Webinar outline

Dissemination and implementation (D&I) background

- Spectrum of research
- Core components of D&I research
- Differentiate efficacy/effectiveness vs. D&I

Models/frameworks

- Terminology
- Review paper and website, methodology and results
- Considerations for choosing a model

Study designs

- Contributors to design choice
- Types of study designs

Resources available

D&I, also known as...

Knowledge exchange

Knowledge transfer

Knowledge translation

Implementation science

Research utilization

Scale up

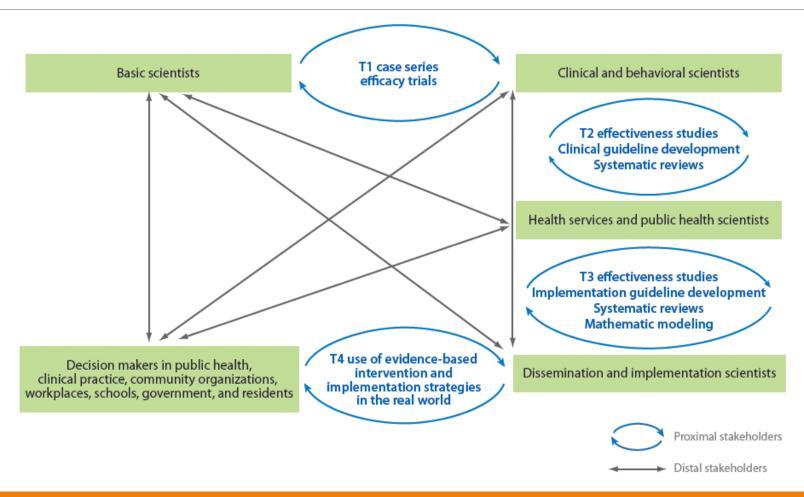
D&I research

Dissemination research is the scientific study of targeted distribution of information and intervention materials to a specific public health or clinical practice audience. The intent is to understand how best to spread and sustain knowledge and the associated evidence-based interventions.

Implementation research is the scientific study of the use of strategies to adopt and integrate evidence-based health interventions into clinical and community settings in order to improve patient outcomes and benefit population health.

US NIH PAR-18-007 https://grants.nih.gov/grants/guide/pa-files/PAR-18-007.html

Translating research to practice



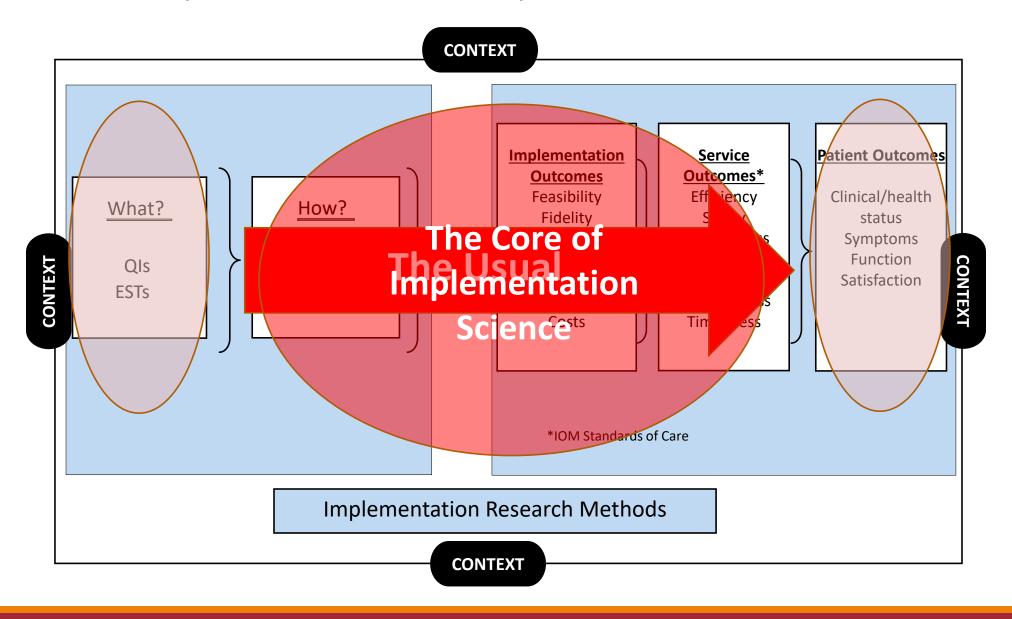
"Know-Do" Gap

Consistent evidence of failure to translate research findings into clinical practice

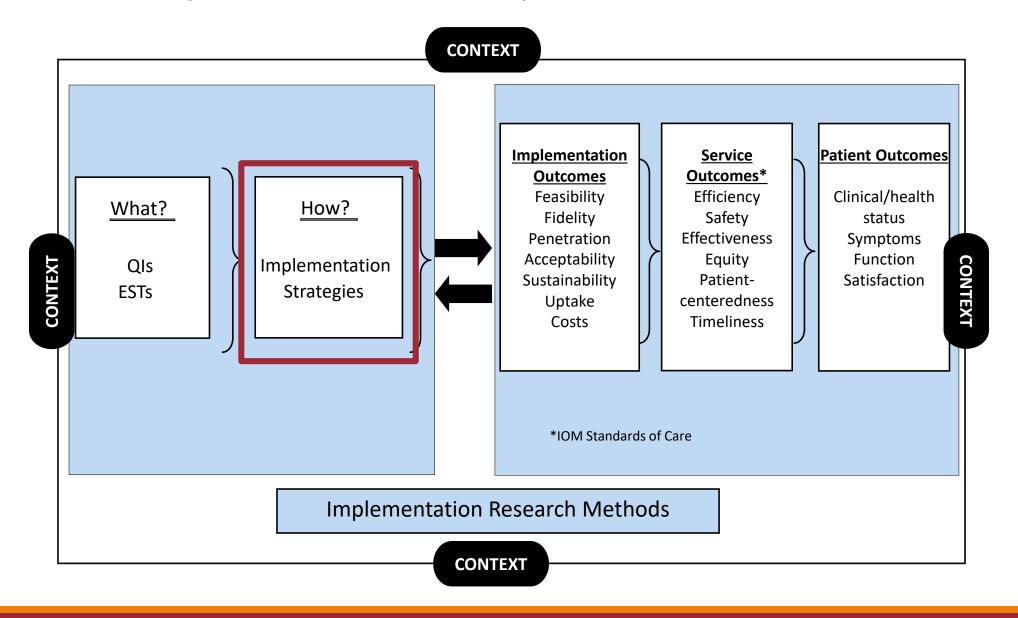
- 30-40% patients do not get treatments of proven effectiveness
- 20–25% patients get care that is not needed or potentially harmful

Suggests that implementation of research findings is fundamental challenge for healthcare systems to optimize care, outcomes and costs

Conceptual Model of Implementation Research



Conceptual Model of Implementation Research



Implementation strategies

- Use evaluative and iterative strategies
- Provide interactive assistance
- Adapt and tailor to context
- Develop stakeholder interrelationships
- Train and educate stakeholders
- Support clinicians
- Engage consumers
- Utilize financial strategies
- Change infrastructure

Powell et al. Implementation Science (2015) 10:21 DOI 10.1186/s13012-015-0209-1



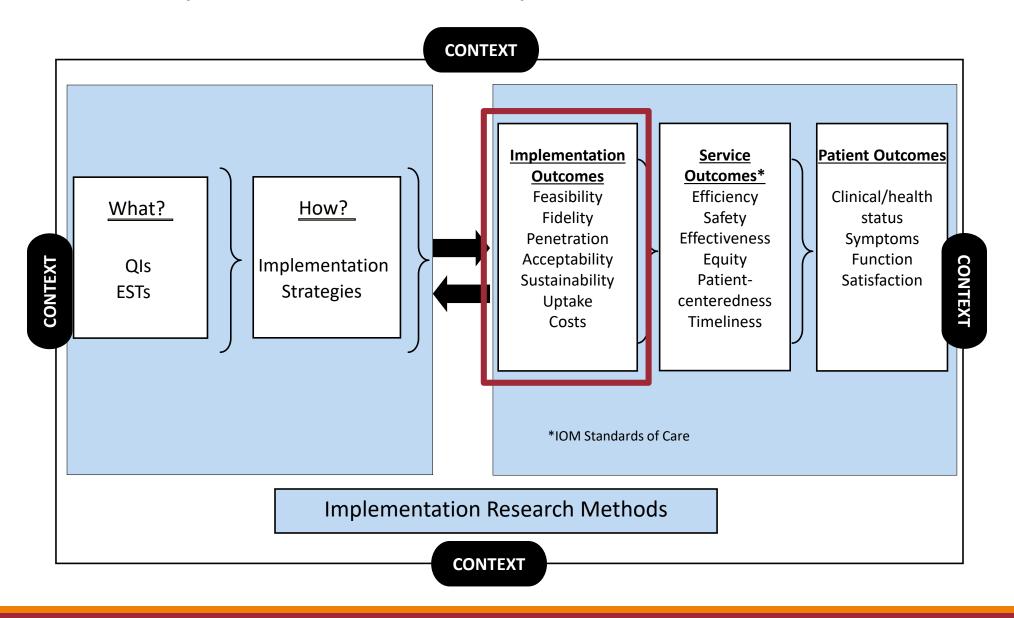
RESEARCH

Open Access

A refined compilation of implementation strategies: results from the Expert Recommendations for Implementing Change (ERIC) project

Byron J Powell^{1*}, Thomas J Waltz², Matthew J Chinman^{3,4}, Laura J Damschroder⁵, Jeffrey L Smith⁶, Monica M Matthieu^{6,7}, Enola K Proctor⁸ and JoAnn E Kirchner^{6,9}

Conceptual Model of Implementation Research



Implementation outcomes

- Acceptability
- Adoption
- Appropriateness
- Feasibility
- Fidelity
- Implementation Cost
- Penetration
- Sustainability

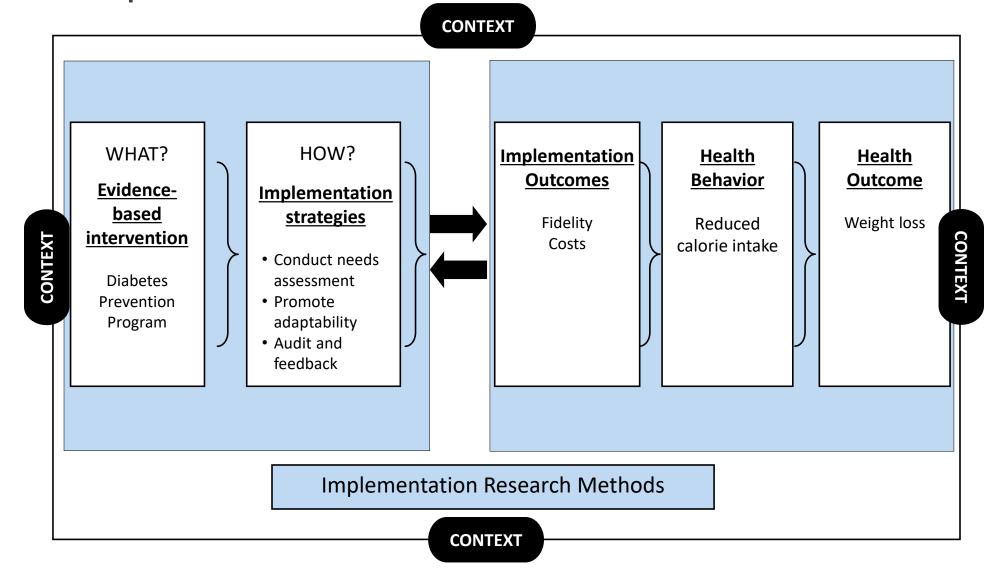
Adm Policy Ment Health (2011) 38:65–76 DOI 10.1007/s10488-010-0319-7

ORIGINAL PAPER

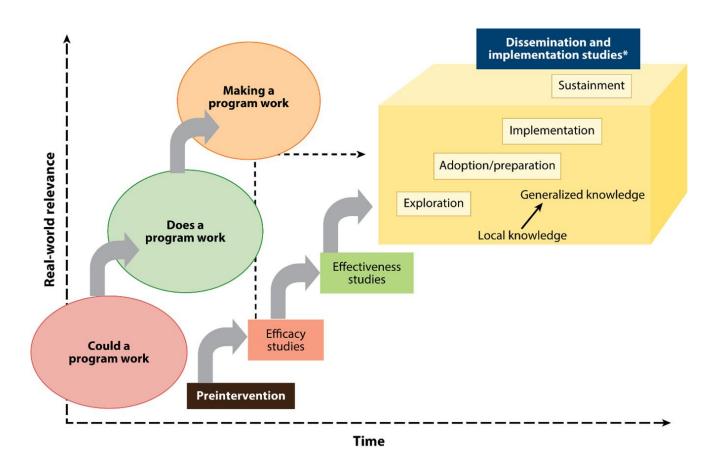
Outcomes for Implementation Research: Conceptual Distinctions, Measurement Challenges, and Research Agenda

Enola Proctor · Hiie Silmere · Ramesh Raghavan · Peter Hovmand · Greg Aarons · Alicia Bunger · Richard Griffey · Melissa Hensley

Example from Public Health



From efficacy to implementation



Internal vs. external validity

Threats to internal validity

Ambiguous temporality

Selection

History

Maturation

Regression to the mean

Attrition

Testing

Instrumentation



Threats to external validity, causal relationships do not hold across:

People

Treatment variations

Outcomes

Settings

Theories, frameworks, and models in D&I research

Terminology

Theory: a set of interrelated concepts, definitions, and propositions that present a systematic view of events or situations by specifying relations among variables, in order to explain and predict events or situations.¹

Conceptual Framework: A type of intermediate theory that attempts to connect to all aspects of inquiry; can act like maps that give coherence to empirical inquiry. ²

Model: A description of analogy used to help visualize something that cannot be directly observed.³

^{1.} Glanz K et al.. Theory, Research, and Practice in Health Behavior. In: Glanz K, Rimer BK, Viswanath K, eds. *Health Behavior and Health Education: Theory, Research, and Practice*. 5th ed: Jossey-Bass; 2015:23. (pg 26)

^{2.} Wikipedia. Conceptual Framework. 2013; http://en.wikipedia.org/wiki/Conceptual_framework.

^{3.} In Merriam-Webster online. Model & Theory. 2013; Retrieved from http://www.merriam-webster.coms.

Review Methods

Snowball sampling: published literature and available presentations

Selection criteria – D+I research

- Exclude: Individual behavior change theories, practitioner/clinician focused, end of grant knowledge translation
- Setting: local level vs. national dissemination plans
- Publication in English

Categorizing models

Contacting authors

Model Categories

Construct Flexibility (CF)

3

1: Broad

Loosely outlined and defined constructs; allows researchers greater flexibility

D > I

4

5: Operational

Detailed, step-by-step actions for D&I research

Dissemination and / or Implementation (D/I)

D only

Focus on active approach of spreading EBIs to target audience via determined channels using planned strategies

D = I

Equal focus on dissemination and implementation

I > D

Focus on process of putting to use or integrating evidence-based interventions within a setting

I only

Socio-ecological Framework (SEF)

System: Hospital system, government

Community: Local government, neighborhood

Organization: Hospitals, service organizations, factory

Individual: Personal characteristics

Results

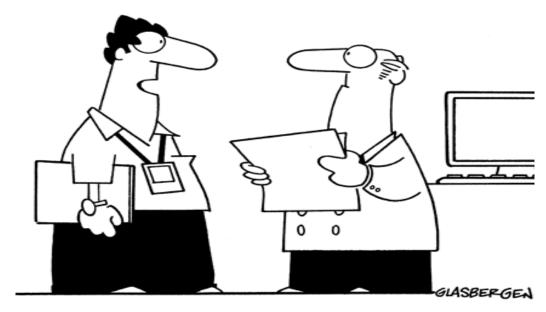
Identified 109 models

Exclusions

- 26 focus on practitioners
- 12 not applicable to local level dissemination
- 8 end of grant knowledge translation
- 2 duplicates

Included 61 models

Copyright 2008 by Randy Glasbergen. www.glasbergen.com



"Look at the bright side...we're still on the cutting edge of yesterday's technology!"

	Dissemination and/or	Construct flexibility: broad to		Socioecologic Level					
Model	Implementation	operational	System	Community	Organization	Individual	Policy	References	
Diffusion of Innovation	D-only	1		X	х	х		21	
RAND Model of Persuasive Communication and Diffusion of Medical Innovation	D-only	1		х	x	x		22	
Effective Dissemination Strategies	D-only	2		×	x	x		23	
Model for Locally Based Research Transfer Development	D-only	2		x	×			24	
Streams of Policy Process	D-only	2	x	x	X		x	25, 26	
A Conceptual Model of Knowledge Utilization	D-only	3	x	x			x	27	
Conceptual Framework for Research Knowledge Transfer and Utilization	D-only	3			x			28	
Conceptualizing Dissemination Research and Activity: Canadian Heart Health Initiative	D-only	3		х	x			29, 30	
Policy Framework for Increasing Diffusion of Evidence-Based Physical Activity Interventions	D-only	3	X	х	x		x	31	
Blueprint for Dissemination	D-only	4		x	x			32	
Framework for Knowledge Translation	D-only	5		x	X	x		33	
A Framework for Analyzing Adoption of Complex Health Innovations	D > I	2	x	x	×	x		34, 35	
A Framework for Spread	D > 1	2		x	X			36, 37	
Collaborative Model for Knowledge Translation Between Research and Practice Settings	D > I	2			x	x		38	
Coordinated Implementation Model	D > I	2			X	x		39	
Model for Improving the Dissemination of Nursing Research	D > I	2		x	×	x		40	
Framework for the Dissemination & Utilization of Research for Health-Care Policy & Practice	D > I	3		х	х	X		41, 42	
Framework of Dissemination in Health Services Intervention Research	D > I	3	x	x	×			43	
Linking Systems Framework	D > I	3		x	X	x		44	

Results – Cross-Tabulation

Number of Models in Each Category When the "Construct Flexibility" and

"Dissemination vs. Implementation" Variables are Cross-tabulated

	Dissemination vs. Implementation							
Construct Flexibility	D only	D > I	D = I	I > D	(

Construct Flexibility	D only	D > I	D = I	I > D	I only	Total
Broad = 1	2	-	2	-	-	4
2	3	5	6	1	-	15
3	4	5	6	2	8	25
4	1	4	2	2	2	11
Operational = 5	1	2	1	-	2	6
Total	11	16	17	5	12	61

	Dissemination vs Implementation				
CF	D only	D > I	D = I	I > D	I only
Broad = 1	1-Diffusion of Innovation 2-RAND Model of Persuasive Communication and Diffusion of Medical Innovation	-	1-Health Promotion Technology Transfer Process 2-Real-World Dissemination	-	-
2	1-Effective Dissemination Strategies 2-Model for Locally Based Research Transfer Development 3-Streams of Policy Process	1-A Framework for Spread 2-Collaborative Model for Knowledge Translation Between Research and Practice Settings 3-Coordinated Implementation Model 4-Framework For Analyzing Adoption of Complex Health Innovations 5-Model for Improving the Dissemination of Nursing Research	1-A Framework for the Transfer of Patient Safety Research into Practice 2-Interactive Systems Framework 3-Interacting Elements of Integrating Science, Policy, and Practice 4-Push-Pull Capacity Model 5-Research Development Dissemination & Utilization Framework 6-Utilization-Focused Surveillance Framework	1-FAB Model	-
	1-A Conceptual Model of Knowledge Utilization 2-Conceptual Framework for Research Knowledge Transfer and Utilization 3-Conceptualizing Dissemination Research and Activity: Canadian Heart Health Initiative 4-Policy Framework for Increasing Diffusion of Evidence-based Physical Activity Interventions	1-Framework for the Dissemination and Utilization of Research for Health-Care Policy and Practice 2-Framework of Dissemination in Health Services Intervention Research 3-Linking Systems Framework 4-Marketing and Distribution System for Public Health 5-OPTIONS Model	1-"4E" Framework for Knowledge Dissemination and Utilization 2-CRARUM 3-Davis' Pathman-PROCEED Model 4-Dissemination of Evidence-based Interventions to Prevent Obesity 5-Knowledge Translation Model of TUMS 6-Multi-level Conceptual Framework of Organizational Innovation Adoption	1-Pathways to Evidence Informed Policy 2-Six-Step Framework For International Physical Activity Dissemination	1-Active Implementation Framework 2-An Organizational Theory of Innovation Implementation 3-Conceptual Model of Implementation Research 4-Implementation Effectiveness Model 5-Normalization Process Theory 6-PARIHS 7-Pronovost's 4E's Process Theory 8-Sticky Knowledge
4	1-Blueprint for Dissemination	1-Conceptual Model for the Diffusion of Innovations in Service Organizations 2-HPRC Framework 3-Knowledge Exchange Framework 4-Research Knowledge Infrastructure	1-OMRU 2-RE-AIM	1-CDC DHAP's Research-to- Practice Framework 2-PRISM	1-CFIR 2-REP Plus
Operational = 5	1-Framework for Knowledge Translation	1-A Convergent Diffusion and Social Marketing Approach for Dissemination 2-Framework for Dissemination of Evidence-Based Policy	1-Precede-Proceed	-	1-ARC Model 2-Conceptual Model of Evidence- Based Practice Implementation in Public Service Sectors

				SEF					Studies	#of Times	
Model	D vs I	CF	Syste	с	Offg	Indv	Policy	Field of Origin	Using Model	Model Cited	Citation
Diffusion of Innovation	D only	1		х	X	x		Agriculture	1-8	39364 [†]	9
RAND Model of Persuasive Communication and Diffusion of Medical Innovation	D only	1		х	х	х		Medical Information: Technology Assessment	10	56	11
Effective Dissemination Strategies	D only	2		х	Х	х		Nursing Research		24	12
Model for Locally Based Research Transfer Development	D only	2		х	х			Local Health and Social Service Delivery Agency		50	13
Streams of Policy Process	D only	2	Х	Х	Х		Х	Political Science	14-16	8091‡	17, 18
A Conceptual Model of Knowledge Utilization	D only	3	Х	X			X	Knowledge Utilization in Public Policy		52	19
Conceptual Framework for Research Knowledge Transfer and Utilization	D only	3			х			Workplace Health and Safety	20	32	21
Conceptualizing Dissemination Research and Activity: Canadian Heart Health Initiative	D only	3		x	X			Public Health Systems		31	22, 23
Policy Framework for Increasing Diffusion of Evidence-based Physical Activity Interventions	D only	3	х	Х	х		Х	Public Health: Health Behavior - Physical Activity		54	24
Blueprint for Dissemination	D only	4		х	х			Quality of Health Care		6	25
Framework for Knowledge Translation	D only	5		х	х	х		Knowledge Translation		113	26
A Framework For Analysing Adoption of Complex Health Innovations	D > I	2	х	х	х	х		Health Systems	27-32	34 [§]	33, 34
A Framework for Spread	D > I	2		х	х			Veteran Affairs Health Care Access	35	32	36, 37
Collaborative Model for Knowledge Translation Between Research and Practice Settings	D > I	2			х	X		Clinical Healthcare Settings		30	38
Coordinated Implementation Model	D > I	2			х	х		Health Care: Obstetric Care		111	39
Model for Improving the Dissemination of Nursing Research	D > I	2		х	Х	х		Nursing Research		49	40
Framework for the Dissemination & Utilization of Research for Health-Care Policy & Practice	D > I	3		х	Х	х		Health Policy and Clinical-Decision Making	41-44	125	45, 46
Framework of Dissemination in Health Services Intervention Research	D > I	3	х	х	х			Health Services		44	47
Linking Systems Framework	D > I	3		х	х	х		Public Health: Health Promotion		29	48
Marketing and Distribution System for Public Health	D > I	3	х	х	X	х		Public Health		-1	49
OPTIONS Model	D > I	3		х	х	x		Mental Health: Substance Abuse	50, 51	57	52
A Conceptual Model for the Diffusion of Innovations in Service Organizations	D > I	4		х	х			Health Services	53, 54	1190	55
Health Promotion Research Center Framework	D > I	4	Х	Х	Х		Х	Public Health: Health Promotion			56
Knowledge Exchange Framework	D > I	4	X	X	X	X		Knowledge Transfer	57	27	58-60
Research Knowledge Infrastructure	D > I	4		х	х	Х	X	Knowledge Transfer in Health and Economic/Social Research Organizations	61	111, 437¶	62-65

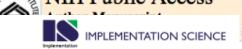
$\operatorname{\mathsf{Appendix}}\nolimits A$

Categorization of dissemination and implementation models for use in research studies

		•	Socio-ecological level				•	•	•		
Model	Dand/orl	Construct flexibility	System	Community	Organization	Individual	Policy	Field of origin	Studies that use the model (Reference #)	Number of times model has been cited	Citations (Reference #)
Diffusion of Innovation	D-only	1		X	Х	X		Agriculture	1-8	39,3640	9
RAND Model of Persuasive Communication and Diffusion of Medical Innovation	D-only	1		x	x	x		Medical information: technology assessment	10	56	11
Effective Dissemination Strategies	D-only	2		X	X	X		Nursingresearch	_	24	12
Model for Lecally Decod Decearch Transfer								Local health and social			



Wilson et al. Implementation Science 2010, 5:91 http://www.implementationscience.com/content/5/1/91



16/j.outlook.2010.07.001.

Published in final edited form as: Am J Prev Med. 2012 September; 43(3): 337-350

SYSTEMATIC REVIEW

Open Access

Rachel G. Tabak, PhD. Elaine C. Khoong, B.

Prevention Research Center in St. Louis, Brow Public Health Sciences and Alvin J. Siteman C Paul M Wilson 1. Mark Petticrew 2. Mike W Calnan 3. Irwin Nazareth

Bridging Research and Practice Disseminating research findings: what should researchers do? A systematic scoping review of conceptual frameworks

etical Models for Translational he Field

heryl A. Fisher, RN-BC, EdD1, Clare E. Hastings, 1, and Gwenyth R. Wallen, RN, PhD¹ Bethesda, MD

(Charr

Wealth of existing models for D&I:

- 61 with research focus (Tabak et al., 2012)
- additional 25+ with practitioner/clinician focus (Mitchell at al., 2010)
- 33 frameworks from a UK perspective (Wilson et al. 2010)

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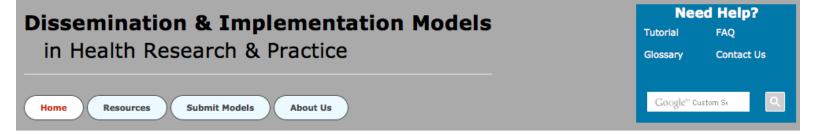
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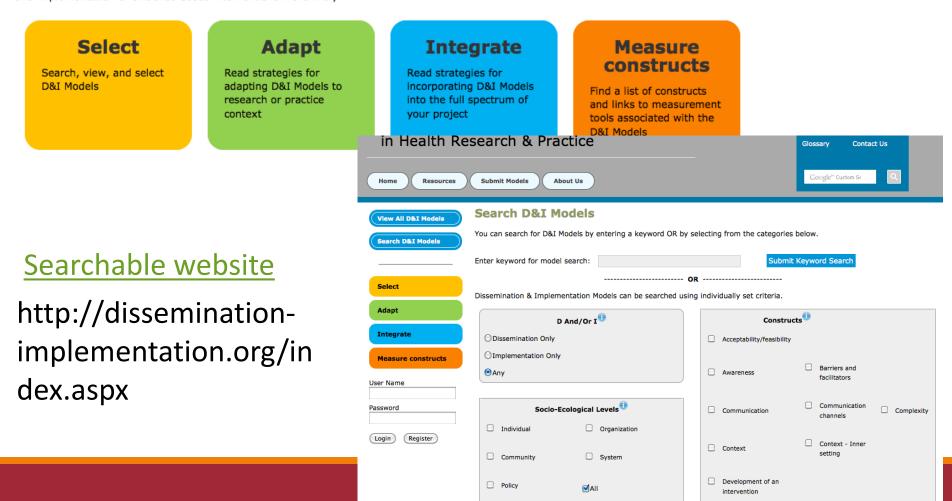
earchers at orms the

nd programs

research;



This interactive website was designed to help researchers and practitioners to select the D&I Model that best fits their research question or practice problem, adapt the model to the study or practice context, fully integrate the model into the research or practice process, and find existing measurement instruments for the model constructs. The term 'Models' is used to refer to both theories and frameworks that enhance dissemination and implementation of evidence-based interventions more likely.



Selecting a model

Adapted from:

Chambers DA. Guiding theory for dissemination and implementation research: A reflection on models used in research and practice. In: Beidas RS, Kendall PC, eds. *Dissemination and implementation of evidence-based practices in child and adolescent mental health*: Oxford University Press; 2016:3.

Tabak RG, et al. The conceptual basis for dissemination and implementation research: lessons from existing models and frameworks. In Brownson RC, Colditz GA, Proctor EK (eds). *Dissemination and implementation research in health: translating science to practice*. 2nd edition. New York: Oxford University Press; 2017.

What is the research question I'm seeking to answer?

Reviewing D&I literature to identify and utilize essential concepts and established definitions

Articulating a research question and aims

Determine what evidence is needed

What is the purpose of the model in the context of the study?

Nilsen proposed five categories within three aims:

Process models 'describe and/or guide the process of translating research into practice'.

Determinant frameworks help explain/understand influences on implementation outcomes.

Classical theories and Implementation theories explain/understand implementation efforts.

Evaluation frameworks specify aspects to evaluate to determine success.

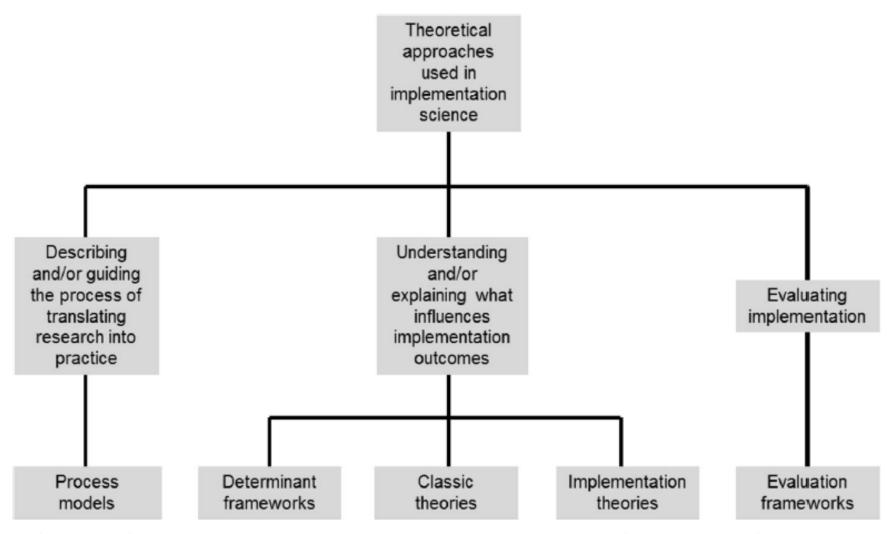
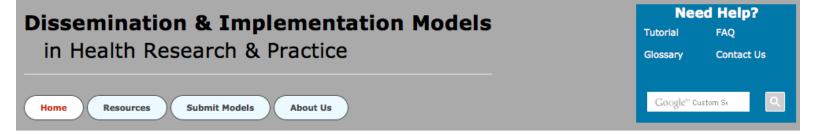


Figure 1 Three aims of the use of theoretical approaches in implementation science and the five categories of theories, models and frameworks.

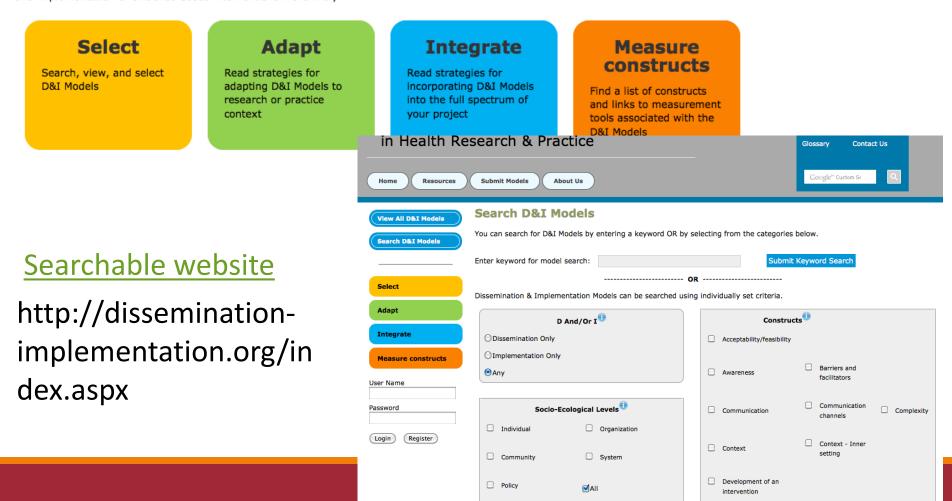
What socioecological level of change am I seeking to explain?

Individual, organizational, community, system

Policy: "big P" policy and "small P" policy



This interactive website was designed to help researchers and practitioners to select the D&I Model that best fits their research question or practice problem, adapt the model to the study or practice context, fully integrate the model into the research or practice process, and find existing measurement instruments for the model constructs. The term 'Models' is used to refer to both theories and frameworks that enhance dissemination and implementation of evidence-based interventions more likely.



Questions to Consider

What is the scope of the study?

What characteristics of context are relevant to the research questions?

What is the timeframe?

Are measures available?

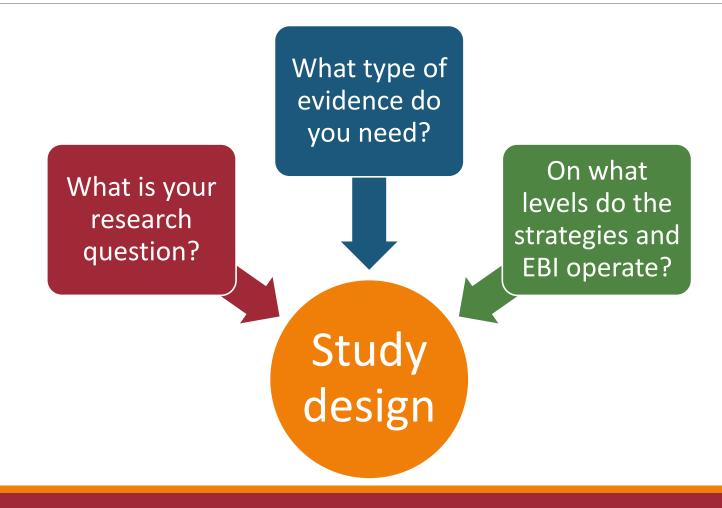
Does the study need to be related to a single model?

How strict does the use of the model need to be?

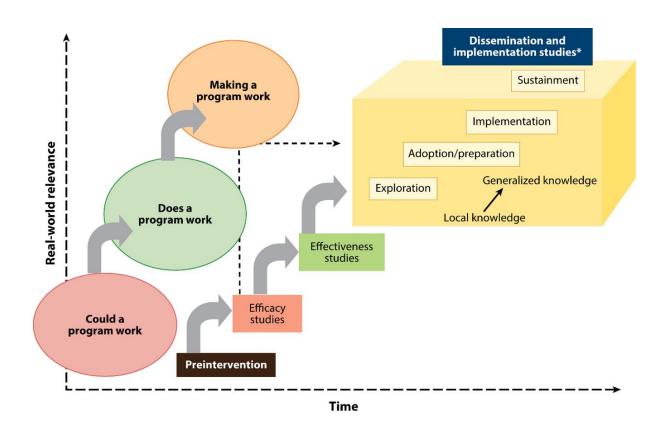
Does the model need to be adapted?

Study Designs for D&I Research

Considerations for study design choice



D&I research questions



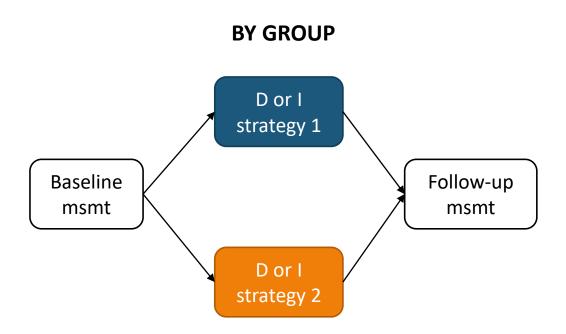
What D or I strategy is most relevant to the population and the EBI?

What factors impact the decision to disseminate or implement?

Does D or I of the EBI work with the chosen strategies?

What strategies are needed to maintain or extend use of the EBI?

Comparisons



D or I Follow-up

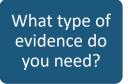
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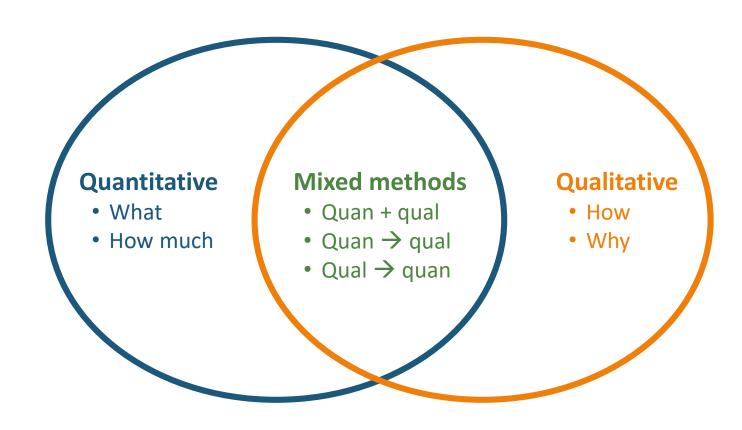
strategy

Baseline

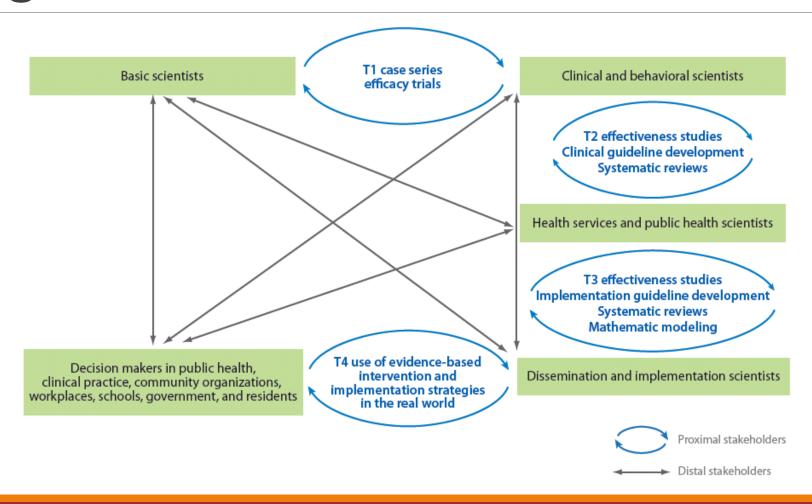
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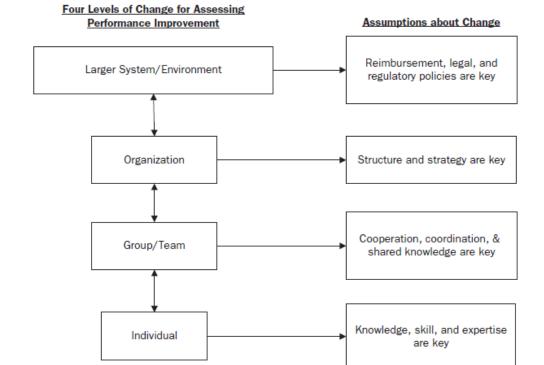
Types of evidence



Engage stakeholders



Levels of D&I strategies and EBIs



D&I is inherently multi-level!

Consistency of design components

Study Design Consistency Pattern	Assignment to study arms	D or I strategy	Measurement	
Multi-level consistency	•	• 🛦	• 🛦 🗉	
Single-level consistency	•	• 🛦	•=	 Organization = hospital Provider = doctor Client = patient
Partial consistency	•	A	•=	
No consistency	A	•		

Keep the levels of assignment, strategy, and measurement consistent!

Types of study designs

Categories of D&I research designs

- 1. Within-site
 - Evaluate implementation successes or failures by examining changes inside an organization, community, or system
 - Evaluate changes over time within one or more sites exposed to the same D&I strategy
- 2. Between-site
 - Compare processes and output among sites that have different exposures
- 3. Within- and between-site
- 4. Hybrid designs

Within-site: Interrupted time series

Multiple data collection points with a dissemination or implementation effort in between

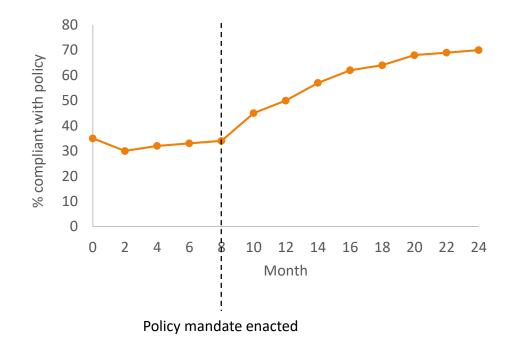
$$O_1 O_2 O_3 O_4 X O_5 O_6 O_7 O_8$$

O = observation (data collection time point), numbered by subscript

X = EBI dissemination or implementation

Example

- EBI = healthy school lunch standards
- Dissemination strategy = policy mandate
- Implementation outcomes = compliance with policy (adoption)



Between-site: Factorial designs

Investigates combination of ≥2 ISs at a time (factors)

- Each experimental factor has ≥2 levels
- Provides estimates of each factor by itself and of their interactions
- 2×2 factorial design assigns units randomly to 1 of 4 conditions

Example:

- EBI = walking program for senior community centers
- IS 1 = tailored implementation
- IS 2 = ongoing consultation
- Implementation outcomes = appropriateness of, fidelity to EBI

Ongoing consultation

Tailored implementation

	No	Yes
No		2
Yes	3	4

Incomplete (fractional) factorial designs: ≥ 1 arms are excluded

Between-site: SMART designs

Sequential multiple assignment randomized implementation design (SMART)

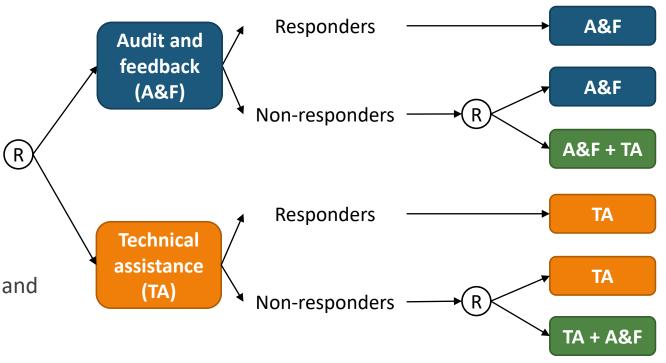
Special case of the factorial experiment

Multistage randomization (adaptive)

- Site-level implementation process can be modified if unsuccessful
- Can optimize allocation of available resources and change its approach if a strategy is failing

Example:

- EBI = physical activity curriculum in early care and education centers
- IS 1 = audit and feedback
- IS 2 = technical assistance
- Implementation outcomes = fidelity to, adoption of EBI



Within- and Between-sites: Stepped wedge

Stepped wedge is one type of rollout design

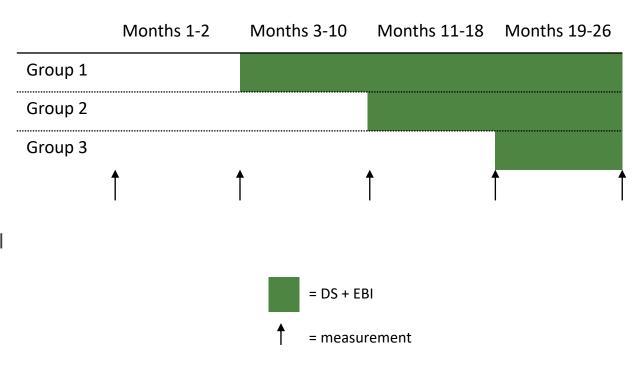
Time that sites receive D/I strategy is assigned by the researcher

All sites receive the D/I strategy and EBI at some point

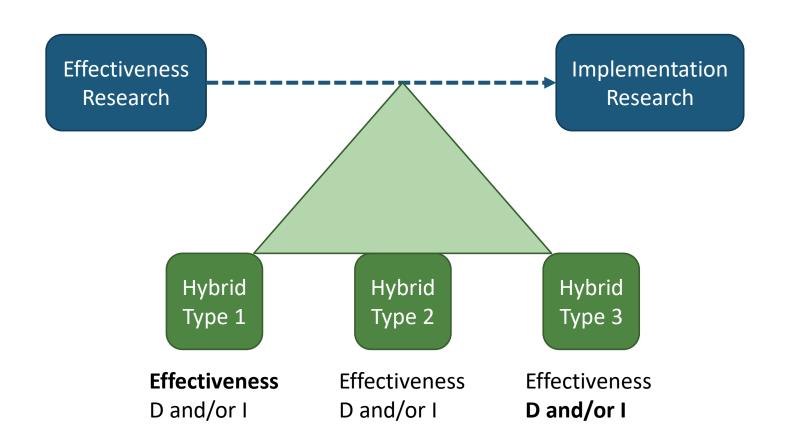
Measurement as each group transitions allows within- and between-site comparisons

Example:

- EBI = choice of EBI for diabetes prevention or control
- DS = targeted workshop in evidence-based public health, technical assistance through a knowledge broker, or organizational changes to create climates supportive of evidence-based public health
- Implementation outcomes = adoption, use of EBIs



Hybrid designs



Summary points

Many factors play into the choice of a study design

Main considerations

- Research question
- Type of evidence needed
- Levels of your D&I strategies and EBI

Many study designs available for D&I research that fit nuances of D&I research, individual phases of D&I research

Resources

DIRC toolkits

- Intro to D&I, Aims, Barriers & Facilitators, Implementation Outcomes, Designs, Implementation Organizational Measures, Implementation Strategies, Guidelines, Checklist for writing IR proposals
- https://sites.wustl.edu/wudandi/di-toolkits/

Penn State Methodology Center

- Support for SMART, MOST, factorial designs
- https://methodology.psu.edu/

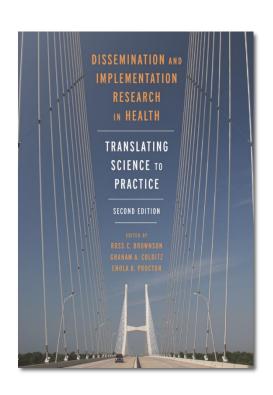
Implementation Science Webinar Series

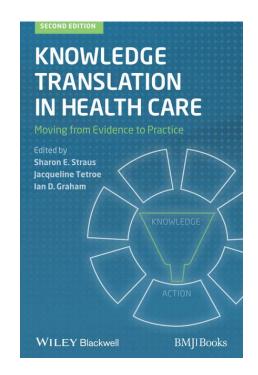
- National Cancer Institute (NCI) Division of Cancer Control & Population Sciences Implementation Science Team
- https://cyberseminar.cancercontrolplanet.org/implementationscience/

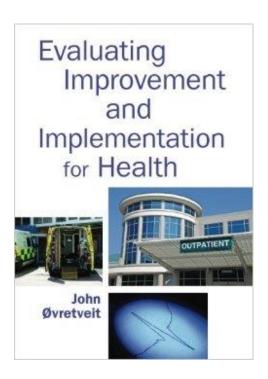
2014 Training Institute for Dissemination and Implementation Research in Health (TIDIRH) presentations

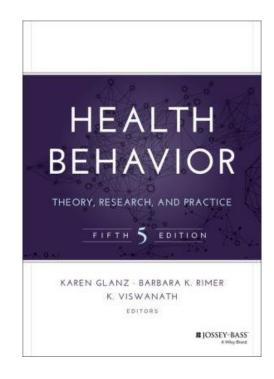
- http://conferences.thehillgroup.com/OBSSRinstitutes/TIDIRH2014/agenda.html
- Designs for D&I Research, Dr. David Marrero
 - http://conferences.thehillgroup.com/OBSSRinstitutes/TIDIRH2014/Presentations/July%2021/4 Marrero DesignsforD&IResearch.pdf

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