# The Potential of the Grand Challenges for Social Work

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## Why Social Work?

- Helping People & Making a Difference: Most of us choose social work as our profession of choice because we wanted to:
  - Help people
  - Make a difference in the world
- **Professional Discipline:** As we transferred those initial desires (to make a difference in the world) into professional discipline, we began to understand that helping meant:
  - Strengthening the social safety net
  - Fortifying the social fabric
  - Relentlessly pursuing social justice
  - Advancing social development & social progress



## Why the GCSW?

Because we all believe in, and have dedicated our professional careers, to achieving:

- Individual & family well-being (for all people)
- A stronger social fabric
- A more just society



#### Potential of the GCSW

- Advance, protect & promote the Profession, by:
  - Educating the Public provide a solid foundation for a more common understanding of the "grand value" that social work brings to society.
  - Advancing Social Work Competencies in practice, policy, education and research.
  - Providing Scientific Proof of Concept "why do we need a social worker?"
  - Documenting SW's Contributions documenting the profession's contributions to society.



## The Potential of the Grand Challenges for Social Work "In a Nutshell"

| What the GC mean for | - An opportunity for "greater collective impact" |
|----------------------|--|
| Social Work          | - Galvanize & energize the Profession for        |

Implications for Social A better "two-way bridge" & "golden cord" that Work Practice "connects the distance between"...practice /

Importance of SW

Accelerated identification and application of social progress solutions and "growth in social work knowledge."

research / education / policy

Importance of New
Allies & Partnerships

"If you want to go fast, go alone; if you want to go far, go together."

## What the Grand Challenges mean for social work

"An Opportunity for Greater Collective Impact"

#### **Collective Commitment to GCSW –**

can enable social work to be the engine that powers victories against our biggest social development challenging opportunities.



## To Achieve Greater Collective Impact, We Need

- Extraordinary Partnerships we need to create robust cross-association teams, Champions, and ambassadors
- An Enhanced Collaboration Model
- Uncommon Mutual Respect (it doesn't flow naturally)
- True Commitment to bridge the worlds of social work education, research, practice, policy, and advocacy.
- Collective Contributions to an implementation strategy and infrastructure that sustains the effort with a steady drum beat over the next decade (including support and accountability).



#### **Implications for Practice**

"Two-way bridge & golden cord that connects the distance between..."

- Improved outcomes & effectiveness
- Contributions to a greater good (a bigger picture)
- Understanding of and impetus to connect (day-to-day, week-to-week work):
  - Case to cause
  - Case to evidence
  - Case to education
  - Clients to cause
  - Causes centered on clients & communities
  - Engagement of practitioners and clients



### Importance of SW Science

"Accelerated identification and application of social development solutions"

- Accelerated Progress accelerated social progress and development
- Better Social Work Solutions identification of better social progress solutions
- Leading with the Science of Social Work a way for social work to garner broader community acknowledgement and recognition of the true value and impact of social work



### Importance of New Allies & Partners

"Acting together, we go further."

- Benefit of Other Perspectives we need the benefit of other perspectives, experience, and expertise.
- Leverage Common Ground we need to leverage the common ground between our commitments and those of other disciplines and sectors.
- Leverage Today's Critical Issues we need to leverage the sense of urgency generated by the critical issues of the day.
- **Broad Base Constituency** We need to create a broad base constituency that includes clients, communities, practitioners (*build a big tent*).



#### **Roles NASW Can Play to Advance GCSW**

- Help facilitate GCSW strategic thinking
- Be an organizing force for:
  - Strategic initiatives: garnering financial resources, developing major solutions; delivering major solutions
  - Workforce development
  - Evidence informed practice
  - Proof of social work concepts





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#### The Five Conditions of Collective Impact Success\*

Collective impact is more rigorous and specific than collaboration among organisations.

There are five conditions that, together, lead to meaningful results from collective impact:

#### COMMON AGENDA:

All Participants have a shared vision for change including a common understanding of the problem and a joint approach to solving it through agreed upon actions.

#### BACKBONE ORGANISATION:

Creating and managing collective impact requires a separate organisation, with staff and specific skills, to serve as the backbone for the entire initiative and to coordinate participating organisations.

#### CONTINUOUS COMMUNICATION:

Consistent and open communication is needed across all the many players to build trust, assure mutual objectives and appreciate common motivation.

#### SHARED MEASUREMENT:

Collecting data and measuring results consistently across all participants ensures efforts remain aligned and participants hold each other accountable.

#### **MUTUALLY REINFORCING ACTIVITIES:**

Participant activities must be differentiated while still being coordinated through a mutually reinforcing plan of action.

5 Success

Collective

Impact

"Adapted from John Kania and Mark Kramer, Stanford Social Innovation Review, Winter 2011, Volume 9, Number 1.

### The Snowflake Model















## Social Work, The Special Sauce

Perhaps the GC can be the special ingredient that bridges, solidifies, galvanizes and powers social work to achieve in our lifetime, a society that has:

- Individual & family well-being for all
- A stronger social fabric
- A more just society



