INCLUSIVE EXCELLENCE

Achieving Inclusive Excellence at the University of Delaware

Mid-Term Report > Spring 2018



Making Progress: Inclusive Excellence



CULTURE & CLIMATE Engage the campus with activities and programs to foster an inclusive environment

- New Director of Student Diversity and Inclusion, Student Life
- September 2017 public forum on the faculty climate survey (ADVANCE)
- May 2017 Diverse Learning Environment Campus Climate Survey with HERI
- Identifying a location for a multicultural resource center
- University of Delaware Partnership for Public Education
- Community Engagement Initiative
- Near-peer Program serving area high school students



GRADUATE STUDENTS Support underrepresented students in their pursuit of graduate degrees

- Bridge to Doctorate program
- NEH Next Generation PhD implementation grant



UNDERGRADUATE STUDENTS Expand efforts to recruit underrepresented students and assure their success at the University

- Improving pre-college preparation
- Attracting underrepresented minority students to UD
- Improving success and persistence to graduation



ACADEMIC PROGRAMMING Evaluate diversity content in the curriculum

- First-year student diversity module now in place
- Recertification of multicultural course requirement completed
- Title IX training for all members of the campus
- Talks, forums, workshops and classroom discussions on the principles of diversity and inclusion



FACULTY Increase the number of faculty from underrepresented groups

- Inclusive Excellence Cluster
 Hire
- Inclusive Excellence Postdoctoral Fellow
- Affirmative Action Plan shared at the start of each job search



STAFF

Provide training on diversity topics

- Required "Valuing Differences" workshop
- Search committee training required for all staff



Making Progress on Inclusive Excellence

Diversity is a core value and guiding principle for the University of Delaware's educational mission, and we continue to strive to make our campus more equitable, inclusive and diverse. As our *Advancing Inclusive Excellence—Mid-Term Report* demonstrates, our efforts to diversify our campus community are showing promising trends in both student and faculty diversity. Enrollment numbers amongst historically underrepresented and underserved groups from North America has increased 20% in the past five years for undergraduate students and has increased 33.5% for graduate students who identify as Black/African American. For Hispanic/Latino(a) graduate students, enrollment numbers have improved 54% in the past five years, and for those individuals who identify as two or more races, that number is up 81% since 2013.

To continue these efforts, we have committed more resources to enhance student success. Initiatives like the Blue Hen Success Collaborative and our Transfer Student Services Program support our overall efforts to improve graduation rates for historically underrepresented and underserved students. The Blue Hen Success Collaborative (BHSC) combines the best of technology, best practice research and predictive analytics to help UD leverage data and manage advising and academic support resources to increase retention and graduation rates for students. Fully implemented in the fall of 2017, to date, over 7,000 students have access to BHSC, advisor utilization has increased 75% in one year, and we have logged more than 21,000 advisor transactions. This means better communication amongst advisors, students, professors, and wellness providers, and a more coordinated network of care for our students. These efforts, along with our transfer student services initiative, ensure that our growing transfer population is engaged and well served. Currently, about nine percent of our total undergraduate population are transfer students. Of these students, seven percent are transferring from international locations, and about four percent of these students are veterans.

Our graduate student population continues to evolve and grow as the Bill Anderson Fund (BAF), a pipeline initiative for historically underrepresented and underserved students in disaster research, finds a home at UD. In August, the BAF board of directors unanimously accepted UD's proposal to house the fund under the University of Delaware's Disaster Research Center. This partnership will allow UD to strengthen its pipeline efforts in STEM fields associated with disaster research globally and will complement the University of Delaware's other efforts in increasing diversity at the graduate level. The African American Public Humanities Initiative, the Next Gen/NEH, and the Bridge to Doctorate programs provide opportunities for colleges to collaborate campus-wide in these efforts. Diversity recruitment programming and inter-institutional networking continue to be priorities as mentoring, professional development, and community-building bolster our efforts to improve time to degree completion rates for historically underrepresented and underserved groups.

The success of our Inclusive Excellence 2021 initiative to increase diversity amongst our faculty, along with our African American Material Culture cluster hires, has cultivated a promising trend that we plan to nurture as we create more meaningful and intentional ways to support mentoring for all faculty. Of our faculty hires in FY18, almost 25% are from historically underrepresented and underserved groups, an almost 6% rise since FY17. While we are encouraged by these efforts, we understand that mentoring and professional development opportunities like our institutional membership to the National Center for Faculty Development and Diversity improve the climate for faculty success, and aid promotion and tenure outcomes. The Commission Report on Promotion and Tenure, issued in 2017 by the Provost's Office (in collaboration with the Faculty Senate) has made recommendations that align with our institutional efforts to invest in our faculty as we seek to improve faculty equity, diversity, and inclusion in all areas. The implementation of bias training for faculty searches, our revised faculty hiring protocol and our dual career initiative demonstrate UD's commitment to be a change agent in these processes.

In our efforts to build a more welcoming and inclusive campus environment, UD continues to utilize the information from the ADVANCE Faculty Climate Survey and our recent Diverse Learning Environment (DLE) HERI climate survey to guide our efforts. We have revised our Non-Discrimination Policy protocol to more closely align with our Title IX investigatory processes to cultivate a campus climate environment that supports our governing principles of respect, civility, and common decency. In Fall 2017, we embarked on a journey to assess multicultural spaces and programming needs on campus in ways that create capacity to support a wider breadth of underrepresented students and create synergies among all of the work happening on campus that supports underrepresented students. We are also developing co-curricular opportunities that engage ALL students in learning about difference, inclusion, issues of social justice, intercultural awareness and dialogue. In October, a consultant team, led by Dr. Lori Patton Davis of Indiana University-Purdue, held multiple forums with administrators, stakeholders, students and other groups to determine the key needs, opportunities, challenges and concerns related to a UD multicultural space. The consultants' report, and their findings, will help to guide our efforts in the upcoming months to create a more civically engaged campus community where all members feel valued.

Our Community Engagement and Outreach Initiatives have strengthened our efforts to sustain and grow our partnerships with national and regional organizations committed to the values of access and affordability, and the principles of civic engagement and social responsibility. Our recent membership in The American Talent Initiative strengthens our commitment to access and affordability. The initiative is building a collective national framework that aims to enroll and graduate 50,000 additional low-and moderate-income students at the top U.S. colleges and universities by 2025. Our membership in the Campus Compact Mid-Atlantic is an outgrowth of our Carnegie classification as a community engaged institution, and the vision and mission of the Campus Compact Mid-Atlantic aligns with our own institutional educational mission—"to develop globally engaged citizens who actively contribute to creating healthy, sustainable, and socially just communities." As we strengthen our partnerships with community-based organizations dedicated to cultivating the academic pipeline for all students—and we anchor these practices in the principles of access and equity, affordability and student success—we ensure that our democracy will thrive and have impact worldwide in ways that benefit humanity at large.

Even as we continue to strive for excellence, we are already receiving external recognition for our efforts. In September 2017, UD was presented the 2017 Higher Education Excellence in Diversity (HEED) Award from *INSIGHT Into Diversity* magazine, the oldest and largest diversity-focused publication in higher education. The annual HEED Award is a national honor recognizing U.S. colleges and universities that demonstrate an outstanding commitment to diversity and inclusion. UD was selected for its efforts toward enhancing diversity and inclusion in all aspects of the campus. Specific strengths and areas of progress include:

- New staff positions, rich programming, scholarships and community-based partnerships focused on attracting underrepresented and first-generation undergraduate and graduate students and ensuring their success and persistence to graduation;
- New resources dedicated to the recruitment, retention and advancement of a diverse faculty;
- Trainings, courses and mentoring programs to bolster hiring and retention of underrepresented employees and encourage respect for and appreciation of individual differences; and
- Mechanisms for ensuring continued diversity planning and accountability.

The University of Delaware was also named a co-winner of the top Diversity and Inclusion Award for actively promoting inclusive excellence in the workplace during the Delaware Society for Human Resource Management (SHRM) Chapter's Diversity and Inclusion Conference held July 11 at the Dover Downs Conference Center. The award noted that UD "contributes to and enhances the environment through a sustained commitment to improve opportunities for the diverse communities" served by the institution.





Introduction to the Data

As part of his vision for the University of Delaware (UD), President Assanis named inclusive excellence as one of five central priorities, with *Inclusive Excellence:* An Action Plan for Diversity at UD (May 2016) developed to guide the university's work in diversity, equity, and inclusion. As a joint effort of the Office of the Provost and Institutional Research & Effectiveness, the Mid-Term Report: Spring 2018 provides a high level, quantitative overview about the university's progress towards achieving inclusive excellence and supplements the qualitative summative *Inclusive Excellence Status Report: May 2016-May 2017*, which can be found at http://sites.udel.edu/diversity/.

The Mid-Term Report: Spring 2018 is organized thematically into three sections followed by endnotes that describe key data definitions. Though the University takes a broad view about dimensions of diversity, this report focuses on gender, race and ethnicity, citizenship, geographic origin (i.e., Delawareans vs. non-residents), and indicators of socioeconomic status.

The first section of the report, *Student Success*, describes diversity trends (from two to five years) and the status of diversity for Associate in Arts, undergraduate, graduate, and Professional & Continuing Studies students. Not only do we illustrate the compositional diversity of the student body, but we also present diversity in terms of academic outcomes (i.e., STEM degree completions and graduation rates). Part of enhancing inclusive excellence at UD involves understanding diversity and inclusion patterns across higher education institutions in the United States, thus, the most recent, available information from external sources such as the Integrated Postsecondary Education Data System (IPEDS) of the National Center for Education Statistics (NCES) is included as well.

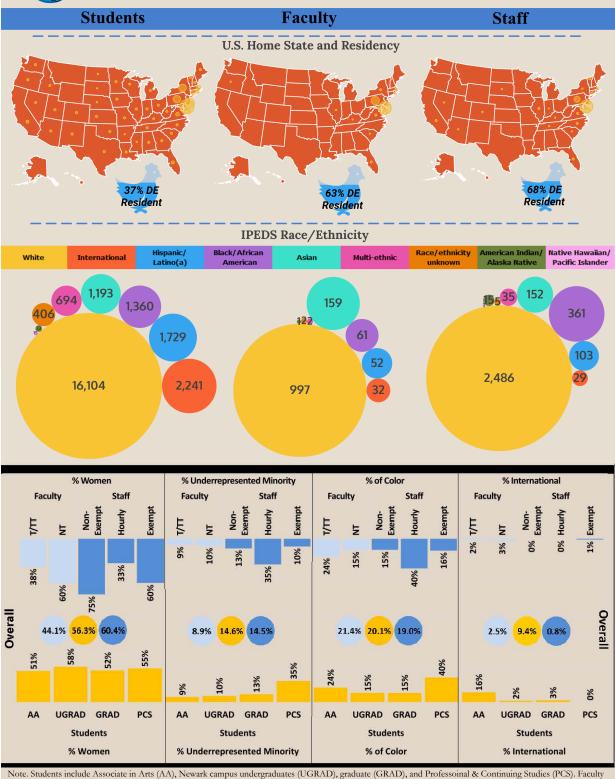
In the second section of the report, *Faculty & Staff*, we chart the university's progress in building an environment of inclusive excellence among employees by highlighting specific employment patterns at UD. For faculty, we present patterns as a function of tenure status, academic rank (e.g., associate vs. full professors), and leadership appointments. For staff, we look at employee category (e.g., exempt vs. hourly) and job category (e.g., professional vs. secretarial/clerical). We envision that future reports will provide a comparative look at diversity trends in employment between UD and other higher education institutions.

We end the report with a section illustrating student and faculty perspectives about UD's *Climate & Culture*. Drawn from our most recent institution-wide surveys, we present the responses to diversity and inclusion themed questions that have commonalities between students and faculty. Though this report highlights a small number of questions, more detailed survey results are available on the Institutional Research & Effectiveness website, http://ire.udel.edu/ir/surveys/.

After reading this report, we believe that the reader will agree that UD has made a great deal of progress towards diversity and inclusion and at the same time there are significant opportunities for improvement. We hope that the Mid-Term Report: Spring 2018 helps inform the UD community about diversity themes in relation to student, faculty, and staff populations, student academic outcomes, and climate and culture in service of nurturing an equitable and inclusive UD campus community.



Diversity by The Numbers Fall 2017



Source: UDSIS Official Extract and HR Official Extract.

include tenured/tenure-track (T/TT) and non-tenure track (NT). % of Color includes persons who identify as Asian, American Indian/Alaska Native, Black/African

American, Hispanic/Latino(a), or Native Hawaiian/Pacific Islander according to the IPEDS race/ethnicity classification system.

Student Success

Goal: Continue to create and retain a diverse student body

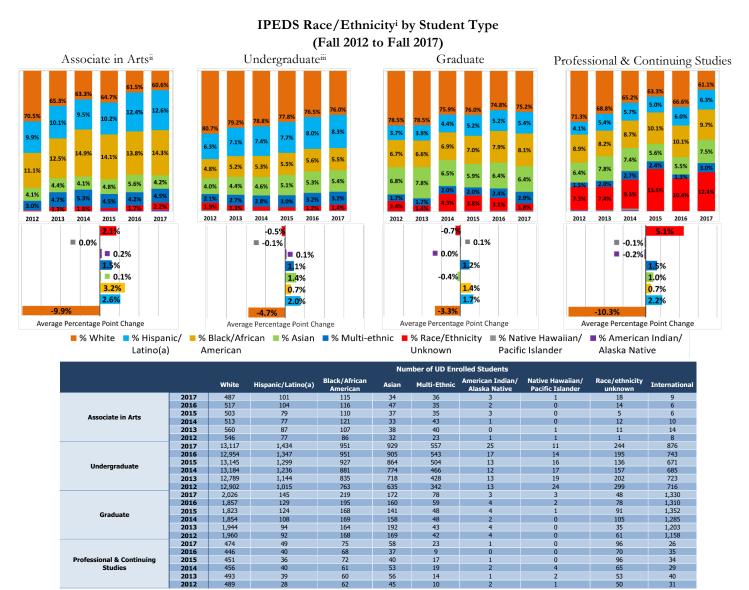
The University of Delaware resolves to move from diversity to inclusion and be prepared to cultivate a campus climate that promotes student success by improving persistence to graduation for undergraduate students, and time to degree for graduate students.

Enrollment and Majors

What diversity patterns are reflected in student enrollment?

The diversity of UD students has increased since 2012 with the largest representational gains incurring for Black/African American Associate in Arts students and Hispanic/Latino(a) Professional & Continuing Studies students.

- The representation of Hispanic/Latino(a), Black/African American, and Multi-ethnic students increased over a five-year period within the Associate in Arts, undergraduate, graduate, and Professional & Continuing Studies student populations.
- Since 2012, the representation of Asian students increased within the Associate in Arts, undergraduate, and Professional & Continuing Studies student populations yet decreased slightly within the graduate student population.

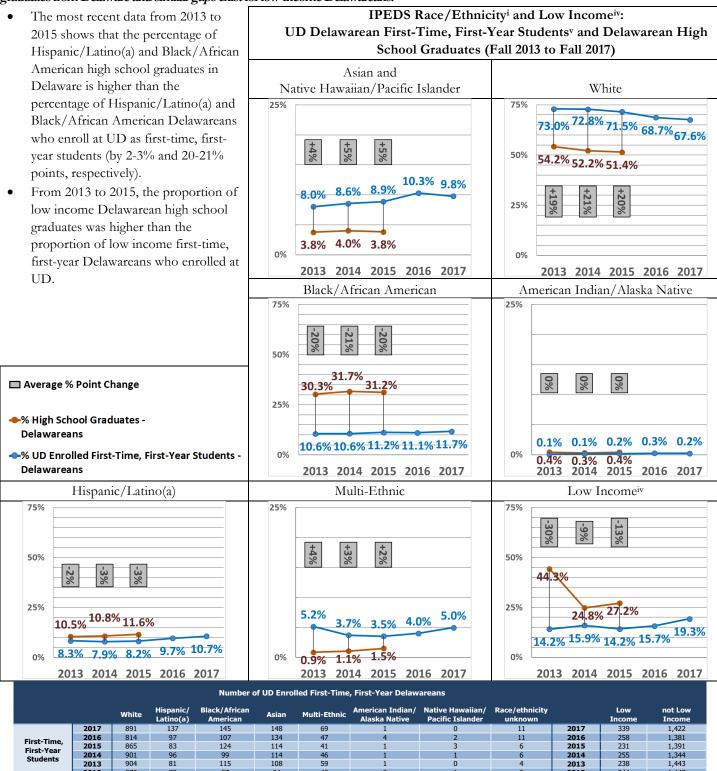


Note. In figures: (1) bar slice areas are not drawn to scale and percentages less than 1% are not displayed and (2) though shown in the table, International students are excluded from the calculation of percentages.

Source: UDSIS Official Extract

How does UD's student enrollment compare to the State of Delaware's demographic make-up?

Though the racial/ethnic diversity of first-time, first-year Delawareans enrolling at UD has increased since 2013, a large gap exists between UD enrolled Black/African American first-time, first-year students from Delaware and the population of Black/African American high school graduates from Delaware and similar gaps exist for low-income Delawareans.



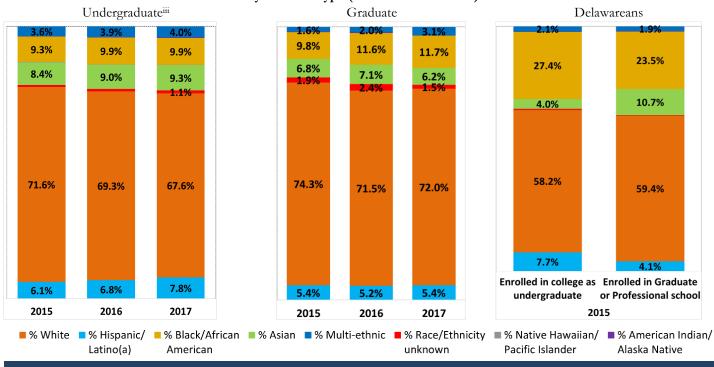
Note. In figures: (1) to match data source definitions, calculated percentages exclude race/ethncity unknown and Asian is grouped together with Native Hawaiian/Pacific Islander; (2) calculated percentages exclude International; (3) positive percentage point change indicates that the % of UD's Delawarean enrollment exceeded the % of Delawarean high school graduates; and (4) scales differ among the demographic categories.

Source: UDSIS Official Extract and U.S. Department of Education, ED Data Express, https://eddataexpress.ed.gov, and EDFacts/Consolidated State Performance Report, https://www2.ed.gov/admins/lead/account/consolidated/index.html.

Though UD graduate enrollment of Delawarean Hispanic/Latino(a)s is similar to the state population of Hispanic/Latino(a)s enrolled in graduate/professional school, large gaps between UD Delawarean enrollment and the state population of Delawareans exist for Black/African American undergraduate and graduate students.

- When only considering Delaware residents, the most recent data from 2015 show that the enrollment proportion of undergraduate Hispanic/Latino(a) students at UD lagged the state-wide estimated proportion of Hispanic/Latino(a) undergraduates enrolled in college by approximately 2%. On the other hand, the proportion of Hispanic/Latino(a) graduate students enrolled at UD exceeded the statewide estimated proportion of Hispanic/Latino(a) students in graduate or professional school by approximately 1%.
- When only considering Delaware residents, the proportion of undergraduate Black/African Americans enrolled at UD in 2015 lagged the statewide estimated proportion of Black/African American undergraduates enrolled in college in 2015 by approximately 18%. Additionally, enrollment of Black/African American graduate students at UD lagged the statewide estimated proportion of Black/African Americans who enrolled in graduate/professional school by 14%.

IPEDS Race/Ethnicityⁱ of UD Delawareans and Delawareans Enrolled in Postsecondary Institutions by Student Type (Fall 2015 to Fall 2017)



					Number of UD	Enrolled Delawarea	ins		
		White	Hispanic/ Latino(a)	Black/African American	Asian	Multi-Ethnic	American Indian/ Alaska Native	Native Hawaiian/ Pacific Islander	Race/ethnicity unknown
	2017	485	101	114	34	35	3	1	18
	2016	513	103	115	46	35	2	0	14
Associate in Arts	2015	502	78	110	36	35	3	0	5
ASSOCIATE III AITS	2014	509	74	121	33	43	1	0	11
	2013	552	89	107	38	40	0	1	10
	2012	540	76	86	31	23	1	1	1
	2017	4,436	513	649	612	261	14	6	69
	2016	4,496	443	640	582	252	9	7	58
Undergraduate	2015	4,731	406	614	554	239	6	8	46
Ondergraduate	2014	4,787	382	575	527	219	7	6	54
	2013	4,812	371	544	500	204	8	8	74
	2012	4,811	328	486	435	166	6	11	103
	2017	670	50	112	64	29	1	3	14
	2016	608	44	102	65	17	2	2	20
Graduate	2015	592	43	79	57	13	2	1	15
Graduate	2014	599	33	86	59	19	0	0	23
	2013	639	28	86	73	17	0	0	4
	2012	661	26	82	68	11	1	0	7
	2017	349	36	67	44	18	1	0	81
	2016	319	30	64	31	6	0	0	53
Professional & Continuing	2015	318	27	64	37	15	0	0	78
Studies	2014	374	33	48	47	17	2	3	40
	2013	393	27	52	53	12	1	2	38
	2012	396	19	47	38	6	1	1	33

Note. In figures: (1) Percentages less than 1% are not displayed.

Source: UDSIS Official Extract and 2011-2015 American Community Survey 5-Year Estimates, U.S. Census Bureau, https://factfinder.census.gov/.

How does diversity and inclusion within UD's student body compare to other institutions?

Though lower at UD than at other institutions for undergraduate and graduate students, the representation of underrepresented minority students and students of color increases every year at UD within Associate in Arts, undergraduate, graduate, and Professional & Continuing Studies student populations.

- Since 2012, the representation of underrepresented minority students and students of color at UD has consistently increased among Associate in Arts, undergraduate, graduate, and Professional & Continuing Studies students.
- Since 2012, the proportion of underrepresented minority students is lower at UD than at AAU public institutions by about 4-5% for undergraduate students and 1-2% for graduate students each year. Similarly, students of color make up a lower proportion of the student body at UD than at AAU public institutions.
- The representation of International students and Pell grant recipients at UD is characterized by either consistency or small gains since 2012 yet typically lags AAU public institutions.

Underrepresented Minorities^{vi}, Students of Color^{vii}, International Students, & Pell Grant Recipients^{viii}: UD and AAU Public Institutions^{ix} by Student Type (Fall 2012 to Fall 2017)



Note. URM and SOC include only US citizens/permanent residents.

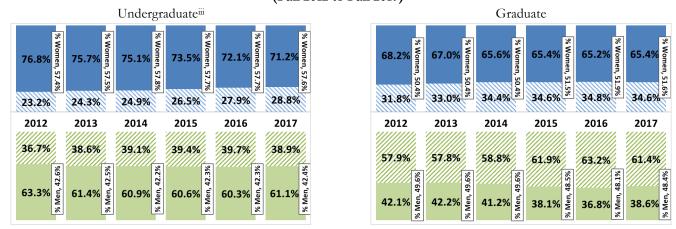
Source: UDSIS Official Extract and IPEDS, National Center for Education Statistics, U.S. Department of Education, https://nces.ed.gov/ipeds/.

How has the representation of women and underrepresented minorities changed within Science, Technology, Engineering, and Math (STEM) majors at UD?

The percentage of women with STEM majors has steadily increased almost yearly at UD since 2012 though disproportionately fewer women than men are STEM majors at UD. The disparity between women and men is most prevalent for UD graduate students.

- Though the proportion of undergraduate students with STEM majors is smaller for women than men (e.g., 29% STEM women vs. 39% STEM men in 2017), the representation of undergraduate women in STEM increased approximately 5.6% from 2012 to 2017.
- The proportion of graduate students with STEM majors is dramatically smaller for women than men (e.g., 35% STEM women vs. 61% STEM men in 2017) yet the representation of graduate women in STEM increased by approximately 2.8% from 2012 to 2017.

STEM^x Majors: Gender (Fall 2012 to Fall 2017)



№ Women: % STEM Women: % not STEM majors Women	Men: % STEM majors	■ Men: % not STEM majors □ % Men
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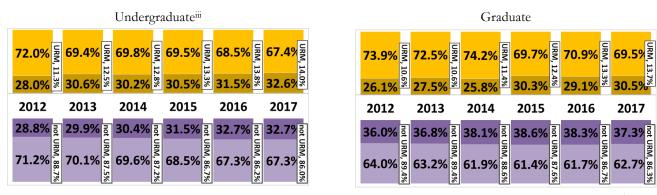
				N	lumber o	f UD En	rolled Stu	dents by	Major F	ield and G	Gender		
		Ass	sociate in	Arts	Ur	ıdergradı	uate		Graduat	е	Profession	onal & Coi	ntinuing Studies
		Female	Male	Unknown	Female	Male	Unknown	Female	Male	Unknown	Female	Male	Unknown
2017	STEM	0	0	0	3,011	2,995	1	718	1,196	3	0	0	0
2017	not STEM	407	397	0	7,439	4,698	0	1,355	751	1	440	361	1
2016	STEM	0	0	0	2,841	2,972	1	683	1,153	2	0	0	0
2010	not STEM	436	405	0	7,349	4,506	0	1,282	670	4	388	316	1
2015	STEM	0	0	0	2,687	2,930	2	666	1,124	4	0	0	0
2015	not STEM	413	365	0	7,449	4,507	0	1,261	691	6	402	344	1
2014	STEM	0	0	0	2,508	2,876	0	645	1,084	5	0	0	0
2014	not STEM	426	384	0	7,550	4,478	0	1,231	761	3	397	328	4
2013	STEM	0	0	0	2,358	2,764	0	612	1,054	0	0	0	0
2013	not STEM	428	430	0	7,349	4,400	0	1,240	770	3	396	359	3
2012	STEM	0	0	0	2,230	2,610	0	586	1,048	0	0	0	0
2012	not STEM	378	397	0	7,364	4,505	0	1,256	763	1	385	331	2

Note. Figure percentages comparing women and men exclude students of unknown gender. Source: UDSIS Official Extract.

The percentage of underrepresented minority (URM) undergraduate and graduate students with STEM majors have increased since 2012. There is nearly equal representation of URM and non-URM undergraduates with STEM majors, but disproportionately fewer URM STEM majors among graduate students enrolled at UD.

- The proportion of URM undergraduate students enrolling with STEM (vs. non-STEM) majors increased over a 6-year time span by approximately 5% and is nearly equal to the proportion of non-URM undergraduate students enrolling in STEM (vs. non-STEM) majors.
- The proportion of graduate students enrolling with STEM majors is smaller for URM than non-URM students (e.g., in 2017, 31% STEM URM graduate students vs. 37% STEM non-URM graduate students); however, the representation of graduate URM students in STEM increased by approximately 4% from 2012 to 2017.

STEM Majors^x: Underrepresented Minorities^{vi} (Fall 2012 to Fall 2017)



■ URM: % STEM majors ■ URM: % not STEM majors 🗖 %URM ■ not URM: % STEM majors ■ not URM: % not STEM majors 🗖 % not URM

	Number of Enrolled UD Students by Major Field and Underrepresented Minority Status													
			Associate in	Arts		Undergrad	uate		Gradua	te	Professi	onal & Cont	inuing Studies	
		URM	not URM	International	URM	not URM	International	URM	not URM	International	URM	not URM	International	
2017	STEM	0	0	0	790	4,857	360	113	866	938	0	0	0	
2017	not STEM	220	575	9	1,631	9,990	516	257	1,458	392	125	651	26	
2016	STEM	0	0	0	734	4,777	303	96	825	917	0	0	0	
2010	not STEM	222	613	6	1,595	9,820	440	234	1,329	393	108	562	35	
2015	STEM	0	0	0	688	4,616	315	90	811	893	0	0	0	
2015	not STEM	192	580	6	1,567	10,033	356	207	1,292	459	109	604	34	
2014	STEM	0	0	0	648	4,430	306	72	825	837	0	0	0	
2014	not STEM	199	601	10	1,498	10,151	379	207	1,340	448	107	593	29	
2012	STEM	0	0	0	616	4,230	276	72	815	779	0	0	0	
2013	2013 not STEM		649	14	1,395	9,907	447	190	1,399	424	102	616	40	
2012	STEM	0	0	0	508	4,087	245	69	804	761	0	0	0	
2012	not STEM	165	602	8	1,307	10,091	471	195	1,428	397	93	594	31	

Note. Though shown in the table, International students are excluded from the calculation of URM percentages in the figure. URM includes only US citizens/permanent residents. Source: UDSIS Official Extract.

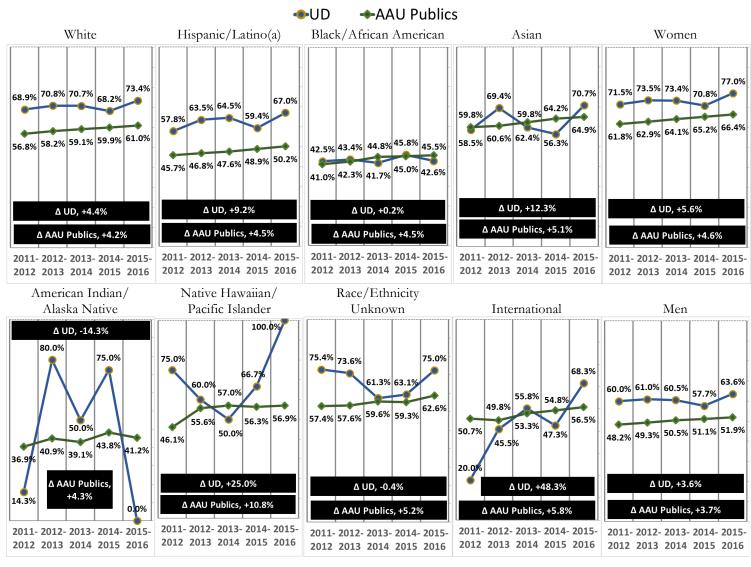
Degree Completion

How have graduation rates changed for students pursuing bachelor's degrees at UD?

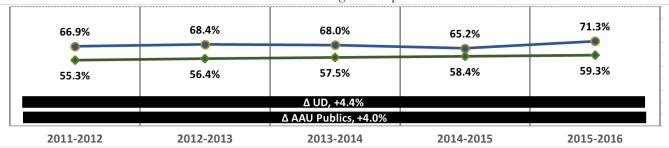
Since 2011-2012, UD's 4-year graduation rates rose for all groups pursuing bachelor's degrees, except Race/ethnicity unknown and American Indian/Alaska Native.

• UD's 4-year graduation rate is consistently above the graduation rates of AAU public institutions for Hispanic/Latino(a)s and women pursuing bachelor's degrees.

Bachelor's Degrees: 4-Year Graduation Rates by IPEDS Race/Ethnicityⁱ



All Bachelor's Degree Recepients



				Number of UE) Underg	raduates Con	pleting Bachelor	's Degrees in 4 ye	ears or Less	
		White	Hispanic/ Latino(a)	Black/African American	Asian	Multi-ethnic	American Indian/ Alaska Native	Native Hawaiian/ Pacific Islander	Race/ethnicity unknown	International
2015-2016	Women	1,176	81	38	59	37	0	4	20	71
2015-2010	Men	729	39	17	45	14	0	0	13	56
2014-2015	Women	1,266	85	58	47	0	0	6	64	31
2014-2015	Men	755	41	35	42	0	3	2	30	21
2013-2014	Women	1,244	84	42	47	0	3	2	53	12
2013-2014	Men	715	58	18	51	0	1	5	31	12
2012 2012	Women	1,268	102	59	67	0	4	4	56	6
2012-2013	2012-2013 Men		53	33	42	0	0	2	36	9
2011-2012	Women	1,169	59	38	58	0	0	10	64	0
2011-2012	Men	667	26	24	25	0	1	2	31	1

Note. In figures: (1) Multi-ethnic not displayed because of missing data, and (2) Change (Δ) calculated on the unrounded difference in percentages between 2011-2012 and 2015-2016. Source: IPEDS, National Center for Education Statistics, U.S. Department of Education, https://nces.ed.gov/ipeds/.

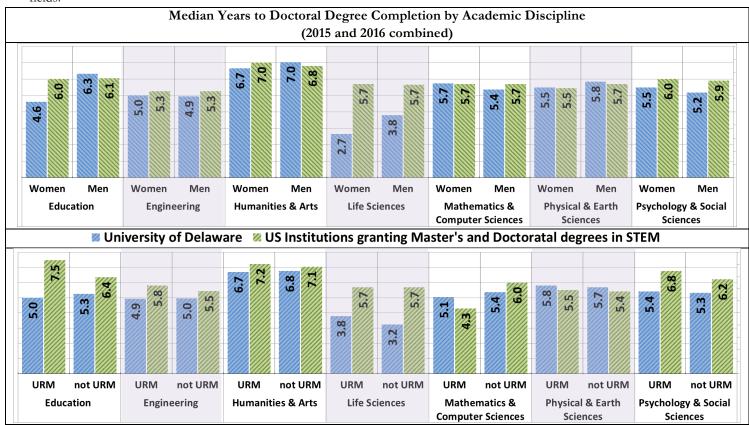
How does UD's doctoral student completion times compare to other institutions?

Note. Academic disciplines generated using CIP codessi (National Center for Education Statistics, U.S. Department of Education).

https://www.nsf.gov/statistics/srvydoctorates/.

Source: UD Degree Data Mart and 2015 and 2016 Survey of Earned Doctorates, National Science Foundation, National Center for Science and Engineering Statistics,

• Except for UD underrepresented minority doctoral students in the field of Mathematics & Computer Sciences, median years to degree completion in 2015 and 2016 for UD doctoral students were lower than or near equivalent to doctoral students at academic institutions in the United States that grant master's degrees or doctorates in science, engineering, or selected health fields.



How does UD compare to other institutions in terms of STEM degree completions?

Since 2011-2012, the percentage of STEM degrees awarded to underrepresented minorities, students of color, and women have generally increased. In comparison to other institutions, the most recently available data (2015-2016) shows that UD awards proportionally fewer STEM bachelor's degrees to women, underrepresented minorities, and students of color yet UD awards nearly equal or more STEM master's and doctoral degrees to these groups.

- The percentage of STEM (vs. not STEM) bachelor's, master's, and doctoral degrees awarded to women, underrepresented minorities, and students of color at UD generally increased from 2011-2012 to 2015-2016.
- The most recently available data from 2015-2016 show that the percentage of STEM bachelor's degrees awarded to women, underrepresented minority, students of color, and international students at UD was below the percentages at AAU public institutions. For example, 11% of the bachelor's degrees awarded to UD women were in STEM fields, whereas, 15% of bachelor's degrees awarded to women were in STEM fields at AAU public institutions.
- The percentage of STEM master's degrees awarded to women, underrepresented minorities, and students of color nearly equaled the percentages awarded to the same groups at AAU public institutions in 2015-2016. For example, 13% of the master's degrees awarded to UD underrepresented minorities were in STEM fields, whereas, 10% of master's degrees awarded to underrepresented minorities at AAU public institutions were in STEM fields.
- The percentage of STEM doctoral degrees awarded to every group exceeded the percentages awarded to the same groups at AAU public institutions in 2015-2016. For example, 25% of the doctoral degrees awarded to UD students of color were in STEM fields, whereas, 20% of the doctoral degrees awarded to underrepresented minorities at AAU public institutions were in STEM fields.

					Percenta	ge of STEI	M Degrees	Awarded			
			Women	Men	URMvi	not URM	SOCvii	not SOC	Inter- national	U.S. citizens/ permanent residents	
	2015- 2016	UD AAU Publics	_	19% 24%	13% 16%	14% 20%	16% 21%	14% 18 <mark>%</mark>	20% 22%	14% 19%	Sollend DAY 2015- 2016
egrees	2014- 2015	UD AAU Publics		17% 23%	<mark>9</mark> % 15%	12% 19%	11% 21%	12% 17%	15% 22%	12% 18%	DD DO D
elor's L	2013- 2014	UD AAU Publics	_	16% 22%	10% 14%	12% 18%	13% 20 <mark>%</mark>	11% 16%	12% 21%	12% 17%	2013-
STEM Bachelor's Degrees	2012- 2013	UD AAU Publics	_	15% 21%	10% 14%	11% 1 7 %	13% 19 <mark>%</mark>	10% 16%	12% 21%	11% 17%	Solidara DD DD Solidara DD DD Solidara DD DD Solidara DD
% STEN	2011- 2012		_	15% 21%	<mark>7</mark> % 14%	10% 17%	9% 20%	<mark>9</mark> % 15%	15% 19%	9% 16%	OD SO11-
6		% change	UD, 5%	UD, 4% AAU Publics, 3%	UD, 5% AAU Publics, 2%	UD, 4% AAU Publics, 3%		UD, 4% AAU Publics, 3%	UD, 5% AAU Publics, 3%	UD, 4% AAU Publics, 2%	
	2015- 2016	UD AAU Publics		19% 22%	13% 10%	13% 13%	12% 13%	14% 12%	19%	13% 12%	AAU Publics 2015-
egrees	2014- 2015	UD AAU Publics	11%	22% 21%	7% 10%	13% 12%	10% 13%	12% 12%	23% 27%	12% 12%	2014-2015
ter's Do	2013- 2014	UD AAU Publics		24% 21%	12% 10%	16% 13%	17% 13%	15% 12%	21% 25%	15% 12%	AAU Publics 2013-
STEM Master's Degrees	2012- 2013	UD AAU Publics		20% 20%	14% 10%	12% 12%	14%	12% 12%	22% 26%	12% 12%	AAU Publics 2012-
% STE	2011- 2012			15% 20%	11% 10%	13% 12%	12% 13%	13% 12%	14% 27%	12% 12%	UD SO11-
		% change		UD, 4% AAU Publics, 1%	UD, 3% AAU Publics, 0%	UD, 1% AAU Publics, 0%		UD, 1% AAU Publics, 0%	UD, 5% AAU Publics, 1%	UD, 1% AAU Publics, 0%	

			Women	Men	URM ^{vi}	not URM	SOCvii	not SOC	Inter- national	U.S. citizens/ permanent residents	
	91 -S-	UD	<mark>22%</mark>	38%	<mark>22</mark> %	25%	25%	25%	41%	25%	بو ئن UD
	2015- 2016	AAU Publics	17 %	25%	<mark>16</mark> %	<mark>18</mark> %	20%	<mark>17</mark> %	33%	18%	AND Publics 2015-
Degrees	14- 15	UD	<mark>18</mark> %	31%	<mark>9</mark> %	19%	16%	<mark>19</mark> %	36%	18%	DD 42
)eg	2014-	AAU Publics	<mark>16</mark> %	24%	<mark>15</mark> %	<mark>18</mark> %	18 %	<mark>17</mark> %	33%	17%	AND Publics 2014-2015
	2013- 2014	UD	<mark>20%</mark>	31%	<mark>18</mark> %	<mark>18</mark> %	18 %	<mark>18</mark> %	39%	18%	DD 13-
ctoi	202	AAU Publics	<mark>16</mark> %	24%	<mark>16</mark> %	<mark>17</mark> %	18%	<mark>17</mark> %	34%	17%	2013- DD ADD
Doctoral	2012- 2013	UD	<mark>16</mark> %	31%	5%	18 %	12%	<mark>17</mark> %	38%	17%	AAU Publics 2012-2013
	20	AAU Publics	<mark>17</mark> %	24%	<mark>15</mark> %	<mark>17</mark> %	18%	<mark>17</mark> %	32%	17%	AAU Publics R R
STEM	2011- 2012	UD	<mark>19</mark> %	31%	<mark>21</mark> %	<mark>16</mark> %	18 %	<mark>16</mark> %	42%	16%	2011- 2011- 2012
3 %	20	AAU Publics	<mark>16</mark> %	24%	14%	<mark>17</mark> %	17%	<mark>16</mark> %	34%	16%	AAU Publics 🎖 🛪
			UD, 3%	UD, 7%	UD, 1%	UD, 9%	UD, 7%	UD, 8%	UD, -1%	UD, 8%	
		% change	AAU Publics, 1%	AAU Publics, 1%	AU Publics, 3%	AAU Publics, 1%	AAU Publics, 3%	AAU Publics, 1%	AAU Publics, -1%	AAU Publics, 1%	

		·						UD STEM Degrees			
			White	Hispanic/ Latino(a)	Black/African American	Asian	Multi-ethnic	American Indian/ Alaska Native	Native Hawaiian/ Pacific Islander	Race/ethnicity unknown	International
	2011-2012	Women	228	12	9	14	1	0	0	12	6
	2011-2012	Men	384	24	13	32	4	0	2	19	19
	2012-2013	Women	295	16	17	23	4	0	1	19	18
	2012-2013	Men	389	26	18	39	5	2	0	10	22
Bachelor's	2013-2014	Women	301	21	14	29	12	0	0	11	18
degree	2013-2014	Men	418	24	23	40	9	0	2	18	47
	2014-2015	Women	370	17	12	23	9	0	0	8	19
	2014-2015	Men	465	30	20	36	15	0	1	5	37
	2015-2016	Women	429	34	16	34	15	1	2	3	25
	2015-2016	Men	519	49	15	51	14	1	0	7	43
	2011-2012	Women	48	2	3	6	1	0	1	5	26
	2011-2012	Men	67	4	4	5	0	0	0	0	35
	2012 2012	Women	31	4	1	3	4	0	0	1	46
	2012-2013	Men	69	1	8	5	1	1	0	2	44
Master's	2013-2014	Women	37	4	3	10	1	0	0	0	44
degree	2013-2014	Men	86	3	5	10	1	0	0	1	63
	2014-2015	Women	38	1	2	4	0	0	0	0	61
	2014-2015	Men	76	3	3	7	2	0	0	2	83
	2015-2016	Women	46	3	4	2	4	0	0	2	53
	2015-2016	Men	66	5	5	4	2	0	0	4	72
	2011-2012	Women	21	2	1	1	0	0	0	1	22
	2011-2012	Men	28	0	2	2	0	0	0	0	52
	2012-2013	Women	17	0	0	0	1	0	0	0	20
	2012-2013	Men	29	1	0	4	0	0	0	1	35
Doctor's	2013-2014	Women	16	0	0	3	0	0	0	2	29
degree	2013-2014	Men	30	2	2	0	0	0	0	0	42
_	2014-2015	Women	17	1	0	3	0	0	0	2	25
	2014-2015	Men	32	0	2	3	1	0	0	3	46
	2015-2016	Women	26	0	1	2	1	0	0	0	29
	2015-2016	Men	51	3	3	7	2	0	0	3	66

Note. In figures: Change (Δ) calculated on the unrounded difference in percentages between 2011-2012 and 2015-2016. Source: IPEDS, National Center for Education Statistics, U.S. Department of Education, https://nces.ed.gov/ipeds/.

Faculty & Staff

Goal: Recruit, develop, retain and promote a diverse faculty and staff

The University of Delaware's commitment to Inclusive Excellence requires that our campus reflect the nation and world in which we all live. Inclusive Excellence stems from having exceptional, creative and diverse faculty and staff committed to excellence and poised to lead innovation in their respective fields.

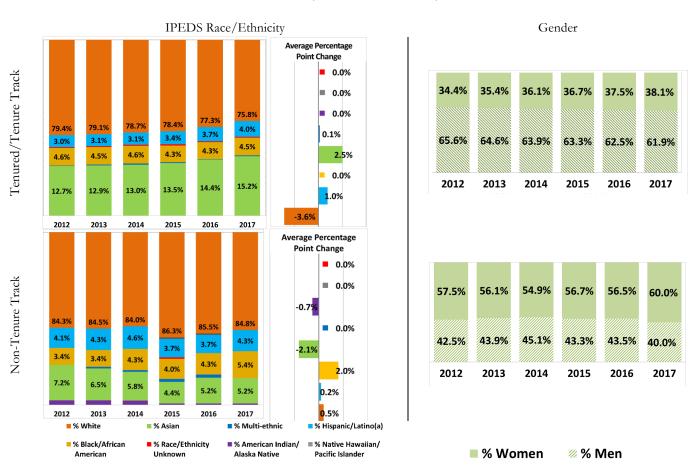
Hiring and Retention

How have the demographics of UD's faculty changed over time?

Women have increased in representation over the past five years, constituting 44% of all UD faculty in 2017. Faculty racial/ethnic diversity has also increased since 2012, with the largest gains occurring for Asian tenured/tenure track and Black/African American non-tenure track faculty.

- The representation of Asian and Hispanic/Latino(a) tenured/tenure-track faculty and Black/African American non-tenure track faculty have increased since 2012.
- Women make up the majority of non-tenure track faculty; conversely, women are in the minority within tenured/tenure-track faculty. From 2012 to 2017, the proportion of tenured/tenure track women increased by almost 4% and the proportion of non-tenure track women increased by 2.5%.

Faculty by Tenure Status, IPEDS Race/Ethnicityⁱ, and Gender (Fall 2012 to Fall 2017)



					N	umber of UD	Faculty by Geno	der and IPEDS Race/	Ethnicity		
			White	Hispanic/ Latino(a)	Black/African American	Asian	Multi-ethnic	American Indian/ Alaska Native	Native Hawaiian/ Pacific Islander	Race/ethnicity unknown	International
		Women	250	10	20	36	1	0	0	1	3
	2012	Men	481	18	22	81	0	0	0	1	8
	2013	Women	252	10	22	38	2	0	0	1	2
	2013	Men	472	18	19	80	0	0	0	1	7
	2014	Women	251	10	21	38	2	0	0	1	8
Tenured/Tenure	2014	Men	456	18	20	79	1	0	0	1	11
Track	2015	Women	254	10	19	40	1	0	0	2	12
	2013	Men	445	20	19	80	1	0	0	1	16
	2016	Women	261	11	18	46	0	0	0	1	9
	2010	Men	437	22	21	84	1	0	0	1	11
	2017	Women	261	14	18	54	1	0	0	1	11
	2017	Men	440	23	24	87	1	0	0	1	10
	2012	Women	155	11	7	10	0	2	0	0	0
		Men	114	2	4	13	0	1	0	0	3
	2013	Women	153	11	6	9	1	2	0	0	3
	2015	Men	120	3	5	12	0	1	0	0	4
	2014	Women	152	11	8	8	1	2	0	0	2
Non-Tenure Track		Men	122	4	6	11	0	1	0	0	7
are muck	2015	Women	157	9	7	7	2	1	1	0	3
		Men	120	3	6	7	0	0	0	1	6
	2016	Women	159	8	7	9	2	1	1	0	1
		Men	118	4	7	8	0	0	0	0	8
	2017	Women	179	10	13	10	0	1	0	0	3
		Men	117	5	6	8	0	0	0	0	8

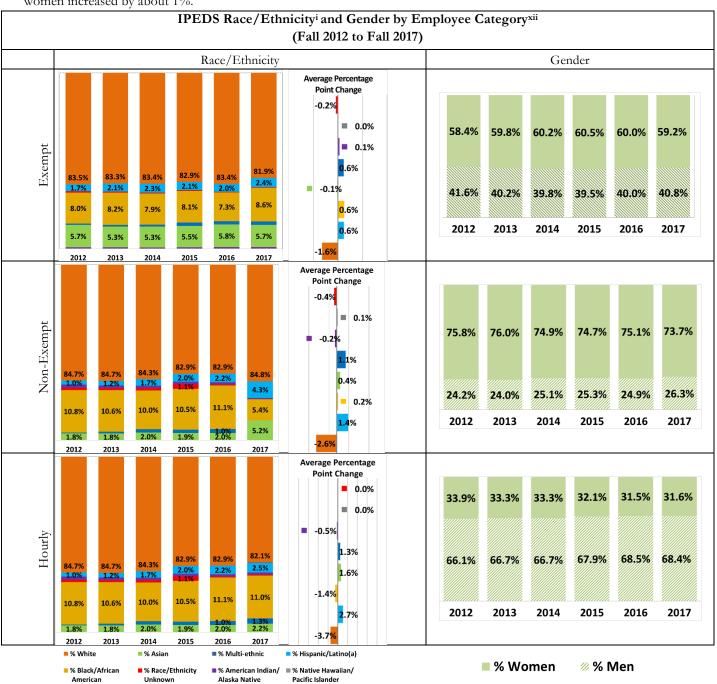
Note. In figures: (1) though shown in the table, International faculty are excluded from the calculation of IPEDS race/ethnicity percentages; (2) bar slice areas are not drawn to scale; and (3) percentages less than 1% are not displayed.

Source: HR Official Extract.

How have the demographics of UD's staff changed over time?

The representation of women within UD staff has remained relatively constant over the past five years, with women constituting about 60% of all staff in 2017. Since 2012, racial/ethnic diversity among staff has seen modest increases, with the largest gains occurring for Asian and Hispanic/Latino(a) non-exempt staff.

- Asian and Hispanic/Latino(a) non-exempt staff and Hispanic/Latino(a) and Multi-ethnic hourly staff experienced representational gains of more than 1% since 2012.
- Since 2012, representational increases of less than 1% have occurred for Hispanic/Latino(a), Black/African American, Multiethnic, and Asian exempt staff.
- Women make up the majority of exempt and non-exempt staff at UD, but are in the minority when considering hourly staff. From 2012 to 2017, the proportion of non-exempt and hourly women has decreased by 2% and the proportion of exempt women increased by about 1%.



						Number of	UD Staff by Ge	nder and IPEDS Rad	ce/Ethnicity		
			White	Hispanic/ Latino(a)	Black/African American	Asian	Multi-ethnic	American Indian/ Alaska Native	Native Hawaiian/ Pacific Islander	Race/ethnicity unknown	International
	2012	Women	797	16	77	45	1	4	0	3	6
	2012	Men	545	12	51	47	4	2	0	3	13
	2013	Women	844	19	84	49	4	4	0	2	5
	2013	Men	550	16	54	40	3	2	0	3	12
	2014	Women	893	22	83	49	6	3	0	2	5
Exempt	2014	Men	566	18	56	44	3	3	0	2	11
LXCIIIPC	2015	Women	931	22	90	52	11	4	0	2	8
	2015	Men	587	16	58	48	5	3	0	2	12
	2016	Women	946	24	81	51	9	4	0	2	11
	2010	Men	602	14	55	56	7	4	0	1	13
	2017	Women	915	29	99	54	11	4	0	2	11
	2017	Men	617	15	62	52	6	4	0	1	17
	2012	Women	64	14	43	14	0	2	0	0	0
	2012	Men	178	13	67	6	1	2	0	0	0
	2013	Women	63	16	43	15	1	2	0	0	0
	2013	Men	187	14	69	5	3	3	0	0	0
	2014	Women	66	17	35	15	1	1	0	0	0
Hourly	2014	Men	175	14	68	6	3	3	0	0	1
Hourry	2015	Women	63	18	32	15	2	0	0	0	0
	2013	Men	177	14	71	7	2	3	0	0	1
	2016	Women	55	19	27	17	3	0	0	0	0
	2010	Men	166	14	68	9	3	2	0	0	1
	2017	Women	53	21	32	16	2	1	0	0	0
	2017	Men	169	16	70	10	4	1	0	0	0
	2012	Women	561	8	70	10	2	3	0	5	1
	2012	Men	175	1	24	6	0	4	0	0	1
	2013	Women	542	9	68	8	4	2	0	4	2
	2013	Men	169	1	21	7	0	4	0	0	0
	2014	Women	535	12	61	10	7	2	0	4	2
Non-Exempt	2017	Men	176	2	23	7	0	4	0	0	0
	2015	Women	521	15	64	8	6	1	0	9	1
	2015	Men	172	2	24	8	1	5	0	0	0
	2016	Women	511	15	69	10	6	1	0	2	1
	2010	Men	167	3	22	6	2	4	0	0	0
	2017	Women	547	16	72	13	6	1	0	2	1
	2017	Men	185	6	26	7	6	4	1	0	0

Note. In figures: (1) though shown in the table, International staff are excluded from the calculation of IPEDS race/ethnicity percentages; (2) bar slice areas are not drawn to scale; and (3) percentages less than 1% not displayed.

Source: HR Official Extract.

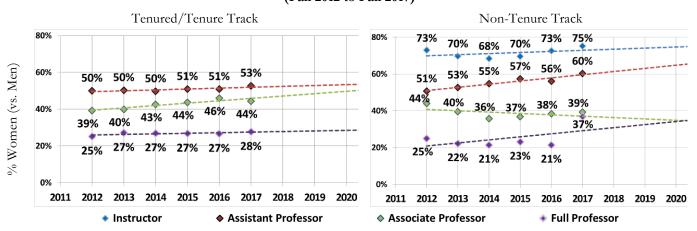
Positions and Promotion

How have the patterns of diversity changed within faculty ranks?

Regardless of tenure status, women are underrepresented at the highest ranks, and only modest improvements have occurred since 2012. Tenured/tenure-track women generally start off in the assistant rank on equal footing with men, and their representation at the associate rank is steadily moving towards parity. Non-tenure track women are overrepresented at the instructor and assistant ranks, yet they are underrepresented at the associate and full ranks.

- With respect to tenured/tenure track women, the proportion of women assistant professors is at or above 50% and has been so for the last five years. The proportion of women associate professors is moving towards parity as evinced by the 5% increase in the representation of women since 2012, resulting in women making up 44% of associate professors in 2017. Since 2012, only modest increases have occurred in the representation of women who are full professors.
- Women make up the majority of instructors and assistant professors within non-tenure track faculty and have done so for the past five years. Since 2012, the proportion of women associate professors decreased away from parity for non-tenure track faculty (e.g., of associate professors, 44% were women in 2012 and 39% were women in 2017). As of 2016, the proportion of women full professors moved towards parity with a 16% increase in representation for non-tenure track women faculty.

Women Faculty by Tenure Status (Fall 2012 to Fall 2017)



Note. In figures: (1) Instructor rank for tenured/tenure track faculty not displayed and dashed lines are the linear regression best-fit trend lines. Source: HR Official Extract.

Within tenured/tenure track faculty, underrepresented minorities and faculty of color are underrepresented at the highest ranks, and only modest improvements have occurred since 2012. The majority of tenured/tenure-track faculty who are not underrepresented minorities or faculty of color are full professors, whereas, associate and assistant professors together constitute a majority for tenured/tenure-track underrepresented minority faculty and faculty of color.

- Among tenured/tenure-track faculty, the proportion of full professors (to lower ranks) has increased for underrepresented minority faculty and faculty of color since 2012; even so, there are proportionally fewer full professors and proportionally more assistant and associate professors among underrepresented minority faculty and faculty of color. For example, in 2017 the assistant: associate: full professor distribution of ranks within tenured/tenure track faculty was 17%: 34%: 49% for faculty who are not underrepresented minorities and 22%: 39%: 39% for underrepresented minority faculty.
- Among non-tenure track faculty, the proportion of instructors (to higher ranks) has decreased for underrepresented minority faculty since 2012; even so, there are proportionally more instructors among underrepresented minority faculty.

	Underrepresented Minority Faculty ^{vi} & Faculty of Color ^{vii} by Tenure Status (Fall 2012 to Fall 2017)													
		by T	enure Status (Fal	l 2012 to	o Fall 2017)								
	Ten	ured/Tenure Tra	ack			Non-Ter	ure Tracl	K						
URM	34.3% URM, 7.5% 42.0% 7.5% 18.8%	40.6% URN, 7.6% 45.6% 7.6% 16.2%	41.7% URM, 40.3% 8.0 39.2% URM, 8.1% 39.2% 8.5%		40.7% % CRM	7.1% 3.1% 6.3% 50.0% CRM, 8.7, 9.8 37.5% 8.8	48.1% SR	3.6% 10.7% 53.6% PM ,8.0 32.1%	2.9% 14.3% % 45.7% URM, 10.0%					
not URM	2012 2013 17.4% 7 33.0% CT 32.5% 7 49.5% 24 50.8% 92.5%	2014 2015 16.2% not UR, 33.5% RM, 92.3% 51.3% 92.3%	2016 2017 16.5% 7 7 17.3% 7 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		37.0% % not URM 44.2% MA	2013 2014 36.6% not URM, 42.5% No. URM, 91. 18.0% 92. 3.1% 92. 4.1% 18.0% 92. 3.1% 92. 4.1% 18.0% 18.0%	2015 34.0% % not URM, 91. 3.7% 6%	2016 31.1% not URN, 91.4 46.3% 18.6% 1.1%	2017 30.3% % not URN, 90.0 17.8% 5.4%					
	■ % Instructor	■ % Assista	ant Professor	■ % <i>F</i>	Associate	Professo	r ■ %	Full Pr	ofessor					
FOC	36.4% FOC 38.5% FOC 20 36.4% 20 36.4% 20 27.3% 25.1%	39.8% FO 39.9% FO 21.11 % 20.2%	41.1% FO 39.5% FO 23.5% FO 23.5% 21.8% 21.8%		10.0% FOC, 15.	2.0% 3.9% 10.2% % 13.7% % 553.1% OC 51.0% 55.0%	51.2%	6.7% 13.3% FOC 55.6% CC 13.9%	7.5% 15.1% % 49.1% FOC, 15.2%					
not FOC	2012 2013 15.4% 70 33.1% 70 51.4% 72 52.9% 58	2014 2015 15.0% a 14.1% a not FOC. 31.7% FOC. 33.0% FOC. 78.2% 98.3%	2016 2017 15.1% 7 16.3% 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7		37.9% not FOC	2013 2014 37.6% 0 36.4% 0 70 42.3% 2 42.2% 2 17.5% 4 17.5% 4 17.5% 4 17.5% 4 17.5% 1	43.9% FOC, 87	2016 32.3% not FOC, 86, 11, 3,6%	2017 31.4% not FOC, 84, 84, 17.9% 88					

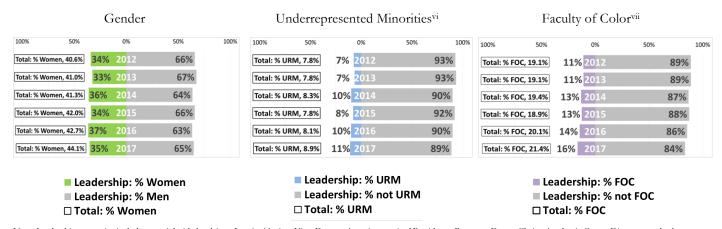
	Tenured,	/Tenure Ti	rack					Non-Te	nure Tra	ck					All Tracks		
	Women	URM	FOC	International	All Faculty			Women	URM	FOC	International	All Faculty			w/ Admin position	w/o Admin position	All Faculty
Instructor	0	0	0	0	1		Instructor	89	14	20	0	122		Instructor	2	120	122
Assistant	86	16	51	8	172	2012	Assistant	72	11	24	2	142	2012	Assistant	3	139	142
Associate	123	30	68	3	314	2012	Associate	22	2	5	0	50	2012	Associate	3	47	50
Full Professor	112	24	68	0	445		Full Professor	2	0	1	1	8		Full Professor	0	8	8
Instructor	0	0	0	0	0		Instructor	85	12	17	2	122		Instructor	2	120	122
Assistant	81	13	47	7	161	2013	Assistant	77	14	26	4	146	2013	Assistant	3	143	146
Associate	122	29	68	2	306		Associate	21	2	5	1	53		Associate	4	49	53
Full Professor	124	27	72	0	457		Full Professor	2	0	1	0	9		Full Professor	0	9	9
Instructor	0	0	0	0	0		Instructor	80	12	16	1	117		Instructor	2	115	117
Assistant	81	12	39	17	163	2014	Assistant	81	17	26	6	148	2014	Assistant	2	146	148
Associate	128	29	73	2	301	2014	Associate	20	2	7	1	56	2014	Associate	3	53	56
Full Professor	122	28	74	0	453		Full Professor	3	1	2	1	14		Full Professor	0	14	14
Instructor	0	0	0	0	0		Instructor	78	10	12	2	112		Instructor	2	110	112
Assistant	83	11	38	26	163	2015	Assistant	85	13	21	4	148	2015	Assistant	5	143	148
Associate	135	31	75	2	309	2013	Associate	21	3	7	2	57	2015	Associate	3	54	57
Full Professor	120	26	75	0	448		Full Professor	3	1	1	1	13		Full Professor	0	13	13
Instructor	0	0	0	0	0		Instructor	74	9	11	1	102		Instructor	2	100	102
Assistant	86	13	44	19	169	2016	Assistant	88	15	25	5	157	2016	Assistant	4	153	157
Associate	141	29	75	1	307	2010	Associate	23	3	6	2	60	2010	Associate	3	57	60
Full Professor	119	30	83	0	447		Full Professor	3	1	3	1	14		Full Professor	0	14	14
Instructor	0	0	0	0	0		Instructor	82	13	15	1	109		Instructor	1	108	109
Assistant	96	17	48	19	182	2017	Assistant	103	16	26	9	171	2017	Assistant	6	165	171
Associate	140	31	85	2	316	2017	Associate	24	5	8	0	61	2017	Associate	3	58	61
Full Professor	124	31	87	0	448		Full Professor	7	1	4	1	19		Full Professor	0	19	19

Note. In figures: (1) Instructor rank for tenured/tenure track faculty not displayed and zero percentages are not displayed in text labels. Source: HR Official Extract.

How has diversity changed for faculty leadership positions?

• The proportion of underrepresented minorities in faculty leadership positions in 2017 exceeds the representation of underrepresented minorities within the faculty. The proportion of women faculty and faculty of color in leadership positions in 2017 is below their representation within the faculty.

Faculty with Administrative Appointments (Fall 2012 to Fall 2017)



Note. Leadership categories include every job title level (e.g., Interim/Acting, Vice, Deputy, Associate, etc.) of Presidents, Provosts, Deans, Chairs, Academic Center Directors, and other administrative faculty positions (e.g., program/agency Director, Special Assistant).

Source: HR Offical Extract.

How has staff diversity changed over time?

- The representation of women, underrepresented minorities, and staff of color within executive/administrative/managerial staff is marked by wide fluctuations across the years.
- Women are in the majority within professional and secretarial/clerical staff and their representation within these job categories has remained stable since 2012.
- Modest gains and stability characterize the representation of underrepresented minorities and staff of color from 2012 to 2017 in all of the job categories except for the executive/administrative/managerial category.

		Staff by Job Categoryxiii Fall 2012 to Fall 2017			
	% Women	% Underrepresented Minorities ^{vi}	% Staff of Color ^{vii}		
Executive/Admin /Managerial	2012 33% 2013 36% 2014 26% 2015 27% 2016 38% 2017 29% 0% 25% 50% 75% 100%	2012 11% 2013 20% 2014 22% 2015 13% 2016 8% 2017 14% 0% 25% 50% 75% 100%	2012 11% 2013 20% 2014 22% 2015 19% 2016 8% 2017 14% 0% 25% 50% 75% 100%		
Professional	2012 59% 2013 60% 2014 61% 2015 61% 2016 60% 2017 60%	2012 10% 2013 10% 2014 10% 2015 10% 2016 10% 2017 11% 0% 25% 50% 75% 100%	2012 16% 2013 16% 2014 16% 2015 16% 2016 15% 2017 17% 0% 25% 50% 75% 100%		
Clerical/Secretarial	2012 92% 2013 92% 2014 91% 2015 91% 2016 91% 2017 90% 0% 25% 50% 75% 100%	2012 11% 2013 11% 2014 11% 2015 12% 2016 13% 2017 13% 0% 25% 50% 75% 100%	2012 13% 2013 12% 2014 12% 2015 14% 2016 15% 2017 15% 0% 25% 50% 75% 100%		
Technical/ Paraprofessional	2012 38% 2013 38% 2014 38% 2015 38% 2016 39% 2017 37%	2012 17% 2013 16% 2014 16% 2015 16% 2016 16% 2017 17% 0% 25% 50% 75% 100%	2012 19% 2013 19% 2014 18% 2015 18% 2016 19% 2017 21% 0% 25% 50% 75% 100%		



		Executive/Admin /Managerial	Professional	Clerical/ Secretarial	Technical/ Paraprofessiona I	Service/ Maintenance	Skilled Crafts	Other
Women	2012	9	940	560	100	132	5	0
	2013	9	1,002	545	94	135	5	0
	2014	7	1,046	536	97	131	4	10
	2015	7	1,113	529	96	127	3	0
	2016	5	1,123	518	98	117	3	0
	2017	4	1,202	483	94	122	3	0
	2012	3	67	121	20	43	159	0
	2013	5	66	126	21	39	174	0
URM	2014	6	63	118	21	40	179	0
UKM	2015	5	70	118	21	40	188	0
	2016	1	74	111	19	40	180	1
	2017	2	71	123	19	44	221	0
	2012	3	77	141	20	49	251	0
	2013	5	73	146	21	47	263	0
Staff of Color	2014	6	73	139	21	47	267	5
Stall of Color	2015	5	80	140	21	46	288	0
	2016	1	83	137	19	47	287	1
	2017	2	78	149	19	52	332	0
	2012	27	611	271	133	260	1,599	0
All Staff	2013	25	591	280	141	250	1,665	1
	2014	27	589	270	136	255	1,717	22
	2015	26	582	270	136	254	1,825	0
	2016	13	570	257	127	249	1,866	1
	2017	14	536	266	130	252	1,989	0

Source: HR Official Extract.

Climate & Culture

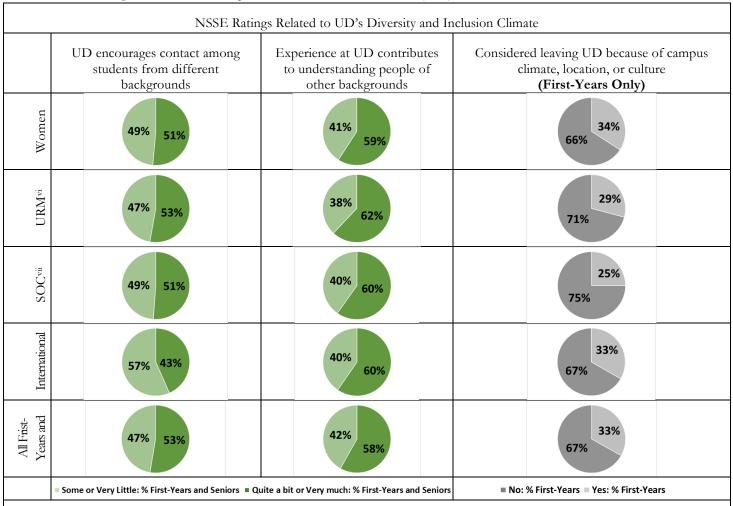
Goal: Building community and improving campus climate

The University of Delaware's collective mission of valuing and respecting diverse people and cultures means we must be intentional in our work to make our campus more equitable, diverse, and inclusive at every level of the institution. Most importantly, we want to continue to cultivate a more welcoming campus community where faculty, staff, and students can thrive and all are valued and appreciated.

Students

National Survey of Student Engagement (NSSE) Administered to first-year and senior undergraduate students at UD in Spring 2017, NSSE collects information about the ways in which first-year and senior students study, learn, and interact with faculty and each other. Full survey reports are available at the Institutional Research & Effectiveness website, http://ire.udel.edu/ir/nsse/.

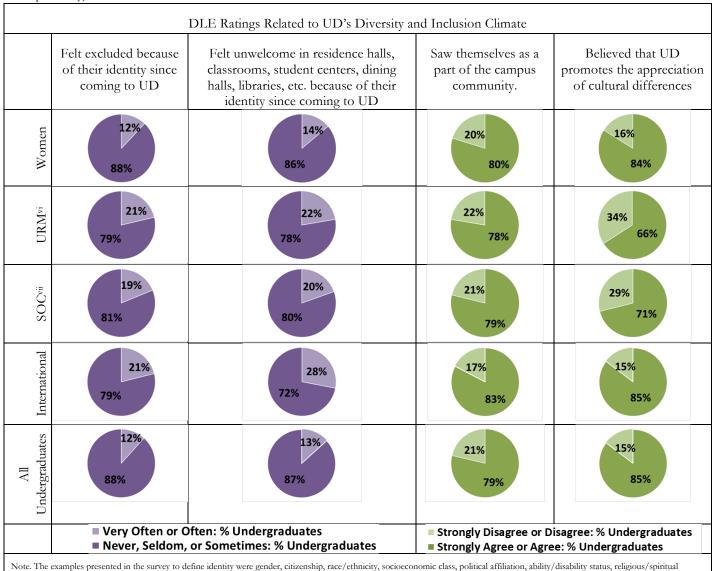
- Though 57% of international first-year and senior students believed that UD encourages contact among students from different backgrounds *some* or *very little*, 60% of them believe that their experience at UD contributes *quite a bit* or *very much* to understanding people of other backgrounds.
- Upwards of 59% of first-year and senior women, underrepresented minorities, students of color, and international
 undergraduates believed that their experience at UD contributes quite a bit or very much to understanding people of other
 backgrounds.
- Proportionally more first-year women and international students considered leaving UD because of campus climate, location, and culture than any other group yet this proportion was consonant with the average proportion of first-year students who considered leaving UD because of campus climate, location, and culture (33%).



Note. The examples presented in the survey to define other/different backgrounds were social, racial/ethnic, religious, economic, political, religious, and nationality. Original 4-point scale collapsed into a 2-point scale that is illustrated in green. URM and SOC include only U.S. citizens/permanent residents.

Higher Education Research Institute (HERI), Diverse Learning Environments (DLE) Survey Developed to capture student perceptions about institutional climate and experiences with faculty, staff, and peers, the DLE was administered to undergraduates at the Newark campus in Spring 2016. Survey reports are available at the Center for the Study of Diversity website, https://www.csd.udel.edu/publications-communication/campus-climate.

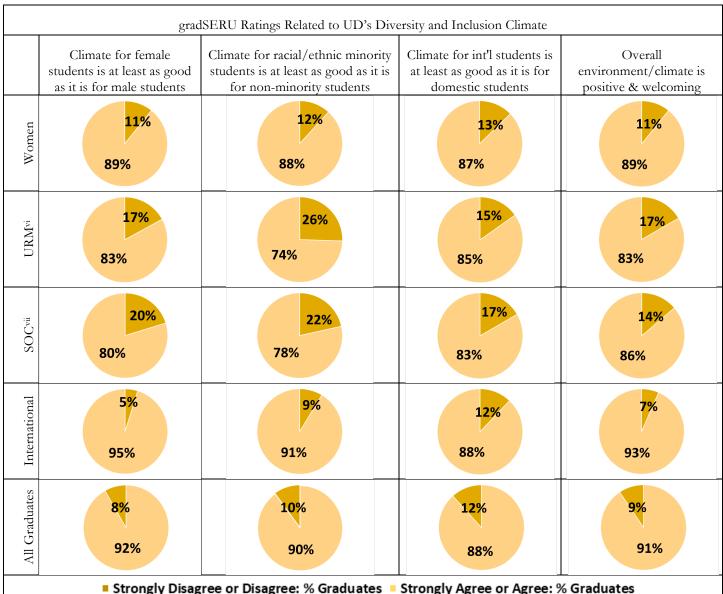
- Between 19-21% of students of color, underrepresented minority, and international students felt excluded *very often* or *often* because of their identity since coming to UD compared to 12% of all undergraduates who felt excluded *very often* or *often* because of their identity.
- Proportionally more international students *very often* or *often* felt unwelcome on campus because of their identity (28%) than any other group, which was followed in proportion by underrepresented minority students (22%) and students of color (20%).
- Upwards of 78% of students of color, women, underrepresented minority, and international students *strongly agree* or *agree* that they see themselves as part of the campus community, which is on par with the proportion of all undergraduates (79%) who see themselves as part of the campus community.
- Proportionally more underrepresented minorities and students of color strongly disagree or disagree that UD promotes the
 appreciation of cultural differences (34% and 29%, respectively) than women and international students (16% and 15%,
 respectively).



affiliation, and sexual orientation. Original 5-point scales collapsed into 2-point scales. URM and SOC include only U.S. citizens/permanent resident

Graduate Student Experience in the Research University (gradSERU) Administered to graduate students at UD in Spring 2017, the gradSERU is a comprehensive, longitudinal study initiated by the Center for the Study of Higher Education (CSHE) and the University of Minnesota's Office of Institutional Research to help answer questions about the potential relationship between graduate education experiences, program characteristics, and development outcomes of masters and doctoral students at the leading research universities across the globe. Survey reports are available at the Institutional Research & Effectiveness website, http://ire.udel.edu/ir/surveys/.

- The highest proportion of graduate students who *agree* or *strongly agree* that overall climate is positive and welcoming are international students followed in proportion by women, students of color, and underrepresented minorities.
- Only 11% of women graduate students *disagree* or *strongly disagree* that the climate for female students is equivalent to the climate for male students.
- More than a quarter of underrepresented minority graduate students *disagree* or *strongly disagree* that the climate for racial/ethnic minorities is about equal to the climate for non-minority students.
- Only 12% of international graduate students *disagree* or *strongly disagree* that the climate for international students is equivalent to the climate for domestic students.

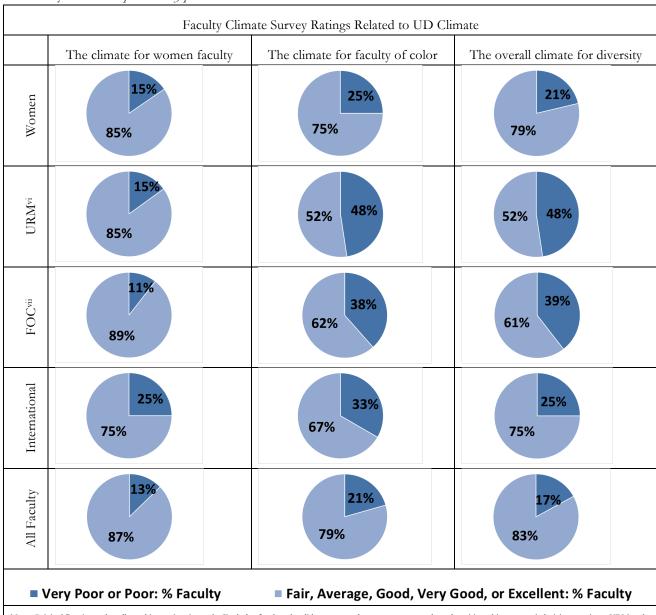


Note. Original 4-point scale collapsed into a 2-point scale. Excludes graduate students who did not respond to gender, citizenship, or race/ethnicity questions. URM and SOC include only U.S citizens/permanent residents.

Faculty

Faculty Climate Survey The faculty climate survey, developed by the NSF ADVANCE IT leadership team in partnership with Institutional Research and Effectiveness, assessed the climate for full-time tenured/tenure-track and non-tenure track faculty in Spring 2016. A full report on the survey results, as well as an executive summary, are available online at the UD ADVANCE website http://sites.udel.edu/advance/research-new/institutional-research-and-data/.

- The largest proportion of faculty who rated the overall climate for diversity higher than *very poor* or *poor* (i.e., fair, average, good, very good, or excellent) were women, who were followed in proportion by international faculty, faculty of color, and underrepresented minority faculty.
- Only 15% of UD women faculty believe that the climate for women faculty is *poor* or *very poor*.
- Nearly two-fifths of UD's faculty of color and nearly one-half of UD's underrepresented faculty believe that the climate for faculty of color is *poor* or *very poor*.



Note. Original 7-point scale collapsed into a 2-point scale. Excludes faculty who did not respond to tenure status and gender, citizenship, or race/ethnicity questions. URM and FOC include only U.S citizens/permanent residents.

Endnotes

- ¹ IPEDS (Integrated Postsecondary Education Data System) Race/Ethnicity definitions of the National Center for Education Statistics (U.S. Department of Education): In federal race/ethnicity reporting, all individuals who are not U.S. citizens or permanent residents are foreigners classified as Non-resident aliens (UD calls this group International). Non-foreign individuals who identify as Hispanic/Latino(a) are classified as Hispanic/Latino(a) regardless of whether they also identify with any other race/ethnicity category. American Indian/Alaskan Native, Asian, Native Hawaiian/Pacific Islander, Black/African American, and White are individuals who are not foreign, are not Hispanic/Latino(a), and identify as one and only one race/ethnicity category. Finally, all non-foreign and non-Hispanic/Latino(a) individuals who identify as more than one race/ethnicity category are classified as Two or more Races (UD calls this group Multi-ethnic).
- ⁱⁱ UD **Associate in Arts** (AA) includes full- and part-time students enrolled in associate's degree programs at the Dover, Georgetown, and Wilmington campuses.
- iii UD Undergraduates include full- and part-time students enrolled in bachelor's degree programs.
- iv Low Income UD students are individuals whose taxable family income for the preceding year did not exceed 150 percent of the federal poverty guidelines published by the U.S. Department of Health and Human Services.
- v First-Time, First-Year Student cohorts follow IPEDS definitions for reporting degree-seeking, undergraduate student fall enrollment and includes full- and part-time students enrolled in associate's and bachelor's degree programs at all campuses.
- vi Underrepresented Minorities (URM) include persons who identify as American Indian/Alaska Native, Black/African American, Hispanic/Latino(a), or Native Hawaiian/Pacific Islander according to the IPEDS race/ethnicity classification system.
- vii **Students of Color** (SOC), **Faculty of Color** (FOC), and **Staff of Color** (SfOC) include persons who identify as Asian, American Indian/Alaska Native, Black/African American, Hispanic/Latino(a), or Native Hawaiian/Pacific Islander according to the IPEDS race/ethnicity classification system.
- viii **Pell Grant Recipients** are low income associate's and bachelor's degree students who receive need-based federal grants based on expected family contribution (EFC), the cost of attendance, part- or full-time enrollment status, and academic year length of attendance.
- ix **Association of American Universities (AAU) publics** are 34 public research universities that are members of the Association of American Universities.
- ^x **STEM** (Science, Technology, Engineering, and Mathematics) major and degree designations at UD are based on the U.S. Department of Homeland Security's 2016 list of designated degree programs, https://www.ice.gov/sites/default/files/documents/Document/2016/stem-list.pdf, which is based on the U.S. Department of Education's National Center for Education Statistics (NCES) definition of STEM fields. STEM majors and degrees are designated by their 6-digit CIP codes (NCES, U.S. Department of Education).
- xi The **Classification of Instructional Programs** (CIP), developed by the U.S. Department of Education's National Center for Education Statistics, provides a taxonomic scheme that supports the accurate tracking and reporting of fields of study and program completions activity.
- xii Employees entitled to minimum wage and overtime pay provisions under the Fair Labor Standards Act (FLSA) are called **Non-Exempt**. Employees classified as **Exempt** are paid on a salary basis and are exempt from the minimum wage and overtime provisions of the FLSA. The most common exemptions are for executive, administrative, professional, outside sales employees, and computer professionals.
- xiii **Job category** is based on the Equal Employment Opportunity Commission's (EEOC) reporting form for Institutions of Higher Education (i.e., EEO-6 categories and definitions).

The University of Delaware does not discriminate against any person on the basis of race, color, national origin, sex, gender identity or expression, sexual orientation, genetic information, marital status, disability, religion, age, veteran status or any other characteristic protected by applicable law in its employment, educational programs and activities, admissions policies, and scholarship and loan programs as required by Title IX of the Educational Amendments of 1972, the Americans with Disabilities Act of 1990, Section 504 of the Rehabilitation Act of 1973, Title VII of the Civil Rights Act of 1964, and other applicable statutes and University policies. The University of Delaware also prohibits unlawful harassment including sexual harassment and sexual violence.

For inquiries or complaints related to non-discrimination policies, please contact:

Fatimah Stone Interim Director, Institutional Equity & Title IX Coordinator 305 Hullihen Hall, Newark, DE 19716 302-831-8063 fstone@udel.edu

For complaints related to Section 504 of the Rehabilitation Act of 1973 and/or the Americans with Disabilities Act, please contact:

Anne L. Jannarone, M.Ed., Ed.S. Director, Office of Disability Support Services Alison Hall, Suite 130 Newark, DE 19716 302-831-4643 ajannaro@udel.edu

OR contact the U.S. Department of Education - Office for Civil Rights.