

Mentoring for D&I: Building networks, teaching skills for a new generation of researchers

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Background

- Mentoring has proven an effective way to enhance research productivity and career success. Providing mentoring and training to early-mid career implementation science investigators builds capacity and research networks for D&I.
- The Mentored Training for Dissemination and Implementation Research in Cancer (MT-DIRC) [1] and the Implementation Research Institute (IRI) [2,3] are NIH-funded R25, US based initiatives designed to equip researchers in cancer and mental health with the knowledge and skills to undertake D&I research.
- Here we present core components of each program and provide early evidence of program impact on D&I mentoring networks and capacity for D&I research.

Overview of Programs

Eligibility:

Open to post-doctoral scholars (PhDs, MDs and other doctorate level degrees)
with interests in furthering their implementation research in mental health (IRI) or
cancer prevention/control/treatment (MT-DIRC)

Network:

- IRI- 9 Core Mentors, 42 Expert Faculty, 64 total fellows over 7 years (in second cycle of funding)
- MT-DIRC- 9 Core Mentors, 19 Guest Faculty, 56 total fellow over 5 year R25 program (in final year)

Program components:

- 2 year competitive fellowship, beginning with a five-day D&I summer institute
- First year fellows complete 2-3 day visit to an federally supported active implementation research site (IRI Fellows only)
- Mentoring continues for 2 years and fellows return to the summer institute in their second year, provide support to first-year fellows

Evaluation:

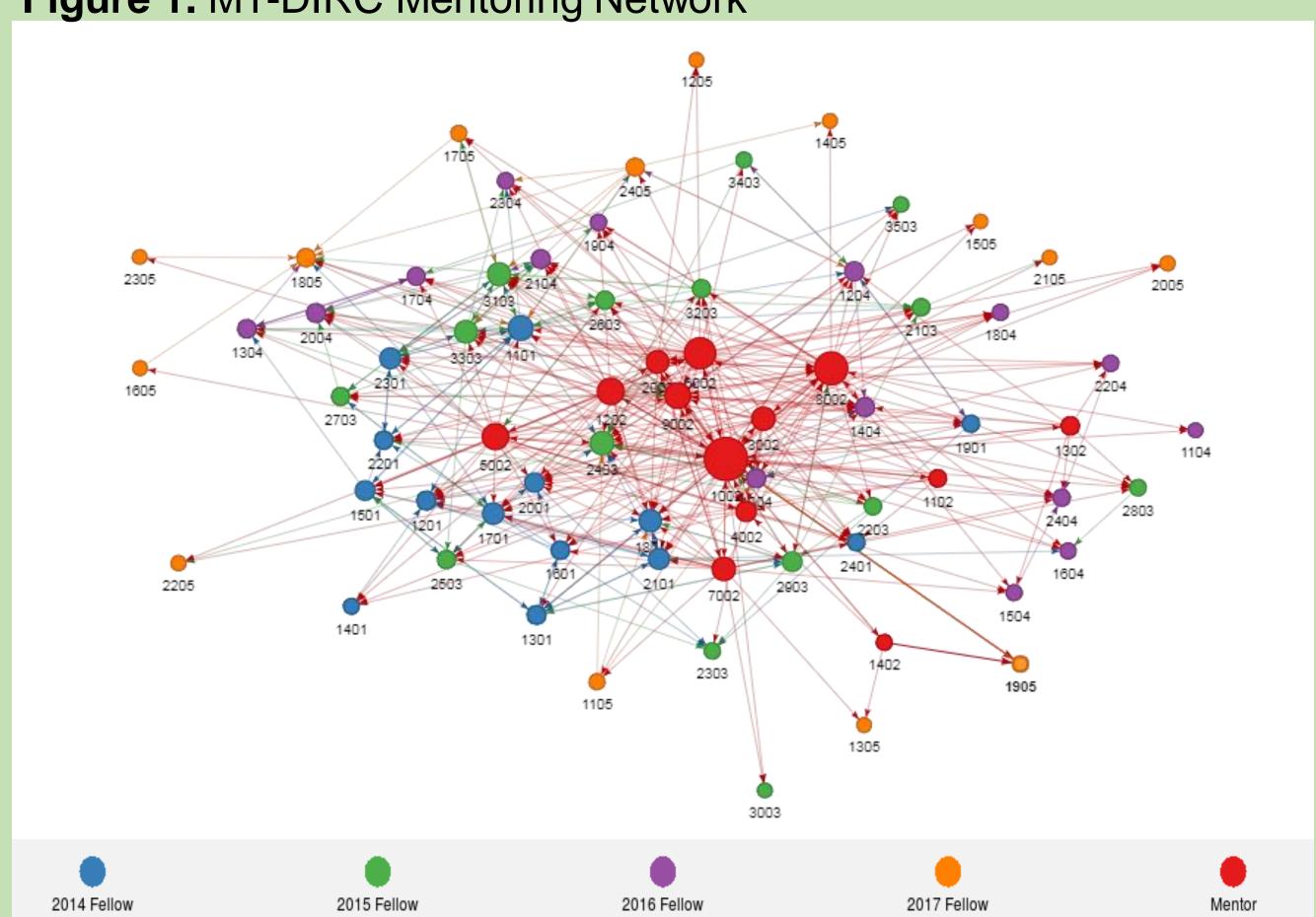
- Fellows complete pre institute, 6 month and 18 month post institute surveys which evaluate D&I research capacity and satisfaction of mentoring, track publications and grants
- Once each summer, all past and present fellows/mentors complete social network analysis survey [3]

Core D&I Competencies MT-DIRC and IRI assess Fellows on 43 D&I competencies [1] within four main areas: **Example Competency** Core Competency Area Definitions, background and Define what is and what is not D&I rationale research (10 total) Identify core elements of effective Theory and approaches interventions and recognize the risks of making modifications to these (7 total) Identify common D&I measures & Design and analysis analytic strategies relevant for your research questions(s). (14 total) **Practice-based considerations** Identify and develop sustainable partnerships for D&I research. (12 total)

Delivering Mentorship

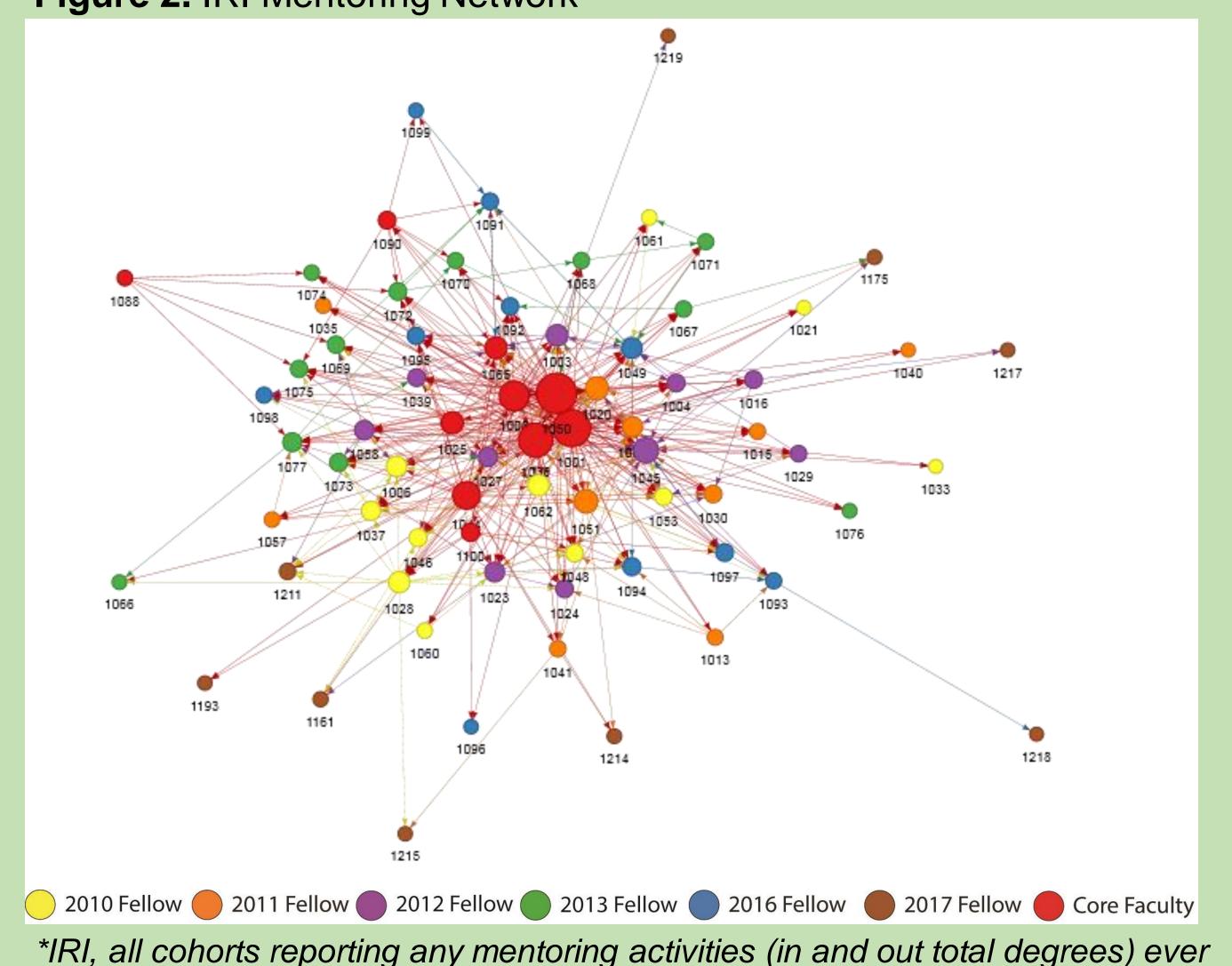
- Programs place strong emphasis on mentoring-relationship between a senior and junior organizational member to help the mentee (Fellow) advance within her/his career and in an organization- with various mentoring activities:
 - 1:1 meetings (Mentor/Fellow)
 - Group meetings (Mentor/Fellow/2-3 other Fellows)
 - In-person mentoring at summer institute (1st and 2nd year fellows, 1:1 and group)
 - Yearly face-to-face meeting at D&I conference (All cohorts of Fellows)
 - Peer to peer mentoring
- Programs assess mentorship at the mentor and mentee/fellow levels with MCA tool [4]

Figure 1. MT-DIRC Mentoring Network*



*MT-DIRC, all cohorts reporting any mentoring activities (in and out total degrees) ever

Figure 2. IRI Mentoring Network*



Evaluating Impact

- D&I skills increased significantly while in the MT-DIRC program (publication forthcoming), with the largest effects in:
 - Define D&I research
 - Address validity in study design
 - Identify measures and strategy
- MT-DIRC Fellows' highest rating of mentors were in:
 - Active listening
 - Providing constructive feedback
 - Working effectively with mentees whose personal background is different from your own

Mentoring

D&I skills

- Both IRI and MT-DIRC mentorship networks continue to grow in mentoring connections (Figure 1 and 2).
 - Mentoring is shared between fellows and cohorts of fellows, not just mentor-to-mentee

Productivity

• IRI Fellows were more likely to receive grants and contribute scholarly works to implementation science compare to non-selected IRI applicants (publication forthcoming, MT-DIRC will complete similar analysis at conclusion of year 5)

Discussion and Implications for D&I Research

- Mentored training is an effective method to increase skills in D&I research
- Having two full years of mentoring may provide more time to establish connections and learning networks (as compared to shorter in length programs)
- The networks of learning created have many benefits to those in the network, but also capacity for D&I research on the whole
- For fellows that received training and mentoring, more D&I grants were awarded and more publications contributed to the D&I research pool. Building capacity in the D&I area begets more D&I work with the potential for greater impact (research to practice)
- More mentored training programs in D&I are needed to build and maintain networks
 of learning in D&I

Resources

- [1] Padek M et al. Developing educational competencies for dissemination and implementation research training programs: an exploratory analysis using card sorts. *Implementation Science*. 2015;10(1). doi:10.1186/s13012-015-0304-3.
- [2] Proctor E et al. The implementation research institute: training mental health implementation researchers in the United States. *Implementation Science*. 2013; 8(1).
- [3] Luke D et al. Forging a link between mentoring and collaboration: a new training model for implementation science. *Implementation Science*. 2016; 11(1).
- [4] Fleming M et al. The Mentoring Competency Assessment. *Academic Medicine*. 2013; 88(7), pp.1002-1008.