Chemistry & Biochemistry
April Kendra	English
Virginia Kilikian	Mathematical Sciences
Kin Mak	Mathematical Sciences
Daniel McDevit	Associate in Arts Program
Jarrod Miller	Plant & Soil Science
Alexia Mintos	Associate in Arts Program
Jennie Saxe	Civil & Environmental Engineering
Christine Skubisz	Behavioral Health & Nutrition
Tyson Sukava	Languages, Literatures, & Cultures
Christopher Trimby	Biological Sciences
Debra Yarrington	Computer & Information Sciences

Associate Professors – Continuing Track:

<b>Name</b>	<b>Academic Unit</b>
Virginia Hughes	Medical Laboratory Sciences
Rebecca Lufler	Kinesiology & Applied Physiology
Richard Martin	Electrical & Computer Engineering

Instructor – Continuing Track:

<b>Name</b>	<b>Academic Unit</b>
Sarah Beebe	School of Nursing
John Deflieze	Hospitality & Business Management



<b>Name</b>	<b>Academic Unit</b>
Heiddy DiGregorio	School of Nursing
Taneshia Lacy	School of Nursing
Jennifer McCloskey	Accounting & Management Information Systems
Nichole Moody	School of Nursing
Nina Straitman	Linguistics & Cognitive Science

Professor – Continuing Track:

<b>Name</b>	<b>Academic Unit</b>
Subhasis Biswas	Medical Laboratory Sciences
Della Campbell	School of Nursing
Rita Landgraf	Health Sciences
Harvey White	School of Public Policy & Administration

Assistant Professor – Tenured:

<b>Name</b>	<b>Academic Unit</b>
Sean Zdenek	English

Associate Professor – Tenured:

<b>Name</b>	<b>Academic Unit</b>
Jingmei Qiu	Mathematical Sciences
Amanda Van Horne	Communication Science & Disorders
Paramita Mondal	Civil & Environmental Engineering

Professor – Tenured:

<b>Name</b>	<b>Academic Unit</b>
Eliot Atekwana	Geological Sciences
Estella Atekwana	Dean, College of Earth, Ocean & Environment
Rudolf Eigenmann	Electrical & Computer Engineering
Laurie Ruggiero	School of Nursing
Gregory Shelnett	Art & Design
Katherine Verdolini-Abbott	Communication Science & Disorders
John Jeka	Chair, Kinesiology & Applied Physiology

<b>Name</b>	<b>Academic Unit</b>
Yu-Ping Chin	Civil & Environmental Engineering

Assistant Professor – Tenure Track:

<b>Name</b>	<b>Academic Unit</b>
Mark Adams	Music
Elisa Arch	Kinesiology & Applied Physiology
Hilary Barnes	School of Nursing
Mona Batish	Medical Laboratory Sciences
James Berry, Jr.	Economics
Derron Bishop	Business Administration
Nathan Bragaw	Business Administration
Roderick Carey	Human Development & Family Science
Andong Cheng	Business Administration
Vu Dinh	Mathematical Sciences
Ellen Donnelly	Sociology
Catherine Fromen	Chemical & Biomolecular Engineering
Chad Giusti	Mathematical Sciences
Sean Healy	Behavioral Health & Nutrition
Laura Helton	English
Matthew Hudson	Kinesiology & Applied Physiology
Cresean Hughes	Sociology
Chisa Hutchinson	English
Aimee Jaramillo-Lambert	Biological Sciences
Kaja Jasinska	Linguistics & Cognitive Science
Xiaopeng Ji	School of Nursing
Bridgette Johnson	Human Development & Family Science
Joseph Kuehl	Mechanical Engineering
Hsin-Wen Lee	Philosophy
Yiyi Li	Business Administration
Constanze Liaw	Mathematical Sciences
Christopher Martens	Kinesiology & Applied Physiology
Giovanna Morini	Health Sciences
Mark Nejad	Civil & Environmental Engineering
Vijay Parashar	Medical Laboratory Sciences
Juan Roberto Perilla	Chemistry & Biochemistry
Veronique Petit	Physics & Astronomy
Nadya Pincus	Linguistics & Cognitive Science
Rebecca Pompon	Communication Science & Disorders

<b>Name</b>	<b>Academic Unit</b>
Zhengan Qi	Linguistics & Cognitive Science
Wei Qian	Applied Economics & Statistics
Tracy Quan	Languages, Literatures & Cultures
Georgina Ramsay	Anthropology
Lauren Reynolds	Music
Karl Schmitz	Biological Sciences
Erin Sparks	Plant & Soil Science
Joshua Stefanik	Physical Therapy
Vikramaditya Thakur	Anthropology
Jeremy Tobacman	Economics
Jennifer Van Horn	Art History
Andrew Wozniak	School of Marine Science & Policy
Yvette Yien	Biological Sciences

Associate Professor – Tenure Track:

<b>Name</b>	<b>Academic Unit</b>
Viet Dinh	English
Andreas Malikopoulos	Mechanical Engineering
Chiara Sabina	Women & Gender Studies

1. Named Professors

<b>Name</b>	<b>Title and Academic Unit</b>
Melissa lanetta	Unidel Andrew B. Kirkpatrick, Jr. Chair in Writing
Cathy Matson	Richards Chair of American History
Arwen Mohun	Henry Clay Reed Professor in History
David Shearer	Thomas Muncy Keith Professor in History

2. Faculty *Emeriti*

<b>Name</b>	<b>Title</b>	<b>Academic Unit</b>
Joann Browning	Professor Emerita	Theatre
William Browning	Professor Emeritus	Theatre
Larry A. Cogburn	Professor Emeritus	Animal & Food Sciences
Frederick DeMicco	Aramark Chair Emeritus	Hotel, Restaurant & Institutional Management
Judith Herrman	Professor Emerita	School of Nursing

<b>Name</b>	<b>Title</b>	<b>Academic Unit</b>
Saul D. Hoffman	Professor Emeritus	Economics
James Jones	Trustees' Distinguished Professor Emeritus	Psychological & Brain Sciences
Elizabeth Perse	Professor Emerita	Communication
Veronica Rempusheski	Jeanne K. Buxbaum Professor Emerita	School of Nursing
Robert Straight	Professor Emeritus	Art & Design
David C. Usher	Professor Emeritus	Biological Sciences

## VII. CONSENT AGENDA

The following resolutions, having originated with, and having been recommended for approval on motions made and seconded by the appropriate standing committees, and subsequently recommended by the Executive Committee for approval by the full Board, or approved by the Executive Committee, are hereby submitted to the Board for approval or ratification.

1. **RESOLVED**, that the University of Delaware Medal of Distinction be presented to: Senator David McBride, Joshua Martin and Cynthia Primo Martin.
2. **WHEREAS**, the appropriate Board Committees have reviewed the Bio-Pharmaceutical Innovation Building Project materials as presented during the Fall 2017 meeting cycle; and

**WHEREAS**, the Phase II costs for the Bio-Pharmaceutical Innovation Building project are estimated to be \$104,000,000;

**NOW, THEREFORE, BE IT RESOLVED**, the Board of Trustees approves Phase II of the Bio-Pharmaceutical Innovation Building Project and approves the Administration to take any further action deemed necessary to implement and complete Phase II of the Biopharmaceutical Innovation Building Project.

3. **WHEREAS**, the appropriate Board Committees have reviewed the Willard Hall – Sprinkler and Fire Alarm Replacement materials as presented during the Fall 2017 meeting cycle; and

**WHEREAS**, budget for the Willard Hall – Sprinkler and Fire Alarm Replacement is \$1,500,000;

**NOW, THEREFORE, BE IT RESOLVED**, the Board of Trustees approves the budget for the Willard Hall – Sprinkler and Fire Alarm Replacement and approves the Administration to take any further action deemed necessary to implement and complete the Willard Hall – Sprinkler and Fire Alarm Replacement.

4. **WHEREAS**, Wells Fargo is the Trustee under the will of Edward C. Davis, and

**WHEREAS**, the will provides that Trust income shall be paid to the University of Delaware "for scholarships for students in the School of Civil Engineering at the University of Delaware, or for such other purposes as the University shall, in writing, represent to the Trustee at the time of any such payment or payments that it needs for some specific purpose in advancing the efficiency of the School of Civil Engineering are greater than its needs for scholarships in that school."

**NOW, THEREFORE, BE IT RESOLVED**, that the President of the University be, and hereby is, directed to certify in writing to Wells Fargo that the University needs an estimated amount of \$180,000 for undergraduate scholarships during FY 2019, and that the University's need for the balance of the Trust income for FY 2019 for fellowships for graduate students, for facilities renewal, and for faculty support of named professorships in the Department of Civil Engineering is greater than the University's need for additional undergraduate scholarships in that Department, and further,

**BE IT RESOLVED**, to request the Trustee to pay the income from the Trust to the University for such support.

5. **WHEREAS**, the University of Delaware (the "University") has from time to time issued its revenue bonds ("Revenue Bonds") pursuant to the terms of that certain Trust Agreement dated as of October 1, 1989, as amended and supplemented (as so amended and supplemented, collectively, the "Trust Agreement"), between Wilmington Trust Company, as trustee (the "Trustee") and the University; and

**WHEREAS**, the University is also permitted to issue, and has from time to time issued, bonds secured by the general revenue of the University ("General Revenue Bonds"); and

**WHEREAS**, the University has determined that it is in the best interest of the University to undertake capital improvement projects hereafter referred to as "Phase I Capital Improvement Projects" which include, but is not limited to, the construction of a new biopharmaceutical facility (the "Biopharmaceutical Innovation Building"); and

**WHEREAS**, the University has now decided to pursue a financing plan to finance, through the issuance of Bonds (as defined herein), a project consisting of the following: (i) the construction and equipping of the Biopharmaceutical Innovation Building; (ii) the funding of capitalized interest during construction; (iii) the funding of a debt service reserve fund requirement, if any, for the Bonds; and (iv) the payment of the costs associated with the issuance of the Bonds (collectively, the "Project"); and

**WHEREAS**, the University has further determined that the Project should be financed by the issuance of new money bonds, either as Revenue Bonds, General Revenue Bonds or a combination thereof as the Bond Committee shall determine to be in the best interest of the University given market conditions, in one or more series on a tax-exempt and/or taxable basis (the "Bonds"); and

**WHEREAS**, the University approves the allocation of up to \$106,000,000 in Bonds to finance the portion of the Project that is comprised of the construction and equipping of the Biopharmaceutical Innovation Building; and

**WHEREAS**, the Committee on Finance has approved the issuance of the Bonds to effectuate the financing of the Project and has recommended to the Executive Committee of the University to adopt a resolution approving the same.

**WHEREAS**, the Executive Committee of the Board of Trustees of the University of Delaware, recommends to the Board of Trustees the approval for the funding of the Project and the authorization of actions for the Project,

**NOW, THEREFORE, BE IT RESOLVED**, that the Board of Trustees approves the funding of the project and the authorization of actions for the Project as follows:

1. Authorization of the Project. The University hereby approves the Project as described in the recitals hereto and the Executive Committee is hereby authorized to take all action necessary to proceed with the financing of the Project through the issuance of the Bonds.
2. Authorization of Bonds. The University hereby authorizes the issuance of its tax-exempt and/or taxable Bonds (either as Revenue Bonds, General Revenue Bonds or a combination thereof as the Bond Committee shall determine to be in the best interest of the University given market conditions) in one or more series in an aggregate principal amount not to exceed (i) \$106,000,000 for the portion of the Project that is comprised of the construction and equipping of the Biopharmaceutical Innovation Building plus (ii) all other costs associated with the issuance of the Bonds for the purpose of providing financing for the Project.
3. Federal Tax Covenants. In the event and to the extent that the Bonds are issued on a tax-exempt basis, the University hereby covenants not to take or omit to take any action so as to cause interest on the Bonds to be no longer excluded from gross income for purposes of federal income taxation and to otherwise comply with the requirements of Sections 103 and 141 through 150 of the Internal Revenue Code of 1986, as amended (the “Code”), and all applicable regulations promulgated with respect thereto, throughout the term of the Bonds. The University further covenants with the registered owners of the Bonds that it will make no investments or other use of the proceeds of the Bonds which would cause such Bonds to be “arbitrage bonds” as defined in Section 148 of the Code. The University further covenants to comply with the rebate requirements (including the prohibited payment provisions) contained in Section 148(f) of the Code in any regulations promulgated thereunder, to the extent applicable, and to pay any interest or penalty imposed by the United States for failure to comply with rebate requirements, to the extent applicable.
4. Further Action. The Bond Committee, Executive Vice President and University Treasurer, the Secretary and the other officers of the Board of Trustees

and of the University are authorized to take all further action deemed necessary or appropriate to carry out the intent and purpose of this Resolution including the execution and delivery of such certificates and instruments as the officer executing the same determines is necessary or appropriate.

6. **WHEREAS**, the following donors have generously given to the University of Delaware; and

*(details as contained in the listing provided to the appropriate Board Committees in the Fall 2017 meeting cycle, and detailed in **Appendix A** included in this Consent Agenda)*

**NOW, THEREFORE BE IT RESOLVED**, that the Board of Trustees hereby expresses its sincere gratitude for the generosity of these donors.

7. **RESOLVED**, to recognize the personnel actions (new continuing track appointments, tenure and tenure-track appointments, emeritus appointments, and appointments to named professorships) as presented to the appropriate Board Committees in the Fall 2017 meeting cycle (and as included in **Appendix B** of this Consent Agenda).



**APPENDIX A**  
**RESOLUTIONS**

<b>Whereas the following donors;</b>	<b>Have generously given the amount of;</b>	<b>To the benefit of the following school or unit;</b>	<b>Whereas the gift shall be allocated as follows;</b>
Mr. Paul K. Mattheiss ('61/EG) and Mrs. Carol J. Mattheiss ('60/AS)	\$3,000,000.00	Health Sciences; University Wide; Arts and Sciences; Engineering	Carol Moore Mattheiss '60 Scholarship, Initiative Fund, Department of Music, and Paul K. Mattheiss '61 Departmental Support Fund
Dr. David J. Farber (XF)	\$2,200,000.00	Engineering	Dave and GG Farber Early Career Professor of Electrical and Computer Engineering and Dave and GG Farber Early Career Professor of Computer Engineering
Longwood Foundation, Inc. (FP)	\$1,500,000.00	Agriculture and Natural Resources	Worrilow Hall Renovations
The Siegfried Group, LLP (CP); Robert L. Siegfried, Jr., C.P.A. ('81/BE) and Mrs. Kathleen M. Siegfried ('85/AS)	\$1,500,000.00	Business and Economics	Siegfried Initiative for Entrepreneurial Leadership
H. Fletcher Brown Trust (OO)	\$1,124,790.56	University Wide	H. Fletcher Brown Trust

Whereas the following donors;	Have generously given the amount of;	To the benefit of the following school or unit;	Whereas the gift shall be allocated as follows;
Anonymous Alum (AA) and Anonymous Grad Alum (AG)	\$1,000,000.00	Agriculture and Natural Resources; Arts and Sciences	Kenneth Mitchell Lomax and Nancy Beltz Lomax Fund and Nancy Beltz Lomax and Kenneth Mitchell Lomax Undergraduate Research Fellowship
Aramark (CP)	\$680,000.00	Business and Economics	Vita Nova Back of House Renovation and Food Service Laboratory
Mr. Thomas L. Gutshall ('60/EG) and Mrs. Kipp T. Gutshall (FR)	\$500,000.00	Engineering	Thomas and Kipp Gutshall Career Development Chair
Janssen Research & Development, LLC (CP)	\$450,000.00	Engineering	Biomedical Engineering Program
Mr. Vance V. Kershner ('79/EG)	\$375,000.00	Engineering	Kershner Proof of Concept Fund
Mr. Edmond J. Sannini ('78/BE) and Ms. Concetta Frezzo ('78/BE)	\$300,000.00	Arts and Sciences; Business and Economics	Sannini Frezzo Fine Arts Scholarship and Sannini Frezzo Endowed Scholarship
Ms. Donna M. Fontana ('85/BE)	\$250,000.00	Business and Economics	Fontana Financial Literacy Fund
Open Up Resources (FP)	\$220,000.00	Education and Human Development	Bookworm Project Support Fund
Huawei Technologies Co., Ltd. (CP)	\$202,898.00	Engineering	Huawei - Prof. Guoquan Huang Gift Support

Whereas the following donors;	Have generously given the amount of;	To the benefit of the following school or unit;	Whereas the gift shall be allocated as follows;
Raymond A. Jacobsen, Jr., Esq. ('71/AS) and Marilyn Perry Jacobsen, Esq. ('72/AS)	\$150,000.00	Arts and Sciences	Legal Profession Preparatory Program LP3 and Jacobsen Scholarship
Dr. Burnaby Munson (FS)	\$150,000.00	University Wide	Donald Harward and Burnaby Munson Honors Program Engagement Fund and Donald Harward and Burnaby Munson Fund for Honors Undergraduate Research
Mr. Robert F. Deutsch ('80/BE) and Mrs. Kathy M. Deutsch ('80/AS)	\$125,000.00	Business and Economics	Robert and Kathy Deutsch Faculty Fellows Fund and Robert and Kathy Deutsch Scholarship
Dr. Sean Xiaolu Wang ('92/EG) and Ms. Monica Meng-Ling Ho ('90/ANR)	\$125,000.00	Engineering	Sean Wang Capstone Program Support Fund, Sean Wang VIP Fund, and Sean Wang Proof of Concept Award
Dr. Michael A. Arenson (RF) and Mrs. Janet H. Arenson (XF)	\$100,000.00	Arts and Sciences	Michael and Janet Arenson Music Theory Scholarship
Ms. Carol A. Post ('91/AS)	\$100,000.00	Engineering	Dr. Steven K. Dentel Engineers Without Borders Enrichment Fund Endowment
The Presser Foundation (FP)	\$100,000.00	Arts and Sciences	Puglisi Hall Renovations

<b>Whereas the following donors;</b>	<b>Have generously given the amount of;</b>	<b>To the benefit of the following school or unit;</b>	<b>Whereas the gift shall be allocated as follows;</b>
John E. Richter, P.E. ('56/EG)	\$100,000.00	Education and Human Development	Mary Jane Wiley Richter Endowed Fund for Early Childhood Education
Mr. William R. Taylor ('59/AS) and Mrs. Beverly French Taylor (FR)	\$100,000.00	Athletics	Athletic Fund
William and Muriel Elliott Fdn. (FP)	\$100,000.00	Business and Economics	William and Muriel Elliott Scholarship in Entrepreneurship

**NOW, THEREFORE BE IT RESOLVED, that the Board of Trustees hereby expresses its sincere gratitude for the generosity of these donors.**

**APPENDIX B:**

1. New Faculty Appointments

Assistant Professors – Continuing Track:

<b>Name</b>	<b>Academic Unit</b>
Andrew Brown	School of Nursing
Shara Compton	Chemistry & Biochemistry
Trevor Daly	Chemistry & Biochemistry
Stefanie DeVito	Biological Sciences
Jennifer Follett	English
Beatrice Gaynor	School of Nursing
Thomas Giardina	Associate in Arts Program
Marcia Headley	Mathematical Sciences
Bruce Hietbrink	Chemistry & Biochemistry
April Kendra	English
Virginia Kilikian	Mathematical Sciences
Kin Mak	Mathematical Sciences
Daniel McDevit	Associate in Arts Program
Jarrold Miller	Plant & Soil Science
Alexia Mintos	Associate in Arts Program
Jennie Saxe	Civil & Environmental Engineering
Christine Skubisz	Behavioral Health & Nutrition
Tyson Sukava	Languages, Literatures, & Cultures
Christopher Trimby	Biological Sciences
Debra Yarrington	Computer & Information Sciences

Associate Professors – Continuing Track:

<b>Name</b>	<b>Academic Unit</b>
Virginia Hughes	Medical Laboratory Sciences
Rebecca Lufler	Kinesiology & Applied Physiology
Richard Martin	Electrical & Computer Engineering

Instructor – Continuing Track:

<b>Name</b>	<b>Academic Unit</b>
Sarah Beebe	School of Nursing
John Deflieze	Hospitality & Business Management
Heiddy DiGregorio	School of Nursing
Taneshia Lacy	School of Nursing

<b>Name</b>	<b>Academic Unit</b>
Jennifer McCloskey	Accounting & Management Information Systems
Nichole Moody	School of Nursing
Nina Straitman	Linguistics & Cognitive Science

Professor – Continuing Track:

<b>Name</b>	<b>Academic Unit</b>
Subhasis Biswas	Medical Laboratory Sciences
Della Campbell	School of Nursing
Rita Landgraf	Health Sciences
Harvey White	School of Public Policy & Administration

Assistant Professor – Tenured:

<b>Name</b>	<b>Academic Unit</b>
Sean Zdenek	English

Associate Professor – Tenured:

<b>Name</b>	<b>Academic Unit</b>
Jingmei Qiu	Mathematical Sciences
Amanda Van Horne	Communication Science & Disorders
Paramita Mondal	Civil & Environmental Engineering

Professor – Tenured:

<b>Name</b>	<b>Academic Unit</b>
Eliot Atekwana	Geological Sciences
Estella Atekwana	Dean, College of Earth, Ocean & Environment
Rudolf Eigenmann	Electrical & Computer Engineering
Laurie Ruggiero	School of Nursing
Gregory Shelnutt	Art & Design
Katherine Verdolini-Abbott	Communication Science & Disorders
John Jeka	Chair, Kinesiology & Applied Physiology
Yu-Ping Chin	Civil & Environmental Engineering

Assistant Professor – Tenure Track:

<b>Name</b>	<b>Academic Unit</b>
Mark Adams	Music

Name	Academic Unit
Elisa Arch	Kinesiology & Applied Physiology
Hilary Barnes	School of Nursing
Mona Batish	Medical Laboratory Sciences
James Berry, Jr.	Economics
Derron Bishop	Business Administration
Nathan Bragaw	Business Administration
Roderick Carey	Human Development & Family Science
Andong Cheng	Business Administration
Vu Dinh	Mathematical Sciences
Ellen Donnelly	Sociology
Catherine Fromen	Chemical & Biomolecular Engineering
Chad Giusti	Mathematical Sciences
Sean Healy	Behavioral Health & Nutrition
Laura Helton	English
Matthew Hudson	Kinesiology & Applied Physiology
Cresean Hughes	Sociology
Chisa Hutchinson	English
Aimee Jaramillo-Lambert	Biological Sciences
Kaja Jasinska	Linguistics & Cognitive Science
Xiaopeng Ji	School of Nursing
Bridgette Johnson	Human Development & Family Science
Joseph Kuehl	Mechanical Engineering
Hsin-Wen Lee	Philosophy
Yiyi Li	Business Administration
Constanze Liaw	Mathematical Sciences
Christopher Martens	Kinesiology & Applied Physiology
Giovanna Morini	Health Sciences
Mark Nejad	Civil & Environmental Engineering
Vijay Parashar	Medical Laboratory Sciences
Juan Roberto Perilla	Chemistry & Biochemistry
Veronique Petit	Physics & Astronomy
Nadya Pincus	Linguistics & Cognitive Science
Rebecca Pompon	Communication Science & Disorders
Zhenghan Qi	Linguistics & Cognitive Science
Wei Qian	Applied Economics & Statistics
Tracy Quan	Languages, Literatures & Cultures
Georgina Ramsay	Anthropology
Lauren Reynolds	Music
Karl Schmitz	Biological Sciences
Erin Sparks	Plant & Soil Science
Joshua Stefanik	Physical Therapy
Vikramaditya Thakur	Anthropology

<b>Name</b>	<b>Academic Unit</b>
Jeremy Tobacman	Economics
Jennifer Van Horn	Art History
Andrew Wozniak	School of Marine Science & Policy
Yvette Yien	Biological Sciences

Associate Professor – Tenure Track:

<b>Name</b>	<b>Academic Unit</b>
Viet Dinh	English
Andreas Malikopoulos	Mechanical Engineering
Chiara Sabina	Women & Gender Studies

1. Named Professors

<b>Name</b>	<b>Title and Academic Unit</b>
Melissa Ianetta	Unidel Andrew B. Kirkpatrick, Jr. Chair in Writing
Cathy Matson	Richards Chair of American History
Arwen Mohun	Henry Clay Reed Professor in History
David Shearer	Thomas Muncy Keith Professor in History

2. Faculty *Emeriti*

<b>Name</b>	<b>Title</b>	<b>Academic Unit</b>
Joann Browning	Professor Emerita	Theatre
William Browning	Professor Emeritus	Theatre
Larry A. Cogburn	Professor Emeritus	Animal & Food Sciences
Frederick DeMicco	Aramark Chair Emeritus	Hotel, Restaurant & Institutional Management
Judith Herrman	Professor Emerita	School of Nursing
Saul D. Hoffman	Professor Emeritus	Economics
James Jones	Trustees' Distinguished Professor Emeritus	Psychological & Brain Sciences
Elizabeth Perse	Professor Emerita	Communication
Veronica Rempusheski	Jeanne K. Buxbaum Professor Emerita	School of Nursing
Robert Straight	Professor Emeritus	Art & Design
David C. Usher	Professor Emeritus	Biological Sciences



## VIII. SPECIAL RECOGNITIONS

Resolutions of recognition will be brought before the Board at the semi-annual meeting on December 12, 2017:

- 1) A resolution recognizing faculty personnel actions.
- 2) A resolution honoring Tony Allen, Tom Burns, and Bill Chandler for their years of service to the Board of Trustees.

## IX. ADJOURNMENT