

ANNUAL  
REPORT  
2021



THE UNIVERSITY OF CHICAGO  
**CHAS**  
CENTER FOR HEALTH ADMINISTRATION STUDIES

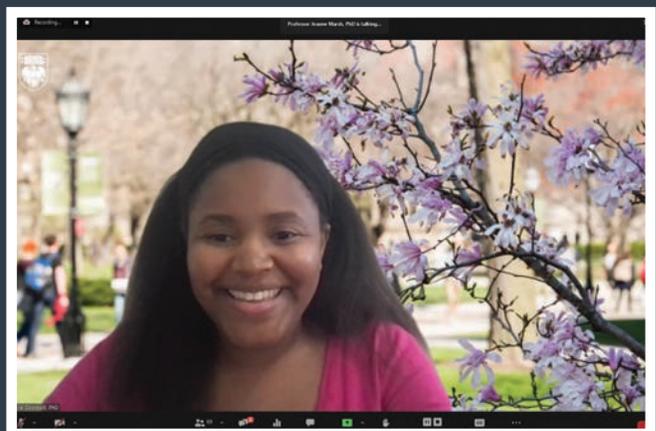
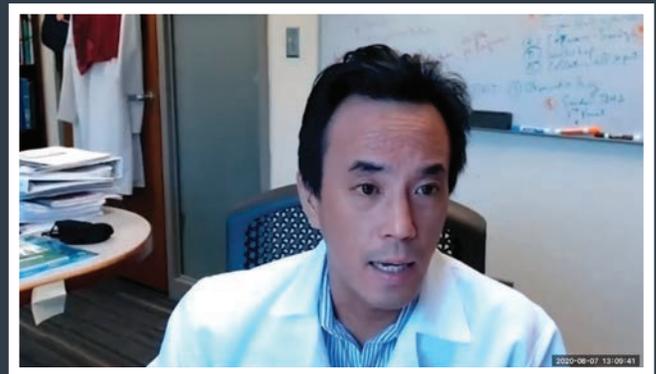


Cover clockwise from top left: Colleen Grogan, Professor at the Crown Family School; Jeanne Marsh, George Herbert Jones Distinguished Service Professor at the Crown Family School with Sebastian Greppo, Administrative Director at the Center in Paris; Autumn 2021 outside Edith Abbott Hall; Harold Pollack, Helen Ross Professor at the Crown Family School with Lauren Petersen, Doctoral Candidate at the Crown Family School.

Page 2 clockwise from top left: Matthew Epperson, Associate Professor at the Crown Family School; Elbert Huang, Professor at the Biological Sciences Division; Janelle Goodwill, Neubauer Family Assistant Professor at the Crown Family School.

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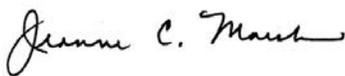


# LETTER FROM CHAS DIRECTORSHIP

The Center for Health Administration Studies (CHAS) is an endowed health policy and services research center that has been serving The University of Chicago for over 70 years. CHAS builds on the mission of health policy visionary and CHAS founder Odin W. Anderson: *To ensure that all people have equal access to health services regardless of financial status.* With support from CHAS, faculty members and students from across The University of Chicago explore new questions, identify knowledge gaps, and translate research into policy and practice focused on health care for people facing disadvantages. CHAS programming supports interdisciplinary inquiry, research translation, dissemination, and student learning. In 2021, CHAS continued to advance health and social services policy innovation and reform. And, during two years of global COVID-19 pandemic surges, CHAS expanded its technological footprint to address its mission.

Throughout 2021, CHAS continued to support interdisciplinary health policy and services research through the CHAS-sponsored Michael M. Davis Lecture Series, which continued in a webinar format to bring renowned policy experts and researchers to the university. CHAS continued to sponsor CHAS faculty members and fellows, along with health policy and services researchers from across The University of Chicago, with pilot research “seed” awards. In 2021, CHAS Seed Grants were awarded to faculty members in the Biological Sciences Division, the Social Sciences Division, and the Harris School of Public Policy Studies and focused on topics such as the administrative burdens of Medicaid and Medicare billing on patients’ health care, effects of health insurance on racial and ethnic disparities in the mortality of the elderly, and gender representation in National Institutes of Health study sections. The Medicaid Working Group, an interdisciplinary group of CHAS fellows with shared interest in Medicaid and Medicare claims data, has continued to meet to build a data infrastructure that supports large-scale, secure use of claims data intended to be a resource for the university. Some programming, such as the CHAS-Sciences Po scientific exchange and workshop on health policy and services, was postponed, but will reconvene in Paris in September 2022.

CHAS continually builds on its rich tradition as an intentionally collaborative health policy and services research center that both relies on and enriches the values and orientation of The University of Chicago. Building on this tradition, CHAS continues to support and advance research, disseminate knowledge, promote learning, and teaching to advance quality health care for all.



Jeanne C. Marsh, PhD, MSW  
Director



Colleen Grogan, PhD  
Co-Director



Harold Pollack, PhD  
Co-Director



# 2021 BY THE NUMBERS



The CENTER FOR HEALTH ADMINISTRATION STUDIES at The University of Chicago fosters the interdisciplinary work needed to address the nation's complex health care problems. In 2021, CHAS continued to accelerate research, support interdisciplinary alliances, and steer innovation through knowledge development and dissemination. As the pandemic continues, CHAS has expanded its use of online and virtual resources to ensure that key programming continues to be accessible to CHAS audiences, including hosting online workshops and committees, soliciting faculty CHAS Seed Grants, hosting Michael M. Davis webinars, and awarding stipends to doctoral students.

Clockwise from top left: Waldo Johnson, Vice Provost of the University, Associate Professor and Deputy Dean for Curriculum at the Crown Family School; OpioidTx team members via Zoom; Deborah Gorman-Smith, Dean and Emily Klein Gidwitz Professor of the Crown Family School of Social Work, Policy, and Practice.





Clockwise from top left: 2021 Student Orientation at the Crown Family School of Social Work, Policy and Practice; OpioidTx team members via Zoom; CHAS and Sciences Po workshop planning meeting.



**3**  
Faculty  
Seed Grants

**15**  
Online  
Lectures

**7**  
Doctoral  
Student  
Awards

**70**  
CHAS  
YouTube  
Videos



**9,349**  
CHAS YouTube  
channel views

# ACCELERATING RESEARCH

## CHAS SEED GRANTS PROGRAM

Supporting faculty members to conduct innovative research has been central to the center's mission. Pilot and feasibility research projects are supported each year through the CHAS Seed Grant Program. This program supports interdisciplinary research projects designed to lead to larger, more complex projects, often funded federally or through non-profit organizations. The distinction of The University of Chicago investigators, and the diversity of topics represented by annual seed proposals, reflect the focus of CHAS on health access, cost, quality, behavioral health and integrated services.

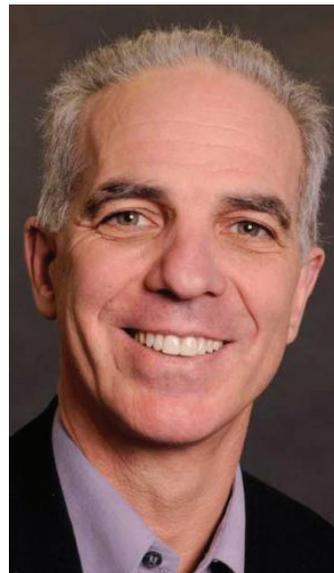
## 2021 -2023 CHAS SEED AWARDEES



**Joshua D. Gottlieb,  
PhD**

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**"Do Medicaid Payment  
Hassles Harm Patient  
are?"**



**Robert Kaestner,  
PhD**

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**"The Effect of Health  
Insurance on Racial/  
Ethnic Disparities in  
Mortality of Near  
Elderly"**



**Anna Volerman  
Beaser, MD**

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**Gender Representation  
on National Institutes  
of Health Study  
Sections: A  
Longitudinal Study  
to Understand the  
Impact of the  
Pandemic and Inform  
Policy"**



## CHAS & SCIENCES PO HEALTH POLICY AND INNOVATION REFORM WORKSHOP

Throughout 2020 and 2021, due to pandemic surges, CHAS was unable to host the 4th CHAS and Sciences Po Health Policy and Innovation Workshop at The University of Chicago Paris Center. The Paris Institute of Political Studies, commonly referred to as Sciences Po, is an international research university that ranks among the finest institutions in the fields of humanities and social sciences. In the past, this workshop has been organized in recognition that the health and social services sectors in both the U.S. and France are large and dynamic sectors undergoing significant innovation and reform. Although these systems in the U.S. and France are distinct, both countries are undergoing reforms designed to increase accessibility, quality, and cost effectiveness. In both contexts, research and evaluation have contributed to innovation and reform in policy and service delivery. Post-pandemic, the organizers plan to reconvene at The University of Chicago Center in Paris.



Clockwise from top left: 2018 CHAS and Sciences Po workshop members at The University of Chicago Center in Paris; Etienne Nouguez, CNRS researcher at the Center for the Sociology of Organizations (Sciences Po); Henri Bergeron, CNRS Research Director and Professor at the Center for the Sociology of Organizations (Sciences Po) with Harold Pollack, Helen Ross Professor at the Crown Family School and CHAS Co-Director.

# SUPPORTING INTERDISCIPLINARY ALLIANCES

## MEDICAID WORKING GROUP

The Medicaid Working Group (MWG) is an interdisciplinary team of The University of Chicago health services researchers, economists, political scientists, social workers, and physicians with shared interests in using Medicare and Medicaid claims data to analyze important health services and policy questions. With continuing support from CHAS, the Health Resources and Services Administration (HRSA), the National Institutes of Health, and The University of Chicago Division of Biological Sciences, the MWG has worked to develop an administrative and data infrastructure that will support large scale, secure use of claims data accessible to investigators throughout the University. MWG research teams meet regularly to share insights and knowledge related to the use of claims data in health policy and services research.

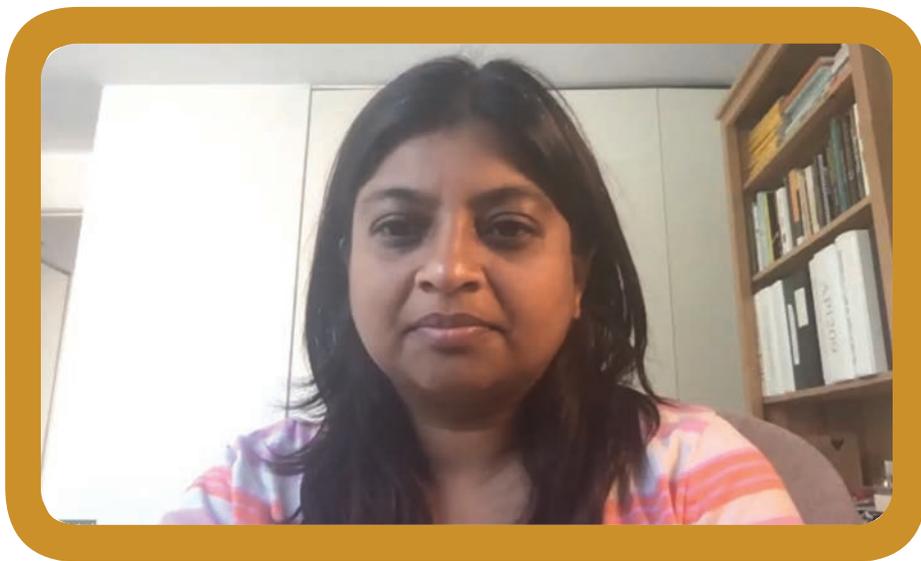


Clockwise from top left: Medicaid Working Group meeting on Zoom in the CHAS conference room; Marshall Chin, Richard Parrillo Family Professor of Healthcare Ethics in the Department of Medicine.





Clockwise from top left: Medicaid Working Group meeting in the CHAS conference room; Prachi Sanghavi, Assistant Professor in the Department of Public Health Sciences.



# SUPPORTING INTERDISCIPLINARY ALLIANCES

## CHAS FELLOWS

Fellows at the Center of Health Administration Studies are distinguished faculty members from schools and departments across The University of Chicago. CHAS fellows are appointed by the Directorship of CHAS based on their significant health policy and services research and past involvement in programming. Many Fellows continually contribute their expertise to CHAS affiliated programs, including the Michael M. Davis lecture series, the Medicaid Working Group and CHAS hosted workshops.



Clockwise from top left: Alan Zarychta, Assistant Professor, Crown Family School; Alida Bouris, Associate Professor, Crown Family School.

## CHAS FELLOWS

**Daniel Adelman, PhD, MSc**

MSc Booth School of Business

**Alida Bouris, PhD, MPhil, MSW**

Crown Family School of Social Work, Policy and Practice

**Marshall Chin, MD, MPH**

Department of Medicine

**Matthew Epperson, PhD, MSW**

Crown Family School of Social Work, Policy and Practice

**Angela S. García, PhD, MA**

Crown Family School of Social Work, Policy and Practice

**Robert Gibbons, PhD**

Department of Public Health Sciences

**Melissa Gilliam, MD, MPH**

Department of Medicine

**Donald Hedeker, PhD**

Department of Public Health Sciences

**Elbert Huang, MD, MPH**

MPH Department of Medicine

**Leyla Ismayilova, PhD, MSW, MSc**

Crown Family School of Social Work, Policy and Practice

**Waldo E. Johnson, Jr., PhD, MSW**

Crown Family School of Social Work, Policy and Practice

**Boaz Keysar, PhD, MA**

Department of Psychology

**R. Tamara Konetzka, PhD**

Department of Public Health Sciences

**Neda Laiteerapong, MD, MS, FACP**

Department of Medicine

**Diane Lauderdale, PhD**

Department of Public Health Sciences

**Doriane Miller, MD**

Department of Medicine

**Olufunmilayo Olopade, MD**

Department of Medicine

**Sola Olopade, MD, MPH**

Center for Global Health

**Monica Peek, MD, MPH**

Department of Medicine

**Gina Samuels, PhD**

Crown Family School of Social Work, Policy and Practice

**Prachi Sanghavi, PhD**

Department of Public Health Sciences

**John A. Schneider, PhD, MD**

Department of Public Health Sciences

**Sarah Sobotka, MD, MSCP**

Department of Pediatrics

**Julian Solway, MD**

Department of Medicine

**Debra Stulberg, MD, MAPP**

Department of Family Medicine

**Anna Volerman Beaser, MD**

Department of Medicine

**Miwa Yasui, PhD**

School of Social Service Administration

**Marci Ybarra, PhD, MSW**

Crown Family School of Social Work, Policy and Practice

**Alan Zarychta, PhD, MA**

Crown Family School of Social Work, Policy and Practice

# STEERING INNOVATION THROUGH KNOWLEDGE DEVELOPMENT AND DISSEMINATION

## MICHAEL M. DAVIS WEBINARS

For decades, the Michael M. Davis Lecture Series has been convening disparities research audiences on Tuesdays at the Crown Family School of Social Work, Policy, and Practice. Due to the COVID-19 pandemic, all 2021 lectures continued in an online format. Registrations will be opened every academic Quarter for newly announced eLectures. All eLectures are free and open to the public. Archived lecture and eLecture recordings can be found on our YouTube channel for convenient viewing.



Clockwise from top left: Reuben Jonathan Miller, Assistant Professor at the Crown Family School, Keith Brown, Administrative Director at CHAS, and Hazelette Crosby Robinson, Vice President of the Michigan Center for Youth Justice; Elizabeth Bradley, President of Vassar College.



## Health Inequities Rooted in Institutions



“The social determinants of health are the conditions in which people are **born, grow, live, work and age**. These circumstances are shaped by the **distribution of money, power and resources** at global, national and local levels. **The social determinants of health are mostly responsible for health inequities** - the unfair and avoidable differences in health status seen within and between countries.”

--World Health Organization (WHO)



Clockwise from top: Classroom attendees of a Davis Lecture in Edith Abbott Hall; online Davis webinar with Colleen Grogan, Professor at the Crown Family School, and Jamila Michener, Associate Professor at Cornell University.

# STEERING INNOVATION THROUGH KNOWLEDGE DEVELOPMENT AND DISSEMINATION

## DOCTORAL STIPEND PROGRAM

Each year, CHAS supports the health policy and services research of doctoral students at The University of Chicago through pre-doctoral stipends. The CHAS Doctoral Stipend Program provides funding for PhD students collaborating with a Crown Family School of Social Work, Policy, and Practice faculty mentor on a health policy and services research project that is expected to result in a jointly authored publication. In 2021, CHAS awarded stipends to seven doctoral students who are collaborating in the research of CHAS fellows, CHAS affiliates, and other CHAS-funded faculty members.

**For more details on applying for stipend support, please refer to the CHAS website:**

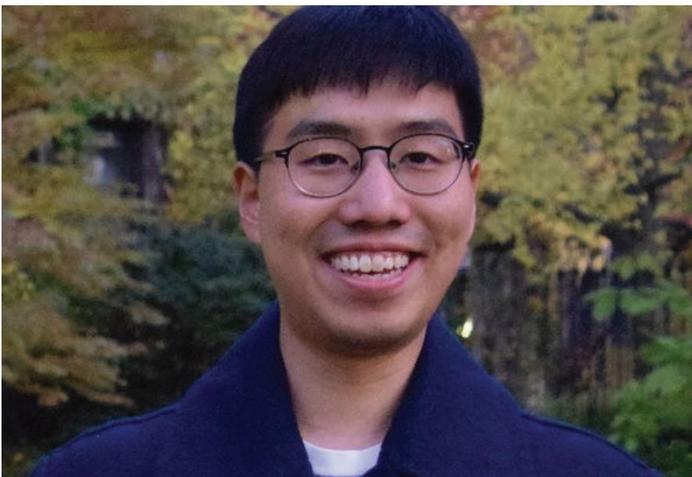
[https:// chas.uchicago.edu/research/doctoral-research-stipend-program/](https://chas.uchicago.edu/research/doctoral-research-stipend-program/)



**Lauren Beard**

PhD Student, Social Sciences Division

*"From Institutional Care to Family Reunification in a Post-Soviet Country: Challenges and Opportunities in Restoring Child-Parent Relationships."*



**Eunseok Jeong, MSW**

Doctoral Student, Crown Family School of Social Work, Policy, and Practice

*"How Cultural Humility Perspective Helps Understand Mental Health Service Utilization among Asian Americans"*



**Caroline Kelly, AM**

Doctoral Student, Crown Family School of Social Work, Policy, and Practice

*"How Medicaid Funding Impacts Accessibility of Mental Health Services within Chicago Public Schools"*



**Frania Mendoza Lua, MSW**

Doctoral Student, Crown Family School of Social Work, Policy, and Practice

*"What is the Relationship between Social Media-Based Punitive Immigrant Rhetoric, Related Immigration Policies, and Chicago Latinos' Decisions to Reveal Their Immigration Status during the Trump Administration?"*



**Melanie Nadon, MPA**

PhD Student, Crown Family School of Social Work, Policy, and Practice

*"Federalism in Child Welfare: An Analysis of Generosity in Foster Care Services in the US"*



**Lauren Peterson, MPH, MA**

Doctoral Student, Crown Family School of Social Work, Policy, and Practice

*"Differences in Health Care Use and Spending for Medicaid Patients Diagnosed with OUD by Gender, Race, Ethnicity, and Outpatient Setting"*



**Durrell Malik Washington Sr., MSW**

PhD Student, Crown Family School of Social Work, Policy, and Practice

*"Relationship between Neighborhood Characteristics (Poverty Level, Family Structure, Collective Efficacy), Juvenile Incarceration, and Physical and Mental Outcomes Using Fragile Families Data Set"*

# STEERING INNOVATION THROUGH KNOWLEDGE DEVELOPMENT AND DISSEMINATION

## GRADUATE PROGRAM IN HEALTH ADMINISTRATION AND POLICY (GPHAP)

Expanding and advancing cutting-edge educational opportunities and field experiences for graduate-level university students is a cornerstone mission for CHAS. The Graduate Program in Health Administration and Policy (GPHAP) is a unique health administration program that allows students to earn a Certificate in Health Administration and Policy, with an optional Concentration in Global Health, if desired. GPHAP accepts applications from a diverse cross-section of students earning a degree in one of the university's graduate professional schools: Booth School of Business; Harris School of Public Policy; Law School; Pritzker School of Medicine; and the Crown Family School of Social Work, Policy, and Practice. CHAS continues to support GPHAP and its funded students when the opportunity arises.



Clockwise from left: Colleen Grogan, Professor at the Crown Family School with Jeanne Marsh, George Herbert Jones Distinguished Service Professor at Crown Family School; Crown Family School graduate students enjoying a sunny campus day.

## GPHAP FELLOWSHIPS

### 2021 BROWN FELLOWS

Rebecca Delay, Harris  
Sabrina Wang, Pritzker  
Jay Yarlagadda, Booth  
Nadalyn Bangura,  
Crown Family School

### 2021 QUERN FELLOWS

Melissa Kuriloff, Pritzker

### 2021 ERIKSON FELLOWS

Daniel Hartman, Harris  
Nida Khafiyya, Crown Family School  
Jonah Klein-Barton, Harris  
Sarah Mering, Harris  
Danny Michael, Crown Family School  
Sophia Mlawer, Harris  
Alyssa Reitz, Harris  
Amit Srivastava, Harris  
Austin Gana Tolentino, Harris

## 2021 GPHAP GRADUATES

### CROWN FAMILY SCHOOL

Aubrey Biga  
Sara Bovat  
Molly Gibson  
Ayesha Khan  
Rosie Rogers  
Howard Ruan  
Lee Thompson  
Alexandrea Wilson

### CROWN GLOBAL HEALTH

Tania Escobedo  
Armando Garcia  
John Hojek  
Shuxian Ruby Liu

### DIVINITY

Emma Koch  
Salman Safir

### HARRIS

Aliya Bean  
Vistrit Choudhary  
Charity Coleman  
Gabriel Prado Correa  
Meredith Hollender  
Katie Powell  
Nicole Shen

### HARRIS GLOBAL HEALTH

Linh Dinh  
Chinasa Imo  
Vanessa Li  
Paulina Zajac

### BOOTH

Christopher Cheng  
Ellen Lesser  
Anastasia P. Piera, Booth/Pritzker  
Stephen Puiszis  
Nicole Villarreal

### BOOTH GLOBAL HEALTH

Anirudh Ajith, Booth/Harris

### PRITZKER GLOBAL HEALTH

Evan Braithwaite  
Michael Gwede,  
Kellie Schueler

Page 17: please move "Nadalyn Bangura, Crown Family School" to last on list under "2021 BROWN FELLOWS"

# DIFFUSION OF HEALTH POLICY AND SERVICES RESEARCH

**WEBINARS:** The CENTER FOR HEALTH ADMINISTRATION STUDIES (CHAS) continues to support and promote innovation, including disseminating research projects virtually. In 2021, CHAS continued to host public events in an online format, including online working groups, committees, and the Michael M. Davis eLecture Series. Additionally, all eLectures were recorded and made accessible on the center's YouTube channel for people to watch at their convenience. This increased outreach ensures public safety while still highlighting interdisciplinary research projects with aims to reduce negative health outcomes for vulnerable populations. In 2022, CHAS will continue making content accessible to as many audiences as possible!

**SOCIAL MEDIA:** CHAS strives to utilize the latest technologies to bring educational content to stakeholders and the community. Most CHAS lectures and events are livestreamed and then archived online. CHAS has also started a podcast channel for interviews with health policy experts, which can be found at [chas.uchicago.edu](http://chas.uchicago.edu).

Please follow the CHAS accounts on social media to learn about future happenings:

 @CHASUChicago

 @UChicagoCHAS

 @CHASUChicago

**CHAS eNews:** On topics as diverse as social work's role in implementing the Affordable Care Act to a comparative analysis of health care reform in France and the U.S., CHAS sponsors and supports research conferences to bring evidence to bear on emerging trends and issues in health policy and services. These educational and training opportunities convene today's leaders and prepare tomorrow's leaders to operate in multiple sectors including social service, business, law, medicine, and public policy.

Significant research findings from CHAS-affiliated faculty researchers are featured monthly in sections entitled **POLICY BRIEFS** and **SERVICE INNOVATIONS**.



THE UNIVERSITY OF CHICAGO  
**CHAS**  
THE CENTER FOR HEALTH ADMINISTRATION STUDIES

**CHAS eNews: September 2017**  
School of Social Service Administration

POLICY BRIEFS	UPCOMING EVENTS
<p><b>Physicians Influenced by Medical Technology Markets</b></p> <p>Previous studies have shown a positive correlation between consulting relationships and utilization of various medical technology products. Such data has led many to believe that financial conflicts of interest lead to bias in utilization by physicians. Nevertheless, a study by CHAS Fellow <b>Fabrice Smielewski</b> provides some of the first causal evidence relating to conflicts of interest on medical practice. He concludes his research discussion with policy suggestions, including the regulation of financial relationships between medical technology industry and medical practitioners.</p> <p><a href="#">Health Economics</a></p>	<p><b>MICHAEL M. DAVIS LECTURE SERIES</b></p> <p><b>Elizabeth Dowling Book, PhD</b> Ohio State University October 3, 2017</p> <p><b>Sarah Miller, PhD</b> University of Michigan October 10, 2017</p> <p><b>Rebekah Gee, MD, MPH</b> Secretary of the Louisiana State Department of Health October 17, 2017</p> <p><b>Mark G. Brennan, PhD</b> The University of Chicago October 24, 2017</p> <p>October 31, 2017: No Davis lecture - please attend the annual <b>Crohn's Disease Symposium</b></p> <p><b>Brendan Saloner, PhD</b> Johns Hopkins Bloomberg</p>
<p><b>Identifying Standardized Competencies for Global Health Professionals</b></p> <p>Based on the 2009 inaugural meeting of the Consortium of Universities for Global Health (CUGH), this article, which is co-authored by CHAS Fellow <b>Brian Calender</b>, discusses the need for standardized competencies in the rapidly expanding field of global health programs. It identifies a common definition for "global health" and ultimately proposes structure to two levels of competency: a Global Citizen Level and a Basic Operational Program-Oriented Level. Each proposed level contains 13 and 39 competencies respectively.</p> <p><a href="#">Council of Global Health</a></p>	

# 2021 FINANCIALS

## FY21 Expenses

Supporting SSA programs	
SSA Seed Awards	\$50,000
Predoctoral Awards	\$18,000
<b>SUBTOTAL</b>	<b>\$68,000</b>
Supporting UChicago	
Medicaid Working Group	\$64,800
Non-SSA Seed Awards	\$20,000
<b>SUBTOTAL</b>	<b>\$84,800</b>
<b>Programmatic Expenditures</b>	<b>\$152,800</b>
General Operations	\$89,058
Research Operations	\$26,532
Educational Operations	\$13,300
<b>CHAS Operations</b>	<b>\$128,890</b>
<b>TOTAL</b>	<b>\$281,690</b>

## 2021 GOVERNANCE

### DIRECTORS

Jeanne C. Marsh, PhD, MSW (Director)  
School of Social Service Administration

Colleen Grogan, PhD (Co-Director)  
School of Social Service Administration

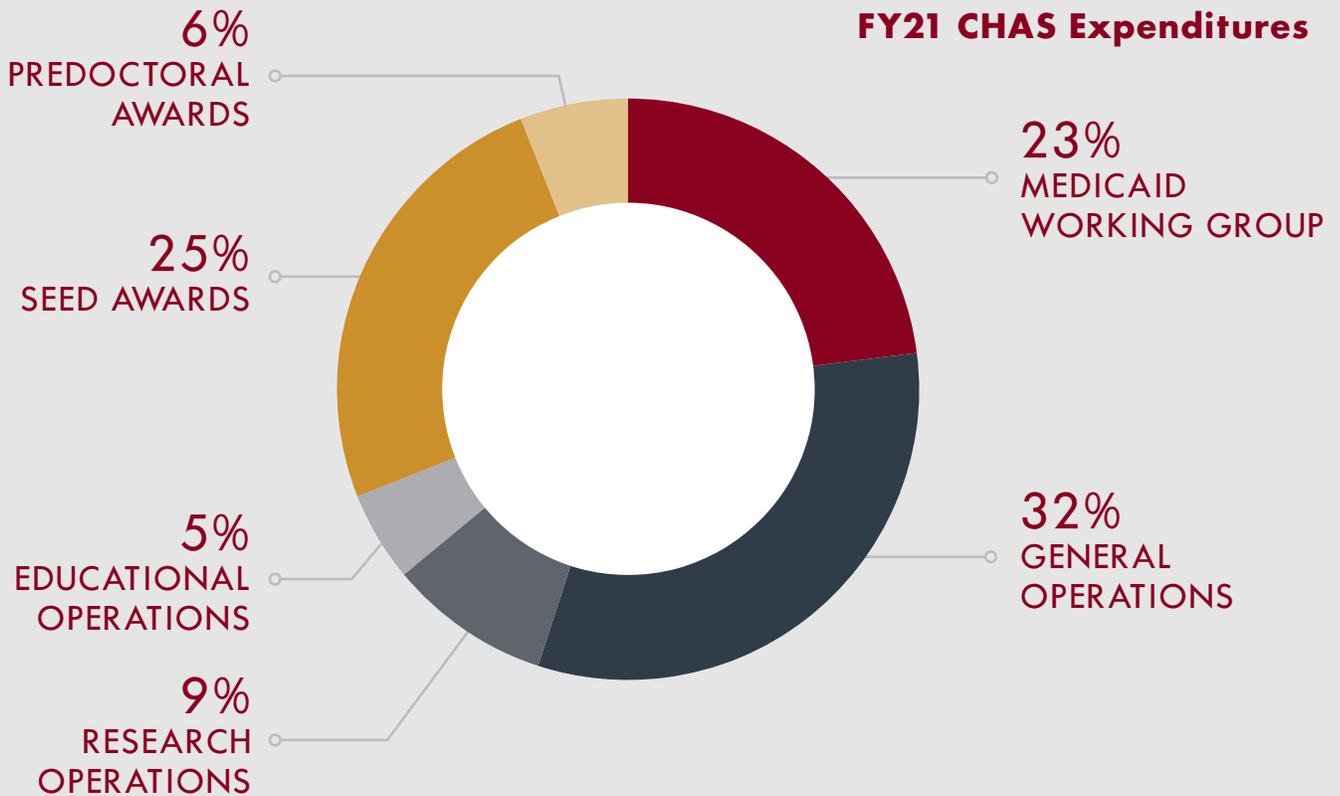
Harold Pollack, PhD (Co-Director)  
School of Social Service Administration

### ADVISORY COMMITTEE

Deborah Gorman-Smith, PhD  
School of Social Service Administration

Diane Lauderdale, PhD  
Department of Public Health Sciences

Katherine Baicker, PhD  
Harris School of Public Policy





THE UNIVERSITY OF CHICAGO

**CHAS**

CENTER FOR HEALTH ADMINISTRATION STUDIES

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