University of Delaware Campus Planning Update

> Board of Trustees Retreat October 4, 2018



- The University of Delaware Strategic Plan
- Planning the Physical Campus
- Capital Projects
- STAR Campus







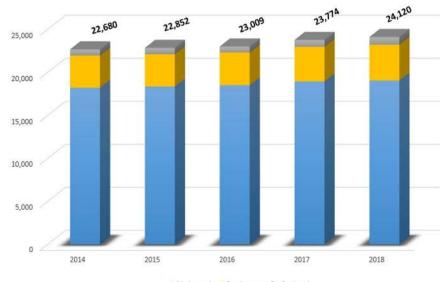


# The University of Delaware Strategic Plan



### **Enrollment Growth**

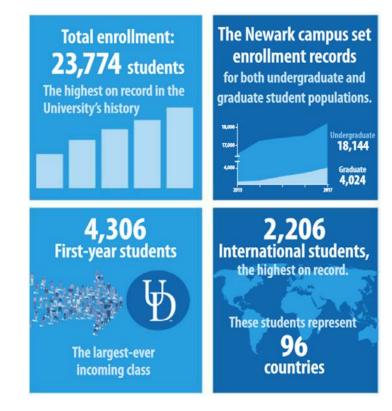
- Increase the number of undergraduate students by 1,000 in 5 years
- Increase the number of graduate students by 100% in 10 years
- Increase the number of faculty by 250 in 5 years



Undergrad Graduate Professional

**Campus Growth** 





#### **FIVE PILLARS**

- Enhancing the success of our students
- Building an environment of inclusive excellence
- Investing in our intellectual and physical capital
- Strengthening interdisciplinary/global programs
- Foster a spirit of innovation and entrepreneurship

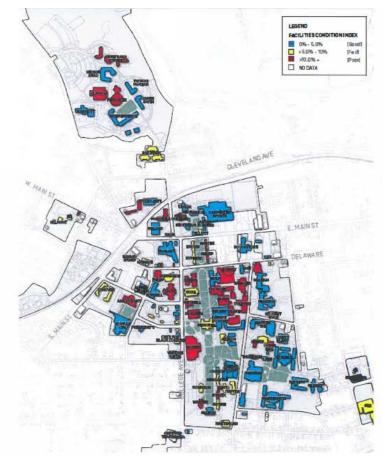
"I am enthusiastic and energized about the power and potential of our University. I know I can count on you to join me in making our University as dynamic and vibrant as it can be. After all, the greatest asset of UD to shape both culture and experience is you: our students, faculty, staff, alumni, Trustees and friends. Your support and contributions will help us ensure that UD continues to thrive as a world-class institution and prepare our next generation of leaders." - President Dennis Assanis

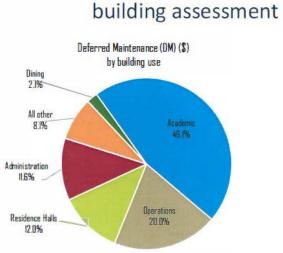


### Strategic Plan 2017

The University of Delaware Planning the Physical Campus







The University's portfolio has a Replacement Value of \$3,368,149,958.

Dur FY17 Deferred Maintenance Backlog is \$437,859,494.

Our current FCI rating is 13.0% (poor).



### **Deferred Maintenance**

#### UNIVERSITY OF DELAWARE CAMPUS FRAMEWORK PLAN

Phase I - Data Collection Report

8 FEBRUARY 2017





# THE 21ST CENTURY CAMPUS

CAMPUS MASTER PLAN PHASE 1 SUMMARY

Skidmore, Owings & Merrill LLP HR&A Advisors Dumont Janks Jacobs Consultancy



### **Planning Documents**

#### **Positioning the Campus for the Future**

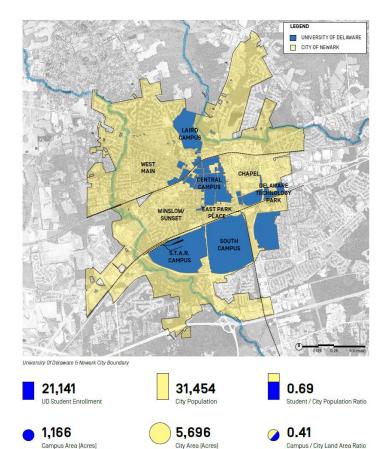
Themes	Student Success	Inclusive Excellence	Intellectual and Physical Capital	Interdisciplinary and Global	Spirit of Innovation and Entrepreneurship
Components	<ul> <li>Engaged learning</li> <li>Health and well-being</li> <li>Residential community</li> <li>Holistic</li> <li>Success metrics</li> </ul>	<ul> <li>Celebrate culture at multiple scales</li> <li>People: students, faculty, staff, visitors, alumni</li> <li>Global and local</li> </ul>	<ul> <li>Build on strengths</li> <li>Attract talent</li> <li>Expand resources</li> <li>Enable growth</li> <li>Stewardship</li> </ul>	<ul> <li>Solve global and local problems</li> <li>A culture of thematic discovery</li> <li>Transformative impact</li> <li>Not "either or" "and"</li> </ul>	<ul> <li>Meaningful partnerships</li> <li>Unexpected collaborations</li> <li>Translation of knowledge</li> <li>Think like a startup</li> <li>Attractors / spin-offs</li> <li>Regional leadership</li> </ul>
Explorations	<ul> <li>Instructional space</li> <li>Residential life</li> <li>Graduate Housing</li> <li>Recreation and athletics</li> <li>A continuum of education</li> <li>Real-world experiences</li> <li>The City of Newark</li> </ul>	<ul> <li>The "common spaces"</li> <li>Cultural identifiers</li> <li>Community engagement.</li> <li>Regional leadership</li> <li>Diversity of programming and spaces</li> <li>Accessibility</li> </ul>	<ul> <li>Future space needs</li> <li>Renewal and new construction</li> <li>Mixed use and multi-purpose</li> <li>Land use and real estate</li> <li>Building typologies</li> <li>Space quality</li> <li>Sustainability and resiliency</li> <li>Open space as a unifier</li> <li>Future infrastructure</li> <li>Core facilities as a "platform"</li> </ul>	<ul> <li>Places of exchange</li> <li>Adjacencies / affinities</li> <li>Core facilities</li> <li>Connections</li> <li>Cluster/Themes</li> </ul>	<ul> <li>Mixed use</li> <li>Future of STAR Campus</li> <li>New kinds of space</li> <li>Co-locate / co-develop</li> <li>Operating and development models</li> <li>Market position</li> <li>Different space management</li> <li>Different space ownership</li> <li>Technology</li> </ul>



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Three Campus Ecological Open Space Zones



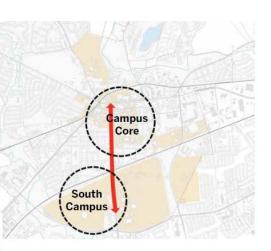
Source: Office of Institutional Research + Effectiveness, Census Gov

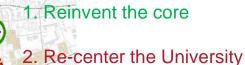


### Newark and UD - Planning Data

#### DISTINCT CAMPUSES

With respect to the main concentrations of academic learning and student housing, the UD campus is divided into two distinct areas—the campus core, between Main Street and Park Avenue, and South Campus, between the Norfolk Southern rail lines and Christiana Parkway. These two campuses are connected primarily by the north-south corridor of College Avenue.





experience

3. Redefine South Campus

#### A CAMPUS OF SHORTER DISTANCES

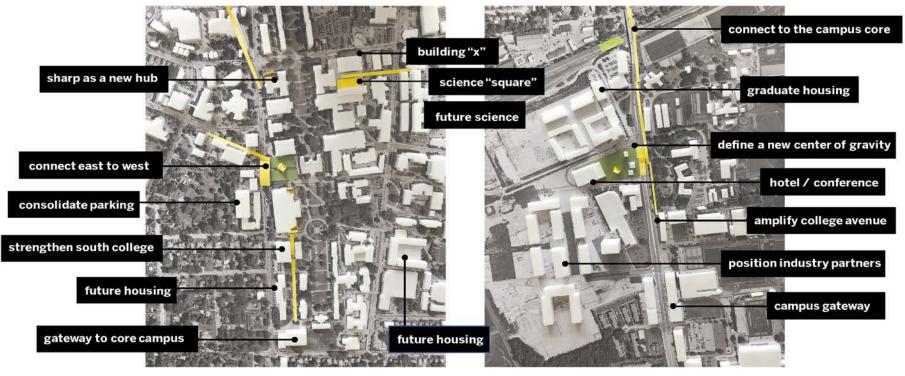
Today, the pedestrian experience of UD is broken into several long and interconnected segments running along major streets, pedestrian paths, and open spaces. As the campus continues to expand and evolve, enhancing this pedestrian experience with shorter walking and biking distances between nodes of activity will contribute to creating a desirable and vibrant campus experience.





## **Growing a Contemporary Campus**

#### **Initial Ideas**



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Reinforce the Core

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**Re-center South College** 

**Redefine South Campus** 

The University of Delaware Capital Projects

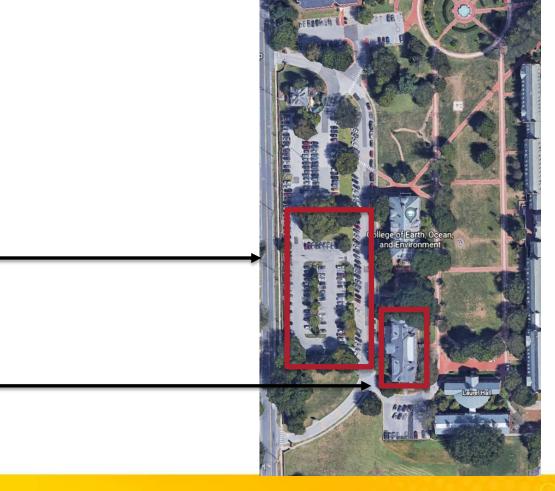




### South Academy Street Residence Hall

South College Residence Hall 660 Student Beds Completion: TBD

Renovations to Warner Hall Completion: August 2020 (estimated)





**Future Projects** 

#### Christiana Towers (East & West)

1,250 Student Beds Demolition 625 Beds: Winter 2020 (estimated)

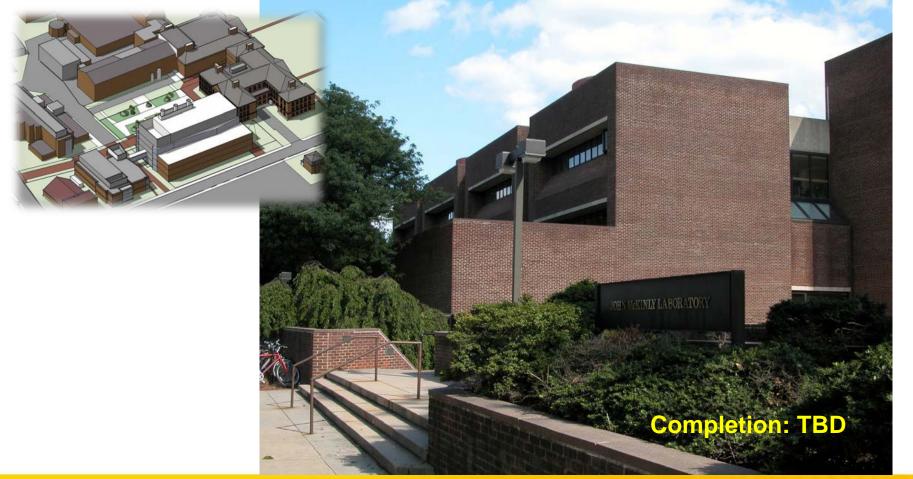
#### University Courtyard Apartments 880 Student Beds Now Managed by UD and Open: August 2019







#### **Future Projects**





**McKinly Laboratory** 





**Worrilow Hall Renovations** 

#### **Completion: July 2020**

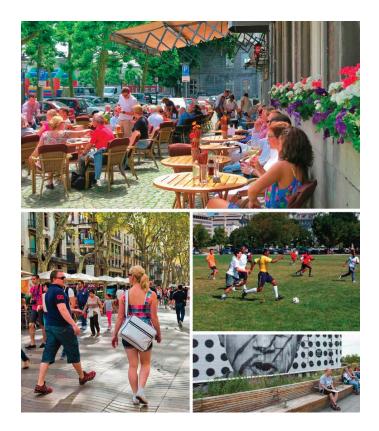


Whitney Athletic Center and Stadium Renovations

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## The University of Delaware STAR Campus









**STAR Campus Vision** 



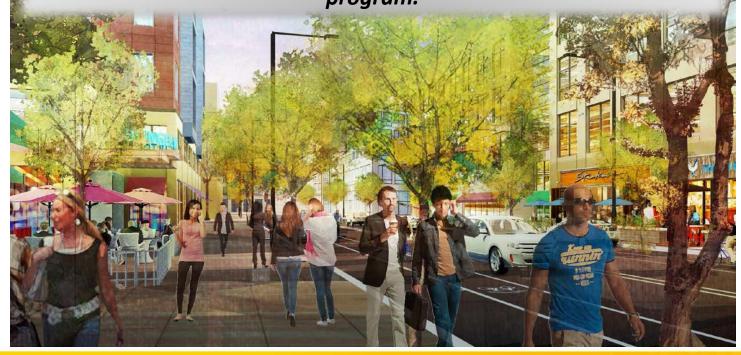


## STAR Campus Master Framework





Newark Regional Transportation Center (NRTC) Opening: December 2019 A future hotel and conference center at STAR Campus will serve as a research and experience driven learning laboratory for students that is essential for sustaining a top ranked Hospitality Business Management program.











Chemours Global Research Headquarters Occupancy Begins: Fall 2019

## Questions

Board of Trustees Retreat October 4, 2018

